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BEFORE THE
ILLINOIS COMMERCE COMMISSION
OPEN MEETING

M&V 2.0: Innovation and Emerging Technologies for
the Evaluation, Measurement, and Verification of
Energy Efficiency Programs.

Monday, February 27, 2017
Chicago, Illinois

Met, pursuant to notice, at 9:00 a.m.,
at 160 North La Salle Street, Chicago, Illinois.

PRESENT:

- BRIEN J. SHEAHAN, Chairman
- SHERINA E. MAYE EDWARDS, Commissioner
- MIGUEL DEL VALLE, Commissioner
- JOHN R. ROSALES, Commissioner
- SADZI OLIVA, Acting Commissioner

SULLIVAN REPORTING COMPANY, by
CARYL L. HARDY, CSR

1 CHAIRMAN SHEAHAN: Good morning, everyone.
2 We'll get started here.

3 Welcome to the Illinois Commerce
4 Commission's Policy Session on Evaluation,
5 Measurement, and Verification of Energy Efficiency
6 Programs.

7 This session is convened pursuant to the
8 Illinois Open Meetings Act and our guests and
9 panelists should be aware that a court reporter is
10 present. A transcript of this session will be
11 posted to the Commission's website.

12 With me today are Commissioners Del
13 Valle -- he's around here somewhere; I saw him;
14 he'll be with us in a minute -- Edwards, Rosales,
15 and Acting Commissioner Oliva. We have a quorum.

16 I'd like to take a moment to thank today's
17 panelists for their time and effort and
18 participation.

19 I'd also like to thank all of you for
20 taking time out of your schedules to be here today.

21 I'd like to also offer a special thanks to
22 Meagan and Wei Chen for organizing the panel this

1 morning.

2 Illinois has been and will continue to be
3 a thought leader in the application of advanced
4 technologies in the utilities, particularly in the
5 deployment of smart meters.

6 With the wealth of data provided by these
7 meters, one obvious question comes to mind: How do
8 we extract value from the data?

9 Utilities have Energy Efficiency Program
10 goals that they must meet. We also have a new law,
11 the Future Energy Jobs Act, which calls on
12 utilities to meet more aggressive goals for energy
13 efficiency, changes how utilities can capitalize
14 and recover costs on energy efficiency savings, and
15 calls for the use of AMI data for energy efficiency.

16 The formal process by which we assess the
17 performance of energy efficiency activities is called
18 the Evaluation, Measurement, and Verification.
19 This process lets us calculate the effective energy
20 efficiency measures and helps us ensure successful
21 program implementation for the future.

22 EM&V is an important function for the

1 Commission. It allows us to know that ratepayer
2 dollars are being spent on Energy Efficiency
3 Programs, are being used prudently, and that energy
4 savings targets can be met which is why we're here
5 today.

6 For those of you not familiar with EM&V,
7 the dominant method used today in Illinois is called
8 deemed savings which is essentially an estimate. A
9 few years ago, people started wondering if we could
10 more accurately measure the savings achieved by
11 energy efficiency measures by leveraging data
12 collected by AMI, weather information and other
13 sources of information, and feed it all into a
14 model. Instead of waiting until the end of the year
15 to bundle up the data, we could continuously monitor
16 the implementation and change course if something
17 is not producing the results we expect.

18 This also invites the question of what
19 value can be extracted from knowing how energy
20 efficiency measures impact actual use. And that's
21 what we're here to explore today.

22 We'll first dive into how EM&V is currently

1 conducted in Illinois. We'll then learn how deemed
2 savings estimates are created and used and how new
3 technologies may change the way the traditional
4 EM&V has been conducted.

5 Later, we'll learn about specifics of some
6 new technologies that are currently out there and
7 specifically some of the benefits and drawbacks of
8 those emerging trends. We'll also discuss policy
9 and regulatory frameworks for implementing the new
10 technologies.

11 My hope is that the session will help keep
12 us, as regulators, and all other stakeholders up to
13 date and informed on innovation in the realm of
14 EM&V.

15 To start today's panel I'd like to
16 introduce Meagan Pagels. Meagan is one of my legal
17 and policy advisors. She'll be leading our
18 first panel of the morning which will consist of an
19 overview of the current state of EM&V in Illinois
20 and across the country. One panelist who will be
21 here shortly is just running late.

22 So Meagan...

1 MS. PAGELS: Thank you, Mr. Chairman.

2 As the Chairman said, my name is Meagan
3 Pagels, and I will be the moderator for panel one
4 which will be an overview of the current state of
5 EM&V in Illinois and across the industry.

6 The questions will explore the benefits
7 and drawbacks of the current approach which uses
8 deemed savings to measure the savings produced by
9 Energy Efficiency Programs.

10 The format of the panel will consist of
11 brief presentations by each of our panelists,
12 followed by a series of questions. If time remains
13 at the end, we will take questions from the audience.

14 Before I begin, I would like to introduce
15 our panelists.

16 First we will be hearing from Julia
17 Friedman who is the Senior Policy Manager at Midwest
18 Energy Efficiency Alliance.

19 We will then hear from Michael Brandt who
20 is a Manager of Energy Efficiency Planning and
21 Measurement at Commonwealth Edison.

22 Following Michael we will hear from David

1 Brightwell who is an economic analyst in the Policy
2 Program in the Policy Division here at the ICC.

3 We will then hear from Karen Lusson,
4 Assistant Bureau Chief of the Public Utilities
5 Bureau at the Illinois Attorney General's Office.

6 We will then hear from Annette Beitel who
7 will join us shortly. She's an Independent
8 Facilitator of the Illinois Stakeholders Advisory
9 Group.

10 And last but not least, we will hear from
11 Kristin Munsch who's the Deputy Director of the
12 Citizens Utility Board.

13 Please join me in welcoming our panelists.

14 (Chorus of applause.)

15 MS. PAGELS: Julia, you can please begin
16 when you're ready.

17 MS. FRIEDMAN: Great. Thanks so much,
18 Meagan. Thanks so much for having me here.

19 I did not get my slides together fast
20 enough, so the Commissioners will find a handout.
21 And if Staff will like some extra copies, Meagan
22 has some additional copies. I realize that EM&V is

1 very technical, and some illustrations can be
2 helpful.

3 So just a quick overview of MEEA, we are a
4 nonprofit membership organization based in Chicago,
5 but we cover 13 states in the Midwest. And our
6 members include utilities; investor-owned utilities,
7 munis, and co-ops; research institutions; state and
8 local governments; as well as energy efficiency-
9 related businesses.

10 So I am going to do some conceptualizing,
11 some term defining, and then showcase kind of where
12 things are at around the country and in MEEA's
13 territory.

14 So when determining -- so this is -- we're
15 now on this slide. When determining energy savings,
16 you're coming up with the counterfactual. You're
17 estimating what energy use would have been had an
18 energy efficiency project not been installed and
19 then measuring that against energy usage after the
20 installation of a project. And this is done through
21 the process of Evaluation, Measurement, and
22 Verification.

1 And so here the question you kind of want
2 to ask yourself when thinking through methodologies
3 and approaches is you're trying to balance the
4 certainty of the estimate of the savings that you
5 want against the effort and the cost needed to
6 obtain that level of certainty.

7 So EM&V, three words, kind of breaks down
8 into two different categories. Lawrence Berkeley
9 National Laboratory has defined evaluation as the
10 performance of studies and activities aimed at
11 determining the effects of an Energy Efficiency
12 Program or portfolio, so kind of the higher level.

13 Then they define measurement and
14 verification as data collection, monitoring, and
15 analysis associated with the calculation of
16 savings -- gross energy savings and demand savings
17 from individual sites or projects.

18 So taken together, you have Evaluation,
19 Measurement, and Verification.

20 And so now just to kind of show that EM&V
21 is part of a continuous process -- we're on the
22 circular side -- and -- so you do your initial

1 program planning and then you implement your
2 programs and then you evaluate your programs, and
3 all that information that comes out of the
4 evaluation process is then used to feed back into
5 the next cycle of program planning.

6 EM&V is used for ongoing program
7 implementation and improvement, supporting the
8 planning of future portfolio cycles, load
9 forecasts, energy resource plans, and in some
10 instances cost recovery, as well as incentive
11 payment processes.

12 So I wanted to take some time to define
13 four terms that you are likely to hear throughout
14 the day, the first of which is impact evaluations.

15 There are four types of evaluations.
16 There's impact, process, market evaluations, as
17 well as cost effectiveness evaluations.

18 Impact evaluations is what I imagine you're
19 going to hear most about today, and they are -- an
20 impact evaluation is used to determine the change
21 that has occurred, reduced energy usage, for
22 example, due to an Energy Efficiency Program.

1 Then deemed savings, which you heard a
2 little bit about already from the Chairman --
3 deemed savings, also known as stipulated savings
4 values, are estimates. They're estimates of energy
5 or demand savings for a single unit of an installed
6 energy efficiency measure. Values are developed
7 using historical and verified data and is applied
8 when it's determined to be applicable to the
9 situation that's being evaluated.

10 So typically deemed savings are used for
11 prescriptive or standard measures, so these are
12 things like energy-efficient appliances like
13 washing machines, computer equipment and
14 refrigerators, lighting retrofit projects. Anything
15 that has well-understood operating hours would be
16 an appropriate fit for deemed savings value.

17 Deemed savings values are then documented
18 in what's called a Technical Reference Manual using
19 agreed-upon engineering algorithms. So Technical
20 Reference Manuals usually include a documentation
21 of the assumptions like the baselines that are used
22 to prepare values, the actual calculation of the

1 values, and guidance on when it's appropriate to
2 apply those values and algorithms.

3 A separate approach from using deemed
4 savings is comparison group EM&V methods. And I
5 imagine the second panel will talk more about that,
6 but that's where you're conducting statistical
7 analyses of large volumes of metered energy usage
8 data.

9 Comparison group EM&V methods determine
10 program savings based on the differences in
11 electricity consumption patterns between a
12 comparison group and the program participation.

13 And so both of these approaches, whether
14 you're using deemed savings or comparison group
15 EM&V methods, can be -- can take advantage of what
16 we can call EM&V 2.0, also known as M&V 2.0 or
17 automated M&V, basically taking advantage of
18 advances in big data.

19 So just to give you a quick idea of how
20 this is starting to show up in regulatory
21 documents, New York's Department of Public Service,
22 in their EM&V guidance that was issued in November

1 2016, said a defining criterion for automated M&V
2 software is that it continuously analyzes data as
3 it becomes available.

4 The last term or terms that I'd like to
5 define for you are net and gross savings.

6 So gross savings are the change in
7 consumption that's attributed to the Energy
8 Efficiency Programs for actions taken by customers
9 regardless of why they participated in the program.

10 And then net savings are a subset of the
11 gross savings that are directly attributable to the
12 Energy Efficiency Program.

13 And so now I'll switch to kind of looking
14 at who uses a TRM around the country and flesh out
15 a little bit about what that looks like.

16 So under the slide titled National
17 Perspective, you can see that there are statewide
18 TRMs that exist across the country. Missouri and
19 Iowa have a very new TRM. Missouri actually still
20 needs to adopt rules around the usage of their
21 Technical Reference Manual. And I think Missouri
22 is, like, an interesting state to look at just in

1 that they decided to go down the path of developing
2 a TRM, but as a component of that process, they'll
3 be looking at how M&V 2.0 can kind of complement
4 the TRM approach.

5 And so while each state has their own TRM,
6 it's important to remember that the EM&V frameworks
7 in which those TRMs fit are all different. So in
8 Texas, for example, the contract with the evaluator
9 is actually held by the Commission and it's just
10 one evaluator for all the utilities which, as you'll
11 hear from others, is different than how we do it in
12 Illinois.

13 Sometimes utilities will also have their
14 own utility-specific TRMs. Xcel in Colorado and
15 Tennessee Valley Authority are two examples.

16 And the last thing I just wanted to point
17 out is that Maine has a TRM. They have TRMs for
18 their residential programs, for their commercial
19 programs, and then also for their multi-family
20 programs which can be useful to folks who are
21 planning programs for the multi-family sector.

22 Then we can look at a couple regional

1 efforts around TRMs. So regional TRMs exist in
2 both the Northwest, as well as the Mid-Atlantic.
3 In the Mid-Atlanta, it's the sister organization to
4 MEEA, the Northeast Energy Efficiency Partnership
5 who runs their collaborative and their TRM that
6 applies to Maryland, Delaware, and D.C. And then
7 the Regional Technical Forum in the Northwest has a
8 regional TRM that applies to Idaho, Montana, Oregon,
9 and Washington.

10 And then lastly, just quickly, looking at
11 the states within MEEA's region, there's a real mix
12 of who uses net or gross savings for regulatory
13 purposes. And so we have five states that report
14 both, three states that report -- or that use only
15 net savings, and two, Ohio and Minnesota, that use
16 gross savings.

17 So it's definitely different within our
18 region around the country, and I think while there
19 are many different approaches, it's important to
20 remember that for every state that has a statewide
21 framework, there's been a process to determine that
22 that works for that state, so I won't comment on

1 one framework being better than the other
2 necessarily.

3 So thanks very much for your time and I'm
4 happy to answer questions.

5 MS. PAGELS: Thank you, Julia.

6 Chairman and Commissioners, do you have
7 any questions?

8 (No audible response.)

9 MS. PAGELS: Great. We will move on to
10 Michael Brandt.

11 MR. BRANDT: I'd like to first thank you
12 all for inviting me to come and talk. I'm Mike
13 Brandt. For the past ten years, I've served as
14 Manager of Energy Efficiency Planning and
15 Measurement at Com Ed. In this role, the M&V
16 function, which is near and dear to my heart, has
17 been under me, so I've been responsible for it
18 since its inception.

19 Today I'd like to briefly talk on
20 five subjects; one, the purpose of M&V; two, how
21 EM&V has evolved over the past nine years at Com
22 Ed, how it currently works, the value of the SAG;

1 and finally, I'll just touch briefly on M&V 2.0.

2 The purpose of M&V -- this might be a
3 little different than how Julia laid it out. I
4 think of it more in terms of two functions:
5 Process evaluation and impact evaluation.

6 The process evaluation evaluates how well
7 a program operates possibly resulting in
8 recommendations around program design at the end of
9 the year.

10 But today we're discussing mainly impact
11 evaluation which, at its highest level, is
12 determining the energy savings associated with the
13 various Energy Efficiency Programs.

14 And I'd just like to make two general
15 comments about measured energy savings. Pretty
16 much agreeing with what Julia said, the key to
17 energy savings is measuring what wasn't used.
18 There will always be an estimate, and our goal is
19 to calculate the best, more accurate estimate
20 possible.

21 Second, impact evaluations are not
22 necessarily a straightforward calculation. There's

1 no absolute methodology to determine kilowatt hour
2 savings from an individual measure or program.
3 There are many factors and variables that can
4 influence this result.

5 So how has EM&V evolved from Com Ed's
6 perspective? We've been running our portfolio
7 since 2008. We are currently in our ninth year of
8 implementation. I can tell you the first year
9 after we received our very first report from the
10 evaluator, the results were less than expected.
11 Our initial reaction was this is not working and
12 unacceptable. I believe the program manager who
13 received that report said we need to fire these
14 guys right away.

15 (Chorus of laughter.)

16 MR. BRANDT: That wasn't quite possible.
17 So we worked through that.

18 From our results in the first year,
19 we're -- while we ultimately made our annual
20 savings goal, our projected savings were much lower
21 than we expected. Much of this had to do with the
22 many moving parts or data points associated with

1 the evaluations, many factors which originally were
2 not determined until the end of a program year. As
3 a utility, we found this risk unacceptable, and
4 fortunately so did many of the stakeholders.

5 Every year we have worked with the
6 stakeholders, ICC staff, and the independent
7 evaluators to identify risks in the evaluation
8 process and developed various processes to best
9 mitigate this risk.

10 Today I believe we've developed a highly
11 successful process that yield results that give all
12 parties a high degree of comfort that we have a
13 robust estimate of savings.

14 So how does the EM&V currently work in
15 Illinois? EM&V is required by law to be conducted
16 by an independent evaluator, and the budget from
17 EM&V is set at a percentage of 3.5 percent of the
18 overall budget. We shared that contract with ICC
19 Staff. Staff has the ability to cancel the contract
20 if they believe the evaluator's independence has
21 been compromised.

22 As a policy within Com Ed, the ICC Staff

1 is invited to all meetings with evaluators and
2 included in all correspondence with the evaluator.

3 At the start of each year, the independent
4 evaluator develops an evaluation plan for each
5 program. Both Com Ed and ICC Staff usually comment
6 on the various evaluation plans. Each program has
7 a plan specific to it. A Residential Behavioral
8 Program is treated much differently than an
9 Industrial Process Program.

10 Com Ed, along with Staff, communicate with
11 the evaluator throughout the year as each
12 evaluation plan is implemented. At the end of the
13 year, the independent evaluator produces an
14 individual program evaluation report, plus an
15 overall summary report. These reports are
16 distributed simultaneously to all parties: Staff,
17 stakeholders, and Com Ed.

18 While Staff and Com Ed usually have
19 comments, it's been very rare for a stakeholder to
20 offer comments on individual reports.

21 The value of the Stakeholders Advisory
22 Group or SAG: Our stakeholder group has worked

1 very effectively over the last nine years. I
2 believe one of the greatest successes for the SAG
3 is the development of some specific tools to
4 mitigate risk across the portfolio and standardize
5 calculations of energy savings. In particular,
6 three come to mind.

7 The net to gross framework: While we
8 don't need to go into the mechanics of what a
9 net-gross ratio is or how it's used, suffice it to
10 say that through our SAG, we developed a statewide
11 framework for determining these values and locking
12 them down for an entire year allowing the utilities
13 much more certainty on how they manage their
14 portfolio towards their annual goals.

15 Second would be the Technical Reference
16 Manual which Julia already mentioned. This
17 document, which is now in its six iteration,
18 provides the foundation of all standard
19 efficiency -- energy efficiency measures assuring
20 consistency again across the state.

21 And our newest policy is our -- our newest
22 thing is our Energy Efficiency Policy Manual that

1 was just approved last year. Again, this document
2 has standardized many processes across the state
3 for all utilities.

4 In my mind, the stakeholder group has
5 worked very effectively across the years, taken on
6 many complex issues in working towards resolutions
7 that satisfy the vast majority of the parties.

8 Lastly I just want to touch on M&V 2.0.
9 So what is it? In theory, it will give access to
10 much more data points than are currently available.
11 As Com Ed completes its AMI implementation in the
12 near future, residential customers will go from
13 one data point per month to multiple data points
14 per hour. The amount of data will dramatically
15 increase, offering many new M&V opportunities.

16 For certain programs, this may lead to new
17 and exciting M&V opportunities. We're very
18 interested in exploring these opportunities for
19 many reasons, including developing a better
20 understanding of our customers, how they use our
21 product, and the impact this data can have on our
22 energy efficiently portfolio from the planning

1 function to the final evaluation function.

2 Specifically in terms of valuation, we
3 expect this much more robust data to lead a new
4 possibility in terms of measuring program impacts.

5 We're anxiously watching the M&V community
6 as they explore these new techniques, vet them
7 within the M&V community, and establish their
8 validity. We are expecting that the Com Ed
9 portfolio and independent evaluator will play an
10 active role in this process.

11 With that said, I'll wrap up my comments.
12 Again, thank you for allowing me to speak today.

13 MS. PAGELS: Thank you, Michael.

14 Chairman and Commissioners, do you have
15 any questions?

16 COMMISSIONER ROSALES: I do, Meagan. For
17 actually Julia as well.

18 I am trying to get my head around the
19 Technical Reference Manuals. If the energy
20 prices -- I mean, wouldn't the manuals be by
21 utility rather than by regional or states because
22 if the prices are different, wouldn't that skew the

1 numbers, especially in a state like Illinois that
2 has a number of electric utilities?

3 MR. BRANDT: Right. It doesn't take into
4 account the price. It's done at a measure level
5 right now, so you're really just looking at what
6 the base measure would be. Say, for an LED light
7 bulb, we would looking at the base, how much energy
8 usage is by the -- like the incandescents, that
9 base measure, and then how much energy is used by
10 the LED. And the delta, the difference there,
11 that's the energy savings.

12 The pricing comes into impact when we do a
13 cost effective analysis at the back end, but that
14 doesn't have anything to do with the kilowatt hour
15 savings.

16 MS. FRIEDMAN: And I will add that the
17 algorithms that are used will take into account
18 things like weather differences from state to state,
19 and so it -- it can be tailored. It is tailored.

20 COMMISSIONER ROSALES: Okay. Thank you.

21 MS. PAGELS: Thanks, Commissioner.

22 Any other questions?

1 (No audible response.)

2 MS. PAGELS: Next we have David Brightwell.

3 MR. BRIGHTWELL: I'd like to thank
4 everybody for allowing me to be here today.

5 Before we get started, what every
6 Commission employee has to do, I have to tell you
7 that the views and opinions that I'm giving today
8 are mine. They don't reflect the Commission -- any
9 Commissioner or any other employee with the
10 Commission.

11 As a little bit of additional safety, I'll
12 say they're subject to change, so don't hold me to
13 them at a later date when we're looking at some of
14 these things.

15 I'm going to briefly talk about EM&V. The
16 previous two speakers, Mike and Julia, have covered
17 some of these topics already.

18 Just in general, I'll say that it's
19 probably safe to say that I have a little bit
20 stronger statistical background than anybody else
21 on this panel.

22 Energy efficiency is very difficult to

1 measure takeaway, whether it be new methods or the
2 previously-used methods. And as others have said,
3 there's a few aspects to it.

4 The one that I consider the most important
5 is the impact evaluation from the perspective of
6 the Staff and making sure that the customers that
7 are paying for these programs are actually getting
8 some value for their money. But the -- there could
9 be a couple reasons for this. There's the impact
10 evaluations are important, but process evaluation,
11 which Mike mentioned earlier, is also important.

12 It's not always clear that something isn't
13 getting the impact that it should because it's a
14 bad program and it could be that there's bad
15 delivery of it, and that's where the process
16 evaluation comes in -- into play.

17 So you need to make sure that is it a
18 problem with the measures not saving as much as
19 they should or is it a process that -- or is it a
20 problem that some vendor isn't doing all the work
21 that they are saying that they're doing? The
22 process evaluation can be thought of as the quality

1 assurance/quality control aspect of that.

2 And then the third issue is -- well, it
3 falls into that is the verification that measures
4 are actually installed. I can think of one case
5 where Com Ed got dinged for some savings because
6 they found that an industrial customer received a
7 rebate for a lighting system and then uninstalled
8 the lights. What they did with them is unsure.

9 I've read kind of a humorous story that in
10 Connecticut that a couple guys got the idea to buy
11 a bunch of energy-efficient lights through the
12 rebates that the Connecticut program has and then
13 sell them elsewhere where there wasn't programs and
14 used the rebates as a markup.

15 The problem was that they parked a big
16 U-Haul van across the street from the police
17 station, freaked everybody out thinking it was a
18 bomb, and ended up getting their -- getting their
19 product seized. And a few of them were in the
20 country illegally and reported as a result of it.

21 Had that not happened, they probably --
22 the Connecticut program probably wouldn't have

1 known that the lights weren't actually being used
2 within Connecticut.

3 So the problems that you can have with
4 EM&V with the measurement of savings are that, as
5 I've mentioned before, it's not always clear how
6 much energy measures saves measure -- I mean a
7 particular product. Using a furnace or an
8 air-conditioner, for example, there's a lot of
9 factors that can go into how much a furnace saves.
10 One is what kind of building is it placed in. Is
11 it a small two-bedroom apartment that's 800 square
12 feet? Is it a 4,000-square-foot house; how old the
13 building is; what type of insulation is within the
14 building?

15 You have questions then are there
16 behavioral differences. If you get a new furnace
17 that saves a lot of money, are you less concerned
18 with setting the thermostat to 72 instead of 68?
19 So you get a little bit of creep in the temperature
20 settings.

21 All of these types of things are things
22 that you have to answer in order to figure out how

1 much a measure will save at just the individual
2 level for a particular measure.

3 And then after that, you have to determine
4 was it the utility program rebate that caused the
5 person to install this program or would they have
6 done it anyway. If the person would have installed
7 the program -- installed the furnace without the
8 measure, they're typically -- they're what's known
9 as typically a free rider. As Mike and Julia were
10 talking about, that's where net to gross comes in.

11 Additionally, you need to know things of
12 were they so happy with this program that they
13 installed other EE measures that the utility
14 doesn't get credit for; for example, they liked
15 their furnace so they went out and got an
16 air-conditioner, but they didn't use a rebate for
17 the air-conditioner. That would basically be
18 considered spillover.

19 Then a third one that's not talked about
20 very often is, did this cannibalized savings from
21 some other program. Did the person on the fence of
22 getting a furnace or an air-conditioner, because of

1 the -- because they received a rebate for one, they
2 chose that one instead of the other one so that
3 some savings would have occurred. It's just the
4 program led them to a different choice than they
5 would have made. We need to find out what the net
6 effect of this is.

7 So really, the only way to perfectly
8 measure this is not possible. You need to create
9 an alternative world that's identical in every
10 aspect except that one world has a utility-based
11 Energy Efficiency Program and the other world
12 doesn't.

13 And then to measure the effect of the
14 program, you'd take the difference in the energy
15 savings -- in the energy use between the worlds and
16 say that that's the difference.

17 What's done in some settings but isn't
18 always feasible within the Energy Efficiency
19 Programs is randomized control trials. A
20 randomized control trial basically says that you
21 select a group randomly to receive a program and a
22 group randomly to not receive the program and you

1 look at the difference between the groups, and
2 whatever the difference is, is the effect of the
3 program on average. It can't tell you for each
4 individual person, but it can tell you for the
5 average of the two groups.

6 This is really not feasible for the
7 portfolio as a whole or even for a lot of programs.
8 Can you imagine the complaints that a utility would
9 get if they decided to randomly assign half their
10 customers to be eligible for furnace rebates and
11 not the other half? The vendors would have to --
12 it would be a pain. They probably wouldn't want to
13 deal with the program because they wouldn't know
14 who they could market the program to and who they
15 couldn't.

16 Customers would be calling up and
17 complaining because they found out about this
18 program and that they're not eligible for it and
19 were probably assuming that they are paying for it,
20 although if it was set up correctly, only the group
21 that was in the treatment would be paying for it
22 anyway.

1 Another alternative which, again, isn't
2 always effective but is where a lot of the new
3 EM&V 2.0 comes in is Quasi Experimental Design.

4 The Quasi Experimental Design is similar
5 to a randomized control trial, is a little less
6 rigid. Basically you find customers that aren't
7 participating in it. You try to find customers
8 that aren't participating in it that look very
9 similar to those customers as far as on
10 characteristics that you can observe. This could
11 be house size if you have the data. It could be
12 income level. It could be their zip code.

13 Quite often, the data is limited and what
14 you end up with is what their use was -- energy use
15 was prior to some of the customers that weren't
16 getting the treatment. And in matching controls
17 upon that group and then assuming that they're
18 similar in every other way, there -- that could be
19 valid -- there's a lot of technical reasons that
20 are covered in economics literature on why there
21 may be issues with that as well.

22 COMMISSIONER ROSALES: I'm sorry. Is that

1 what you recommend?

2 MR. BRIGHTWELL: When it's feasible, I
3 think it's probably the best alternative.

4 COMMISSIONER ROSALES: Even if the
5 variables are not the same? Because when you're
6 taking -- you're somewhat taking for granted that
7 those that are participating -- are participating --
8 the ones that are not participating are almost the
9 same, and that's -- that's an assumption that
10 really --

11 MR. BRIGHTWELL: It can be a very strong
12 assumption. I grant you that. It's just that
13 compared to some of the alternatives, it seems to
14 be better than those alternatives at times. And
15 it's not that the variables are different. It's
16 that based upon what you observe about the people
17 that they are very similar -- more similar than any
18 other customer.

19 The problem that you have is are things
20 that you don't observe. Are the unobservables
21 important for the decision? And it's just
22 coincidence that they're looking the same, although

1 they're different on other unobservables that do
2 matter.

3 If you don't observe square footage, you
4 can say that two customers are similar where one
5 has a 2500-square-foot house and the other has a
6 1600-square-foot house. That's one of the
7 potential drawbacks of the quasi experimental
8 methods.

9 And again, it's far from perfect, but in
10 some sense, that's what you're getting with the new
11 EM&V 2.0, the more advanced methods. It's what you
12 get with Quasi Experimental Design overall that
13 you're making the assumption that on average that
14 the two groups are the same; that for every time
15 that somebody in the treatment has a 2500-square-
16 foot house and the person that matches them has a
17 1500-square-foot house that there's somebody else
18 that has a 1500-square-foot house that's in the
19 treatment group and -- and somebody else with a
20 2500-square-foot house that's in the matching group
21 and then, on average, the differences cancel out.
22 And like I said, it can be a very -- it's a strong

1 assumption and it can be problematic.

2 If we go to what's actually used -- and
3 again, where the quasi experimental methods may be
4 better is that, quite often, you're using
5 engineering estimates of energy use to figure out
6 how much the furnace saves or the air-conditioner
7 saves. And for these you have to make assumptions
8 as well: What does the house look like; what's the
9 temperature in the area where the house is; where
10 the measures are being installed; what's the square
11 footage of the house; what's the family size. All
12 of these things could matter for the energy use.

13 Quite often, what you have is the -- in a
14 house with characteristics of A, B, and C, the
15 baseline unit uses X, the efficient unit uses Y,
16 and the savings then is Y minus X. So it's -- it
17 has strong assumptions as well. It's just
18 different assumptions.

19 Other things that are used to determine the
20 net to gross ratios is that you often survey
21 customers, do phone calls, on-site interviews when
22 they're buying the products, whatever it may be, to

1 determine whether they bought this program without --
2 whether -- whether they bought this when it was a
3 program or not.

4 Some of the problems that you can see with
5 surveys are recently I think every poll that was
6 out there had Hillary Clinton beating Donald Trump,
7 so there are issues with surveys as well.

8 And then to figure out the spillover, to
9 the extent that this is possible, this is, again,
10 very difficult. You know, you're trying to figure
11 out the effect of the program on people that didn't
12 directly participate in the program. You're asking
13 vendors that are within a program the effect that
14 they think the program had on their sales: They
15 thought they'd sell 20 efficient furnaces or
16 air-conditioners and they end up selling 80.

17 You know, there's difficulties with this,
18 too, because the vendors could have falsely assumed
19 that the program is responsible for all 60 of those
20 differences where the economy could have picked up.

21 Or the program -- he could have thought
22 that he would sell 40 and he sells 80, but the

1 vendor is not anticipating the economy drop so that
2 it should be -- so that there should be additional
3 sales.

4 So again, the theme of all that is this is
5 a really hard subject because you're trying to
6 figure out what would happen if there was an
7 alternative world which you can't do.

8 Some of the advantages that you have from
9 the traditional methods are that recently they were
10 about all that was feasible. With the advent of
11 big data, AMI meters, and getting more data, it's
12 making more stuff feasible and making more stuff
13 practical.

14 The disadvantages are that you're doing
15 this on a piecemeal approach. You're looking at a
16 program for air ceilings. You're looking at a
17 program for furnaces. You're looking at a program
18 for air-conditioners. You're looking at a lighting
19 program. You're not looking at the holistic
20 approach of if the portfolio didn't exist, what
21 would the savings have been versus not -- since the
22 portfolio exists, what is it.

1 It's also time intensive. As Michael was
2 saying, the first ones that came back long after
3 the program was over, with the program as at the
4 end of May, June 1st, and a lot of times it was --
5 is March of next year fair to say?

6 MR. BRANDT: Yeah, first couple years.

7 MR. BRIGHTWELL: So nine months afterwards
8 is when you're getting evaluations. Obviously you
9 can't make any course corrections nine months after
10 the year is over.

11 And then as I mentioned earlier, with
12 reliability of survey responses, it's unknown and
13 perhaps unknowable. There's assumptions made when
14 they go out to determine how many people to survey.
15 It's fairly technical, but to explain what -- it's
16 hard to even verify whether the assumptions for the
17 survey methods are correct.

18 So this gets into a little bit of why the
19 state developed a Technical Reference Manual, and
20 some of the advantages of a Technical Reference
21 Manual is that it will allow for consistency across
22 the utilities.

1 When the Technical Reference Manual is --
2 was proposed, I believe it was proposed by some
3 parties that noticed that there were wide
4 discrepancies in how much measures were considered
5 saved depending on which utility was filing the
6 plans and that these parties were wanting to
7 standardize the process and get everybody on board.

8 The additional thing is that it provides
9 the certainty that Mike was talking about that you
10 know ahead of time what your goals are for what --
11 at least for what the measures are, not necessarily
12 for net to gross. The Net to Gross Manual is
13 another portion of this that provides even more
14 certainty.

15 The process of developing a Technical
16 Reference Manual takes issues that may be contentious
17 and have a lot of area of disagreement and allows
18 parties to work those out and resolve as many issues
19 as possible before bringing it to the Commission
20 for formal litigation.

21 Then some of the disadvantages then is
22 that another way to say that there's consistency

1 across the process is to say that you standardize
2 the wrong answers in a uniform manner.

3 Additional problems are -- I'm sure
4 everybody can think of the days that they were in
5 college -- and I've also taught a few classes --
6 that if the professor made a mistake grading your
7 paper, you were almost certain to take it to him if
8 it was in your favor to get more points, but I don't
9 know if anybody and it would be a very rare case
10 that says you gave me too many points; you need to
11 take some away.

12 With the Technical Reference Manual,
13 there's asymmetric information. People that have
14 the most information are the program implementers,
15 and quite often, you know, they're in the position
16 of saying we found an error in the Technical
17 Reference Manual; it's not providing us as much
18 savings as we think there should be. The -- you
19 know, it's possible that it happens the other way
20 that things are correct and so that errors gave you
21 too much credit, but I'm not sure that that's ever
22 happened. It's quite possible that there aren't --

1 I don't know if it's quite possible. It may be
2 possible that there have been no errors that have
3 been beneficial to the utilities.

4 It also takes a lot of time to reach
5 agreement and compromises and to hash out all the
6 values that are within there.

7 And then you also seem to be playing
8 catch-up between the time that these values would
9 have -- were -- when these values were derived in
10 real time, but there's an organic evolution to
11 energy efficiency that over time more people seem
12 to be becoming more aware of energy efficiency
13 anyway.

14 And to the extent that that's not the
15 result of the utility programs, the data would be
16 giving too much credit to the utilities because
17 you're using data from a year ago to measure what's
18 going on now.

19 So some of the advantages of the newer
20 approaches, they are more data-intensive or they
21 can provide verification in near real time.

22 A while back I had a conversation with

1 Jake Oster from Energy Savvy. This is one of the
2 things that he brought out is that they found
3 people that were getting rebates for furnaces that
4 actually had gas furnaces installed, electric
5 furnaces, so that they noticed that there was a lot
6 of use that was unexplained by the models.

7 And it turned out that the reason why was
8 because people were replacing gas furnaces with
9 electric, so it was actually increasing electric
10 use with a new utility and that by getting this
11 data to the people quickly, they could determine
12 they either weren't eligible for the rebates and
13 not give it to them or that -- to clarify with the
14 vendors that were installing these that they needed
15 to stop doing that, make sure that they were doing
16 electric-for-electric-type installations and not
17 changing the energy source.

18 The data used in these are closer to the
19 quasi ex- -- well, they are the quasi experimental
20 methods that I explained earlier so that it gets
21 you a little closer to the randomized control
22 trial, and what you end up would be the engineering

1 estimates and that they can provide the analysis a
2 lot quicker than the evaluations that we have
3 currently.

4 And then some of the drawbacks are that
5 these models are proprietary, so you're left with
6 the vendor giving you information and you don't
7 really have a way to look at the methods or at
8 least it's at the discretion of the vendor whether
9 you get these methods.

10 I have the terms of train, test, and
11 validate there. These are all statistical terms
12 that are basically used to determine the quality of
13 the model, and that information isn't necessarily
14 public or provided to be able to reproduce the
15 results independently so that it can make it
16 difficult to judge whether the proposed solutions
17 provide an improvement.

18 It's easy to think of even if it does
19 provide an improvement that it's -- it may not
20 necessarily be a good thing. Well, it's an
21 improvement, but it's not necessarily the best that
22 you can do.

1 It's easy to think of big data and all
2 this -- all these things as just wow, but how many
3 people have got recommendations from Netflix that
4 you leave you scratching your head? That's a --
5 that's an example of the big data.

6 Obviously their recommendation system is
7 similar to this. You find customers that have made
8 purchases in the past that look like the purchases
9 you've made and then you see what they've bought
10 and liked and then say, well, you might like this,
11 too. This is to your point, Commissioner Rosales,
12 there's a lot of unobservables there that may
13 affect the decisions that you make with your Netflix
14 purchases or with your energy use that are
15 unobservable and can cause problems in this area.

16 And then a final one is from discussions
17 we've had with utilities before is that once they
18 set their budgets in the plan and get the budgets
19 set and things in place that even if you get data,
20 it's unclear how much you can -- how much you can
21 change the ship and stream as a result of the new
22 information that you're getting.

1 So there could potentially be the problem
2 of you're getting all this data and it looks great,
3 but the utilities can do little with it because
4 they don't have the processes midstream to divert a
5 whole lot of money from one program to another
6 program as a result of the information.

7 That concludes the slides that I have. If
8 anybody has any questions...

9 MS. PAGELS: Thank you, David.

10 Chairman and Commissioners, any questions?

11 COMMISSIONER EDWARDS: I have a quick
12 question. Thank you, Meagan. Thanks, David, for
13 being here. I appreciate it.

14 Back earlier in your presentation when you
15 were referencing problems with EM&V, you referenced
16 spillover, and so I thought that was interesting
17 that you referenced that as being a problem because
18 I would think that if a particular program encouraged
19 other programs to be installed, that would be a
20 positive thing.

21 MR. BRIGHTWELL: Let me clarify. Spillover
22 is not a problem. Measuring spillover is a problem.

1 COMMISSIONER EDWARDS: Okay.

2 MR. BRIGHTWELL: It's next to impossible
3 to measure the indirect effects that a program has.
4 So I apologize if I didn't make that clear.

5 COMMISSIONER EDWARDS: Okay. And then my
6 second question is also you talked about particular
7 programs that could possibly, I think you said,
8 cannibalize savings that could have occurred
9 without that program. How often does that happen?

10 MR. BRIGHTWELL: I don't know that there
11 is any way to answer that. I'm not sure that it's
12 addressed very often.

13 COMMISSIONER EDWARDS: How would that be
14 detected?

15 MR. BRIGHTWELL: Again, it's like one of
16 those things like spillover, it's an indirect
17 effect. It would be next to impossible to measure
18 it --

19 COMMISSIONER EDWARDS: Oh.

20 MR. BRIGHTWELL: -- say, for creating an
21 entirely new world with clones, you know, which is
22 impossible on a 3 and a half percent budget.

1 COMMISSIONER EDWARDS: Thank you.

2 MS. PAGELS: Any other questions?

3 (No audible response.)

4 MS. PAGELS: Thank you very much, David.

5 MR. BRIGHTWELL: Thank you.

6 MS. PAGELS: And next up we have Karen
7 Lusson.

8 MS. LUSSON: Thank you, Meagan.

9 Chairman and Commissioners, we appreciate
10 being invited here to participate in the Evaluation
11 and Measurement and Verification session.

12 As Meagan mentioned, my name is Karen
13 Lusson. I'm Assistant Bureau Chief in the Public
14 Utilities Bureau. We are a regular participant in
15 the SAG, a very active participant in the SAG, SAG
16 being the Stakeholder Advisory Group, which I know
17 Annette will speak a lot about as the facilitator.

18 Just as a point of background, I would
19 agree with Mike, one of those rare moments where
20 the AG's Office and Com Ed agrees, that the
21 Stakeholder Advisory Group process has been a great
22 success in bringing parties together to collaborate

1 about program plans, what should or shouldn't be
2 included in Energy Efficiency Programs, where to
3 target those dollars. And the members over the
4 years have gotten to know each other. I think
5 there's mutual respect and politeness within the
6 SAG, and so while it sometimes has been a bumpy
7 ride, I think all in all the results have been
8 good.

9 We also -- the AG's office also filed a
10 petition for the Commission to approve the Energy
11 Efficiency Policy Manual which was ordered to be
12 conducted through the SAG. And all of the
13 utilities, evaluators, stakeholders, Commission
14 Staff participated in that process again. That was
15 a long process, but I think in the end, most parties
16 believe that it was a beneficial process because it
17 established a manual that -- it's updated each year
18 to ensure that there are consistent policies being
19 implemented by each utility and, at least up
20 through the end of this year, the Department of
21 Commerce and Economic Opportunity in the delivery
22 of programs.

1 We spent a major portion of the last
2 12 months in the SAG working on reaching consensus
3 in the filings of the three-year plans that the
4 Commission just approved in this last month. That
5 was a long process. We spent many hours doing it.
6 And unfortunately those agreements are essentially
7 going to be null and void as of June 1st because of
8 the new law.

9 But that process, we are hoping, will
10 serve as a framework in the coming weeks and months
11 as the utilities work to put together their next
12 plans for their filing which will take place in
13 June for the next four years beginning January 1st,
14 2018.

15 I also want to acknowledge to my left
16 Annette Beitel who's been the facilitator in the
17 SAG and has led it, I think, with great expertise
18 and patience and has helped keep all of the parties
19 organized over the years, along with Celia Johnson
20 her assistant.

21 So getting to what we're here to talk
22 about today...

1 So I should mention, too, that the
2 Attorney General's office utilizes the expert
3 assistance of an energy efficiency expert Phil
4 Mosenthal who's based in Vermont. He works for
5 Optimal Energy Group. Phil Mosenthal has been
6 active nationally and internationally in the
7 development and evaluation of Energy Efficiency
8 Programs.

9 So why is EM&V important? Why are we
10 here? Why are we talking about it? I guess the
11 point -- initial point I want to make is we can't
12 lose the forest through the trees, and that is we
13 spend a lot of money in Illinois on energy
14 efficiency. These are numbers taken from a recent
15 SAG meeting where the utilities made presentations
16 about what they anticipate spending in the coming
17 four-year plan. So these would be annual numbers:
18 Com Ed 353 million, Ameren approximately 100 million,
19 Nicor about 40 million, and Peoples Gas and North
20 Shore combined 31 million.

21 The EE spending is about 3 percent. Mike
22 mentioned 3 and a half percent, so I may need to go

1 back and double-check that new statute to see if it
2 says 3 and a half percent. But it's been around
3 3 percent for -- historically.

4 So you can see the dollars that are at
5 stake here. They're significant, and from our
6 perspective as ratepayer advocates, we want to make
7 sure that the dollars are spent effectively and
8 that the dollars and programs are designed in a way
9 that the customers who can benefit the most from
10 efficiency are, in fact, receiving those benefits.

11 Again, not losing the forest through the
12 trees -- and some of the other speakers have talked
13 about what the general purpose of EM&V is, and that
14 is to estimate the energy savings that are actually
15 occurring as a result of the measure or program
16 being evaluated. So it is, again, talking about
17 the delta between what happens -- what would have
18 happened but for the energy efficiency measure.

19 It also, through various methodologies
20 such as the net-gross methodology, looks at the
21 cost effectiveness of the programs; in other
22 words -- and David and Mike touched on this -- one,

1 determine is there free ridership which is are --
2 are the programs necessary to actually achieve that
3 energy savings, are people out in the marketplace
4 buying LED bulbs anyway. Those kinds of
5 examinations and surveys are a part of the
6 net-gross analysis.

7 And also, we want to -- another point of
8 EM&V is to find errors in assumptions, maybe look
9 at program implementation practices and, where
10 needed, make corrections going forward. So that's
11 also a very important part of EM&V.

12 And then under the new law, we're now --
13 the company will be earning a return on the dollars
14 it spends on energy efficiency. So from our
15 viewpoint, now more than ever, it's going to be
16 important to look at the valuation measurement and
17 verification of energy savings because, as we know,
18 if the -- under the new statute, if the utility
19 exceeds the authorized savings goal, then it can
20 earn an increased return on equity on the spending
21 based on percentage -- per percentage in excess of
22 the savings amount, 8 percent return on equity --

1 I'm sorry -- eight-basis-point return on equity
2 bump. So it's, again, important that we make sure
3 the savings estimates that are filed annually are
4 correct.

5 Again, I think I've highlighted on some of
6 the successes that have occurred in Illinois.
7 Certainly the net to gross ratio, the net to gross
8 framework, kind of an awkward name, but again, I
9 think the speakers have -- before me have
10 highlighted what this is all about.

11 Again, it attempts to pinpoint whether
12 savings would have occurred without the measure and
13 whether additional unanticipated savings, the
14 spillover measure that you referenced, occurred as
15 a result of the measure.

16 Now, this was an area of contention earlier
17 in the delivery of Energy Efficiency Programs, but
18 a framework was created. Consensus was reached.
19 It's now codified in the -- so to speak, in the
20 Illinois Energy Efficiency Policy Manual. So we
21 have a policy that the program administrators
22 understand and, as Mike mentioned, it reduces their

1 risk, but there also is a -- within that policy is
2 a provision that says if the program administrators
3 choose to adopt assumptions that vary from the --
4 I'm sorry -- the net to gross ratio, then there --
5 there could be consequences.

6 The creation of the Technical Resource
7 Manual was first approved in docket 13-0077. It
8 provides, as the other panelists have mentioned, a
9 permanent and a transparent and consistent basis
10 and it is updated annually. It's, again, overseen
11 by an independent third-party, VEIC, an entity
12 based in Vermont, and they facilitate those
13 discussions.

14 The other success, again, is the policy
15 manual. And if you look at that policy manual, it
16 lays out in detail the process by which parties,
17 Commission Staff, stakeholders are able to comment
18 on evaluation plans submitted. The SAG facilitator
19 posts those plans on the website. Parties are
20 given an opportunity to comment. The evaluators
21 review the feedback and provide final EM&V plans to
22 the program administrators.

1 And of course, if there is still a lack of
2 consensus, parties are free to bring up any issue
3 of contention in, for example, the Manual
4 Reconciliation Docket where any sort of methodology
5 can be challenged. So there's always litigation,
6 but the -- these manuals are designed to minimize
7 litigation, try to find areas of consensus, and
8 hopefully move forward.

9 So getting to the issue at hand,
10 Measurement and Verification 2.0, the benefits and
11 limitations, AMI/new technologies obviously create
12 opportunities to verify gross energy savings numbers
13 that help ensure the accuracy of TRM assumptions,
14 but -- and be for sure that these are more granular
15 data for understanding when savings occurred. So
16 it gives program evaluators and administrators and
17 any stakeholders interested in learning about what's
18 happening an idea of what potentially is happening
19 on a more granular basis with a measure.

20 It provides -- you can learn about when
21 savings occurred at a particular time of day and
22 presumably a more precise measure of particular

1 equipment's energy use.

2 But there are limitations, and just simply
3 because we have more data doesn't necessarily mean
4 that we will have better evaluations. This kind of
5 data needs to be used effectively. I look forward
6 to hearing from the second panelists to where they
7 see this data can bring value.

8 But at the end of the day, it does have to
9 bring value. And the utilities are in possession of
10 this data, so I think where there are areas that it
11 makes sense to dig into the data that it will be
12 helpful if the utilities encourage the evaluators,
13 because they're the ones who have the contracts
14 with the evaluators, to make use of granular data
15 in evaluations. Again, it has to be a cost
16 effective use.

17 And also, the limitations are even when we
18 have this new granular data, it's still not
19 necessarily an analysis. The evaluator still needs
20 to go back and say was this change in energy use
21 that's driven by market changes, codes, and
22 standards, free ridership, et cetera, so all of

1 those questions remain important.

2 Finally, getting to where we see EM&V
3 processes can be improved, I think it's important
4 to have regular bidding of evaluation contracts.
5 We don't have a magic number, but certainly once --
6 now that plans are four years along, certainly we
7 would like to see, at a minimum, a rebidding of
8 evaluation contracts once every plan period.

9 One issue that has arisen as of late is
10 the participation of financially-interested parties
11 in TRM consensus-making meetings. And I should say
12 that while we have keen interest in participating
13 in the TRM, because of limited resources, we are
14 not always able to. And that includes other
15 stakeholders as well.

16 So the Commission Staff, in particular
17 Jennifer Morris and David, I think have played
18 critical roles in holding the utilities' feet to
19 the fire and making sure that documentation is
20 there, making sure proper baselines are used.

21 So you don't want to -- so another issue
22 that has come up is on the issue of furnaces, do we

1 use an 80 percent baseline -- efficiency baseline
2 assumption for the -- looking at the energy savings
3 associated with a furnace measure or, in fact, do
4 we use 90 percent as a baseline which studies have
5 shown it's my understanding that in Northern -- at
6 least in the state of Illinois and in particular in
7 Northern Illinois, I believe, that 90 percent is
8 probably a more appropriate baseline.

9 And, in fact, we agree there needs to be
10 more stakeholder engagement in the TRM process.
11 Again, it's a matter of resources. The SAG -- the
12 work that's been done within the SAG over the last
13 year and a half has required a great number of hours
14 and financial resources. Consumer stakeholders,
15 not surprisingly, have limited dollars, so to the
16 extent the participants can talk about streamlining
17 processes, doing more kinds of joint evaluations,
18 the better -- all the better because then maybe the
19 dollars can be used more effectively.

20 Also, again, we want to make sure that the
21 participants who are engaged in reaching consensus
22 on the inputs to be included in the Technical

1 Resource Manual do not have a financial interest.

2 And then finally, the program design
3 should drive the TRM process, not the other way
4 around. And at times, there can be a sense that
5 vendors looking to get a product included in the
6 TRM could sometimes be driving the items selected
7 for study and inclusion in the TRM.

8 So those are all kinds of issues that are
9 in the background as this process continues.

10 Again, to the extent possible, the more we
11 can do joint, multi-utility evaluations of measures
12 where it makes sense, the better. If we have -- if
13 two utilities are doing the exact same program,
14 there should not be a siloed evaluation with
15 multiple and inconsistent methodologies. I think
16 we've made a lot of headway on that.

17 And again, utilities can and should insist,
18 where appropriate, on joint evaluations to ensure
19 the most effective use of EM&V spending.

20 Our expert Phil mentioned that in
21 Massachusetts under the Mass Saves program, which
22 is the statewide moniker given for all the Energy

1 Efficiency Programs there, all of the utilities
2 there deliver the same set of programs under that
3 statewide moniker.

4 In terms of evaluations, there are single
5 evaluations for these programs to the extent that
6 those programs are the same, so here, again, in
7 Illinois I think there should be a constant
8 examination of where we can do those kinds of joint
9 evaluations to make sure the dollars are spent
10 wisely.

11 And again, in the new -- operating under
12 the new statute where here, for the first time, we
13 have utilities being able to earn profits on
14 efficiency spending, it's going to be critical that
15 we use EM&V dollars effectively and that, to the
16 greatest extent possible, stakeholders get involved
17 to make sure that the programs are not only being
18 delivered to people who need it the most but also
19 that the savings authorized and filed with the
20 Commission are, in fact, the savings that have
21 actually occurred.

22 That's it. Thank you.

1 MS. PAGELS: Thank you, Karen.

2 Chairman and Commissioners, any questions?

3 (No audible response.)

4 MS. PAGELS: Great.

5 Next we have Annette Beitel.

6 MS. BEITEL: Thank you. Thank you,
7 Chairman. Thank you, Commissioners, for having me
8 here today.

9 My name is Annette Beitel. I'm the
10 independent facilitator for the Illinois Energy
11 Efficiency Stakeholder Advisory Group which I have
12 been for the past ten years. For the past
13 three years I've also been the independent
14 facilitator for the California Technical Forum, and
15 some of my remarks here today relate to my
16 experience in California.

17 That's a body similar to the SAG, but it
18 focuses on technical issues. It's similar in that
19 it has the support of the for-investment utilities,
20 two large publicly-owned utilities, environmental
21 groups, and the two regulatory commissions
22 overseeing energy in California which is the CPUC

1 and the CEC, California Energy Commission.

2 So Illinois has a very strong evaluation
3 framework already, strong evaluation practice, for
4 several reasons which I'll describe.

5 However, as with many things, it's good to
6 refresh and update, and in Illinois we have a new
7 technology, so AMI. We have a power of computing,
8 and we also have a new statute. And as Karen
9 mentioned, two elements of the new statute that are
10 very important for evaluation practice is; number
11 one, the introduction of share- -- considerable
12 shareholder incentives; and number two, the switch
13 from annual to cumulative savings targets. And
14 that means understanding how long a measure lasts
15 now is important whereas before, the framework was
16 just really looking at how much did it save the
17 first year. So that's a big shift and something
18 that Illinois has not really spent too much time
19 thinking about in the past.

20 Before I start with my remarks, I'd like
21 to rehabilitate the art and practices of EM&V a
22 little bit. So Dr. Brightwell did an excellent job

1 reviewing all the things that can go wrong with
2 EM&V. However, EM&V does rely on a law of averages,
3 so if you have a measure, let's say, a furnace, in
4 Dr. Brightwell's example, gets installed in a
5 1500-square-foot home versus a 2500-square-foot
6 home, obviously that is going to produce different
7 savings, but for many of these measures, we rely on
8 the law of averages. And what is developed for the
9 TRM is looking at average value recognizing that
10 there's going to be a distribution of savings,
11 but -- so that can help.

12 In addition, for the question of net to
13 gross and whether or not the program actually
14 caused the customer to install the measure, we all
15 recognize there are big error bands in that
16 calculation. It's really, a lot of times,
17 directional, so if you have a net to gross value of
18 1 versus .2, then that means the program is doing
19 very well versus the program is the .2.

20 So yes, they're not perfect, but they give
21 us a pretty strong sense of how much measures are
22 saving and also whether or not the program induced

1 the savings.

2 We had a situation pretty early in the gas
3 portfolios where, for a very large program, it was
4 a custom program, one of the gas utilities got a
5 net to gross ratio of .9, meaning that 90 percent
6 of the customers installed the measure because of
7 the program. The other utility got a -- for the
8 same program using similar methods, got a net to
9 gross ratio of about .65.

10 And there was initially a big gnashing of
11 teeth and flurry, you know, why did this program
12 not do as well as the other program. We looked at
13 the error bands around the two values, and it
14 turned out that statistically they were really the
15 same value.

16 And the reason I'm mentioning that
17 particular example is just yes, these methods
18 aren't perfect, but they give us a sense
19 directionally of whether they're working well and
20 should be continued or they're not working well and
21 should be discontinued.

22 If a measure is not something that's

1 replicable -- the savings are not replicable across
2 different circumstances, then that measure can't be
3 deemed and put into the Technical Reference Manual.
4 It's got to be treated on a custom basis, meaning
5 site-specific measurements. Those are usually for
6 large commercial and industrial projects where
7 spending the money to do a site-specific evaluation
8 is cost effective.

9 So that's just a few preliminary comments.

10 So first of all, again, to repeat,
11 evaluation in Illinois, both the framework and also
12 practice, is strong compared to many other states.
13 And there are several reasons for that.

14 Number one: We have very strong evaluators.
15 I think part of the reason is because the contracts
16 are bid fairly regularly, and during the evaluation
17 process, the utilities allow stakeholders to be
18 part of reviewing the bids and selecting strong
19 evaluators. And they have -- all of them have
20 national practices, so they learn about what's
21 going on in other states, what's working, what's
22 not. They're also informed by the work done by

1 NREL, Uniform Methods Project. So those evaluation
2 methodologies are regularly being updated. They
3 stay on top of those and they use those to inform
4 the evaluations in Illinois.

5 Staff has also done an excellent job
6 ensuring high-quality evaluations. So Jennifer
7 Morris, Dr. Brightwell, others down in Springfield,
8 they've shown leadership in insisting that
9 methodologies be consistent across the state even
10 if it's not the same program being -- being
11 evaluated by the same evaluator.

12 So we had an early set of evaluations on
13 the electric side where the numbers for the
14 lighting programs that were being run very
15 similarly looked, you know, relatively different.
16 And it turns out that the result or the differences
17 likely was attributed to the approach that was
18 taken, and it was difficult -- so even though the
19 numbers were different, it wasn't clear that they
20 were -- the programs would be using different
21 results. And it's important for us to be able to
22 do, quote-unquote, an apples to apples comparison

1 to see, you know, is Nicor doing a better job than,
2 let's say, Peoples Gas/North Shore Gas. We'd like
3 to have consistent methods applied so that we can
4 do some comparisons across the programs and learn
5 from how the different utilities were implementing
6 like programs.

7 So Staff was really incremental in
8 insisting on setting up a working group to help
9 standardize methodologies and being informed by
10 this national effort funded by DOE, the Uniform
11 Methods Project. So they've been leaders in that
12 respect.

13 They've also been strong leaders in
14 ensuring that the evaluations are done properly
15 after closing the program year. So that was --
16 they really drove, getting into the policy manual,
17 fairly tight time frames for getting the evaluation
18 studies out in draft and final. And the reason
19 that's important and it's not done in many other
20 jurisdictions is that those studies not only say
21 how much did the utility save, they also provide a
22 wealth of information on how can a program be

1 improved in the future.

2 And then the final point I'll note about
3 Staff is that there are very -- a lot of the
4 stakeholders have focused their efforts on looking
5 at programs and measures and improving those and
6 less effort on really individual evaluation studies.
7 And Staff has really paid attention to the quality
8 and the results of those studies, and so they've
9 really been tremendous in helping ensure a strong
10 evaluation framework.

11 The utilities have also contributed to
12 that. So early in evaluation history in Illinois,
13 there were some pretty negative evaluations that
14 came out, and the chatter amongst the utilities
15 was, okay, we're going to fire the evaluators. And
16 Val Jensen, who is really the senior leader in the
17 state, said absolutely not; they're doing their job;
18 you guys have to improve.

19 So that's been very much a utility message
20 that the evaluations will be open and transparent;
21 that if the results are bad, the evaluators don't
22 get fired and the programs have to improve.

1 Finally, stakeholders have been involved
2 in certain areas of evaluation but less so compared
3 to their involvement in program and portfolio
4 design and implementation. And again, because of
5 the change to the law, this is an area where I
6 think it's going to be important for stakeholders
7 to find resources to be more involved in the TRM
8 and the evaluation.

9 So again, the three of the -- three of the
10 elements of what's working well in Illinois is
11 timely studies. I've worked in other jurisdictions
12 where evaluation studies come out a year and a half
13 after the programs are done, and that's because --
14 there's a whole range of reasons, but in Illinois
15 they're out within four months or usually
16 five months to six. And that allows programs for
17 the next cycle to be informed, and that's hugely
18 powerful.

19 Open and transparent: So what I'll say
20 about that is, again, stakeholders are allowed to
21 be involved in the selection of the evaluators.

22 In addition, there's a rule that, by and

1 large -- we've seen a few violations over the
2 years. The reports are released to the utilities
3 as the -- at the same time they're released to the
4 stakeholders. So the utilities, in other words,
5 can't get them and sanitize them before they get
6 widely distributed, and so I think that helps in
7 ensuring high-quality evaluations. And then,
8 again, there's now consistency methods informed by
9 the Uniform Methods Project that's really helped
10 improve quality.

11 So there are always ways to improve
12 things. So one area -- so over the past several
13 years, the evaluators have really focused on
14 understanding things like net to gross ratios, are
15 the programs being structured so that the incentives
16 being paid are really causing the customer to
17 install a measure versus it was the advertisement
18 that Home Depot did or Abt did, so -- and that's an
19 important question to ask because once those net to
20 gross ratios get established and they're robust,
21 typically they don't change huge amounts over time
22 unless there's a huge change to the market. So

1 they've spent a lot of time and resources
2 establishing robust net to gross ratios for the
3 core programs.

4 Evaluation has not spent as much time
5 understanding how much the measures actually save
6 in the field. So a lot of the measure savings are
7 established through engineering equations, through
8 engineering simulation models, and less so through
9 measurement because measurement is expensive. And
10 oftentimes, the measured results are different from
11 the engineering equations because things happen in
12 the field that you can't predict.

13 So in one of my California meetings last
14 week, we were looking at a pump for multi-family
15 homes called a high-performance circulator pump.
16 It has a lot of potential for California. And the
17 engineers insisted that it saved, you know,
18 basically 60 kilowatt hours and that their base
19 load usage was 12 kilowatt hours and then the group
20 insisted on field research, and it turned out an
21 actual use of the efficient measure was two and a
22 half times what the engineer forecasted.

1 So that's an example I mention because it
2 happened last week and there was a lot of strong
3 feelings on both sides, but it's illustrative of a
4 need to really do the field research.

5 There are other reasons that measures
6 don't perform in the field the way you expect. One
7 of those is because people behave differently. And
8 so if people are interacting with the measures,
9 like, for example, smart thermostat, that they can
10 override values or a power strip that shuts down
11 their TV to save energy sooner than they were
12 expecting and they just rip it out and override the
13 controls.

14 So it's important to actually measure
15 savings, and that's an important area to spend more
16 money on going forward.

17 Market assessments: So understanding, as
18 Karen mentioned, what's the baseline, so we don't
19 want to assume that the savings result from, let's
20 say, code baseline, it's really the market, if
21 really what's being sold in the market is a lot
22 higher. Karen mentioned the example of furnaces

1 where we believe that the savings should not be
2 measured from code but actually from a higher
3 market baseline.

4 LEDs, which are rapidly plummeting in
5 price, are another example of where the market is
6 really transforming very rapidly, and we need not
7 to necessarily assume code is baseline but actually
8 do some research to say what's actually being sold
9 in the market and that's what we should be --
10 claiming our savings based on market baseline
11 versus the code. So Karen mentioned that as a key
12 point.

13 Finally, the question how long measures
14 last is a question that has not really been studied
15 in Illinois because of the fact that the statute
16 has been annual savings and not lifetime savings.
17 The evaluators in our last meeting recognized that
18 that was an important area to start investigating,
19 and so they will be building that into their future
20 evaluation plans going forward.

21 So a few words about TRMs. So Karen made
22 a point of saying that with the advent of

1 shareholder incentives, the utilities will earn
2 substantial shareholder incentives for savings. It
3 will be important to make sure that the savings
4 that are adopted in a Technical Reference Manual
5 for the deemed measures are as accurate as possible.

6 And up until now in Illinois, a lot of the
7 TRM discussions have been dominated by utilities
8 vendors and implementers with few lone voices,
9 including Jennifer Morris of Staff. And up until
10 now where there has not been choices, I would say
11 it wildly exceeded their goals.

12 So the issue of savings has been important,
13 but there have been no consequences really to over
14 or underestimating savings. Now the stakes are high,
15 so it's going to be very important to ensure that
16 there's adequate participation from non-financially
17 interested parties in the development of the TRM.

18 And David -- Dr. Brightwell talked about
19 how TRMs tend to overestimate and underestimate,
20 and I would say that really is a function of the
21 process by which the values are reviewed and
22 adopted. So that's not the case in some other

1 jurisdictions that have a more independent process
2 for getting these values reviewed and adopted.
3 It's a function of the process, not the manual
4 itself or the structure of the manual.

5 At some point we should consider Illinois
6 converting to an electronic TRM. Right now it's a
7 big, thick document that can't even basically fit
8 into a simple pdf and send it around. Really the
9 wave of the future is more an electronic TRM.
10 That's something that should be done here for a
11 variety of reasons.

12 Okay. So a couple of final thoughts.
13 Number one: I'll just repeat that it's really --
14 we have ambitious goals in Illinois. We also have,
15 under some limited circumstances, the ability to
16 adjust goals.

17 My strong view as a ratepayer in Illinois
18 is that we want accurate savings estimates, accurate
19 assessment of savings achievement. And if it turns
20 out that the budgets aren't big enough to get the
21 goals that are established by law, let's adjust the
22 goals. Let's not cook the books. It's really

1 important to not overpay for savings that aren't
2 really there.

3 Now, my second point is engineering
4 equations and building simulation models can be
5 inaccurate. It's really important to focus
6 resources, particularly when we're claiming
7 shareholder incentives on measuring what happens in
8 the field.

9 Market assessment studies: We need to
10 divert some money to those and lifetime savings.
11 There needs to be more independent oversight of the
12 TRM savings development process than there has been
13 up until now because of the change in the
14 legislation.

15 So thank you.

16 MS. PAGELS: Thank you, Annette.

17 Chairman and Commissioners, do you have
18 any questions?

19 CHAIRMAN SHEAHAN: So, Annette, you and
20 Karen both mentioned kind of the importance of
21 having independent participation in the process
22 which I agree with, but how do you determine who

1 those people are? I mean, everybody involved in
2 this has an economic or political sort of stake in
3 the game or opinion, a bias, so how -- what
4 standards do you use to determine who can
5 participate?

6 MS. BEITEL: Do you want to go first?

7 MS. LUSSON: Sure. I'll take a stab at it.

8 I would argue that the ratepayers don't
9 have a bias. I mean, we're -- the ratepayers, who
10 technically the Attorney General's Office represents,
11 we're paying for the programs obviously, but in
12 terms of setting savings goals and setting up the
13 algorithm inputs that determine whether or not a
14 measure is actually achieving those savings, I
15 think the stake ratepayers have is tell us the
16 facts. Tell us what's really happening so, again,
17 that we're not paying for measures that, in fact,
18 may be an incentive level that isn't needed to get
19 that customer to buy something, say, like a smart
20 thermostat or something like that.

21 The people who do have a financial stake
22 should not be making those decisions. The

1 vendors -- while I think it's important that the
2 utilities be there to talk about implementation and
3 the program design and what the measure brings and
4 their understanding of what's happening in the
5 market, I think that the -- it's really important
6 for the independent evaluator, VEIC, who has been
7 designated in the policy manual, to be the final
8 decision-maker and to make sure that -- again, that
9 the vendors that are -- have been invited to the
10 TRM process not -- are not voting in that process.

11 I would argue that I don't think
12 technically the vendor should be in the room during
13 the TRM process. Maybe there are times when
14 questions need to be answered or mistakes are
15 pointed out and assumptions, so perhaps there's a
16 limited role for vendors, but when it comes to
17 determining what those consensus value inputs are
18 for the algorithms and the deemed savings, vendors
19 should not be voting on it.

20 MS. BEITEL: So my response is I agree.
21 Everybody has a bias, 100 percent. And there are
22 some processes around the country where I think

1 some of the biases have been minimized, so I think
2 it would be worth looking at the Massachusetts
3 process, the Northwest Regional Technical Forum,
4 and then also the California Technical Forum.

5 So I believe that it's really important
6 for the utilities, the implementers, the vendors to
7 be part of the discussion because oftentimes,
8 they're the ones in the field. They know how their
9 equipment works.

10 But when it comes time to actually voting
11 or coming to a consensus, it's important to
12 identify the parties that are less likely to be
13 biased. And I would say that those really would
14 be, in my view, Staff, AG, some of the -- you know,
15 CUB, NRBC.

16 I think the evaluation contractors in
17 Illinois have demonstrated that they act
18 independently, so I think they're an important
19 voice as well, as well as Efficiency Vermont.

20 So I do think it's really important to get
21 the input from those working with the customers
22 but -- when consensus is being built to the

1 independent parties to help identify consensus.
2 And if consensus really is not reached, then there
3 needs to be a decision by the Commission who can be
4 informed by both sides and make a decision. Those
5 are going to be far and few between. That's my
6 view.

7 But I agree everybody has a bias for sure.

8 CHAIRMAN SHEAHAN: At the end of the day,
9 it isn't the vendors or participants in SAG that
10 have the vote; it's the Commission that has the
11 vote, right?

12 MS. BEITEL: Right.

13 CHAIRMAN SHEAHAN: You agree --

14 MS. BEITEL: Yes.

15 COMMISSIONER DEL VALLE: Can I just follow
16 up on that?

17 CHAIRMAN SHEAHAN: Yes, please.

18 COMMISSIONER DEL VALLE: You just listed
19 the folks who are involved, but here you say that
20 there's a need for more participation from
21 independent stakeholders.

22 MS. BEITEL: That's a good point. So

1 they're not actually participating in the TRM
2 discussions. They've been -- the entities that I
3 listed have participated in the large group SAG, in
4 the policy --

5 COMMISSIONER DEL VALLE: But not the TRM.

6 MS. BEITEL: They've largely not, except
7 for Staff --

8 COMMISSIONER DEL VALLE: So you're saying
9 they should be involved in the TRM?

10 MS. BEITEL: They need -- we need to
11 figure out a way to engage them to participate in
12 those discussions.

13 COMMISSIONER DEL VALLE: But are there any
14 others that you can think of that weren't listed
15 that -- the usual, the AG, CUB --

16 MS. BEITEL: I covered the bases, yeah. I
17 think we need to find a way for them to be involved
18 in those discussions, along with evaluations. A
19 strong regulator was, so...

20 And again, I think there are models for
21 how to do that. But I think that would be -- you
22 know MEEA. I'm looking at -- MEEA would be another

1 one, especially because they just did a lot of
2 research on various TRMs around the Midwest, so
3 finding a way to get them to be able to participate
4 effectively.

5 MS. LUSSON: And to your point,
6 Commissioner, we're absolutely interested in
7 participating now more than ever, and we have -- to
8 a very limited extent in the past, we were actively
9 involved in establishing the net to gross
10 framework, our expert witness, Phil Mosenthal, but
11 as you can imagine -- and I know this is something
12 that Commission can relate to in terms of financial
13 resources and the need for more. Expert witnesses
14 are expensive, and so we --

15 COMMISSIONER DEL VALLE: Well -- and
16 excuse me. That's one of my concerns is I keep
17 hearing that there aren't enough resources. I
18 don't see that changing, so how do you get to the
19 level of participation that will really protect us
20 from, you know, having these values overly
21 optimistic and...

22 MS. LUSSON: Right.

1 COMMISSIONER DEL VALLE: Because everyone
2 is going to -- is making money now. The utilities
3 are making money.

4 MS. LUSSON: Right, absolutely. And so I
5 think that -- so in the coming weeks, we are going
6 to be -- the latest TRM has just been -- is going
7 to be filed with the Commission shortly. And in
8 the coming weeks, we are working at SAG on the
9 development of the next four-year plan, the program
10 design, what programs, how to divide those dollars.
11 We, in particular, are interested in getting more
12 resources to low-income programs because we really
13 feel strongly that that's where the dollars need to
14 be focused, and we will continue to push that.

15 But we also recognize now in this new
16 framework that we have to figure out a way to
17 budget our expert witness dollars so that we can
18 take a more active role in the TRM process.

19 I think, you know, we've sort of focused
20 on the problems. I think, for the most part, the
21 processes work but can always be better, and
22 certainly making sure the vendors aren't voting in

1 establishing numbers is a prerequisite to a
2 successful TRM.

3 And yeah, just keep making sure that the
4 parties remain engaged is critical now more than
5 ever with profits, you know, on the line here.

6 COMMISSIONER EDWARDS: Annette, in
7 response to the Chairman's question, you talked
8 about different regional and national processes
9 kind of that are taking place.

10 What type of -- from a best practices
11 point of view, what are some of those states
12 doing -- I guess you could probably most relate to
13 California since you're working with them as well --
14 that we could implement here, particularly as it
15 relates to this resource issue and getting, you
16 know, more participants in the room more active
17 in -- the necessary participants in the room? And
18 then also, how will the legislation that obviously
19 now allows a lot more money to be allocated to
20 energy efficiency, how will that assist with that
21 process?

22 MS. BEITEL: So number one, some states

1 have intervener compensation, so there's a pool.
2 That's a -- I'm using a fairly technical term of
3 art to mean the following that basically that
4 stakeholders that participate in making a meaningful
5 contribution get some compensation for that, so
6 that's one way. I think that's the Massachusetts
7 model. They allow a small percentage of the funds
8 to go to technical experts that support the
9 stakeholders, you know, as distinct from the
10 utilities.

11 Another way is to set up a process whereby
12 it's very clear who's allowed to -- right now
13 there's not a lot of clarity around who's allowed
14 to participate in the TRM discussions. Kind of
15 anybody goes who's allowed to be part of the
16 consensus-building process; to have some rules
17 around that and then also a code of ethics that
18 people have to sign saying that if they're going to
19 participate, they're participating based on their
20 best professional judgment. There's some models
21 there.

22 I've spent a lot of time in the Northwest

1 looking at their model, as well as California, and
2 both those processes have stakeholder groups where
3 they've been established through some additional
4 funding but also a code of ethics saying that they
5 need to act based on their best professional
6 judgment, not based on an organization's interest,
7 and then that there's limited utility participation.

8 So in the group that I'm running consisting
9 of 30 technical experts, only three of them are from
10 the utilities. That might be a little bit extreme.
11 That's the -- California has also very high
12 shareholder incentives, and there was a period of
13 time where the utilities were involved, like they
14 are now, in establishing the savings, and over time
15 that proved to be a flaw in the model in the
16 context of the actual incentives. So I'm drawing
17 from that analogy here.

18 COMMISSIONER EDWARDS: Thank you.

19 MS. PAGELS: Thank you, Annette and Karen.

20 Next up we have Kristin Munsch. We are
21 running a little bit behind on time, but we'll just
22 move it back a little bit. We're looking forward

1 to hearing from Kristin.

2 MS. MUNSCH: No pressure to make it lively
3 then, huh, or a little bit interesting, the final
4 comments?

5 So thank you for inviting us and thank you
6 for picking up this topic.

7 As Karen mentioned -- you know, I was
8 sitting here listening to the discussion. I think
9 I was actually a clerk in the AG's office at the
10 very first meeting of the SAG. It was started as
11 an informal body coming out of the work that Val
12 Jensen had done, I think, working with Com Ed
13 forming their plans.

14 And listening to the discussion, I think
15 you see, first off, kind of the tension between the
16 SAG evolving. Originally it was an informal
17 advisory group. The concern was the utilities were
18 going to have programs that may have been without --
19 as meaningful perhaps as folks wanted it to, and
20 over the years I think you've seen a lot of good
21 process that's been made.

22 I think what you're seeing a struggle with

1 is, as has been pointed out by almost everyone on
2 this panel, which is the difference between what we
3 think people do with efficiency and sort of what we
4 want to know they actually do in their homes in the
5 real world.

6 I think that one of the things that has
7 interested CUB in this for a long time has been the
8 installation of the AIM meters, right. The data
9 we're talking about that's so valuable, I think, is
10 actually the usage data, right. I mean, that's --
11 to be specific, what we're looking at is the
12 ability now to have millions of data points for Com
13 Ed and Ameren customers and, by extension, Nicor
14 and Peoples Gas customers, as to how some of this
15 usage is being done. One of our concerns has
16 always been that with that infrastructure invested,
17 we wanted to see how it could be integrated with
18 what the programs are doing.

19 The second concern has been the law has
20 changed things. It's changed how we look at
21 things. It's gone from the sort of annual
22 calculation now to a cumulative calculation. That

1 means we really do need to understand how people
2 actually use things in the field.

3 I think that also means that we do have a
4 concern over how those baselines and goals are set.
5 Oftentimes in the energy efficiency plan dockets,
6 intervenors are the ones pushing the utilities
7 saying we think you can actually do more under the
8 cost cap than less. And now I think we have that
9 concern.

10 We also have a concern over whether or not
11 they might actually perhaps have an incentive now
12 to lower that for trying to get some of those
13 incentives.

14 One of the other obviously real concerns
15 is it is a big incentive for them out there, and so
16 these savings have to be real and we have to know
17 how they're interacting in the field.

18 One of the early decisions, I think, that
19 the SAG and the evaluators talked about was the
20 budget, while robust, is not necessarily enough.
21 California spends more, I think, on energy
22 efficiency in terms of dollars because their

1 portfolio is larger. We always struggled with, and
2 I think the gas companies in particular really
3 struggled with, well, with only 3 percent, can you
4 do sort of an impact or a process evaluation. It
5 seemed like for a long time, you couldn't do both.

6 And one of the things, I think, that has
7 us very interested in this topic at EM&V 2.0 is the
8 opportunity to try to close that loop a little bit
9 and to try to -- instead of treating them as purely
10 separate to try to look at, well, how can we use
11 this data to get a little bit more of that program
12 evaluation in real time in a way that we weren't
13 able to do so before.

14 I think one of the other important parts
15 for this has been understanding -- I guess I wrote
16 down sort of when Dr. Brightwell was talking, you're
17 trying to shift through the noise. I mean, that's
18 absolutely true, right. We're trying to take into
19 account market conditions. We're trying to take
20 into account are these people on pricing programs.
21 We're trying to take into account their building
22 stock.

1 And I think the -- what we're interested
2 in seeing at the end of EM&V 2.0 is how do we use
3 the data that's being generated to help cut through
4 that noise because I think if you compare this
5 with -- Com Ed, for example, has an anonymous data
6 usage tariff where you can get anonymized data down
7 to zip plus four level at this point. Well, you
8 can use that not only at targeting EM&V programs,
9 but you can use that now with geographic and other
10 income data perhaps to actually see whether or not
11 or how customers are reacting.

12 It's never going to replace the work that's
13 been done on some of these other issues because
14 there's always going to be a role for trying to
15 figure out attribution. There's always going to be
16 a role for trying to figure out whether or not the
17 issue is with the contractor or the issue is with
18 an incentive.

19 But I do think it can enhance and perhaps
20 provide a secondary look at, well, we have
21 engineering algorithms -- and I think the point is
22 a great one -- with what actually seems to be

1 happening. There's always going to be a role for
2 something like a Technical Reference Manual which I
3 think has been a great issue. And I actually think
4 the net to gross framework was actually fantastic
5 because it eliminated, I think, fully one major
6 issue in the dockets off the table.

7 I see this use of data as refining those
8 processes. It's not necessarily immediately going
9 to replace them, but I definitely think it can
10 enhance that.

11 I think one of the last things I kind of
12 want to mention is that it's interesting to think
13 about how we are now moving towards a more
14 integrated role. The EE programs are going to
15 be -- the statute calls for not only more specific
16 spending on low-income programs but talks about the
17 integration of gas and electric programs.

18 I think one of the challenges for the
19 utilities -- and we're hoping the data can help us
20 sort of look at these things -- is that oftentimes
21 they were sort of segregated. The AIM team wasn't
22 necessarily the same guys who were working on the

1 EE programs for Com Ed and AIM. And I know that a
2 couple of the SAGs we go to, there'd be -- you
3 know, someone would mention something and they'd
4 be, like, you know, I didn't really know that that
5 was going on.

6 It's not a fault of necessarily anyone
7 there. I mean, I think Mike and the Ameren team do
8 an excellent job trying to stay on top of things.
9 They're just very large businesses with very large,
10 you know, staffs to work through.

11 And I think that if we start to get data
12 and begin to parse that usage data, we can begin to
13 look at, well, how are these things working and
14 bridge that gap between are there things in
15 messaging that AIM has had an impact on in EE and
16 vice versa.

17 I also think -- I guess that one of the
18 big challenges going forward has been, in fact,
19 getting stakeholders involved. I can only speak
20 for CUB, but I know that it is a struggle with
21 resources to send folks. And I think -- I'll speak
22 for myself as a lawyer. To Dr. Brightwell's point,

1 looking at algorithms for me is difficult to parse,
2 you know, and I think that's a real challenge.

3 I think that the discussions that SAG is
4 having over how do we move through these issues in
5 a timely fashion is a good one, and I think that
6 it's been a good experience for folks to get
7 together and have an opportunity to talk about this.

8 As was noted, everyone kind of is going to
9 have an opinion. You heard it already in terms of
10 what are we doing and how can it be done better
11 which is why I think it's good of the Commission
12 that it brings people together to have this
13 opportunity to talk about these issues.

14 What we're all interested in, I think in
15 the bottom line as folks who all live in Illinois,
16 as Annette pointed out, is the delivery of
17 cost-effective Energy Efficiency Programs. We
18 believe that energy efficiency has tremendous
19 savings not only for those individuals directly in
20 the program but for others who are receiving the
21 benefits of that.

22 The key to making that work is

1 understanding how usage is changing, why it's
2 changing to the best of our abilities, and how the
3 utility programs are interacting with customers,
4 with market forces, with building codes, with a
5 variety of things that are out there in order to
6 make sure that what the utilities are doing is what
7 we want them to do in delivering real savings to
8 the customer.

9 The Future Energy Jobs Act obviously puts
10 a sharper lens on those things. One of the
11 advantages, I think, to comparing usage data in
12 real time will be the timelines are going to be
13 tighter. The evaluators already have tight
14 timelines. They're going to be even tighter
15 because now we're going to annual year or calendar
16 year.

17 And so having that usage data available to
18 whatever sets of folks we think it's appropriate
19 for them to see that is going to be very important
20 because the utilities, Com Ed and Ameren, are going
21 to be relying on that every year. They're going to
22 have to have an adjustment to that ROE.

1 And so how we can integrate that data to
2 make that process more seamless, more certain --
3 and certain not from the utility point of view but
4 certain from the perspective of the stakeholders,
5 and, by extension, the customers in Illinois can be
6 confident for what they're paying for I think is
7 very, very important. I think the second panel
8 obviously starts to get to maybe exactly how those
9 programs can be done.

10 But a lot of what has been said here I
11 would certainly agree with. I just wanted to, I
12 guess, close by saying why we thought it was
13 important to us to have this discussion and why we
14 think it's a very timely one to have. The AIM
15 rollout is going to be fairly soon. There are ways
16 now to get that usage data. We are discussing
17 ongoing how to get that done. I'll stop there.

18 And I think one of the things that we hope
19 to engage with the SAG on is sort of wedding those
20 data processes with what SAG has been doing. That
21 would be an ongoing effort.

22 MS. PAGELS: Thank you, Kristin.

1 Chairman and Commissioners, do you have
2 any questions?

3 (No audible response.)

4 MS. PAGELS: On behalf of the Commission,
5 I would like to thank all the presenters for
6 educating us on the current state of EM&V. We
7 appreciate your perspective and expertise on
8 traditional EM&V, as well as your thoughts on the
9 use of emerging technologies in this area.

10 I know we're a bit short on time. I want
11 to get out a couple questions, though, from our Q&A
12 portion of the panel.

13 I'll pose a question to the entire panel,
14 and anyone can feel free to jump in and respond.

15 So we know that no new technology is
16 perfect and we've heard M&V 2.0 vendors say that
17 their tools are not a cure-all and that M&V 2.0 may
18 not be capable of performing all the tasks involved
19 in evaluation.

20 So can you all tell us a little bit about
21 what tasks M&V 2.0 can't do and what concerns that
22 we're hearing from ratepayers, evaluators, utilities,

1 and regulators?

2 MR. BRANDT: I'll go first.

3 I'm not sure at this point we know exactly
4 what M&V can do or cannot do. I mean, we still
5 need to see the data and really dig into the data
6 to see what's there. That's what we're really
7 counting on the M&V on, the community out there
8 who's looking at it all over the country to start
9 vetting new ideas and new methodologies.

10 I think there's going to be some cases
11 where the data is wonderful, and I think there's
12 going to be other programs where it just doesn't
13 make any sense and the current model would work
14 perfect.

15 MS. PAGELS: Anybody else?

16 MS. LUSSON: Yeah. I would just add that
17 I think data is great and there's going to be a lot
18 of it obviously with AIM data because it delivers
19 information on 15-minute increments so it tells you
20 when energy was used, but it is not the be-all and
21 end-all for attribution: Was this new measure
22 responsible for that change in energy usage.

1 So we're still going to need analyses.
2 We're still probably going to need surveys, you
3 know, talking to the -- you know, the CNI customer
4 talking to that customer, see what other changes
5 they made that may have been responsible for
6 energy -- you know, energy reduction.

7 And so it's -- it can be helpful, but I
8 think I agree that it's not necessarily relevant to
9 every -- any energy efficiency measure in a
10 portfolio.

11 MS. MUNSCH: I guess, yeah, because one
12 of the things I would add to that is I think if
13 you're talking about usage data as being part of
14 EM&V 2.0, I think that's going to help sort of cut
15 through the noise and things.

16 One of the interesting things that I think
17 utilities have explored that might start to help is
18 the sort of disaggregation of these, right. I
19 mean, that I don't think we've really talked about
20 as part of the EM&V 2.0. I'll leave that to the
21 second panel because I'm not really sure how all of
22 them interact with that, but knowing the sort of

1 load profiles or device profiles of certain things,
2 there's definitely an opportunity to enhance. It
3 won't replace it. It can't sort of replace the
4 attribution question in all cases, but I think
5 enhance, on sort of a randomized basis, the ability
6 to know, well, if I have this sort of measure in my
7 house, I know I took this rebate...

8 My understanding is folks are testing
9 different programs to see in real time whether or
10 not the changes in my usage profile actually match
11 up with, say, I actually installed this device in
12 my home, I took this rebate, I went home, and now I
13 think they can tell.

14 And that's where, I think at least on an
15 informational basis and hopefully going forward,
16 you can start to parse that out and control for
17 some of those variables.

18 I just wanted to mention we didn't spend a
19 lot of time -- I didn't -- also on usage data, but
20 there's a whole other aspect to this data analysis
21 that I think is becoming possible right now.

22 MS. FRIEDMAN: I would just add I think

1 that as the new legislation calls for robust R&D
2 programs and we see more market transformation
3 programs, all the points that were made about
4 market assessment will become even more important
5 and hopefully can leverage the data from M&V but
6 the evaluation portion of it still remains.

7 MS. PAGELS: Thank you.

8 And my next question is -- it's a bit of a
9 loaded question and some would say a critique at
10 deemed savings, but I believe it's an important
11 policy question for the Commission to look at
12 legislation and the language around using AIM data
13 for evaluation.

14 Should utilities be rewarded for energy
15 efficiency measures regardless of the actual
16 savings achieved? So in other words, if an energy
17 efficiency measure does not actually produce
18 savings equal to the deemed savings, why should a
19 utility be able to apply it towards their energy
20 efficiency targets?

21 MR. BRANDT: My answer is yes, we should
22 get that.

1 (Chorus of laughter.)

2 MS. FRIEDMAN: So I think it's just
3 important to remember even with -- and maybe the
4 second panel will disagree, but these are always
5 going to be estimates. To Dr. Brightwell's point,
6 you know, we're trying to measure against an
7 alternate universe that doesn't exist, and so I'm
8 not sure it's a completely fair critique just of
9 deemed savings.

10 MS. PAGELS: Anybody else?

11 (No audible response.)

12 MS. PAGELS: Okay. Great.

13 Well, I appreciate all of you for being
14 here. We really appreciate your perspectives.

15 We are running short on time, so I will go
16 ahead and say that we're going to take a break
17 right now and meet back here in five minutes.

18 Can we give our panel a round of applause?

19 (Chorus of applause.)

20 (A recess was taken.)

21 CHAIRMAN SHEAHAN: I think we have
22 everybody on the panel. Welcome back.

1 Our second panel, we're going to hear from
2 industry leaders and researchers to discuss
3 differences between traditional M&V and EM&V and
4 emerging technologies frequently referred to as
5 M&V 2.0.

6 The questions will explore the benefits
7 and drawbacks of 2.0 and associated policy and
8 regulatory concerns and challenges.

9 To lead our discussions, I'd like to
10 introduce my other legal and policy advisor Wei
11 Chen Lin. Not just my other, my second.

12 Please join me in welcoming Wei Chen.

13 MR. LIN: Thank you, Mr. Chairman. My
14 name is Wei Chen Lin. I'll be leading the
15 second panel which will discuss the differences
16 between M&V and M&V 2.0.

17 The format of the panel will be the same
18 as the first panel which you're already familiar
19 with.

20 Before we begin, I'd like to introduce the
21 panelists.

22 We have Bridgid Lutz, Regulatory and

1 Quality Assurance Analyst for Energy Efficiency
2 from Nicor Gas;

3 Brian Bowen, Regulatory Affairs Manager at
4 FirstFuel;

5 Eliot Crowe, Project Manager at Lawrence
6 Berkeley National Laboratory;

7 Tim Guiterman, Director of Measurement and
8 Optimization for Energy Savvy;

9 Andy Frank, Founder and President of Sealed;
10 And finally, Dr. Sami Khawaja, Chief
11 Economist at Cadmus.

12 Please join me in welcoming our panelists.

13 (Chorus of applause.)

14 MR. LIN: So first, Bridgid, would you mind
15 explaining to us M&V 2.0, what the 2.0 is referring
16 to?

17 MS. LUTZ: Sure. Hi. First of all, thank
18 you, Chairman and Commissioners, for inviting us
19 here today. As Wei Chen said, my name is Bridgid
20 Lutz. I work on regulatory with Nicor Gas. Among
21 other things, I am responsible for managing our
22 EM&V process.

1 Wei Chen, I had slides?

2 (Brief pause.)

3 MS. LUTZ: Thank you.

4 So what I'm going to talk about today is
5 Nicor Gas and how we are moving towards M&V 2.0.

6 To start out with, what we first had to do
7 was recognize the need for it. So where we were
8 when we started was it was kind of the Wild West,
9 so the first thing we saw was the need for a
10 process that allows for a faster response to
11 recommendations given by the evaluator -- by the
12 independent evaluator. And you heard some of that
13 during the first panel on the delay in the lag
14 between when the utilities would receive the
15 evaluation reports and when we were able to
16 implement any responses to those recommendations.

17 Next, we also determined the need for a
18 system to store and manage all the data relating to
19 energySMART, energySMART being Nicor Gas'
20 efficiency program. And I'll get to that a little
21 bit more in detail in just a minute.

22 So to address these needs, Nicor Gas

1 developed an in-house data management system that
2 we refer to as energyENGINE. And again, I'll be
3 talking about this a little bit more in detail in
4 just a moment.

5 So here we have some of the important
6 differences between M&V 1.0 and M&V 2.0.

7 In M&V 1.0 what we typically saw was the
8 end of a program year at which point we would gather
9 data from our various implementation contractors.
10 At one point we had as many as 14 implementation
11 contractors running our programs, so this was a
12 pretty monumental task.

13 We then would have to package this up and
14 send it to the independent evaluators for their
15 analysis.

16 The evaluation then would have been
17 typically completed about six months or even
18 more -- often more months after the end of the
19 program year. That meant that the opportunity to
20 implement any process improvements in a timely
21 manner was completely missed. So if we gave our
22 evaluator our data after the end of, say, program

1 year four, we are then halfway or even more through
2 program year five before we even get any
3 recommendations from them for process improvements
4 which means that we've lost the opportunity of
5 program year four and program year five and it is
6 program year six before we can implement any
7 meaningful changes to our programs in response to
8 these evaluations. That was a big problem.

9 The last point here is survey results. As
10 part of the M&V process, the independent evaluators
11 roll out surveys where they are calling both
12 customers and trade allies to ask about their
13 experiences with our Energy Efficiency Programs.

14 And what's required here, when you're
15 waiting to give the evaluator the participant data
16 until after the end of the program year, is a recall
17 on the part of the customers or the trade allies
18 from several months or more than a year into the
19 past and to ask them questions about how meaningful
20 their participation in the program was: Would they
21 have participated in this program without the
22 program -- would they have implemented these

1 measures without the program, questions about the
2 process, what was their application process like,
3 how was their response from the utility or the
4 program implementer.

5 So to be asking these questions to our
6 customers and trade allies a year or more after the
7 fact really led to some issues with the quality of
8 the survey results.

9 So moving on to M&V 2.0, we now have data
10 submitted to the independent evaluator monthly
11 throughout the program year, so this gives them the
12 opportunity to review, check our math, make sure
13 we're doing things right as the year is ongoing.

14 Interim findings are then supplied by the
15 evaluator which means that process improvements can
16 be implemented immediately. We can change while
17 we're still in the same program year instead of
18 two years later.

19 And finally on the customer surveys, since
20 these are now -- since the evaluators now have the
21 participant data, they are able to perform these
22 surveys in a more real time fashion and the

1 customers are talking about measures that they just
2 implemented within the last couple of months which
3 leads to higher quality results.

4 So energyENGINE, I mentioned earlier, is
5 our in-house data management system. The pieces of
6 energyENGINE are twofold. First we have data
7 management, and then we have reporting.

8 So for data management, one of the things
9 that Nicor Gas recognized was the need to be the
10 owner and manager of all its data regarding the
11 energySMART programs.

12 As I mentioned in the past, we had as many
13 as 14 implementing contractors. We didn't always
14 own all the data, so the evaluators were depending
15 on us to gather data from the various contractors
16 over going to the implementation contractors
17 themselves. So we didn't necessarily have all of
18 this in house. If there were engineering models
19 that were used, we didn't necessarily have those
20 files in house.

21 That has all changed since we have built
22 up energyENGINE. All of our data, including

1 complex engineering leveling, is held in house so
2 that we are able to pass on to the evaluator any
3 piece of information that they may need to look at
4 our programs.

5 This is a Cloud-based dynamic system, so
6 everything stored on the Cloud. It is easily built
7 up. It can easily be scaled. It enables efficient
8 management of data from multiple implementation
9 contractors. So regardless of the number of
10 implementation contractors we have, we are able to
11 feed it into our system quickly and easily. It is
12 very versatile. We can easily adjust to absorb to
13 any other new changing data sets. If we have new
14 measures that are implemented, these can be added
15 into our data sets very easily and seamlessly.

16 Now, as for report generation, this is a
17 second piece of energyENGINE which is very
18 important. One key factor is that M&V data is
19 provided in a standard format, so regardless of
20 which program our evaluators are looking at, the
21 data looks the same.

22 So if, for some reason, we have an

1 evaluator that isn't typically working on our home
2 rebates program, they needed to pull in additional
3 help from a co-worker or something along those
4 lines, the data looks the same, and it's not going
5 to take them a long time to pick up and figure out
6 what it is exactly that they're looking at.

7 Data also can be produced at any degree of
8 frequency. As I mentioned -- as I mentioned, we
9 currently pass this along to our evaluator monthly.
10 This can be changed. We can do it quarterly,
11 annually, daily, weekly, at whatever interval we
12 decide, along with our program evaluator, is the
13 most optimal time frame for them to be receiving
14 the data.

15 Standard reports can be generated on
16 demand. One example of this is our appendix A to
17 our quarterly report. So all of our numbers, our
18 usage, our spending is produced at the push of a
19 button.

20 Also, ad hoc reports are very easily
21 generated with any custom inputs. If you came to
22 me and said you wanted to know how many faucet

1 aerators we installed in our multi-family program
2 in PY2, I could pull that up in a matter of
3 seconds, if not minutes; so very easy, versatile
4 system that pulls on all of our data sets across
5 all our programs with all our implementation
6 contractors.

7 One last thing that I did want to mention
8 is that there are some key differences to M&V 2.0
9 where the gas companies are concerned. Big changes
10 have been happening because of the legislation that
11 was recently passed, the Clean Energy Jobs Bill,
12 that have different impacts on the electric
13 companies than they do on the gas companies.

14 For one thing, the gas companies still have
15 annual savings goals, so we're not seeing the shift
16 to the cumulative savings goals that the electric
17 are.

18 And a second piece is that the gas
19 companies do not have the ability, through the new
20 legislation, to recover any of our investments.

21 So when we're thinking in terms of EM&V 2
22 and how it's impacted across the board, we do need

1 to keep in mind that the gas companies still are
2 looking at this through a slightly different lens
3 than the electric companies are.

4 That's all I have.

5 MR. LIN: Chairman and Commissioners, any
6 questions?

7 (No audible response.)

8 MR. LIN: I had one question about the
9 Cloud part of the program.

10 MS. LUTZ: Sure.

11 MR. LIN: Was the Cloud essential to the
12 success of the program? Could it have been
13 duplicated using traditional servers?

14 MS. LUTZ: It could have been. We made
15 the conscious decision to make it Cloud-based
16 because it does give us a level of versatility that
17 we don't have by housing our servers in house. It
18 also allows us to kind of pick up and go in a
19 different way.

20 MR. LIN: Thank you.

21 Brian...

22 MR. BOWEN: Great. Thank you to the

1 Chairman and Commissioners for hosting today's
2 session.

3 My name is Brian Bowen, Regulatory Affairs
4 Manager for FirstFuel Software, and I'll be talking
5 about a few things today.

6 The first of the points I wanted to make
7 is that M&V 2.0, although we're talking about it at
8 a future state, I think it's very much here and
9 it's a part of the way that we're doing business
10 today not only as a company at FirstFuel, but many
11 utilities are beginning to pilot and scale up these
12 approaches. It's not a beta offering. It's
13 something that's here today, and I'm glad we're
14 having this discussion.

15 The second portion of my presentation will
16 present the case study from a program that we
17 supported in California with our client, Pacific
18 Gas and Electric. I hope it's illustrative of the
19 work we're doing for commercial buildings which is
20 really where we focus as a company.

21 And then the third point is that if you
22 look at the language of the new Future Energy Jobs

1 Act, M&V is only one of the components of the bill
2 language around where advanced meter infrastructure
3 data can be utilized. It can also be utilized in
4 planning implementation, so in the last portion of
5 my presentation, I'll take a step back and talk a
6 little bit about the work we and our utility clients
7 are doing on that front.

8 So before I begin, just a bit about
9 FirstFuel. We're a big data analytics company for
10 the energy industry. We serve investor utilities,
11 municipal utilities, also government agencies and
12 program implementers. And what we do is analyze
13 meter data, building data, customer data in support
14 of utilities' Energy Efficiency Programs, as well
15 as customer engagement programs.

16 So what we do is in the Cloud. It's
17 software-based. Software is a service. And it
18 really enables us to serve a wide array of needs
19 very cost effectively for electric and gas
20 utilities.

21 So to talk a little bit about what's being
22 done in EM&V today -- and as I said, M&V 2.0 is

1 really here. I'll talk a little bit about how we
2 approach it, and that's really through the lens of
3 measuring savings at the meter.

4 So what you're seeing on the screen here
5 is an illustration of a single building, and the
6 blue line represents the actual consumption within
7 that building measured at the meter, and the green
8 line represents the prediction from the building
9 model that FirstFuel generated for that building.

10 The black line in about the center of that
11 graph shows where there was an implementation of an
12 energy efficiency measure, and so what we're seeing
13 here is a big dip in the actual consumption, that
14 blue line, after that measure was implemented.

15 And what continues on is the green line
16 which is where we think the building -- what we
17 think the building would have used in terms of
18 energy consumption over time were it not for that
19 energy efficiency measure.

20 So this is kind of the basic illustration
21 of our methodology when it comes to measuring
22 savings at the meter. It requires us to have a

1 really good building model up front -- we do this
2 at the individual building level -- and then to
3 have an excellent assumption of what consumption
4 would have been otherwise based on weather and
5 other normalization techniques.

6 The second part of the slide mentions some
7 of the advantages here. So Bridgid mentioned, you
8 know, it's important for Evaluation and Measurement
9 and Verification to influence the way that programs
10 are run in the future, and I think having this
11 better real time alignment between understanding
12 the actual savings and how the programs are being
13 run enables that.

14 It also -- by measuring savings at the
15 meter, we're less focused on which widgets exactly
16 were installed in that facility and we're able to
17 look at the building as a holistic system. That
18 means we can measure operational savings for a
19 commercial building: You know, is the building
20 shutting down overnight as it should, as well as
21 the physical upgrades that are made to that
22 building.

1 And especially as electric utilities are
2 looking for measures to last over time -- that's
3 how their goals are being measured -- it's very
4 important for us to be able to see the consistency
5 and persistence of savings, especially when they're
6 operational.

7 Of course, there are cost efficiencies
8 from automation: Fewer site visits, less human
9 input overall. I mentioned the real time aspect
10 and the impact on programs as we plan for the
11 future.

12 So that's our basic approach to
13 meter-based savings.

14 We've also worked with Southern California
15 Edison to do this work at the grid level. Many
16 folks in the room may remember when the San Onofre
17 plant went offline, there was a big procurement for
18 a variety of distributed energy resources, energy
19 efficiency demand response. We did a lot of
20 measurement and verification of what actually was
21 delivered to replace a power plant.

22 So you can really think of this modeling

1 work enabling efficiency to be used as a grid level
2 resource, so that's something that benefits all
3 ratepayers when you can defer or delay or avoid an
4 investment in the grid.

5 So moving on, I'll give a case study of
6 Pacific Gas and Electric, a program we did for them
7 over the past few years -- this is still ongoing
8 work -- where we looked at commercial buildings as
9 holistic systems. So rather than measuring
10 specific widgets, as I said, you know, do we change
11 the lighting, the heating/cooling, we did a
12 comprehensive approach to the building energy
13 efficiency.

14 And the goal of the program was to deliver
15 more than 15 percent meter-based savings as compared
16 to a normalized baseline.

17 And the good news is that this enables this
18 flexible approach where behavioral savings,
19 operational and retrofit savings all can be
20 measured.

21 It also had a pay-for performance element
22 which gave the implementer and the building owner

1 and operator an incentive to actually ensure that
2 the savings persisted because they were paid not
3 just when the measures were implemented but also as
4 the savings were measured over time.

5 And this is something that's assisted by
6 doing meter data analytics at a large scale. Glad
7 to report that rather than just delivering
8 15 percent savings, on average, buildings that
9 participated in this program are generating upwards
10 of 20 percent savings. And that's because we're
11 able to look at the building as a holistic system
12 rather than just as a series of engineering problems
13 to be solved.

14 And then the final point of my presentation
15 today, moving on again, is that AMI data can really
16 address multiple energy efficiency goals. So if
17 you look at the statute here, this sub-clause
18 related to AMI data, it mentions that electric
19 utilities shall incorporate advanced metering
20 infrastructure data into the planning,
21 implementation, and evaluation of energy efficiency
22 measures and programs.

1 Today we're focusing on the end of that
2 cycle which is to measure the savings using that
3 data, but I'd argue that it's just one part of that
4 cycle. And actually each of these three processes,
5 the planning, the implementation, and the M&V, all
6 interact with one another.

7 I certainly know that many utilities are
8 looking to AMI data to help them plan a better
9 portfolio of measures that they know they can
10 address. They're looking to that data to engage
11 their customers, get them to participate in
12 programs that they might not have otherwise known
13 about. And then finally, you know, the measurement
14 is really the goal of today's discussion.

15 But I think if we ignore the first
16 two steps in the equation, we're really missing out
17 on a lot of the benefits for consumers from this
18 AMI investment that we've seen here across the
19 state of Illinois.

20 So I'll leave my comments there and I'm
21 happy to answer any questions.

22 MR. LIN: Chairman and Commissioners, any

1 follow-up questions?

2 (No audible response.)

3 MR. LIN: Next we have Eliot Crowe from
4 LBNL.

5 MR. CROWE: Thank you. Thanks for inviting
6 me here today.

7 Lawrence Berkeley National Lab, LBNL, is a
8 government lab based in Berkeley, California. I
9 myself work in the Building Technology and Urban
10 Systems Division. The team that I work on is dealing
11 a lot with energy management and information systems,
12 EMIS, which use smart meter data to do all kinds of
13 cool stuff, and a big piece of that is M&V 2.0.

14 So we have a host of research projects,
15 many of them funded by the U.S. Department of
16 Energy, and we are working -- have been working for
17 several years on this topic area.

18 Now, a lot of our funding comes through
19 the commercial group within the U.S. Department of
20 Energy, so a lot of my background is in the
21 commercial field, but we do touch on some
22 residential also.

1 By now you're all experts on what M&V 2.0
2 is, I imagine. I don't know that I can add much
3 more to what's already been said, but I will say
4 one thing which is that M&V 2.0 is essentially a
5 method or a set of methods for establishing energy
6 savings estimates.

7 So it's not necessarily a piece of
8 software. M&V 2.0 techniques can be implemented
9 manually using smart people with regular kind of
10 software like statistical energy software.

11 What we see on stage here is some examples
12 of software tools like FirstFuel or Energy Savvy
13 offering EM&V 2.0 in a more packaged -- more
14 packaged form. But I just want to make that
15 distinction, it's essentially a method rather than
16 a tool.

17 To summarize some of the past, current,
18 and ongoing work at LBNL, we've been working in
19 this field since 2014. An initial phase of the
20 work was in identifying that while there are many
21 tools that have capabilities to assess savings,
22 there wasn't any way to actually compare them

1 objectively.

2 And so some of the early work was around
3 working through how might you compare and test
4 certain tools against each other, tools and
5 methods, so we have established those protocols
6 going into 2015. We are able to apply that test
7 procedure to a number of specific software tools
8 and manual methods that were implemented.

9 So we've published that research which
10 came out to suggest that there were a number of
11 tools that did a great job of estimating with high
12 certainty.

13 And the way that that worked was we
14 obtained data for many hundreds -- I think it was
15 over 500 buildings, and we had at least two years
16 of data. We used half of that data to, quote,
17 train tools or methods to develop an energy model.

18 We then used the energy model and applied
19 it to the second half of the data to see whether it
20 was actually predicting accurately what that
21 second half of the data was. It's maybe hard to
22 conceptually show by describing it, but essentially

1 it compares the uncertainty of an energy model
2 using data from real buildings.

3 So we applied that. And moving on from
4 that, we then got hold of some data for cases where
5 projects actually happened, and we used that to
6 actually test some tools and demonstrate how tools
7 could show those savings and estimate those savings
8 and also comparing the prediction of the energy
9 model to the actual reported savings for those
10 projects. And that research is also published right
11 now.

12 That brings us on to the current phase of
13 the work which is taking that -- another step to
14 some live pilots. We have one that is in process --
15 just getting started up in the Northwest, another
16 one in the Northeast. We're going to be looking at
17 conducting M&V 2.0 on projects that are actually
18 ongoing. What we've done before was taking
19 historical data, we're now going to take that live.

20 Other elements of the current work are to
21 take the test procedure that we previously
22 developed and hand it off to industry so that we

1 actually have hopefully an independent testing body
2 that can produce an independent verification of
3 certain tools or methods that can serve the public
4 good.

5 We also are looking to connect with
6 stakeholders nationwide, regulators, evaluators, et
7 cetera, to try to understand what might be some
8 thresholds we might share. So once you've
9 established a test procedure, you can compare tools,
10 but how do you actually determine what is an
11 adequate result of that test?

12 So we're looking to get to that phase of
13 the work where we can actually understand, well,
14 what are people going to look at as the actual
15 cost-fail thresholds for these kinds of tools and
16 methods.

17 In amongst all of that, we hope to come
18 out with a number of practitioner resources that
19 takes this kind of work out of the field of
20 researchers and more into the hands of Energy
21 Efficiency Program implementers and the utilities
22 themselves.

1 Benefits and drawbacks: I think we've
2 covered a lot of this, but I'll go through my list
3 since I made it anyway.

4 (Chorus of laughter.)

5 MR. CROWE: So in terms of benefits, there
6 can be benefits to reduce the effort and reduce the
7 time to get to project results -- we've heard that
8 today -- actually get a more dynamic understanding
9 of what's happening on projects.

10 We are looking at the true impact of the
11 buildings. Now, we cannot truly estimate what
12 didn't happen, but we can -- if we take what's
13 happening at the meter, we can say it's the true
14 impact of what's occurring at the building, what is
15 the energy use at the building.

16 In that sense, it aligns with the building
17 owner priorities which is they want to reduce their
18 bills. It aligns with policy, resource, and grid
19 management, as Brian made a good point there, that
20 you can actually tie what you're reporting to the
21 actual grid or generation.

22 It does account for interaction between

1 measures. Again, the example Brian gave about the
2 program which was implementing many measures on
3 individual sites, you're actually capturing all the
4 interactive effects which are very difficult to
5 capture by other means.

6 You can help to verify measures that were
7 installed correctly. You may not have a perfect
8 ability to see exactly all the different measures
9 and what each one did to the energy use, but you
10 can see gross problems that may be happening if
11 measures aren't installed correctly.

12 Similarly, you can catch cases where
13 measured performance degrades. Perhaps several
14 months after controls upgrades, somebody reverses
15 that controls upgrade, you can catch that with
16 M&V 2.0.

17 You can also quantify the uncertainty.
18 We've talked a lot today about how all you're doing
19 is comparing one estimate to another with M&V and
20 EM&V, but at least with M&V 2.0, you can actually
21 quantify the uncertainty in an energy model which I
22 think helps us understand the risks involved much

1 better.

2 I think there's a whole field of
3 discussion around what the long-term benefits are.
4 I won't get too lost on that, but I think there's
5 some real visionary thinking that can come from
6 seeing what M&V can create for programs in many
7 measures.

8 In terms of the drawbacks, the methods
9 have not yet been proven at scale. The research we
10 have done has not been showing, you know, the
11 benefits and ironing out all the kinks at scale.

12 There is also a need to wait six to
13 12 months to determine annualized savings. So with
14 an engineering estimate, you can predict today what
15 the whole year savings are. With M&V 2.0 you won't
16 have to wait for that year potentially to make that
17 claim which changes the nature of your programs.

18 If you install a mix of measures, then some
19 of those might be long-lived, some may be shorter
20 lived, and how you actually discern that mix, when
21 you're only looking at the meter level, is not that
22 easy.

1 Dealing with non-routine events: I give
2 an example here. So if you're working in a
3 commercial building and then three months after
4 install measures, 20 percent of the occupants move
5 out, they have a tenant move out, now that's going
6 to severely impact the energy consumption, but that's
7 not necessarily a result of the energy efficiency
8 project, and you will likely need to account for
9 that somehow. And right now there is no consistent
10 way of doing that.

11 Not all sites will be suitable. You do
12 need stable operation in -- during a baseline
13 period where you build up an energy model of
14 performance on the site.

15 And you also need to have -- it's not a
16 hard-and-fast rule but I'd say below 5 percent
17 savings. If you're expecting below 5 percent
18 savings for a project, it may be tricky to see that
19 above the noise in the energy.

20 There are a couple of things I should
21 probably also add that I forgot to put on the
22 slides here in terms of drawbacks.

1 There's currently nothing established
2 about how you might deal with a case where you're
3 trying to apply a code baseline for certain
4 measured you've installed. There's no way to tease
5 that out of the meter level, so that's something
6 that, as I say, I haven't seen that addressed
7 anywhere to date.

8 The second one is that as, I think, we've
9 discussed here, we're only measuring gross savings
10 with M&V 2.0, not net. I think there could be a
11 future point where net savings could be measured,
12 but right now we're not there.

13 Okay. The final slide here. So in terms
14 of remaining gaps after our current phase of
15 research is done at LBNL, we would love to see
16 scaled pilots. What we're doing right now is two
17 to three dozen projects in the pilots. I think
18 we'd love to see much larger-scale pilots to look
19 at both the results and also how practitioners in
20 the field can actually apply the methodologies.

21 I think there's also -- a lot of research
22 has happened, but I think we need to continue

1 looking at what's the impact of giving a consumer
2 that ongoing feedback on what they're getting from
3 their energy consumption behaviors and how that can
4 accelerate the actual energy savings.

5 Moving towards consistent regulatory
6 requirements, that's something that we are hoping
7 to support through the current phase of research as
8 we push out our results.

9 Standardized data management protocols: I
10 think there's a hypothesis that the more data that
11 becomes available through M&V 2.0, it really can
12 help to accelerate financing in the energy
13 efficiency space as there becomes more data for
14 risk management. I think that to achieve that, we
15 need to have agreement on how we're going to
16 actually manage the data and report data.

17 I think there's also a lot of discussion
18 still to be had around defining the intersection
19 and the relationship between M&V 2.0 and EM&V.

20 Thank you.

21 MR. LIN: Chairman and Commissioners, any
22 follow-up questions?

1 (No audible response.)

2 MR. LIN: Next we have Tim Guiterman from
3 Energy Savvy.

4 MR. GUITERMAN: Great. Thanks. I
5 appreciate being here. Thank you to the Chairman
6 and the Commissioners for having us. This is very
7 exciting.

8 First I'll just say my name is Tim
9 Guiterman. I'm the Director of Measurement and
10 Optimization Solutions at Energy Savvy. We're a
11 software service company currently serving
12 approximately 40 utilities and program
13 administrators around the country generally with
14 the goal of increasing customer satisfaction while
15 reducing cost to serve for those utilities.

16 We do that by leveraging Cloud computing,
17 data analytics, better customer engagement, work
18 flow processing, and really a full holistic
19 understanding of what's happening at the customer
20 meter: How customers use energy, how they use that
21 utility's product as Michael Brandt said before,
22 how they interact with that product, and, when it

1 comes to energy efficiency, really understanding
2 those impacts in a more near real time way.

3 So I want to talk about what it is --
4 we've gone through that. I'll kind of speak from
5 our perspective how it works and I think why it
6 matters.

7 I think what's exciting about being in
8 this room today particularly is we believe at
9 Energy Savvy -- and we hear this often -- is
10 there's kind of a moment where folks say that makes
11 sense, like, yeah, that makes sense; we should do
12 that; that makes sense. But just -- I guess making
13 sense doesn't necessarily translate to where and
14 how it can add value to an existing paradigm or
15 existing processes.

16 Now, myself -- I should say I'm an
17 evaluator. I was, in fact, formerly with Navigant
18 who's well-represented in this room, as well as I
19 have connections with Illinois which is great. And
20 so from my perspective, I see a huge opportunity
21 for the evaluation community to refine, advance,
22 and improve existing processes.

1 And this is an industry that relies on, I
2 think, continuous improvement and taking advantage
3 of the best methods and protocols and practices out
4 there and taking advantage of the, you know,
5 increasing availability of granular data and
6 analytic methods and other tools and technologies.

7 So I think it's just exciting that this
8 room is here and the evaluation industry is talking
9 about how to keep moving forward.

10 So with that, what is M&V 2.0? And this
11 actually came up in the first panel which I was
12 really glad to hear, but I think this definition
13 that's on this slide is very helpful. And it comes
14 not from us but from the New York Department of
15 Public Service and it's in their most recent
16 evaluation guidelines. It says that the defining
17 criterion for automated M&V software is that it
18 continuously analyzes data as it becomes available.
19 And that is, in its essence, one of the main things
20 that we want to talk about when we use this term
21 2.0.

22 As data is coming into these systems and

1 becoming available through customers' usage data
2 and/or project data, as Nicor Gas was talking
3 about, that is being analyzed. And the results
4 from those analyses are then available to the
5 stakeholders who need it the most, typically the
6 program administrators and the evaluators and the
7 implementers.

8 There are a lot of names on there that
9 have been thrown around today. When I say M&V 2.0,
10 it can be a substitute for any one of these. The
11 state of New York chose to use Advanced M&V in this
12 case.

13 I want to also acknowledge to the Chairman
14 and Commissioners that, you know, you're not the
15 first one to have this panel, and that's a good
16 thing. There's a lot of activity going on around
17 the states in this country, and I highlight some
18 examples. I won't go into great depth here.

19 New York, California, we hear about those
20 often in energy efficiency. They tend to be on the
21 leading edge occasionally, and in this case, they
22 do continue to do that. But New York has really

1 dug in and is encouraging the use of this Advanced
2 M&V in the world of impact evaluation which is the
3 main topic of what we're talking about today.

4 California is really pushing to embed
5 these data collection strategies in performance --
6 or in deployment, so in the programs really embed
7 M&V from the conception of program design and
8 collect that data in order to use it. And there's
9 more going on in California about actually
10 measuring impacts at the meter which is at the
11 heart of what we're talking about today.

12 But states like Missouri updating their
13 TRM and accounting, doing some reporting on how 2.0
14 can fit in; New Mexico, in fact, asking the
15 evaluation community to consider including M&V 2.0
16 into their bids. And it -- kind of hot off the
17 press, a state like Maryland is wanting to refine
18 existing processes by tracking the actual energy
19 savings, something we heard Annette talk a lot
20 about on the last panel which is, well, we don't
21 know what's actually happening at the meter right
22 now, so let's begin tracking that and we can use

1 that data to incorporate into our design of our
2 plans and our portfolios.

3 I do want to capture a few elements as I
4 think it's very important to see language that has
5 already been included in a state's guidance. And
6 this is from the state of New York as I mentioned
7 previously.

8 They're encouraging the program
9 administrators and the evaluators to use these
10 techniques, do it to aggregate and analyze data and
11 where it's appropriate.

12 They're also acknowledging something I'll
13 talk briefly about today which is the benefits
14 accrue not just to the field of evaluation and that
15 process but to implementing programs and making
16 those more cost effective and making them better
17 which is really one of the goals of why we're all
18 here. And so they encourage budget-sharing because
19 those benefits have proven both channels.

20 And finally, I think a really important
21 thing that came out of the New York guidelines is
22 the concept of being -- because this has been asked

1 about in the first panel -- being able to extend
2 evaluation cycles.

3 So there's nothing about replacing
4 evaluation or any of that language. Rather, it
5 says where you can assess that the analysis is
6 accurate and it's working, then we can continuously
7 monitor what's happening along those programs
8 throughout the year. And this might -- allows to
9 extend that formal evaluation cycles where we have
10 to bring in other -- you know, other impacts or
11 process studies or net to gross. And we can do
12 that on a more longer-term basis, and that might
13 lead to some cost savings directly to the
14 administrators.

15 So how does M&V 2.0 work? I think this
16 has been talked about enough, but from our
17 perspective at EnergySavvy, we really work in the
18 residential and the small-medium business sector,
19 so we call that mass market. And we're looking at
20 the usage data of customers.

21 And, in fact, where our clients -- we'll
22 take -- if we're doing a residential program, we'll

1 take all of the residential customer usage data;
2 so, say, a million or two million customers, all of
3 that data, whether it's monthly or AMI or even
4 bimonthly data, and build these models, like Brian
5 talked about initially, about what happened in the
6 last year and how is that usage correlated to
7 weather and model that out going forward after the
8 energy efficiency impacts are installed and compare
9 what the model said would happen to what actually
10 happens.

11 I thought this would happen. So I have
12 some animations in here, and some cool stuff might
13 get lost. That's okay. We're just going to work
14 through that.

15 What we do with this data, though, is we
16 look at each customer and then we build a -- we use
17 comparison groups of non-participants -- this was
18 talked about also in the first panel -- where we
19 compare the changes in usage that happened at the
20 meter of the participants to the customers that
21 were not part of the program. And that relies on
22 best practices of the field of evaluation to ensure

1 that the savings are both attributable to the
2 programs so we know they're not just because of
3 external effects happening, economy, rates, other
4 issues. And from our perspective, it allows the
5 software to calculate savings in near real time
6 with confidence and reliability.

7 And where M&V 2.0 really shines is it does
8 this automatically, so all the data comes in and
9 the analysis is generated automatically and
10 continuously and is put onto dashboards for the
11 clients, the evaluators, the utility program
12 administrators to see the impacts of their program
13 in real time and assess what's happened.

14 And let's just see if this goes away. So
15 at least we have some of this animation. So if you
16 could see the whole chart here, it would be
17 brilliant, but what I'll explain to you here is one
18 of the powers of M&V 2.0 that's been touched upon
19 but -- and I've heard different elements of it
20 today but is, I think, very powerful to understand
21 is that you can assess these impacts along the way
22 through the program year and you can confidently

1 and reliably do that, in this case, in many cases
2 about halfway through the year, have a solid,
3 reliable understanding of how the energy savings
4 are occurring, what kind of energy savings you're
5 going to get, and we get confident estimates that
6 are the same as when we actually get the data -- go
7 out and get the data, like, a year after the
8 program ends.

9 So in simple terms what I'm saying is if
10 we're looking at a program year that starts in
11 January and ends in December, in June with the data
12 we have available to us, the software can calculate
13 the energy savings impacts in a confident and
14 reliable way to the same extent it can with another
15 18 months of data adding in and rolling in.

16 And that's a very -- that allows you to
17 understand what is happening on the ground, make
18 course corrections where necessary, feed into next
19 year's program design, and feed into the really
20 important processes that happen in parts of the
21 evaluation which is process.

22 So we want to research and study what's

1 happening and inform what to look at, where to go
2 on the sample, where to use our on-site resources,
3 et cetera. And I'd be more than happy, after this
4 presentation, to get people a better visual here.

5 So I think an important topic is people
6 want to understand. We have this technology. It
7 can do things differently. It can enhance and
8 support processes, but how do we get it in? How do
9 we embed it into kind of a formal evaluation
10 process that we have now?

11 So what I'd like to talk about is examples
12 that we have across the country with different
13 clients right now.

14 So in one case, we are part of an
15 evaluation team. EnergySavvy's software is running
16 a building analysis in a continuous fashion for a
17 residential program. The traditional evaluator did
18 a kind of -- I call it a crawl-walk-run approach
19 where they validated that the software was accurate
20 and reliable, and therefore, they rely on the
21 continuous building analysis of the software to
22 understand the impacts of the program and provide

1 the building analysis of the record.

2 And a traditional evaluation firm can then
3 go and do what's needed for the supplemental work,
4 so additional on-site research as needed or any
5 nets to gross of customer surveys to get that kind
6 of feedback. And that way, the entire evaluation
7 effort is enhanced with this early insight and
8 feedback.

9 And we are also actively partnering with
10 the evaluation community on various portfolio bids
11 in various states around the country where the
12 service of the 2.0 software is integrated into the
13 delivery of the traditional evaluation firm.

14 And I say that because I think we often
15 hear this tug -- this play here; that is, we have
16 an existing paradigm and we have new technologies;
17 one must trump the other; one must replace. But
18 that's not that case.

19 What it really is, is integrating in a
20 fashion where it makes sense at first. So if you
21 were already going to do a building analysis on a
22 behavioral program for understanding smart

1 thermostats as Annette was talking about or various
2 other programs that exist in your portfolio,
3 integrating 2.0 initially into those services
4 already makes sense from the perspective of the
5 evaluation firms that we're working with and to the
6 utility administrator clients.

7 And then as you have that data and you're
8 understanding that data and you're looking at all
9 the customer's energy use and savings, you can
10 expand from there and apply it to various new
11 programs, new technologies, and new initiatives.

12 So a couple quick case studies, and then
13 I'll leave it there.

14 People often ask how does it work; is it
15 accurate; has it been validated against other
16 technologies. From EnergySavvy's perspective,
17 we've actually gone through this kind of checklist
18 process of being validated against traditional
19 evaluation building analysis or the traditional
20 evaluation practices, and we've been able to check
21 that box each time.

22 Oftentimes, that work is done on behalf of

1 the utility, so I don't have four or five different
2 case studies to talk about, but I do have one where
3 the question was being asked can M&V 2.0 match the
4 existing results so the utility has the results
5 from an existing evaluation. Can it match those?
6 Can it give the utility those results in a quicker,
7 a sooner time frame?

8 And what we were able to prove was that we
9 were able to reproduce the evaluation results with
10 the 2.0 software, provide a reliable estimate of
11 the savings performance in just about seven months.

12 And all of this was with bimonthly data,
13 so this is data that was collected every other
14 month. And that's kind of the low bar. We're
15 talking about AMI and the great things you can do
16 with granular data. This is just across the board
17 with bimonthly data.

18 And we were able to match those with a
19 tight margin of error, and that gave trust to the
20 utility that they could go forward and invest in
21 the technology and use it across their programs
22 where it makes sense and where applicable.

1 And also, we ask the question not only for
2 evaluation but what can be learned from faster
3 feedback; what can we do with this information to
4 make programs more cost effective and improve
5 better outcomes and improve customer satisfaction?

6 One of our clients, Arizona Public Service,
7 takes the continuous measurement of their -- three
8 of their residential programs, and they use that to
9 better manage their contractor network and greater
10 understand their contractor performance. And the
11 most notable learning is they've used that to
12 improve their entire on-site inspection process.

13 They've taken this data, identified the
14 contractors who are of interest, the ones that are
15 performing -- maybe, from a red flag perspective,
16 aren't performing up to snuff, and they have
17 focused their inspections on those contractors and
18 removed inspections from contractors that they can
19 verify are doing well. And the data supports that.

20 And they've taken their on-site
21 inspections from 40 percent of all the projects --
22 and this has gone on in hot Arizona -- and gone to

1 20 percent inspections. And they have a goal this
2 year to even further reduce that in half.

3 And that's been able to allow them to shift
4 or save, you know, 25 percent of their inspection
5 budget and use that to directly improve the program
6 through better training and better offerings.

7 And so with that, I'll leave it there.
8 I'm happy to take questions now or after.

9 MR. LIN: Thank you.

10 Chairman and Commissioners, any follow-up
11 questions?

12 (No audible response.)

13 MR. LIN: On one of your slides, you
14 mentioned an error rate of 6 percent. Can you tell
15 us a little bit more about how that's calculated
16 and how that compares to a traditional M&V?

17 MR. GUITERMAN: Sure. It's probably a
18 bigger question than that, but in this case this
19 was -- this was actually a very -- this is probably
20 one of the most simple tests you can do.

21 They had -- the utility had an existing
22 evaluation. A building analysis was based on

1 customer meter data, and it had a realization rate.
2 So, say, it found out the program saved 90 percent
3 of the savings, and the realization, you know, on
4 that had an uncertainty bound plus or minus a few
5 percent.

6 The utility wanted to test the bar if
7 technology can match those results: Would we tell
8 them it saved -- you know, the program saved
9 60 percent or 50 percent or 120 percent. And we
10 were able to match within their 90 percent finding
11 of 6 percent. So it was -- so the margin of error
12 was -- in that case was just that.

13 I can give a much more longer and
14 complicated answer about how we calculate
15 uncertainty around program estimates, but I don't
16 know if you want to do that.

17 MR. LIN: We don't have time for that, but
18 I would love to hear about that during the Q&A
19 session.

20 MR. GUITERMAN: Sure. We can talk more
21 about that, sure.

22 MR. LIN: Thank you very much.

1 Next we have Andy Frank from Sealed.

2 MR. FRANK: Thank you, Chairman and
3 Commissioners, for having me today.

4 So I'm Andy Frank here from Sealed. I'm
5 here to at least hopefully give the market approach
6 to M&V 2.0, basically what these -- all of the kind
7 of methods and the techniques that have been talked
8 about, how that can be applied in a non-utility
9 context; so lessons that can be learned from that
10 and also how those approaches can potentially at
11 least be applied back into the utility space.

12 So when I say market, we are a private
13 company. As I'll explain, we literally invest in
14 energy savings in residential homes in New York
15 right now, and so we are not an M&V consultant.
16 We're not a program implementer. We're working
17 directly with contractors and homeowners on the
18 ground.

19 But M&V 2.0, as we've defined it today, is
20 very important to us because it's basically our
21 business.

22 So we have created a program that we call

1 HomeAdvance where we allow homeowners to pay for
2 some or all of their home efficiency improvements
3 with the energy savings achieved from their project.
4 And I'll kind of explain to you how that works, but
5 the bottom line is we better be darn sure what the
6 energy savings are because we're literally putting
7 our money on the line that we're going to get paid
8 on with those energy savings.

9 So the way it works with the customer --
10 kind of the pitch to the customer is, you know, you
11 want to do any number of measures, insulate your
12 attic, install a new smart thermostat, you know,
13 duct sealing to reduce leakage, et cetera, basically
14 we're going to improve your home. We're going to
15 upgrade your home, make you more comfortable, give
16 you more control, better health benefits, all of
17 the kind of non-energy benefits that we all know
18 and love about energy efficiency and you're going
19 to be able to pay for that out of your energy
20 savings.

21 So every time -- after the project is
22 complete, every time a new bill comes in, we look

1 at what you actually used versus the baseline that
2 we define -- and I'll go into how we think about
3 that and how we do that -- and basically we charge
4 the customer based on how much energy that they've
5 actually saved. There's a lot more obviously
6 behind the scenes in details, but that's kind of
7 the eye level.

8 So the way that we determine, you know,
9 that baseline is how we talk about it with customers.
10 And they're, I can tell you, very tough people.
11 They don't want -- residential customers, we
12 couldn't -- I don't think we'd ever convince them
13 deemed savings would be an effective way to charge
14 them.

15 So what we do do is take their past usage,
16 we take their home characteristics and their local
17 weather to basically determine their baseline.
18 I'll get to the mathematics of that in a second,
19 but basically what we're telling them is based on
20 how you used to use energy, this is what we would
21 have expected you to use -- same kind of baseline
22 idea that we've been talking a lot about today --

1 and then here's how much you actually used and
2 here's why we're going to be charging you the
3 difference. So again, a contract between us and
4 the customer, but it uses M&V principles.

5 Why do we do this? Just from a customer
6 perspective, we found in our own surveys and
7 independent surveys that most people, when given a
8 choice, prefer to pay with their energy savings
9 versus paying with a lower payment of cash. People
10 really like the idea that there's accountability.
11 As -- you know, I'm sure as the Commissioners do
12 and as many people in this room do, accountability
13 is very important, and that's very important to
14 customers as well.

15 So again, I think a lot of times when we
16 talk about things in these policy contexts, it's
17 kind of disconnected from how normal people who are
18 actually the end users of Energy Efficiency Programs
19 actually think, and I think it's actually very
20 aligned. If you talk to an average homeowner about
21 what's fair and what's not fair, I think a lot of
22 the things that we've been talking about in this

1 room will resonate. Maybe different terminology
2 but same principles.

3 So obviously getting the baseline approach
4 is extremely important to us. It's not an academic
5 exercise. It literally determines whether we make
6 money or not.

7 So what we've done is apply -- kind of
8 similar to what Eliot was talking about on the
9 commercial side but to the residential sector in
10 terms of predicting analytics, so it's kind of a
11 branch of machine learning. And what we do is we
12 take data from homes that -- both before and after
13 that they've used energy and we basically create a
14 test setting, training set to create an algorithm
15 for what the baseline should be.

16 We have to make that pretty simple for the
17 customer determining base load and weather
18 variable -- weather variable usage, so usage per
19 day and usage per every day. And that's kind of in
20 their contract. That's how we actually do it.

21 What we're able to do internally is
22 actually validate that our baseline analytics are

1 correct. So with -- kind of also in Long Island,
2 using, again, bimonthly or monthly data, we've been
3 able to create an algorithm that is able to show
4 that the test sets and the training sets are within
5 less than 1 percent error between them. So we can
6 rely on that internally in order to be able to make
7 a good bet on what the energy savings are going to
8 be.

9 More importantly or just as importantly,
10 if not more, we've been able to use the same
11 analytics to get other private sector actors to put
12 their own money on the line as well.

13 So working in New York, we've been, you
14 know, able to share our analytics with the New York
15 Green Bank and actually last week we announced an
16 insurance policy with Hartford Steam Boiler which
17 is a part of a lucrative, big insurance company,
18 and so because we're taking, you know, kind of this
19 predictive analytics approach -- it's almost called
20 an actuarial approach -- a lot of the same themes
21 that we've been talking about today in EM&V 2.0, we
22 have been able to get both a line of credit to be

1 able to fund projects based on the energy savings
2 and also an insurance policy that's able to cover
3 most of the energy savings.

4 So if we go out there and we're wrong, on
5 a portfolio level, of how much money is actually
6 saved, a big balance sheet insurance company will
7 actually come in and pay that difference. So we
8 can actually create confidence in the financial
9 markets around energy savings as a resource.

10 So, you know, kind of putting my market
11 hat on, you know, we think that with M&V 2.0, at
12 least there is the potential, going back into the
13 kind of utility side of things, that the private
14 market can actually remove risk from both the
15 ratepayers and utilities while increasing accuracy,
16 innovation, and simplicity.

17 So right now by default -- and obviously
18 this is changing a little bit in Illinois and the
19 same conversations are happening across the
20 country. Right now, the risk of how much energy is
21 actually saved lies either with the ratepayer or
22 the utility. The companies that are doing the

1 implementation generally that are getting paid for
2 service aren't taking any risk.

3 We think that with M&V 2.0, you can flip
4 this on the head and actually let private companies
5 take the risk for the energy savings and take the
6 risk away from both ratepayers and utilities.

7 The other big benefit of this is that as
8 we've talked a lot about, there's a tension between
9 accuracy and certainty. With M&V 2.0 and private
10 actors taking risk, you can have the accuracy that
11 comes with M&V 2.0 while -- while allowing the
12 private market to take all the risk for the
13 certainty, so you don't have to put that on the
14 ratepayers or the utilities.

15 What it also does -- and I think this was
16 brought up with kind of the operational measures
17 that Eliot and others were talking about -- you
18 allow the private market to innovate a lot more to
19 try different measures, to try different techniques
20 because all you care about at the end of the day is
21 the energy savings. And to, I think, Tim's point,
22 we have a level of simplicity because it's really

1 transparent, you know, what's being saved compared
2 to a baseline.

3 Some factors that I think are important
4 from the market's perspective for M&V 2.0; number
5 one, anonymized data sets are really important. I
6 mean, that's how we've built a lot of our models.
7 I think the recent ruling and what Com Ed is doing
8 is really, really important to moving the market on
9 that front because you need those data to be able
10 to properly calibrate based on models.

11 My recommendation would be to try to pair,
12 if you can, that usage data with home and project
13 characteristics so on an anonymized basis. That
14 allows for another level of certainty.

15 The market can leverage these data sets
16 both for savings-based financing, which is what
17 Sealed is doing -- this is also happening in the
18 commercial space -- as well for -- and we've talked
19 about a little bit today -- pay-for-performance
20 programs. So both of these are basically private
21 capital invested in energy efficiency with
22 accountability for results.

1 So I think that -- you know, one thing
2 that we've really focused on is making sure that we
3 can create M&V methodologies that, you know, don't
4 just pass kind of traditional, you know, evaluation
5 tests but can actually pass the test of other
6 private actors that are putting their money on the
7 line, so insurance company, bank. That's important.

8 The one thing it can't do, as we talked
9 about, is absorb net to gross risk. That's kind of
10 a separate issue that needs to be applied. In some
11 issue or form, everything I'm talking about is on a
12 gross savings basis. But ultimately what the
13 market wants is for energy efficiency to evaluate
14 resources -- another thing that's come up today --
15 so that compensation for the energy savings is
16 based on -- based on an actual value that we can
17 look at, not based on policy targets and budgets
18 which can change from year to year.

19 So that's kind of the market view from on
20 M&V 2.0 from our perspective. Thank you.

21 MR. LIN: Thank you.

22 CHAIRMAN SHEAHAN: Andy, can I ask, how do

1 you guys get paid? Is it on bill?

2 MR. FRANK: No. We actually bill -- right
3 now at least, we bill customers separately. So we
4 set up an auto debit agreement with the customers,
5 and they have the choice to either do consolidated
6 billing, so we'll actually combine their utility
7 bills into one single bill or separately so they
8 get their bills and we send them a separate Sealed
9 bill. But regardless, we have access to their
10 energy usage data, so we're monitoring what we're
11 doing.

12 CHAIRMAN SHEAHAN: Thank you.

13 COMMISSIONER EDWARDS: Thanks, Andy. This
14 is fascinating to me as just I think a month ago,
15 we -- I was originally exposed to the concept of
16 pay as you save. We had a meeting here. I don't
17 know if you recall.

18 MR. FRANK: Yes.

19 COMMISSIONER EDWARDS: I just think it
20 is -- I'm a hundred percent on board. I think it's
21 a fascinating program.

22 Can you talk a little about some of the

1 pushback? I think right now, if I remember
2 correctly, there are just six states that are
3 participating in the pay-as-you-save program from
4 the utility perspective. Do you know of any
5 pushback from the utilities -- maybe what -- I
6 shouldn't say pushback but any challenges that
7 you're having with getting kind of the utilities on
8 board with it and why?

9 MR. FRANK: Yeah. So to be clear, our
10 program doesn't rely on utilities. We've done --
11 this is a private contract between us and a
12 customer. In New York we actually have partnered
13 with a few different utilities. We're working
14 right now with National Grid and Com Edison, but to
15 date, those have been based on marketing
16 partnerships, so they're really excited about what
17 we're doing and they're telling their customers
18 about it.

19 But in terms of getting usage data and
20 billing the customers, all of that is on a private
21 basis. So we haven't had to, you know, get a
22 utility kind of involved, approval basically.

1 COMMISSIONER EDWARDS: So what's the
2 benefit to, I guess, excluding the utility from the
3 process? Is there?

4 MR. FRANK: Well, the benefit is
5 flexibility. So we can -- we've been able to
6 iterate very quickly. So we've evolved our program
7 based on what we've heard from customers, from our
8 contractor partners, and we can basically change
9 things around pretty quickly.

10 So all -- you know, all the market really
11 wants is a price signal. A price signal comes from
12 lowering customers' energy bills, potentially from
13 the extra benefits of energy savings than, you
14 know, kind of energy efficiency programs represent.

15 And so we view utilities as potentially
16 really high-value partners, but we don't want them
17 to be the choke point, if at all possible.

18 COMMISSIONER EDWARDS: Thank you. Great
19 presentation.

20 MR. LIN: Any other questions?

21 (No audible response.)

22 MR. LIN: Thank you.

1 Next we have Sami Khawaja from Cadmus.

2 MR. KHAWAJA: Thank you. The disadvantage
3 of being last, of course, is, of course, the
4 audience has lost some enthusiasm.

5 COMMISSIONER ROSALES: Not at all.

6 MR. KHAWAJA: Not at all?

7 MR. ROSALES: Not at all.

8 MR. KHAWAJA: Also, it turns out that
9 everything I'm going to say has already been said,
10 but I'm going to say it slightly better. We'll
11 see.

12 (Chorus of laughter.)

13 MR. KHAWAJA: My name is Sami Khawaja. My
14 title at Cadmus is Chief Economist. I'm not really
15 entirely sure what that means, but what I have done
16 for the last three-plus decades is EM&V. I've been
17 involved in all kinds of programs and I have seen
18 the good, the bad, and the ugly. So I'm going to
19 try to talk today about the good of EM&V 2.0.
20 There really is not much bad, maybe a little bit of
21 ungood, and there's no ugly at all.

22 I was recently on a panel in California

1 for the Public Utilities Commission and the panel
2 was given a simple task, to answer two questions:
3 Can California double its DSM impacts in the next
4 decade, and the next question was what can EM&V
5 professionals do to assist.

6 So the panel I was on, I was the sole EM&V
7 contractor. And, of course, everybody said
8 absolutely, yes, we can talk about DSM impacts in
9 the next decade, no problem at all.

10 And then when I spoke, I suggested to them
11 that maybe from their perspective that the best
12 thing I can do as an EM&V contractor is get the
13 hell out of the way. That would make their jobs a
14 whole lot easier.

15 So that, of course, hurt my feelings
16 because it's not really entirely true. We can
17 indeed be -- we can help. We can help the regulators
18 move the process more efficiently because at the end
19 of the day, we all have the same objective which is
20 how do we get the highest amount of savings with
21 the least amount of money using ratepayers'
22 dollars.

1 So one of the things that -- you know, one
2 of the items that was talked about is that
3 historically EM&V really has not helped much. And
4 so, you know, I thought a lot about that, and it
5 turned out that is kind of true really.
6 Historically we haven't really been all that
7 helpful.

8 So within the old paradigm, if you will --
9 secondly, you should say paradigm at least once in
10 every public speech.

11 So in the old days when I started in this
12 business, we came in after the fact, we went
13 backwards, and we told you how you did. And by the
14 time we actually told you, it was too late, right?
15 The program no longer exists. The technology has
16 changed. The target market has changed. By the
17 time we actually told you, it was really not all
18 that useful to you.

19 So why did that happen? Some of the big
20 issues, the problems that we have maybe caused was,
21 you know, creating an undue data collection burden
22 on the implementers because -- well, because we

1 didn't really have some of the technologies that
2 are available to us today. A lot of what we did
3 was very intrusive, and many of the data collection
4 instruments that are available to us today are a
5 lot less interesting. We'll talk more about this
6 in a minute.

7 And also, we found out through the years
8 that nobody really likes surprises, and we had a
9 lot of surprises. By the time we were done with
10 our work and we came back and we delivered our
11 results, people were surprised, you know, why did
12 it happen the way it did. Well, because we weren't
13 there from the beginning. We didn't collect the
14 data in real time. We didn't provide the data to
15 you in real time.

16 So some of these were technological
17 barriers. Some were institutional barriers. The
18 way -- the nature of the regulatory process and the
19 nature of the EM&V contract between the -- arm's
20 length between, you know, the implementer and the
21 utility in some cases did cause some problems.
22 Surprises happened because we couldn't really do

1 the work in real time and prevent surprises.

2 There was also some -- just a bad attitude
3 on the EM&V community side, and that is the -- we
4 never really wanted to have standard methods. I
5 think a lot of us really thought that we should --
6 you know, there's beauty in the EM&V process, and
7 we wanted to maintain that beauty by not forcing
8 specific methods on us for that. That really has
9 been a problem for us historically. The type of
10 results that you get very much are a function of
11 the method that you used. You get entirely
12 different numbers if you do a beta analysis than if
13 you do engineering models. You also get completely
14 different results if you hire company X versus
15 company Y.

16 And, of course, none of that should happen.
17 We should have standardization. And we're working
18 closer to that with the IPMVP and with the National
19 Action Panel for Energy Efficiency/Economy and with
20 the --

21 MR. GUITERMAN: UMP.

22 MR. KHAWAJA: Thank you. We are the

1 private contractors. I should know that. Uniform
2 Methods Project.

3 These are all processes in place that are
4 trying to standardize and make sure that if you
5 install a light bulb in New York or you install it
6 in California that if the difference -- there's a
7 difference in the savings between the two light
8 bulbs, it's entirely because of the fact that New
9 York isn't California, not because you used
10 engineering in one case and a building analysis in
11 a different case and not because you hired company
12 X as your EM&V contractor and company Y in
13 California. So those differences should not exist.

14 To me, if you're looking historically,
15 those are the things that have kind of put a bad
16 taste in people's mouths about EM&V in general.

17 So now the stakes are higher and we really
18 need to become part of the process. So is M&V 2.0
19 the answer? The answer is, well, yes and no.

20 All right. So what can we -- how can we,
21 the EM&V people, help? Well, I mean, it's been
22 said several times already that we need to take

1 advantage of new technologies, better use of new
2 data. We need to provide quick feedback. We need
3 to be more transparent. We need to be more
4 consistent. And we need to provide in-depth
5 analyses.

6 So where does M&V 2.0 fit in all this? It
7 overlaps a lot of these components, but I think the
8 main conclusion that I do come up with and I'm
9 going to present to you at the end is that M&V 2.0
10 is one tool. It is not the solution for all of
11 these problems. You will continue to need the
12 traditional exposed, old way of doing things, and
13 M&V 2.0 can help us get there.

14 So back to the paradigm business, as I
15 said earlier that -- you know, in the old days, the
16 evaluation was done after the fact. That's what we
17 called exposed. It was more an audit like than an
18 actual rate evaluation.

19 In the new world, the EM&V process should
20 be part of the delivery. It should be there from
21 the very beginning to the implementers to ensure
22 they have the right data at the right time. So in

1 order for us to be able to stand upright, we need
2 to be able to do a lot of things.

3 And technology by itself is not going to
4 necessarily solve the problem. Having a lot of
5 data by itself is not going to solve the problem.
6 We need the technological paradigm shift. We need
7 the institutional paradigm shift. In other words,
8 we need to be -- we need to walk away from the need
9 to keep the EM&V separate from the implementation
10 contractors. We need to all work together.

11 So institutional paradigm shift,
12 regulatory paradigm shift, technological paradigm
13 shift, all of these implements are needed.

14 So what can 2.0 do? I think it's already
15 been talked about quite a bit. I mean, help get
16 hard-to-get savings, better targeting, new
17 opportunities to engage their customers, understand
18 how they use energy, load disaggregation.
19 Opportunities exist that would improve not just
20 targeting and better allocation of resources, it
21 will allow us to do better M&V.

22 Instead of looking at a total bill, if we

1 could somehow take that total bill with that new
2 technology and have better data available to us, if
3 we could just aggregate that bill with its
4 components, that's fantastic and will make the EM&V
5 a whole lot better.

6 A lot of the stuff I'm talking about here
7 and everybody else really, it's just not really --
8 it's not really that new. I mean, this is stuff
9 we've been talking about for a few decades. I
10 found some slides from workshops I did in the late
11 '80s. I don't know if it was -- I don't think we
12 had PowerPoint in the late '80s. It was a slide --
13 we turned it like this. It was animated. It was
14 really cool. But basically, you know, back in the
15 '80s we were still talking about the need for early
16 feedback. We needed to have done that.

17 The problem was that, like I said,
18 historically the technology was just not quite
19 there. You know, we tried. I mean, we did use to
20 look at prism analyses. I don't know how many of
21 you even know what I'm talking about. We used to
22 use Lotus 1-2-3. I don't know how many of you even

1 know what I'm talking about. We used to run these
2 models in Lotus at home one house at a time, and we
3 tried to segregate the load to see if we could
4 figure out how much of that total energy was
5 actually heating, cooling, and base load.

6 It's a lot of useless information that's
7 still in my head that I wish I could just shed and
8 use that brain for something more useful like
9 remembering people's names or anniversaries, things
10 like that.

11 (Chorus of laughter.)

12 COMMISSIONER ROSALES: I want you to know
13 I appreciate that because I go through this every
14 day with my policy advisors because they always say
15 that they weren't born yet.

16 MR. KHAWAJA: Yes. I actually -- in a
17 workshop recently, I used the word cassette because
18 I was talking about -- well, it's not important,
19 but I looked around the room and people did not
20 know what I was talking about, cassette. This is
21 not really going that far back. I mean, technology
22 is moving so quickly --

1 CHAIRMAN SHEAHAN: How about beta?

2 COMMISSIONER ROSALES: No. Our state cars
3 still use cassettes.

4 (Chorus of laughter.)

5 MR. KHAWAJA: Anyway, 2.0 and associated
6 technologies can really speed up program design and
7 redesign allowing us to better target programs
8 allowing us to quicker -- more quickly shift funding
9 around to more impact for programs.

10 Is it going to lower costs? I don't know.
11 Tim, what do you think?

12 MR. GUITERMAN: I think the potential is
13 definitely there to lower costs.

14 MR. KHAWAJA: Excellent. There you have
15 it.

16 Is it going to be less intrusive to the
17 implementer and the customer? Absolutely. A lot
18 of these technologies will allow us to learn a lot
19 more about how customers use energy without being
20 intrusive or invading so much in their home as we
21 used to do -- in the commercial buildings as we
22 used to do in the past.

1 So what do we need? We need to know the
2 deemed savings. We need to have some number to
3 begin with. I mean, in the presentations over on
4 the commercial, they talked about the ability to
5 forecast what energy use would have been which is
6 the biggest challenge in evaluation. This is it.
7 The biggest challenge in evaluation is what would
8 have happened absent the program, period. That is
9 it. That is what I have devoted my entire life to
10 measuring: What would have happened absent the
11 program.

12 And both Tim and Eliot and Brian talked
13 about the fact that you could look at forecasts
14 where you think -- the energy use of a specific
15 building at a specific hour or a specific day and
16 compare it to the actual. And that's great. If
17 you're able to do that, that's fantastic.

18 If you're not able to do that because
19 you're starting out with a process that has a
20 deemed savings number that may be something like
21 500 kilowatt hours for installing an efficient
22 air-conditioner, that number that is the basis of

1 our current planning process is not really all that
2 useful in M&V 2.0.

3 I'm not saying that should stop us. I'm
4 just saying right now, we don't have the right
5 processes in place to be able to efficiently use
6 2.0 because I don't know what to do with a -- a
7 prediction of what happened in hour one, month one
8 if I don't have a number to compare it to.

9 And yes, we can forecast what the energy
10 use would have been, but right now a lot of the
11 data that we have are based on deemed savings
12 numbers that tend to be annual and they're not
13 necessarily divided into individual months or
14 individual hours of the year.

15 It would be great to do interval data.
16 Tim talked about being able to do the analysis with
17 monthly data. That's fantastic. And we have done
18 that in the past. Like I said before, we have
19 actually looked at load disaggregation using
20 monthly data many, many times in the past. If you
21 have interval or granular data, that makes the
22 process even better.

1 Interval metering: Stuff that you actually
2 install on people's meter or embedded devices
3 within pieces of equipment, there are many
4 manufacturers now who are embedding these devices
5 in the equipment and you can collect the data of
6 how the device is being used or you can even control
7 that device remotely.

8 Load disaggregation is another one of
9 those really fantastic things that are going on
10 right now where you can look at the total energy
11 use of a house or a building. And I know FirstFuel
12 has done a significant amount of work in that
13 area -- and that's been really fantastic work --
14 trying to take that one reading either -- whether
15 it's per minute or per hour or whatever it is and
16 trying to figure out what are the components of
17 that energy use without actually having to go out
18 and put devices on individual pieces of equipment.

19 There's a new piece of equipment out now
20 called Sense that you can put on your home and it
21 can take a thousand readings a second. And
22 that's -- are you guys familiar with that? Have

1 you ever heard of that? It's a fantastic piece of
2 equipment. You can -- using the machinery, you can
3 try to understand exactly how the energy is being
4 used in the house. And the more frequently you
5 collect the data, the more you are able to
6 disaggregate the load.

7 So load segregation is an extremely
8 important component both in terms of targeting a
9 program design and also in terms of M&V.

10 So I think I already pretty much said all
11 of this. A lot less intrusive...

12 Oh, persistence of savings. I think, you
13 know -- Tim maybe mentioned a little bit about
14 persistence of savings. It's one of those issues
15 that really we have -- we knew it was out there.
16 We just, in the past, haven't really done much
17 about it. We estimate the savings from doing X to
18 a specific home and we assume those savings pretty
19 much persist for the useful life of the measure.

20 But with 2.0, it will be a lot less
21 expensive for us to continue to track and find out
22 what happens to those savings as time moves on.

1 Again, this is not really bad, bad per se
2 but it's ungood is that it's not the answer. It is
3 an answer that applies to certain types of programs.
4 The size of the program does matter. The
5 homogeneity of the participants does matter. The
6 prescriptiveness of the program does matter and
7 ability to convert initial TRM values because we
8 still live and die by these TRM values. And that's
9 where we are right now. That's the world we live
10 in. And those TRM values do not differentiate
11 impacts by time. They do not differentiate impacts
12 by season.

13 So being able to get results of a program
14 that installs furnaces, getting those results --
15 those real time results in the summer really is not
16 all that meaningful to me because I don't know what
17 to do with it.

18 And also -- and I think this is an
19 important component. M&V 2.0 is extremely useful
20 in providing real time feedback if you can make
21 course corrections, but if you are unable to make a
22 course correction because of the nature of the

1 program, the program itself does not allow you to
2 make these quick changes, then it's a little bit
3 less useful. It's still good to do because then
4 you're not surprised at the end, but I think really,
5 really, in my opinion, the best application of
6 M&V 2.0 is providing the feedback and then using
7 that feedback to make changes to the programs to
8 either alter the measure mix or the design or
9 something.

10 Okay. We already talked about interval
11 data and eliminating surprises and so on.

12 I just want to add that a lot of the
13 evaluation challenges that exist which primarily
14 all revolve around estimating what would have
15 happened absent the program are not solved by
16 M&V 2.0. Issues like baseline, you know, what
17 happens as the codes and standards change, M&V 2.0
18 cannot answer that question for you. What would
19 have happened absent the program, EM&V 2.0 cannot
20 answer that for you.

21 M&V 2.0 also is not necessarily going to
22 shorten the total length of time that you need to

1 conduct a full evaluation. Just because you can
2 collect the data more frequently and provide some
3 results more frequently, you still need to wait for
4 a full year to get the impact of the program.

5 The full impact of the program is not
6 necessarily going to be the aggregation of the
7 impacts that you see in individual hours or weeks
8 or days. You cannot just add those up to get the
9 annual value.

10 Once you have the full annual or full
11 seasonal data in the post period and the pre period,
12 you may end up with a number that is not a simple
13 aggregation of the M&V 2.0 specific values as you
14 move on.

15 I am currently the chair of the Uncertainty
16 and Statistics Committee for the IPMVP group. It's
17 a very exciting group, just a blast.

18 So one of the things that we're dealing
19 with right now in the IPMVP world is there's this
20 thing called Option C which is basically what Brian
21 and Eliot were talking about and, to some extent,
22 Tim was talking about.

1 When you build a model based on a pre
2 period and you try to forecast what the post period
3 values are going to be, you can compare those to
4 the actuals.

5 And one of the biggest challenges we're
6 having is -- in writing this new guidance for
7 estimating uncertainty is that you really cannot
8 and should not try to estimate uncertainty as the
9 data become available. You really ought to wait
10 for the full period before we estimate uncertainty.

11 As we look at uncertainty for the
12 first month or the first hour, you're going to get
13 such huge ranges that it's completely meaningless
14 plus or minus 400 percent, completely meaningless,
15 because you just don't have enough data. And as
16 time progresses, you really do need to wait until
17 the end. While you can get these values as you go
18 along and they are useful, you should wait until
19 the end to get the real result, the final value,
20 and a better estimate of uncertainty and risk.

21 We're working with Nicor Gas where we
22 collect data from clients on a monthly basis to

1 see, like, what free ridership levels are, what the
2 satisfaction scores are, and so on every month
3 rather than wait until the end and closer to when
4 people are making those decisions so it's clear in
5 their heads what they would have done absent the
6 program.

7 All right. But then when we get the
8 results and they change erratically month to month
9 and my client wants to immediately make changes to
10 the programs -- and that really scares the heck out
11 of me. You cannot make those changes based on
12 one monthly observation. You should wait. It's
13 good to look at this monthly data and the hourly
14 data and see where you are, see if you're on the
15 right trajectory, but being an old person -- being
16 an old EM&V person, I really -- personally I like
17 to wait until I've got enough data so I know for
18 sure that what I'm seeing is real.

19 Bottom line, we need both. We need
20 M&V 2.0 as another tool in the bag. And it's
21 fantastic. It's good to have. We need to endorse
22 it. A lot of my EM&V friends have not endorsed it

1 that much because they're a bit worried that this
2 is like an evaluator in a box; try to shrink wrap
3 evaluators and replace us, get us out of the
4 picture which I don't think is the intent.

5 So it's just another bag in the -- in our
6 tool bag and we -- another tool that we need to use,
7 but we need to continue to use the traditional,
8 long-term EM&V models.

9 Thank you.

10 MR. LIN: Thank you very much. We're
11 already running about 15 minutes late, so very
12 quickly, can we talk about any regulatory challenges
13 that exist and how we can overcome those challenges?

14 CHAIRMAN SHEAHAN: This is your big chance.

15 MR. FRANK: I'll jump into that one.

16 So from Sealed's perspective or from, I'd
17 say, generally the market perspective, the big
18 challenge right now is we don't really know what
19 the value of energy efficiency is from a market
20 perspective, so it's hard for us to know which
21 markets to go in, which areas to target, what to
22 look at.

1 And there's also a lot of friction in the
2 process to actually get to that value. There's not
3 a clear price signal of, you know, it's worth
4 five cents per KWH produced in Evanston, if someone
5 can prove to us in M&V 2.0 that if that gets reduced,
6 you get paid five cents. That sounds very simple on
7 paper. Right now it's a very complicated thing.

8 So any regulatory rules to basically
9 enable a private market to come to reduce those
10 barriers, that friction between what it's worth and
11 the private market taking risks to deliver that
12 benefit I think is huge.

13 And then the second thing, which I had
14 mentioned in my presentation, is going as far as
15 possible to release anonymized energy data sets
16 with as much information about each home or each
17 building as possible. Obviously there's privacy
18 concerns to be careful, but the more that can be
19 released, the better you're going to leverage the
20 investments that have been made in smart meters and
21 data and the more the private market is going to be
22 able to understand and properly invest in the risk.

1 So there are two big ones in my mind.

2 MR. GUITERMAN: I would chime in. I mean,
3 there's a few regulatory challenges. You want to
4 protect ratepayer dollars or stewardship of those
5 dollars. And you want to ensure that customers are
6 experiencing the savings that they're being
7 promised. I think those are big picture things.

8 But I think the real primary challenge is
9 allowing utilities to test the waters, so to speak,
10 and dip their toes into these technologies and
11 measure savings with the understanding that we've
12 heard echoed in multiple panelists, including
13 Dr. Brightwell, is that the answers -- the results
14 might differ from what you expected, and the
15 utilities need to be provided some sort of grace
16 period where they can track these savings and work
17 on calibrating what they have in their TRMs and
18 their estimates with the -- with what's happening
19 in the actual savings on the ground. In that
20 period of time, there should be kind of a no
21 harm -- you know, an exploration.

22 And then they will -- I can assure you

1 from my experience, they will learn all sorts of
2 other value propositions from this continuous
3 monitoring of the data that improve programs and
4 improve outcomes, meet all the goals you're trying
5 to protect. But they -- you can't change the rules
6 in the middle of the game and expect them to line
7 up.

8 MR. BOWEN: Yeah. I'd echo that, too. I
9 think the reason that TRMs are so successful and
10 agreed upon by all the stakeholders is that they
11 take a lot of the risk out of the equation. And
12 what we're asking by exploring this new EM&V 2.0
13 world is to take a leap beyond what's currently
14 done.

15 And so absolutely there has to be testing.
16 There has to be piloting. Those results should be
17 socialized with stakeholders, certainly with
18 regulators. And I think there needs to be that
19 assurance that it's okay to do those tests and it's
20 actually going to lead to a better conversation, a
21 better understanding of what the savings may be.

22 And if that means that programs change, so

1 be it. At least we're all better informed and
2 we're making use of this great resource which is
3 the data that's available now here in Illinois.

4 So I think absolutely testing,
5 socialization among stakeholders, and, you know,
6 regulatory oversight, where appropriate, those are
7 the biggest things. That's it.

8 MR. LIN: Please join me in thanking the
9 panelists.

10 (Chorus of applause.)

11 CHAIRMAN SHEAHAN: Let me just, on behalf
12 of the Commission, thank all the panelists from the
13 first session and second and for all of you for
14 attending.

15 Thanks again. Great session.

16 (The meeting was adjourned.)

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