

ILLINOIS COMMERCE COMMISSION

DOCKET NO. _____

DIRECT TESTIMONY

OF

MICHAEL G. O'BRYAN

Submitted On Behalf

Of

UNION ELECTRIC COMPANY

d/b/a AmerenUE

November 27, 2002

****DENOTES PROPRIETARY INFORMATION****

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DIRECT TESTIMONY OF

MICHAEL G. O'BRYAN

SUBMITTED ON BEHALF OF

UNION ELECTRIC COMPANY

d/b/a AmerenUE

Q. Please state your name and business address.

A. My name is Michael G. O'Bryan. My business address is 1901 Chouteau Avenue, St. Louis, Missouri 63103.

Q. By whom are you employed?

A. I am employed by Ameren Services Company.

Q. Please summarize your educational background, work experience and current duties and responsibilities.

A. My educational background, work experience and current duties and responsibilities are described on AmerenUE Exhibit No. 3.1 attached hereto.

Q. What is the purpose of your direct testimony?

A. The purpose of my testimony is to recommend an overall fair rate of return for Union Electric Company d/b/a AmerenUE's ("AmerenUE" or "Company") gas utility business. I determine AmerenUE's capital structure, embedded cost of long-term debt and embedded cost of preferred stock. I also calculate the overall fair rate of return applied to rate base which is utilized in AmerenUE's filing in this case. I do so by using

24 the fair rate of return applicable to the common equity component of AmerenUE's capital
25 structure as developed by AmerenUE witness Ms. Kathleen McShane in her direct
26 testimony submitted in this case.

27 **Q. Have you prepared or has there been prepared under your direction**
28 **and supervision any schedules relating to overall fair rate of return in this**
29 **proceeding?**

30 **A.** Yes, I am sponsoring AmerenUE Exhibit Nos. 3.2 through 3.5 for that
31 purpose. These exhibits are based upon a test year ended June 30, 2002, and are
32 designated as follows:

33	Exhibit No. 3.2	Capital Structure
34	Exhibit No. 3.3	Embedded Cost of Long-Term Debt
35	Exhibit No. 3.4	Embedded Cost of Preferred Stock
36	Exhibit No. 3.5	Weighted Average Cost of Capital

37 **Q. How did you calculate the overall fair rate of return or weighted**
38 **average cost of capital for AmerenUE?**

39 **A.** In order to derive AmerenUE's overall fair rate of return, I multiplied the
40 relative weighting or proportion of each component of AmerenUE's capital structure by
41 the cost developed for that component. I then summed these weighted costs by
42 component to arrive at AmerenUE's overall fair rate of return or weighted average cost of
43 capital.

44 **Q. What is the primary standard for determining a fair rate of return?**

45 **A.** The primary standard used in the determination of a fair rate of return is
46 the cost of capital. This cost, the overall rate of return or weighted average cost of

47 capital, must produce sufficient earnings/cash flow when applied to AmerenUE's rate
48 base at book value to enable the Company to accomplish the following:

- 49 1) maintain the financial integrity of its existing invested capital;
- 50 2) maintain its creditworthiness; and
- 51 3) attract sufficient capital on competitive terms to continue to provide a
52 source of funds for continued investment and enable the Company to
53 continue to meet the needs of its customers.

54 **Q. Why must AmerenUE meet these requirements?**

55 **A.** Beyond the fact that these three standards are mandated by the landmark
56 Bluefield and Hope U.S. Supreme Court decisions¹, meeting these requirements is
57 necessary in order for AmerenUE to effectively meet the gas utility services requirements
58 of its customers and provide an adequate and reasonable return to its investors,
59 debtholder and equity holder alike. The assets owned by AmerenUE are employed in
60 meeting its customers' gas utility services requirements. These assets exist and are
61 available for this purpose only because investors have entrusted their funds with
62 AmerenUE and deemed an investment in the securities issued by the Company to be
63 sound and capable of providing a competitive return.

64 AmerenUE must maintain its creditworthiness in order to continue to
65 attract capital on a competitive basis. This is important to assure future opportunities for
66 AmerenUE to replace capital and various securities which must be refinanced in the
67 future at reasonable cost. Also, the ability of AmerenUE to attract new capital on

¹ Bluefield Water Works & Improvement Co. v. Public Service Commission of West Virginia, 262 U.S. 679 (1923) and Federal Power Commission v. Hope Natural Gas Company, 320 U.S. 391 (1944).

68 competitive terms is critical in order for the Company to continue to replace and upgrade
69 facilities used to meet the gas utility services needs of its customers.

70 Further, this is also important due to the fact that AmerenUE has
71 approximately \$448 million of debt that will mature and may require refinancing during
72 the next five years.

73 **Q. Please describe the capital structure of AmerenUE.**

74 **A.** As outlined on AmerenUE Exhibit No. 3.2, the capital structure of
75 AmerenUE on June 30, 2002 consisted of 37.094% long-term debt, 2.594% preferred
76 stock and 60.312% common equity.

77 **Q. How were the balances of the components of AmerenUE's capital
78 structure determined?**

79 **A.** The balance of long-term debt, \$1,637,741,353, is the total carrying value
80 of the Company's long-term debt using the net proceeds method (as outlined on
81 AmerenUE Exhibit No. 3.3).

82 The balance of preferred stock, \$114,502,040, is also the carrying value or
83 net proceeds amount of AmerenUE's preferred stock as found in the embedded cost
84 calculation for this component of capitalization.

85 The balance of common equity, \$2,662,834,920, represents AmerenUE's
86 stated value of common equity at June 30, 2002 adjusted to remove the effects of its
87 investments in its subsidiaries.

88 **Q. What is the embedded cost of AmerenUE's long-term debt?**

89 **A.** AmerenUE's embedded cost of long-term debt was 5.941% as of June 30,
90 2002. AmerenUE Exhibit No. 3.3 provides the calculation of the embedded cost of

91 long-term debt. AmerenUE has about \$436.6 million principal amount of variable rate
92 environmental improvement indebtedness (in various series) outstanding under which the
93 interest rates are reset by a Dutch auction process every 7 or 35 days. The effective cost
94 used for the test year period ended June 30, 2002 for this indebtedness was derived by
95 calculating the effective interest cost and associated auction broker/dealer fees paid
96 during the test year.

97 **Q. Did you make any adjustments to AmerenUE's long-term debt**
98 **balance?**

99 **A.** Yes. On August 22, 2002, subsequent to the end of the test year,
100 AmerenUE issued \$173 million principal amount of new debt which was used to
101 redeem/refinance the Company's \$125 million principal amount 8.75% first mortgage
102 bonds and its \$41.4 million principal amount \$1.735 series preferred stock. **

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107 **** Accordingly, the**
108 calculation of the Company's cost of long-term debt and the balance of long-term debt in
109 its capital structure reflect these refinancing activities.

109 **Q. What is the embedded cost of AmerenUE's preferred stock?**

110 **A.** AmerenUE's embedded cost of preferred stock was 5.189% as of June 30,
111 2002 calculated on a pro-forma basis to reflect the redemption of the Company's
112 \$41.4 million principal amount \$1.735 series preferred stock subsequent to the end of the
113 test year as described above. AmerenUE Exhibit No. 3.4 provides the calculation of the

114 embedded cost of preferred stock. Using the net proceeds method of calculating the
115 balance of preferred stock, the balance outstanding as of June 30, 2002 was \$114,502,040
116 which also reflects the subsequent redemption.

117 **Q. Did you consider expenses associated with AmerenUE's issuance of**
118 **preferred stock in developing the embedded cost of this component of the**
119 **Company's capital structure?**

120 **A.** Yes, I did. I included expenses associated with the issuance of preferred
121 stock, including discount and premium, plus any loss incurred in acquiring/redeeming
122 prior series, in the embedded cost calculation. These costs are illustrated in the cost
123 calculations shown on AmerenUE Exhibit No. 3.4. Unlike similar expenses incurred in
124 connection with the issuance of long-term debt, these expenses are not amortized over the
125 life of the particular series of preferred stock due to the perpetual nature of this form of
126 capitalization. Nonetheless, for economic purposes it is reasonable to recognize these
127 costs in establishing an overall fair rate of return for the Company.

128 **Q. In what manner will AmerenUE obtain debt and preferred stock**
129 **capital in the future?**

130 **A.** AmerenUE expects to continue to issue its own long-term debt and
131 preferred stock securities in the external capital markets. Short-term borrowings can be
132 obtained from the capital markets, Ameren Corporation, or through Ameren
133 Corporation's Utility Money Pool, depending on the best borrowing rates available.

134 **Q. Please describe your calculation of AmerenUE's balance of common**
135 **equity.**

136 **A.** I derived AmerenUE's balance of common equity, \$2,662,834,920, by
137 adjusting the Company's stated value of common equity at June 30, 2002 of
138 \$2,655,076,011 by amounts representing the acquisition costs and undistributed earnings
139 (\$7,758,909 net total) associated with AmerenUE's investment in two subsidiaries, Union
140 Electric Development Corp. and Electric Energy, Inc.

141 **Q.** **What is the cost of common equity for AmerenUE?**

142 **A.** In her direct testimony in this case, Ms. Kathleen McShane develops and
143 supports a fair return on common equity for AmerenUE's gas utility operations in the
144 range of 12.0 – 14.0% with a recommended cost of equity for AmerenUE of 12.75%. For
145 purposes of determining the overall fair rate of return for AmerenUE in this proceeding I
146 use Ms. McShane's recommendation, 12.75%, as the Company's cost of common equity.

147 **Q.** **What is the overall fair rate of return for AmerenUE for this**
148 **proceeding?**

149 **A.** As shown on AmerenUE Exhibit No. 3.5, as of June 30, 2002, the overall
150 fair rate of return for AmerenUE is 10.029%. I derived this result by using the capital
151 structure and embedded costs of long-term debt and preferred stock discussed above, and
152 shown on the various attached Exhibits, along with the cost of common equity for
153 AmerenUE developed by Ms. McShane in her direct testimony.

154 **Q.** **Does this conclude your direct testimony?**

155 **A.** Yes, it does.

QUALIFICATIONS OF MICHAEL G. O'BRYAN

My name is Michael G. O'Bryan, and my business address is 1901 Chouteau Avenue, St. Louis, Missouri 63103. I hold the position of Senior Capital Markets Specialist in Corporate Finance and Development for Ameren Services Company.

In my current position, I am involved in Ameren's corporate financing, cost of capital, financial analysis and modeling activities as well as monitoring capital markets and bank credit markets to stay current on rates, structures and opportunities. I communicate regularly with investment bankers and debt capital markets personnel to obtain market intelligence. I also closely follow the actions of the rating agencies for trends and changes in ratings methodology largely for internal ratings maintenance purposes.

Prior to accepting my current position at Ameren Services, I was employed by A.G. Edwards in St. Louis, Missouri as a Vice President in Investment Banking. I focused on business development and transaction execution with both investor-owned utilities and public power entities. I was also involved in structuring and analyzing fixed-income transactions for clients.

Upon graduation from undergraduate studies, I took a position at A.G. Edwards in Investment Banking as a Research Assistant and then an Analyst, focusing on the investor-owned utilities sector. I was responsible for transaction support and marketing as well as general financial analysis of clients, capital markets transactions and merger and acquisitions. I later was promoted to Senior Analyst where I focused to a greater degree on business development and the execution of clients' transactions. I then moved into Debt Capital Markets concentrating solely on fixed-income execution and business development for clients in several different industries.

I graduated Cum Laude with a Bachelor of Science in Business Administration with a concentration in Finance from the University of Missouri – Columbia in 1992. I later earned an MBA from Saint Louis University's John Cook School of Business in 1998.

**Union Electric Company d/b/a AmerenUE
Capital Structure**

as of the end of the test year 6/30/2002:

CAPITAL COMPONENT	AMOUNT	PERCENT OF TOTAL
Long-Term Debt	\$1,637,741,353	37.094%
Preferred Stock	\$114,502,040	2.594%
Common Equity	\$2,662,834,920	60.312%
TOTAL	\$4,415,078,313	100.000%

**Union Electric Company d/b/a AmerenUE
Embedded Cost of Long-Term Debt**

At June 30, 2002

SERIES C1	COUPON C2	ISSUED C3	MATURITY C4	PRINCIPAL C5	FACE AMOUNT OUTSTANDING C6	UNAMORTIZED BALANCES			CARRYING VALUE C10	ANNUALIZED COUPON INT. C11	ANNUALIZED AMORTIZATION			ANNUALIZED INT. EXP. C15	EMBEDDED COST C16
						DISC/(PREM) C7	ISSUE EXP. C8	LOSS C9			DISC/(PREM) C12	ISSUE EXP C13	LOSS C14		
First Mortgage Bonds	7.650%	28-Jan-92	15-Jul-03	\$100,000,000	\$100,000,000		\$70,236			\$7,650,000		\$70,236			
First Mortgage Bonds	7.375%	15-Dec-92	15-Dec-04	\$85,000,000	\$85,000,000	\$60,210	\$127,050			\$6,268,750	\$24,084	\$50,820			
First Mortgage Bonds	8.000%	15-Dec-92	15-Dec-22	\$85,000,000	\$85,000,000	\$716,844	\$534,558			\$6,800,000	\$34,968	\$26,076			
First Mortgage Bonds	6.875%	01-Feb-93	01-Aug-04	\$188,000,000	\$188,000,000	\$251,000	\$244,325			\$12,925,000	\$120,480	\$117,276			
First Mortgage Bonds	6.750%	01-May-93	01-May-08	\$148,000,000	\$148,000,000	\$244,300	\$473,340			\$9,990,000	\$41,880	\$81,144			
First Mortgage Bonds	7.150%	01-Aug-93	01-Aug-23	\$75,000,000	\$75,000,000	\$591,514	\$583,924			\$5,362,500	\$28,056	\$27,696			
First Mortgage Bonds	5.450%	15-Oct-93	01-Oct-28	\$44,000,000	\$44,000,000	\$256,095	\$470,295			\$2,398,000	\$9,756	\$17,916			
First Mortgage Bonds	7.000%	15-Jan-94	15-Jan-24	\$100,000,000	\$100,000,000	\$136,752	\$667,443			\$7,000,000	\$6,336	\$30,924			
First Mortgage Bonds, Series AA	5.250%	22-Aug-02	01-Sep-12	\$173,000,000	\$173,000,000	\$202,410	\$1,374,500			\$9,082,500	\$20,241	\$137,450			
**												**			
Subordinated Debentures	7.690%	16-Dec-96	15-Dec-36	\$65,500,000	\$65,500,000	\$494,316	\$100,602			\$5,036,950	\$14,328	\$2,916			
Environmental Improvement, Series 1991	2.349%	01-Dec-91	01-Dec-20	\$42,585,000	\$42,585,000		\$296,540			\$1,000,322		\$16,056			
Environmental Improvement, Series 1992	2.244%	01-Dec-92	01-Dec-22	\$47,500,000	\$47,500,000		\$325,306			\$1,065,900		\$15,888			
Environmental Improvement, Series 1998 ABC	2.203%	04-Sep-98	01-Sep-33	\$160,000,000	\$160,000,000		\$1,497,424			\$3,524,800		\$48,036			
Environmental Improvement, Series 2000 ABC	2.152%	09-Mar-00	01-Mar-35	\$186,500,000	\$186,500,000		\$1,385,410			\$4,013,480		\$42,276			
**														**	

Carrying Value = Face Amount Outstanding less Unamortized Discount, Issuance Expenses, and Loss on Reacquired Debt

C10 = C6 - C7 - C8 - C9

Annualized Interest Expense = Annual Coupon Interest plus Annual Amortization of Discount, Issuance Expenses, and Loss on Reacquired Debt

C15 = C11 + C12 + C13 + C14

Embedded Cost = Annualized Interest Expense divided by Carrying Value

C16 = C15 / C10

****Denotes that Entire Row is Proprietary****

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**Union Electric Company d/b/a AmerenUE
Embedded Cost of Preferred Stock**

at June 30, 2002

SERIES, TYPE, PAR C1	DIVIDEND C2	ISSUED C3	MATURITY C4	SHARES OUTSTANDING C5	PAR ISSUED/ OUTSTANDING C6	PREMIUM C7	ISSUANCE EXPENSE/DISCOUNT C8	NET PROCEEDS C9	ANNUAL DIVIDEND C10	EMBEDDED COST C11
\$4.50 Series, Perpetual, \$100 par	\$4.500	01-May-41	-	213,595	\$21,359,500	(\$825,000)	\$440,294	\$21,744,206	\$961,178	
\$5.50 Series, Perpetual, \$100 par	\$5.500	01-Oct-41	-	14,000	\$1,400,000			\$1,400,000	\$77,000	
\$3.70 Series, Perpetual, \$100 par	\$3.700	01-Oct-45	-	40,000	\$4,000,000	(\$70,000)	\$69,396	\$4,000,604	\$148,000	
\$3.50 Series, Perpetual, \$100 par	\$3.500	01-May-46	-	130,000	\$13,000,000	(\$910,000)	\$252,772	\$13,657,228	\$455,000	
\$4.30 Series, Perpetual, \$100 par	\$4.300	01-Jul-46	-	40,000	\$4,000,000			\$4,000,000	\$172,000	
\$4.75 Series, Perpetual, \$100 par	\$4.750	01-Oct-49	-	20,000	\$2,000,000			\$2,000,000	\$95,000	
\$4.00 Series, Perpetual, \$100 par	\$4.000	01-Nov-49	-	150,000	\$15,000,000	(\$384,000)	\$326,896	\$15,057,104	\$600,000	
\$4.56 Series, Perpetual, \$100 par	\$4.560	01-Nov-63	-	200,000	\$20,000,000	(\$266,000)	\$297,633	\$19,968,367	\$912,000	
\$7.64 Series, Perpetual, \$100 par	\$7.640	01-Jan-93	-	330,000	\$33,000,000		\$325,469	\$32,674,531	\$2,521,200	
TOTAL PREFERRED STOCK					\$113,759,500	(\$2,455,000)	\$1,712,460	\$114,502,040	\$5,941,378	5.189%

issuance expenses, discount/premium, and any loss incurred in acquiring/redeeming prior series are not amortized due to the perpetual nature of the company's preferred stock

Net Proceeds = Par Value Outstanding plus Premium less Issuance Expense and Discount

$$C9 = C6 + C7 - C8$$

Embedded Cost = Annual Dividend divided by Net Proceeds

$$C11 = C10 / C9$$

Union Electric Company d/b/a AmerenUE
Weighted Average Cost of Capital

as of the end of the test year 6/30/2002:

CAPITAL COMPONENT	AMOUNT	PERCENT OF TOTAL	COST	WEIGHTED COST
Long-Term Debt	\$1,637,741,353	37.094%	5.941%	2.204%
Preferred Stock	\$114,502,040	2.594%	5.189%	0.135%
Common Equity	\$2,662,834,920	60.312%	12.750%	7.690%
TOTAL	\$4,415,078,313	100.000%		10.029%