

*** BEGIN CONFIDENTIAL *** XXXXX *** END CONFIDENTIAL ***

REVISED DIRECT TESTIMONY
(PUBLIC VERSION)

of

MICHAEL McNALLY

Finance Department

Financial Analysis Division

Illinois Commerce Commission

Ameren Illinois Company d/b/a Ameren Illinois
Proposed General Increase in Gas Rates

Docket No. 15-0142

June 12, 2015

TABLE OF CONTENTS

WITNESS IDENTIFICATION 1
RESPONSE TO MR. FETTER..... 2
RATE CASE EXPENSE – ROE WITNESSES 7

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22

WITNESS IDENTIFICATION

Q1. Please state your name and business address.

A1. My name is Michael McNally. My business address is 527 East Capitol Avenue, Springfield, IL 62701.

Q2. What is your current position with the Illinois Commerce Commission (“ICC” or “Commission”)?

A2. I am a Senior Financial Analyst in the Finance Department of the Financial Analysis Division.

Q3. Please describe your qualifications and background.

A3. I received both a Bachelor of Arts degree in Economics and a Master of Business Administration degree with a concentration in Finance from the University of Illinois at Urbana-Champaign and I hold the Chartered Financial Analyst designation from the CFA Institute. I have been employed by the Commission since 1999 and have previously testified before the Commission on a variety of financial issues.

Q4. Please state the purpose of your testimony in this proceeding.

A4. The purpose of my testimony is to respond to the direct testimony of AIC witness Steven M. Fetter (AIC Ex. 12.0) and to present my evaluation of the reasonableness of the recovery through rates of fees billed to Ameren Illinois Company (“AIC” or the “Company”) by Regulation UnFettered and Sussex Economic Advisors, LLC (“Sussex”) related to the cost of common equity testimonies of Mr. Fetter and Mr. Robert B. Hevert (AIC Ex. 5.0 (Rev.)), respectively.

23

RESPONSE TO MR. FETTER

24 **Q5. Please provide an overview of Mr. Fetter's direct testimony.**

25 A5. Mr. Fetter's direct testimony relates almost exclusively to credit ratings: the effect
26 that the regulatory environment has on them and the effect they have on utilities
27 and their customers. He also endorses Mr. Hevert's cost of capital
28 recommendations. (AIC Ex. 12.0, 4-5.)

29 **Q6. Mr. Fetter warns several times of "financial crisis" and "disruptions to**
30 **credit markets" and the potential dire effects on utilities if such conditions**
31 **arise. (AIC Ex. 12.0, 5, 9-10, 21.) Please comment.**

32 A6. Despite the recently experienced "turmoil in the financial markets" that according
33 to Mr. Fetter "tested the financial standing of the utility sector like never before,"
34 when asked to identify any Illinois utility that defaulted on its debt obligations or
35 failed to provide acceptable service as a result of those purportedly unprecedented
36 conditions, he states that he is not aware of any. (AIC Ex. 12.0, 9; see Attachment
37 A, 10.) He also cautions that a credit rating downgrade for AIC, which *could* result
38 from a "less than constructive" return on common equity ("ROE") decision from the
39 Commission, "would be very financially injurious to both customers and investors,"
40 yet could not identify any specific threat to AIC to prompt such a hypothetical
41 warning, just the general concern that accompanies any rate case in any regulatory
42 jurisdiction. (AIC Ex. 12.0, 17; see Attachment A, 4.)

43 **Q7. Mr. Fetter notes that "Illinois is viewed by the market as among the less**
44 **credit supportive states." (AIC Ex. 12.0, 4.) Please comment.**

45 A7. Mr. Fetter's characterization represents a relative ranking rather than an absolute
46 description. That is to say, simply because Illinois may be viewed as less credit

47 supportive than other states does not mean that it is not credit supportive generally
48 and does not indicate that the regulatory framework in Illinois is unjust or
49 unreasonable. Indeed, S&P classifies the Illinois regulatory environment as
50 “Strong/Adequate,” the second-highest of its five categories, which indicates that
51 the Illinois regulatory environment is credit supportive. (Standard & Poor's, “Utility
52 Regulatory Assessments For U.S. Investor-Owned Utilities”, January 7, 2014)
53 Similarly, Moody's states that The Peoples Gas Light and Coke Company
54 (“Peoples”), which operates in the same regulatory environment as AIC, has a
55 “fairly supportive regulatory environment.” (Moody's Investors Service, “Credit
56 Opinion: Peoples Gas Light and Coke Company,” May 26, 2015.) Likewise, S&P
57 states that Nicor Gas Co. has “moderately low regulatory risk in Illinois that Nicor
58 manages better than its peers.” (Standard & Poor's Ratings Services, “Summary:
59 Nicor Gas Co.,” June 3, 2015, 2 (emphasis added).) This not only demonstrates
60 that the relative description “less supportive” does not equate to high regulatory
61 risk, but also that a utility's absolute regulatory risk assessment is a function of how
62 well that utility manages its regulatory environment. Even in relative terms, Mr.
63 Fetter notes that Illinois is ranked by S&P as the 35th most credit-supportive
64 jurisdiction of the 53 regulatory bodies assessed. (AIC Ex. 12.0, 14.) That puts
65 Illinois in the middle third of all jurisdictions - hardly an outlier. More importantly,
66 such relative rankings fail to indicate how much more or less supportive Illinois is
67 than other jurisdictions. For example, the difference between Illinois and
68 California, the highest ranked jurisdiction in S&P's “Strong/Adequate” category, is
69 not disclosed. (Standard & Poor's, “Utility Regulatory Assessments For U.S.
70 Investor-Owned Utilities”, January 7, 2014.)

71 In fact, Mr. Fetter could not name a single Illinois utility experiencing default or
72 service failure despite never-before seen economic turmoil. (See Attachment A,

73 10.) Further, he acknowledges that AIC's BBB+ S&P issuer credit rating is
74 precisely the rating that AIC management has set as the Company's target rating.¹
75 He does not contend that AIC management's chosen target credit rating is too low;
76 to the contrary, he concludes that "BBB+' is adequate for the utility's investors and
77 customers" and that BBB+ is a "level that should allow a utility to access the capital
78 markets upon reasonable terms even during times of stress within the capital
79 markets." (AIC Ex. 12.0, 7, 10.) Thus, even Mr. Fetter implicitly acknowledges
80 that the Illinois regulatory environment has been more than sufficiently credit
81 supportive to maintain AIC's target credit rating. In fact, he notes that achieving a
82 higher credit rating could come at a higher cost to customers, such as through a
83 significantly stronger capital structure. (AIC Ex. 12.0, 10.)

84 **Q8. Please respond to Mr. Fetter's discussion of S&P's rating methodology.**

85 A8. Mr. Fetter devotes a great deal (approximately 20%) of his testimony to describing
86 in detail S&P's rating methodology. (AIC Ex. 12.0, 7-8, 15-19) At the conclusion
87 of his recitation, he broadly proclaims a truism that a "constructive decision" would
88 allow the Company to maintain or improve its current rating.

89 Mr. Fetter's overview of S&P's rating methodology overlooks a critical aspect of
90 that methodology, namely, that S&P's ratings reflect a consolidated perspective.
91 That is, as stated in AIC's recent credit rating report, "the BBB+ ICR [issuer credit
92 rating] on AI reflects parent Ameren Corp.'s group credit profile." (Standard &
93 Poor's Ratings Services, "Research Update: Ameren Illinois Co. Assigned 'A-2'
94 Short-Term Credit Rating; \$300 Million Commercial Paper Program Rated 'A-2',"
95 May 9, 2014.) Therefore, a "constructive decision," however that is defined, might

¹ In fact, AIC maintains the same BBB+ rating that the Company targets or higher from each of the three primary credit rating agencies (i.e., S&P, Moody's Investors Service ("Moody's"), and Fitch Ratings ("Fitch")).

96 have no effect on AIC's S&P credit rating at all. In contrast, Moody's credit ratings
97 are evaluated predominantly on a stand-alone basis. (Moody's Investors Service,
98 "Rating Methodology: Regulated Electric and Gas Utilities," December 23, 2013.)
99 On that stand-alone basis, Moody's rates AIC A3 (the equivalent of an A- rating
100 from S&P), to which it was just upgraded in April of this year. (AIC Resp. to Staff
101 DR SK 3.02, Attach. 1.) This is significant in two respects. First, that AIC was
102 *upgraded* to a credit rating even higher than its target credit rating in the midst of
103 the very same regulatory environment that Mr. Fetter warns could lead to a credit
104 rating downgrade, further undermines Mr. Fetter's implication that the Illinois
105 regulatory environment is less than credit supportive. Second, AIC's A3 credit
106 rating on a standalone basis, combined with the lower Baa1 rating Moody's
107 currently assigns Ameren Corp. and Ameren Missouri, indicate, contrary to Mr.
108 Fetter's implication, that AIC's S&P credit rating is not suppressed by the Illinois
109 regulatory environment, but by AIC's affiliation with Ameren Corp. and Ameren
110 Missouri. (AIC Resp. to Staff DR SK 3.02, Attach. 1.)

111 **Q9. Mr. Fetter compares certain recent Commission-authorized ROEs to those**
112 **authorized for other gas utilities in 2013 and 2014 throughout the country.**
113 **(AIC Ex. 12.0, 13.) Please comment.**

114 A9. It is not clear precisely what role Mr. Fetter believes ROEs authorized outside of
115 Illinois should play in the Commission's approach to rate setting. First, his
116 discussion of authorized ROEs is presented as a part of a general discussion of
117 the Illinois regulatory environment and is not directly related to the appropriate
118 authorized ROE in this proceeding. Second, he states that "outside ROE
119 judgments should not necessarily influence the setting of ROEs within a particular
120 state." Nonetheless, he does seem to indicate that ROEs authorized outside of
121 Illinois should be considered to some degree in Commission decision making.

122 However, as presented, that outside ROE data is uninformative with respect to
123 determining AIC's required rate of return on common equity. Mr. Fetter's testimony
124 fails to specify many critical factors that influenced the allowed returns in those
125 outside proceedings. For instance, Mr. Fetter does not identify the relative risk, as
126 exemplified by credit rating or any other metric, of each of the utilities involved in
127 those return decisions. Nor does he identify the capital structure that was adopted
128 or the amount of the common stock flotation cost adjustment, if any, that was
129 included in each of those decisions. He also fails to provide any context regarding
130 the market environment in which those decisions were made. Further, despite his
131 emphasis on the regulatory environment as it relates to AIC, he presents no
132 information regarding the regulatory environment under which each of those
133 outside ROEs was determined, such as the ability of a utility to achieve its
134 authorized rate of return. Without such data, any evaluation of the proper ROE in
135 this proceeding via comparison to the returns authorized in those outside cases is
136 useless, since we have no basis on which to assess comparability.

137 **Q10. Mr. Fetter suggests that the gas ROEs the ICC has authorized would**
138 **“seriously jeopardiz[e] AIC’s credit standing” if not for electric formula rates.**
139 **(AIC Ex. 12.0, 19-20.) Do you agree?**

140 A10. No. His suggestion that AIC is reliant upon electric formula rates to support both
141 its electric and gas capital requirements because authorized gas ROEs are
142 inadequate is baseless. When asked for any analysis or support that led to his
143 characterization, he replied that he had performed no analysis. Rather, he
144 indicates his conclusion is an extrapolation construed from his review of rating
145 agency statements that cite formula rates for AIC's improving credit position.
146 (Attachment A, 16.) However, in that same discussion, he acknowledges that he
147 cannot say AIC's improving regulatory profile is due solely to formula rates. Even

148 if one could isolate the effects of formula rates from the multitude of factors
149 influencing AIC's credit ratings and conclusively determine that its improving credit
150 strength is due solely to formula rates, to conclude that the Commission-authorized
151 gas rates, and ROEs in particular, represent a "financial hurdle" is without support.
152 The absence from credit rating reports of explicit citations to AIC's authorized gas
153 ROEs as a basis for its improving credit position in no way demonstrates that AIC's
154 gas rates, and ROEs specifically, would seriously jeopardize AIC's credit standing
155 if not for electric formula rates. The example of Peoples Gas invalidates Mr.
156 Fetter's argument. Peoples Gas, which does not have electric formula rates to
157 "support" its credit worthiness, was authorized an ROE of 9.05% in its last rate
158 case, yet maintains an even higher Moody's credit rating (A2) than AIC. The
159 Peoples Gas Light and Coke Co. et al., ICC Order Docket Nos. 14-0224/14-0225
160 (Cons.), 134 (January 21, 2015); (Moody's Investors Service, "Credit Opinion:
161 Peoples Gas Light and Coke Company," May 26, 2015.)

162 RATE CASE EXPENSE – ROE WITNESSES

163 **Q11. What documents did you review with regard to rate case expenses?**

164 A11. I reviewed AIC Exhibits 2.0 (Rev.), 2.12, 2.13, 5.0 (Rev.), and 12.0, work paper
165 WPC-10, and the Company's responses to Staff data requests MGM 1.01 through
166 1.20 and TEE 1.02. Those documents outline the rate case expenses incurred, or
167 expected to be incurred, in association with cost of capital testimony in this docket.

168 **Q12. Do you propose an adjustment to the rate case expense associated with Mr.**
169 **Fetter's direct testimony?**

170 A12. Yes. I propose that Mr. Fetter's consulting fees, estimated to be *** BEGIN
171 CONFIDENTIAL *** XXXXXX *** END CONFIDENTIAL *** in AIC work paper

172 WPC-10 and Attachment 1 to AIC's response to Staff data request TEE 1.02, be
173 disallowed.

174 **Q13. Please explain why you propose to disallow Mr. Fetter's fees.**

175 A13. Mr. Fetter's testimony is duplicative of that provided by other AIC witnesses. As
176 noted previously, Mr. Fetter does not present any analysis or an independent
177 estimate of AIC's cost of capital. In fact, when specifically asked to provide any
178 studies or analysis underlying his positions, he declined ten times. (See
179 Attachment A.) For the essentials on AIC's cost of capital, Mr. Fetter directs the
180 reader to the testimony of AIC witness Hevert. Further, Mr. Fetter's work relates
181 entirely to credit ratings and regulatory environment. Mr. Nelson, Mr. Martin, and
182 Mr. Hevert already address those issues. (AIC Ex. 1.0, 5-7; AIC Ex. 4.0R, 5-8;
183 AIC Ex. 5.0 (Rev.), 32-35.)

184 Additionally, Mr. Fetter was hired "to provide testimony supporting AIC's requested
185 return on equity," which Mr. Hevert presents. (AIC Ex. 2.0 (Rev.), 33.) Yet Mr.
186 Fetter's estimated fee is higher than Mr. Hevert's fee, which reflects Mr. Hevert's
187 work on not only the actual analysis of the cost of common equity, but on a capital
188 structure whitepaper detailing a study of the appropriate capital structure. Mr.
189 Fetter's testimony does not address either of those issues. Even Mr. Fetter's
190 expense estimate, which, primarily for travel and lodging, should not differ greatly
191 from Mr. Hevert's, is *** BEGIN CONFIDENTIAL *** XXXXXXXX *** END
192 CONFIDENTIAL *** than Mr. Hevert's. Further, AIC has not provided any
193 documentation showing the details for the work hours that Mr. Fetter actually billed,
194 only an estimate from before he even began working on the case. Absent proper
195 supporting documentation the subject expense cannot be deemed just and
196 reasonable.

197 **Q14. Do you propose an adjustment to the rate case expense associated Mr.**
198 **Hevert's direct testimony?**

199 A14. Not at this time. However, I will be reviewing additional invoices and data request
200 responses throughout the proceeding to determine if an adjustment is warranted.

201 **Q15. Does this conclude your revised direct testimony?**

202 A15. Yes, it does.