

REBUTTAL TESTIMONY

OF

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Financial Analyst

FINANCE DEPARTMENT  
FINANCIAL ANALYSIS DIVISION  
ILLINOIS COMMERCE COMMISSION

Approval of Delivery Services Tariffs  
and Delivery Services Implementation Plans

Central Illinois Light Company

Docket Nos. 01-0465/01-0530/01-0637  
(Consolidated)

December 21, 2001

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1

**Witness Identification**

2

**Q. Please state your name and business address.**

3

A. My name is Michael McNally. My business address is 527 East Capitol Avenue,  
4 Springfield, Illinois 62701.

5

**Q. Are you the same Michael McNally who previously testified in this  
6 proceeding?**

7

A. Yes, I am.

8

**Q. Please state the purpose of your rebuttal testimony in this proceeding.**

9

A. The purpose of my rebuttal testimony is to respond to the rebuttal testimony of  
10 Central Illinois Light Company ("CILCO" or "Company") witness Roger A. Morin  
11 (CILCO Rebuttal Exhibit 8.1).

12

**Response to Dr. Morin**

13

**Q. Please evaluate Dr. Morin's rebuttal testimony.**

14 A. Dr. Morin's rebuttal testimony contains nothing to change my opinion of the  
15 Company's cost of common equity. In my judgment, the investor required rate of  
16 return on common equity for CILCO is 11.09%.

17 **Responsiveness**

18 **Q. Dr. Morin suggests that his provision of two of the source documents he**  
19 **used in his analysis is satisfactory. Please comment.**

20 A. Unfortunately, the Company did not provide all of the source documents  
21 containing the information Dr. Morin used in his analysis, nor did it provide any of  
22 Dr. Morin's work papers. Moreover, the documents provided were not made  
23 available to Staff in a timely manner. Contrary to Dr. Morin's presumption, Staff  
24 does not subscribe to the IBES International Web service. As explained in my  
25 direct testimony, my source for the April 2001 IBES growth rate estimates  
26 contains slightly different values than those presented in Dr. Morin's direct  
27 testimony. Thus, either my source document is not identical to Dr. Morin's or Dr.  
28 Morin incorrectly transcribed the data from his source document to his testimony.  
29 I also do not have a copy of Moody's Public Utility Manual from December 1999,  
30 the source document for much of the data presented in Company Exhibits RAM-  
31 2 and RAM-3. Without all of Dr. Morin's source documents, there is no way of  
32 verifying the data used in his various analyses and, thus, no way of verifying the  
33 accuracy, reliability, and validity of the estimates those analyses produced.

34 **Q. Dr. Morin suggests that his provision of the source document used for his**  
35 **Allowed Risk Premium analysis is satisfactory. Please comment.**

36 A. The purpose of providing source documents is to verify the accuracy, reliability,  
37 and validity of the estimates they produce. For example, it permits verification of  
38 the accuracy of the data transcribed to schedules, work papers, data request  
39 responses, etc. However, even if the source documents support the accuracy of  
40 the transcription process, if the source documents do not provide enough detail  
41 to verify the reliability and validity of the resulting estimate, the manner in which  
42 that data is presented is irrelevant. Such is the case with the source document  
43 from which Dr. Morin developed his Allowed Risk Premium estimate. Dr. Morin's  
44 Allowed Risk Premium analysis estimates the return on equity ("ROE") from the  
45 average ROE allowed each year by various regulatory agencies in hundreds of  
46 ROE decisions from 1987-2000.<sup>1</sup> Unfortunately, the source document Dr. Morin  
47 relied upon does not disclose such crucial information as which companies were  
48 involved in those proceedings, what methodologies were used to determine  
49 those ROEs, or what regulatory agencies were responsible for those ROE  
50 decisions. Since a company's required rate of return is a function of its risk level,  
51 we clearly cannot verify that the average ROEs allowed in those proceedings  
52 reflect the ROE CILCO should receive in the instant docket if we do not even  
53 know which companies were involved in those proceedings. Likewise, without  
54 knowledge of the regulatory agencies responsible for those ROE decisions or the  
55 methodologies used in those analyses, one cannot know if the Commission  
56 would have agreed with those ROE decisions. Since the source document does

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<sup>1</sup>CILCO Exhibit 8.0, pp. 25 and 27.

57 not reveal this crucial information, even Dr. Morin, the sponsor of the testimony  
58 that utilizes that data, cannot know its basis. Thus, he has failed to demonstrate  
59 the reasonableness of his estimate.

### 60 **Sample Groups**

61 **Q. Please evaluate Dr. Morin's defense of his sample groups.**

62 A. Dr. Morin has still failed to demonstrate that the risk of his samples is  
63 representative of that of CILCO's electric delivery services operations. In  
64 response to my critique of his samples, Dr. Morin states "[Mr. McNally's] criticism  
65 of the use of natural gas proxies his [sic] that much more puzzling in that he  
66 bases his entire ROE recommendation on the Gas Sample DCF and CAPM  
67 results."<sup>2</sup> However, Dr. Morin mischaracterizes my critique of his samples. I did  
68 not criticize the use of natural gas companies as proxies for electric delivery  
69 service operations in general. Rather, I pointed out that Dr. Morin failed to  
70 demonstrate that the risk of his particular samples is representative of that of  
71 CILCO's electric delivery service operations. His continued emphasis on the  
72 similarities in risk between the natural gas and electric industries misses the point  
73 entirely. Ultimately, the critical issue is not whether the electric and natural gas  
74 industries are similar in risk overall, but rather whether the risk level of his  
75 particular samples is representative of that of CILCO's electric delivery service  
76 operations. As explained in my direct testimony, simply because a company is  
77 from an industry with economic characteristics similar to those of the overall

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<sup>2</sup>CILCO Rebuttal Exhibit 8.1, p. 21.

78 electric utility industry does not necessarily make that company comparable in  
79 risk to a particular electric company. Likewise, just because a sample is made  
80 up of companies from an industry with economic characteristics similar to those  
81 of the overall electric utility industry does not make that sample comparable in  
82 risk to any particular electric company. Even within the same industry, the risk  
83 level of any two companies can differ significantly. Thus, even a sample  
84 composed entirely of electric utilities is not necessarily similar in risk to CILCO.  
85 Without any quantitative demonstration that Dr. Morin's samples are reasonable  
86 proxies for CILCO's electric delivery services operations in terms of risk, one  
87 cannot be confident his cost of equity recommendation is representative of the  
88 return on equity expected from CILCO's electric delivery services operations.

89 In defense of his sample, Dr. Morin also notes that both he and I used samples  
90 drawn from the electric and natural gas industries, and that most of the  
91 companies in my samples also appear in his samples. Unfortunately, Dr. Morin  
92 failed to note a critical difference between our analyses: that I compared the risk  
93 of my samples to the risk of CILCO's electric delivery service operations and he  
94 did not. Dr. Morin's emphasis on the companies common to both of our samples  
95 again misses the point. Since our cost of equity estimates were based on  
96 samples, the critical issue is whether those samples as a whole are similar in risk  
97 to CILCO's electric delivery service operations. The validity of Dr. Morin's  
98 samples remains unknown.

99 Moreover, our samples are not as similar as Dr. Morin suggests. Dr. Morin  
100 employed multiple samples in his various analyses including a sample of

101 dividend-paying widely-traded natural gas companies (“gas sample”), Moody’s  
102 Electric Utility Index, Moody’s Natural Gas Distribution Index, an unspecified  
103 sample of regulated electric companies involved “in hundreds of electric ROE  
104 decisions”, an unspecified sample of regulated natural gas distribution companies  
105 involved “in hundreds of natural gas ROE decisions”, and a sample of  
106 “generation divested” electric companies.<sup>3</sup> Although nine of the twelve  
107 companies in my samples do appear in at least some of Dr. Morin’s samples, so  
108 do numerous other companies. In fact, most of the companies in Dr. Morin’s  
109 samples are unique to his analysis. Simply because some of the companies in  
110 my samples are among the many companies in his samples does not make our  
111 samples as a whole equivalent in risk. Nevertheless, if Dr. Morin is confident that  
112 our samples are equivalent in risk, then for the purpose of limiting issues in this  
113 proceeding, he should have adopted my samples for his analysis. The fact  
114 remains, that while I compared the risks of my samples to that of CILCO’s  
115 electric delivery services operations, Dr. Morin has not done so for his samples.

116 **Q. Please comment on Dr. Morin’s criticisms of your Electric Sample.**

117 A. Dr. Morin’s criticisms seem disingenuous since he enlists my Electric Sample in  
118 his attempt to support his electric sample. Nevertheless, Dr. Morin is correct in  
119 stating that my Electric Sample “is flawed to the extent that it contains vertically  
120 integrated electric utilities with generation activities.” However, I would be more  
121 precise than his conclusion that it “thus represents a poor proxy for electric  
122 delivery services.”<sup>4</sup> Rather, I would characterize my Electric Sample as an

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<sup>3</sup>CILCO Exhibit 8.0, pp. 18, 23, 24, 25, 27, and 31.

<sup>4</sup>CILCO Rebuttal Exhibit 8.1, p. 22.

123 upwardly-biased proxy for CILCO's electric delivery services operations. As  
124 explained in my direct testimony, there is a direct, positive correlation between  
125 risk and return; thus, under ideal circumstances the proxy used to estimate the  
126 cost of equity of CILCO's electric delivery services operations would reflect only  
127 the risk associated with the provision of those services.<sup>5</sup> Presumably, this would  
128 best be accomplished with a sample of pure delivery services companies.  
129 However, determining the risk level of CILCO's delivery services operations on a  
130 stand-alone basis is problematic; and no direct proxies for electric delivery  
131 services companies are available. Thus, I selected an electric utility sample to  
132 reflect the business profile of an electric delivery services company with CILCO's  
133 credit rating.<sup>6</sup> Clearly, however, the cost of equity for CILCO's electric delivery  
134 service operations is lower than the cost of equity for my vertically integrated  
135 Electric Sample.

136 Dr. Morin suggests that his "generation divested" electric utility sample is  
137 somehow superior to mine. This is a strange implication on the part of Dr. Morin  
138 since, as noted in my direct testimony, his sample of "generation divested"  
139 electric utilities is not actually generation divested. That is, Dr. Morin's sample is  
140 no more immune to the higher risk associated with generation assets than my  
141 sample. In fact, contrary to Dr. Morin's assertion, I did not chastise his electric  
142 utility sample for including integrated electric companies per se, but merely noted  
143 that calling his electric utility sample "generation divested" was misleading since  
144 that sample is not truly generation divested. Unfortunately, Dr. Morin did not

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<sup>5</sup>ICC Staff Exhibit 5.0, pp. 3 and 11.

<sup>6</sup> It should be noted that a cost of equity estimate based on a proxy which reflects the credit rating of CILCO's overall operations, which include riskier electricity generation, may *overstate* the cost of equity for CILCO's delivery services operations.

145 demonstrate that his electric utility sample is comparable in risk to CILCO, let  
146 alone CILCO's electric delivery services operations. Thus, the validity of his  
147 electric utility sample as a proxy for CILCO's electric delivery services operations  
148 remains unproven.

149 **Q. Dr. Morin claims that the historical betas of the electric industry do not**  
150 **reflect the current and future trends in the electric industry as well as the**  
151 **natural gas industry betas do. Please comment.**

152 A. Dr. Morin made the same argument in CILCO's last delivery services tariffs  
153 ("DST") proceeding, Docket Nos. 99-0119/99-0131 Consol.<sup>7</sup> The Commission  
154 Order in that proceeding rejected his cost of equity recommendation in favor of  
155 Staff's recommendation.<sup>8</sup> In addition, Dr. James Vander Weide made a very  
156 similar argument on behalf of MidAmerican Energy Company in its last DST  
157 proceeding, Docket Nos. 99-0122/99-0130, Consol.<sup>9</sup> The Commission Order in  
158 that proceeding rejected Dr. Vander Weide's cost of equity recommendations in  
159 favor of Staff's recommendation as well.<sup>10</sup> My methodology is consistent with  
160 Staff's methodology in both of those proceedings.

161 The Commission's previous decisions notwithstanding, Dr. Morin's argument is  
162 flawed. First, his argument is speculative. Dr. Morin refers to the current "true"  
163 beta as though it is observable. He even went so far as to graph it. However, in  
164 his response to Staff data request MGM 2.01 he acknowledged that the true beta

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<sup>7</sup>CILCO Exhibit 10.0, pp. 19-20 and CILCO Surrebuttal Exhibit 10.0, p. 12.

<sup>8</sup>Order, Docket Nos. 99-0119/99-0131 Consolidated, August 25, 1999, p. 41.

<sup>9</sup>MidAmerican Exhibit 10.0, p.23.

<sup>10</sup>Order, Docket Nos. 99-0122/99-0130 Consol., August 25, 1999, p. 10.

165 of a security is not observable. Second, before the risks associated with retail  
166 competition in the electric supply market began to increase, investors were  
167 confronted with the risks associated with excess capacity. While the former risk  
168 might be increasing, the latter has declined. Therefore, the assumption that  
169 integrated electric utility risks, let alone those of the less risky delivery services  
170 component, have risen is questionable. Finally, even if one accepts for the sake  
171 of argument that the risk of investing in electric utility common stocks is  
172 increasing due to retail competition in the electric supply market, the purpose of  
173 this proceeding is to set rates for that portion of electric service that will remain  
174 rate regulated. Dr. Morin recognizes the difference between electric delivery  
175 services and integrated electric service in his rationale for his use of a gas  
176 distribution utility sample and his criterion for selecting the composition of his  
177 electric utility sample.<sup>11</sup> If the Commission were to reflect the risk associated with  
178 deregulated electric supply service in electric delivery services rates, then  
179 customers would be unfairly burdened with paying for that risk twice: once in the  
180 price they pay for electric energy and once in the price they pay for its delivery.

181 **Q. Dr. Morin criticizes your Gas Sample for its inclusion of two companies**  
182 **with small market capitalizations. Do you agree with his assessment?**

183 A. No. Dr. Morin claims that my beta estimates for Laclede Gas and Northwest  
184 Natural Gas are unreliable because “betas of small companies are subject to the  
185 well-known thin trading downward bias.”<sup>12</sup> As Dr. Morin described, if a company’s  
186 stock does not trade at regular intervals, the company’s return in any given

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<sup>11</sup>CILCO Exhibit 8.0, pp. 18 and 34.

<sup>12</sup>CILCO Rebuttal Exhibit 8.1, p. 17.

187 period may reflect stale information rather than the current information reflected  
188 in the overall market return. Thus, the company's beta estimate, which is a  
189 measure of the relationship between the company's periodic returns and the  
190 concurrent returns on the overall market, may be unreliable. Unfortunately, Dr.  
191 Morin did not provide evidence specific to those two companies to verify that their  
192 common stock prices suffer from a thin trading bias, but rather relied on  
193 generalized assumptions regarding small companies. Fortunately, the effect of  
194 thin trading on the reliability of a given company's beta estimate can be tested by  
195 comparing the periodic returns for that company against the prior-period returns  
196 for the market. Such a comparison produces what is often referred to as a lag  
197 beta. The lag beta detects any lag between the occurrence of events that impact  
198 the market and the impact of those events on the values of the thinly traded  
199 stock. If thin trading downwardly biases betas to a significant degree, the lag  
200 beta would be significantly greater than zero. I performed a lag beta analysis on  
201 the companies in my Gas Sample. The results of my analysis using market  
202 returns from both one week prior and four weeks prior, presented in Schedule  
203 15.1, revealed no significant positive thin trading effect.<sup>13</sup> In addition, I also  
204 performed a lag beta analysis using market returns from one, two, three, and four  
205 weeks prior simultaneously, which produced similar results. That is, comparing  
206 the periodic returns for the companies in my Gas Sample against the prior-period  
207 returns for the market revealed that the relationship between the two is  
208 insignificant. Thus, the beta estimates for those three companies do not suffer  
209 from a thin trading bias. It is interesting to note that despite Dr. Morin's criticism,  
210 Northwest Natural Gas also appears in his sample of natural gas distribution

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<sup>13</sup>The only statistically significant (at the 5% level) lag beta was negative, suggesting that thin trading may have upwardly biased the beta estimate for WGL Holdings.

211 utilities. This is particularly peculiar, since he cites the companies common to  
212 both of our samples to defend his sample.

213 **Risk-Free Rate**

214 **Q. Please evaluate Dr. Morin's criticism of your consideration of Treasury bills**  
215 **as a measure of the risk-free rate.**

216 A. I will only briefly address this issue, since ultimately Dr. Morin and I agree that  
217 currently the U.S. Treasury bond yield is the better estimate of the risk-free rate.  
218 As fully explained in my direct testimony, neither the U.S. Treasury bill yield nor  
219 the U.S. Treasury bond yield is a perfect proxy for the risk-free rate. Each has  
220 advantages which, depending on the prevailing economic conditions, could make  
221 it superior to the other. Thus, I would be remiss if, as Dr. Morin suggests, I were  
222 to blindly employ the U.S. Treasury bond yield without careful consideration of  
223 both the U.S. Treasury bond and U.S. Treasury bill yields. Moreover, the  
224 methodology used to determine my risk-free rate estimate is the same  
225 methodology used by Staff and accepted by the Commission in numerous prior  
226 rate proceedings.<sup>14</sup>

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<sup>14</sup>For example, see Staff Ex. CIL-AP.RevDir, pp. 11-15 and Order, Docket Nos. 99-0119/99-0131, Consol., August 25, 1999, p. 41; Order, Docket No. 99-0534, July 11, 2000, pp. 24 and 32; and Order, Docket No. 00-0340, February 15, 2001, pp. 11 and 24.

227 **Empirical CAPM Methodology**

228 **Q. Dr. Morin asserts that an adjustment to beta and an adjustment to the**  
229 **Capital Asset Pricing Model (“CAPM”) are discrete, unrelated adjustments.**  
230 **Please comment.**

231 A. Dr. Morin contends that the difference between an adjustment to beta and an  
232 adjustment to the CAPM is that the beta adjustment is a risk (X-axis) adjustment  
233 while the Empirical CAPM (“ECAPM”) represents a required return (Y-axis)  
234 adjustment.<sup>15</sup> However, since the slope of the Security Market Line (“SML”)<sup>16</sup> is a  
235 ratio of required return to risk, the mathematical effect of either increasing the  
236 required return or decreasing the risk is identical. As such, any adjustment to  
237 beta along the X-axis results in a corresponding change to the return along the  
238 Y-axis. Thus, the beta adjustment does correct for the alleged flatness in the  
239 linear relationship between risk and return.

240 As demonstrated in my direct testimony, the use of adjusted betas in an empirical  
241 CAPM increases the estimate of the cost of common equity for companies with  
242 betas of less than one.<sup>17</sup> To revisit, CAPM theory posits that the Y-axis intercept  
243 of the SML is the risk-free rate,  $R_f$ , and the slope is the market risk premium ( $R_M -$   
244  $R_f$ ). Dr. Morin’s empirical evidence suggests the following adjustment to the  
245 CAPM:

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<sup>15</sup>CILCO Rebuttal Exhibit 8.1, pp. 18-19.

<sup>16</sup>The Security Market Line is the graphical representation of the CAPM showing the linear relationship between the required rate of return on a security ( $R_j$ , on the vertical Y-axis) and beta (on the horizontal X-axis).

<sup>17</sup>ICC Staff Exhibit 5.0, pp 35-37.

246 
$$R_j = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta_j \times (R_m - R_f)$$

247 This adjustment results in a higher intercept (i.e.,  $[R_f + 0.25 \times (R_m - R_f)]$ ) and a  
248 flatter slope (i.e.,  $[0.75 \times (R_m - R_f)]$ ). The Value Line beta adjustment also  
249 increases the intercept and flattens the slope of the SML, only moreso:<sup>18</sup>

250 
$$R_j = R_f + (0.35 + 0.67 \times \beta_j) \times (R_m - R_f)$$

251 The equation above, which incorporates the Value Line beta adjustment into the  
252 traditional CAPM formula, increases the intercept of the SML from  $R_f$  to  $[R_f + 0.35$   
253  $\times (R_m - R_f)]$  and reduces the slope from  $(R_m - R_f)$  to  $[0.67 \times (R_m - R_f)]$ . Combining  
254 the Value Line beta adjustment with the adjusted, empirical CAPM formula would  
255 further increase the intercept of the SML to  $[R_f + 0.51 \times (R_m - R_f)]$  and further  
256 reduce the slope to  $[0.50 \times (R_m - R_f)]$ . This differs significantly from Dr. Morin's  
257 empirical findings, which, as noted above, suggest an intercept of  $[R_f + 0.25 \times$   
258  $(R_m - R_f)]$  and a slope of  $[0.75 \times (R_m - R_f)]$ . Thus, a second adjustment is neither  
259 necessary nor warranted.

260 Furthermore, the Litzenberger study, which Dr. Morin cites as part of the  
261 "extensive literature" supporting his ECAPM,<sup>19, 20</sup> indicates that the beta and  
262 model adjustment are not independent. Litzenberger does indicate that the  
263 observed SML is flatter than theory predicts. However, as a solution,

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<sup>18</sup>Value Line adjusts its beta estimates with the following equation:  $\beta_{adjusted} = 0.35 + 0.67 \times \beta_j$ .

<sup>19</sup>Morin, Roger A., Regulatory Finance, Public Utilities Reports, Inc., Arlington, VA, 1994, p. 334.

<sup>20</sup>Despite Dr. Morin's implication, I did not claim that the Litzenberger study was the sole basis for his ECAPM. Nevertheless, it is one of the studies he relies upon. Those studies compare beta estimates to the returns they predict. And, according to the Company response to Staff Data request MGM 2.02, "To the best of Dr. Morin's knowledge, most of [those] studies utilize raw betas."

264 Litzenberger proceeds to discuss various ways of altering the CAPM or beta to  
265 bring the resulting predicted return more in line with actual results. That  
266 Litzenberger never combines adjusted betas with alternative versions of the  
267 CAPM is significant. Next, Litzenberger describes how the unadjusted (i.e., raw  
268 or historical) betas may be used to predict risk premiums.<sup>21</sup> This procedure  
269 involves adjusting historical betas using the following equation:

$$\beta_{adjusted} = \omega \times \beta_{historical} + (1 - \omega) \times 1$$

270  
271 The above adjustment, which Value Line applies to its historical beta estimates,<sup>22</sup>  
272 is known as the global adjustment approach. Litzenberger observes that if  $\omega$   
273 were constant, then the cost of equity estimates using the resulting adjusted  
274 betas would be identical to those using unadjusted betas in an empirically-  
275 derived CAPM.<sup>23</sup>

276 Moreover, Dr. Morin's application of Value Line adjusted betas in his ECAPM is  
277 inconsistent with the studies upon which his ECAPM is based, which compare  
278 raw beta estimates to the returns they predict. As explained in my direct  
279 testimony, any adjustment made based purely on empirical evidence rather than  
280 financial theory should be applied in a manner that is consistent with the  
281 conditions under which it was developed. Specifically, the measure of risk used  
282 within the Empirical CAPM must be consistent with that used in the empirical

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<sup>21</sup>Litzenberger, Ramaswamy and Sosin, "On the CAPM Approach to the Estimation of A Public Utility's Cost of Equity Capital," *Journal of Finance*, May 1980, p. 376.

<sup>22</sup>For Value Line's adjustment,  $\omega = 0.67$ .

<sup>23</sup>Litzenberger, Ramaswamy and Sosin, "On the CAPM Approach to the Estimation of A Public Utility's Cost of Equity Capital," *Journal of Finance*, May 1980, pp. 376 and 380.

283 studies from which the model was developed. Dr. Morin states that his  
284 application of the ECAPM is consistent with the studies upon which it was based,  
285 claiming that “[his] own empirical investigation of the relationship between return  
286 and Value Line adjusted betas is quite consistent with the general findings” of the  
287 studies he cited that used unadjusted betas.<sup>24</sup> Unfortunately, Dr. Morin does not  
288 provide any explanation of his investigation nor any of the source data, except for  
289 a graph in the Company response to Staff Data request MGM 2.02 that  
290 purportedly demonstrates that the observed relationship between DCF returns  
291 calculated using Value Line growth rate estimates and Value Line adjusted betas  
292 is much flatter than that predicted by the traditional CAPM. It is difficult to see  
293 how his graph demonstrates that an adjusted beta is appropriate for use in an  
294 empirical CAPM. And because Dr. Morin failed to supply the underlying data, I  
295 cannot reproduce it. First, the graph suggests that the data is from a single date,  
296 January 2000, which is insufficient for verifying the validity of Dr. Morin’s ECAPM.  
297 I, too, would expect a flatter line using current betas and DCF estimates since my  
298 DCF estimates are higher than my CAPM estimates. However, in Docket Nos.  
299 99-0119/99-0131 Consol., CILCO’s last DST case, the reverse was true,  
300 suggesting that the CAPM overstated the cost of common equity. Second, Dr.  
301 Morin’s “investigation” is a joint test of the validity of Value Line growth rate  
302 estimates and Value Line betas. If Value Line growth rate estimates are poor  
303 proxies for investor expectations, then his test is invalid.

304 Moreover, Dr. Morin’s own words refute his claim of consistency. According to  
305 the Company response to Staff Data request MGM 2.02, to the best of Dr.

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<sup>24</sup>CILCO Rebuttal Exhibit 8.1, p. 20.

306 Morin's knowledge, most of the studies he cites to support his claim for a need to  
307 adjust the standard CAPM utilized raw betas. In fact, raw betas were used to  
308 derive Dr. Morin's ECAPM.<sup>25</sup> Using raw betas, Dr. Morin measured the  
309 relationship between realized returns and beta as:  $R_j = .0829 + .0520 \times \beta_j$ .<sup>26</sup>

310 Dr. Morin then used that risk-return relationship to derive his ECAPM. However,  
311 rather than consistently use raw betas, as he did in formulating his ECAPM, Dr.  
312 Morin switched to adjusted betas in his application of his ECAPM. As explained  
313 above, it is imperative that the application of any model adjusted to reflect  
314 empirical evidence be consistent with the conditions under which that adjustment  
315 was developed, or the results of the model will differ from the results the  
316 empirical evidence suggests. For example, substituting  $\beta_{adjusted}$  for  $\beta_{raw}$ , would  
317 necessitate the following adjustment to the formula above:<sup>27</sup>

318 
$$R_j = 0.0557 + 0.0776 \times \beta_j$$

319 It is significant that the 5.57% and 7.76% are very similar to the historical risk-  
320 free rate and historical risk premium, respectively, cited by Dr. Morin.<sup>28</sup> Thus, he  
321 would have had to conclude that the ECAPM is unnecessary when Value Line  
322 betas are used because, consistent with Litzenberger's observation, any ECAPM  
323 derived from the latter equation would be very close to the standard CAPM

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<sup>25</sup> Rebuttal Testimony of Dr. Roger A. Morin, US West Corporation, Arizona Corporation Commission, March 1989.

<sup>26</sup> Id.

<sup>27</sup> See Schedule 15.2.

<sup>28</sup> Morin, Roger A., Regulatory Finance, Public Utilities Reports, Inc., Arlington, VA, 1994, p. 335.

324 model. Thus, when adjusted betas are used, an empirical CAPM is neither  
325 necessary nor warranted.

326 **Q. Dr. Morin claims that his empirical approximation to the CAPM “is**  
327 **consistent with both theory and with a huge body of empirical**  
328 **evidence....”<sup>29</sup> Please comment.**

329 A. Dr. Morin’s claim is unsound. First, no model can be consistent with both theory  
330 and empirical evidence unless the empirical evidence matches the theoretical  
331 predictions. The entire basis for Dr. Morin’s ECAPM is that the empirical  
332 evidence does not match the results CAPM theory predicts. Thus, Dr. Morin’s  
333 use of an ECAPM is not consistent with theory. Second, although Dr. Morin’s  
334 ECAPM formula may be consistent with empirical evidence, his application of his  
335 ECAPM was not. As I demonstrated above, the application of adjusted betas to  
336 an ECAPM results in overstated estimates of the cost of common equity for  
337 companies with betas of less than one. Moreover, I also demonstrated that if  
338 one were to derive an ECAPM model using adjusted beta estimates, the resulting  
339 ECAPM would certainly differ from Dr. Morin’s ECAPM. In fact, it would be  
340 almost identical to the CAPM. Thus, contrary to the Company’s claims, Dr.  
341 Morin’s use of adjusted beta estimates in his ECAPM was not consistent with  
342 either theory or empirical evidence, and resulted in an overstated cost of equity  
343 estimate.

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<sup>29</sup>CILCO Rebuttal Exhibit 8.1, pp. 19-20.

344 **Q. Please comment on Dr. Morin’s claim that your CAPM estimate understates**  
345 **CILCO’s cost of equity.**

346 A. This is a strange argument on the part of Dr. Morin, considering he used the  
347 CAPM in his own analysis and did not discard it as being flawed. Nevertheless,  
348 as demonstrated above, it is not appropriate to apply an adjusted beta to an  
349 empirical version of the CAPM because such an application results in an over-  
350 adjustment relative to what the empirical evidence suggests. Such an over-  
351 adjustment results in overstated cost of equity estimates for companies with  
352 betas less than one. All of the companies in Dr. Morin’s samples have betas well  
353 below one. Thus, my CAPM estimate is not understated, but rather, Dr. Morin’s  
354 ECAPM estimate is overstated.

355 **Flotation Cost Adjustment**

356 **Q. Dr. Morin states that it is difficult to tell what your position is on the subject**  
357 **of flotation cost recovery. Do you agree?**

358 A. No. As explained in my direct testimony, the Commission has traditionally  
359 approved flotation cost adjustments only when the utility can demonstrate that it  
360 will be issuing stock or when it can demonstrate that previously incurred costs  
361 have not yet been recovered through rates. Dr. Morin misconstrued my  
362 argument to mean that “flotation costs are real and should be recognized, but  
363 only at the time when the expenses are incurred,” and that “the flotation cost

364 allowance should not continue indefinitely.”<sup>30</sup> I did not advocate expensing  
365 flotation costs in the period incurred. To reiterate, my position is that the  
366 Commission should allow a return on, but not a recovery of, the issuance costs  
367 the Company has incurred but has not yet recovered. A return should also be  
368 allowed on the issuance costs associated with demonstrably known future stock  
369 issuances. A return on those issuance costs should continue in perpetuity, or  
370 until such time as those costs are allowed to be recovered. As noted in my direct  
371 testimony, CILCO Exhibit 11.5 indicates that the Company has incurred  
372 \$2,273,429 in common equity issuance costs that remain unrecovered and  
373 anticipates no new equity issuances. Inserting that amount into the flotation cost  
374 formula on page 23 of my direct testimony produces a flotation cost adjustment  
375 of seven basis points. In contrast, Dr. Morin’s flotation cost adjustment  
376 recommendation is not based on actual unrecovered costs and, thus, should be  
377 rejected. In fact, a seven basis point issuance cost allowance would be perfectly  
378 consistent with the Commission’s decision in CILCO’s last DST case, in which  
379 the Commission rejected Dr. Morin’s generalized flotation cost adjustment in  
380 favor of Staff’s Company-specific seven basis point issuance cost adjustment  
381 recommendation.<sup>31</sup>

382 **Q. Please respond to Dr. Morin’s claim that his flotation cost adjustment**  
383 **methodology permits the recovery of issuance costs by amortizing those**  
384 **costs over an infinite period.**

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<sup>30</sup>CILCO Rebuttal Exhibit 8.1, p. 8.

<sup>31</sup>Order, Docket Nos. 99-0119/99-0131, Consol., August 25, 1999, p. 41.

385 A. As discussed on page 24 of my direct testimony, any attempt to recover a cost  
386 requires the establishment of a finite amortization period. His approach in no  
387 way permits the recovery of issuance costs, since dividing by infinity results in  
388 zero. Rather, his approach, like my approach, allows a return on expenses,  
389 which is not equivalent to expensing issuance costs in each period when a stock  
390 issue occurs. The principal difference between our approaches is that Dr.  
391 Morin's flotation cost adjustment recommendation is based on empirical studies  
392 of an assortment of utility stock offerings in the U.S., whereas my  
393 recommendation is based upon the issuance expenses that have been  
394 demonstrably incurred but not recovered. Generalized flotation cost  
395 adjustments, such as Dr. Morin's, have been rejected by the Commission,  
396 whereas my methodology is consistent with previous Commission decisions.<sup>32</sup>

397 **Q. Dr. Morin disagrees with your position regarding market pressure.<sup>33</sup> Please**  
398 **comment.**

399 A. Dr. Morin confuses market pressure and issuance costs by combining them as  
400 flotation costs, as though they are interchangeable. However, there is a critical  
401 difference between the two. Issuance costs are expenses that accrue to third  
402 parties when a company issues additional shares of stock (e.g., underwriting  
403 fees). That is, issuance costs represent the difference between the amount of  
404 money investors pay for a stock issuance and the net proceeds the company  
405 receives, reducing the amount of money available to the company for the  
406 purchase of rate base assets. In contrast, market pressure is merely a

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<sup>32</sup>ICC Staff Exhibit 5.0, pp. 37-38.

<sup>33</sup>CILCO Rebuttal Exhibit 8.1, pp. 9-12.

407 temporary reduction in stock price allegedly<sup>34</sup> caused by the issuance of  
408 additional shares of stock. Market pressure does not cause any of the money  
409 invested by shareholders to be diverted to third parties. Thus, assuming no  
410 issuance costs, all money invested by shareholders is available to the company  
411 to spend on rate base assets, regardless of market pressure. Consequently,  
412 CILCO's allowed return on equity should not compensate for market pressure.

413 It is interesting that Dr. Morin should claim that I "missed the point" regarding  
414 market pressure, since the examples he presents in his rebuttal testimony have  
415 nothing to do with market pressure. Rather, they merely demonstrate that  
416 issuance costs need to be compensated, a premise with which I have already  
417 agreed. Both of his examples refer to situations in which the shareholders invest  
418 more money than the company receives, which indicates that issuance costs  
419 must be accruing to third parties, as explained above. To illustrate, the price  
420 investors pay for the new issue in Dr. Morin's second flotation cost example is  
421 \$5.00.<sup>35</sup> If there had been market pressure, investors would have paid less than  
422 the initial \$5.00 price. While the stock price remains at \$5.00 after the stock  
423 issuance, the proceeds to the Company from the stock issue are only \$4.75.  
424 Thus, the flotation costs in the example must be entirely issuance costs accrued  
425 to third parties. While Dr. Morin's examples demonstrate that issuance costs  
426 need to be compensated, they do not address the issue of market pressure.

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<sup>34</sup>The market pressure component of Dr. Morin's flotation cost adjustment is alleged because no evidence specific to CILCO has been presented to demonstrate that the Company has incurred any permanent costs due to the market pressure effects from issuing new equity capital.

<sup>35</sup>CILCO Rebuttal Exhibit 8.1, pp. 10-11 and CILCO Exhibit RAMREB-1, pp. 1-3.

427

### Final Recommendations

428 **Q. Dr. Morin states that he is surprised that you would criticize his use of the**  
429 **midpoint of his range of estimates for his final recommendation given your**  
430 **own use of midpoint estimates in past testimony, which, he argues, is “in**  
431 **sharp contrast” with your use of a simple average to determine your final**  
432 **recommendation in the instant docket.<sup>36</sup> Please comment.**

433 **A. Dr. Morin’s implication that my use of midpoint estimates in past testimony is**  
434 **comparable to his use of a midpoint estimate in the instant docket is inaccurate.**  
435 **His argument is simply a matter of semantics. The midpoint of two estimates is**  
436 **equivalent to the simple average of those two estimates. Since the calculations**  
437 **of my final recommendations in both MidAmerican Energy Company’s concurrent**  
438 **DST proceeding (Docket No. 01-0444) and the instant docket are each based on**  
439 **only two estimates, both could be described equally well as either midpoints or**  
440 **simple averages. Thus, my use of a midpoint estimate in Docket No. 01-0444 is**  
441 **not “in sharp contrast” with my use of a simple average in the instant docket;**  
442 **rather, the two are quite consistent. In contrast, the midpoint of the range of**  
443 **more than two estimates is generally not equivalent to the simple average of the**  
444 **highest and lowest of those estimates. Dr. Morin used the midpoint between the**  
445 **highest and lowest of *nine* estimates to derive his final recommendation. That is**  
446 **equivalent to disregarding seven of the nine estimates and averaging only the**  
447 **remaining two. As explained in my direct testimony, seven of the nine individual**  
448 **estimates Dr. Morin allegedly included in his final cost of equity recommendation**

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<sup>36</sup>CILCO Rebuttal Exhibit 8.1, pp. 24-25.

449 fall below his 12.0% recommendation. The simple average of the nine individual  
450 estimates produces an estimate of 11.68%. Thus, Dr. Morin's final  
451 recommendation does not reflect the central tendency of all nine of his estimates.

452 **Q. Dr. Morin suggests that your cost of equity recommendation in the instant**  
453 **docket would have been higher had you followed the same methodology as**  
454 **you did in the MidAmerican DST docket, and states that you did not explain**  
455 **why you switched methodologies.<sup>37</sup> Please comment.**

456 A. I used the same methodology in both Docket No. 01-0444 and the instant docket.  
457 However, my conclusion regarding the weighting to assign my sample groups in  
458 each of those dockets differed due to differing circumstances. I assigned 50%  
459 weighting to each of my samples in Docket No. 01-0444. My reason for doing so  
460 was clearly explained in my direct testimony in that proceeding. I assigned 100%  
461 weighting to my Gas Sample in the instant docket. My reason for doing so was  
462 clearly explained in my direct testimony in this proceeding. Of course, my cost of  
463 equity recommendation in the instant docket would have been higher had I drawn  
464 the same conclusion as I did in Docket No. 01-0444 regarding the weighting to  
465 assign to my sample groups; but as explained in my direct testimony in each of  
466 those proceedings, different conclusions were warranted.

467 **Q. Does this conclude your rebuttal testimony?**

468 A. Yes, it does.

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<sup>37</sup>CILCO Rebuttal Exhibit 8.1, p. 25.

**CENTRAL ILLINOIS LIGHT COMPANY**

1-Week Lag Beta Results

<u>Company</u>	<u>Beta</u>	<u>Lag Beta</u>	<u>Lag Beta t-Statistic</u>
<b>Laclede Gas Co.</b>	<b>0.336103</b>	<b>-0.111131</b>	<b>-1.56030</b>
NICOR, Inc.	0.369505	-0.109092	-1.70764
<b>Northwest Natural Gas</b>	<b>0.282172</b>	<b>0.116781</b>	<b>1.34002</b>
Peoples Energy Corp.	0.520112	-0.075216	-1.02648
Piedmont Natural Gas Co.	0.400853	-0.044678	-0.53975
WGL Holdings, Inc.	0.408057	-0.175603	-2.53867

4-Week Lag Beta Results

<u>Company</u>	<u>Beta</u>	<u>Lag Beta</u>	<u>Lag Beta t-Statistic</u>
<b>Laclede Gas Co.</b>	<b>0.347049</b>	<b>-0.120714</b>	<b>-1.71648</b>
NICOR, Inc.	0.387828	0.003574	0.05629
<b>Northwest Natural Gas</b>	<b>0.264818</b>	<b>0.032577</b>	<b>0.37700</b>
Peoples Energy Corp.	0.530154	-0.039275	-0.54150
Piedmont Natural Gas Co.	0.404920	-0.053908	-0.65911
WGL Holdings, Inc.	0.438394	0.019359	0.27972

**CENTRAL ILLINOIS LIGHT COMPANY**

Dr. Morin used the following equation to derive his ECAPM:

$$R_j = .0829 + .0520 \times \beta_j \quad (1)$$

where  $R_j$   $\equiv$  the required rate of return for security  $j$ , and  
 $\beta_j$   $\equiv$  the raw measure of systematic risk for security  $j$ .

However, Dr. Morin substituted adjusted betas into his ECAPM. Value Line adjusts its beta estimates using the following formula:

$$\beta_{adjusted} = 0.35 + 0.67 \times \beta_j$$

That formula can be restated as follows:

$$\beta_j = (\beta_{adjusted} - 0.35) / 0.67 \quad (2)$$

Thus, if one were to substitute an adjusted beta into formula (1) above, he would have to reverse the Value Line beta adjustment by substituting the right-hand side of equation (2) for  $\beta_j$ . That would produce the following alternative to equation (1):

$$R_j = .0829 + .0520 \times [(\beta_{adjusted} - 0.35) / 0.67]$$

$$R_j = .0829 + .0520 \times (\beta_{adjusted} / 0.67) - .0520 \times (0.35 / 0.67)$$

$$R_j = .0829 + .0776 \times \beta_{adjusted} - .0520 \times 0.52$$

$$R_j = .0829 + .0776 \times \beta_{adjusted} - .0272$$

$$R_j = .0557 + .0776 \times \beta_{adjusted}$$