

STATE OF ILLINOIS
ILLINOIS COMMERCE COMMISSION

Illinois Commerce Commission)	
On Its Own Motion)	
)	
vs.)	Docket No. 12-0658
)	
Northern Illinois Gas Company)	
d/b/a Nicor Gas Company)	
)	
Reconciliation of revenues collected under)	
gas adjustment charges with actual costs)	
prudently incurred.)	

Direct Testimony of

LEONARD M. GILMORE

Director, Gas Supply

Northern Illinois Gas Company
d/b/a Nicor Gas Company

April 11, 2013

1 **I. INTRODUCTION**

2 **Q. Please state your name and business address.**

3 A. Leonard M. Gilmore, 1844 Ferry Road, Naperville, Illinois 60563.

4 **Q. By whom are you employed and in what position?**

5 A. In January 2012, with the acquisition of Nicor Inc. by AGL Resources, I became the
6 Director, Gas Supply for AGL Services Company. Prior to January 2012, I was the
7 General Manager, Gas Supply for Northern Illinois Gas Company d/b/a Nicor Gas
8 Company (“Nicor Gas” or the “Company”).

9 **Q. Please describe your responsibilities as Director, Gas Supply.**

10 A. As Director, Gas Supply, I have managerial responsibility for gas supply activities at
11 each of the AGL Resources’ local distribution companies (“LDCs”), including Nicor
12 Gas. Functions under my management include the purchasing and scheduling of natural
13 gas necessary for the operation of Nicor Gas’ distribution system and to provide gas
14 supply to Nicor Gas’ sales service customers, as well as the evaluation and utilization of
15 risk management tools to mitigate Nicor Gas’ exposure to gas price volatility risks
16 inherent in the natural gas market. Additionally, I support and remain involved with
17 related gas supply functions such as planning Nicor Gas’ gas supply portfolio, analyzing
18 pipeline service options, and contracting for pipeline services.

19 **Q. Please summarize your educational background and work experience.**

20 A. I hold degrees of Bachelor of Science and Master of Arts, majoring in Economics, from
21 DePaul University, and a Master of Business Administration, majoring in Finance, from
22 Loyola University.

23 I started working for Nicor Gas in 1979. I held a series of positions in the
24 Economics and Rates Department from 1979 until 1984 and from 1987 to March 1991.

25 From November 1984 until July 1987, I was Senior Market Administrator / Conservation.
26 From March 1991 until 1992, I was Coordinator, Pipeline Regulation and Supply
27 Planning. In 1992, I was promoted to Manager, Pipeline Regulation and Supply
28 Planning. As Manager, Pipeline Regulation and Supply Planning, I was responsible for
29 relationships with the interstate pipelines that serve Nicor Gas, including the negotiations
30 of service agreements and regulatory activities before the Federal Energy Regulatory
31 Commission (“FERC”). I later acquired the additional responsibilities of managing and
32 negotiating agreements with Nicor Gas’ major gas fired power generation customers and
33 the Company Use program of Nicor Gas whereby Nicor Gas acquires gas supply required
34 for system operations and Company buildings. In 2006, I became General Manager, Gas
35 Supply at which time I assumed the additional responsibility for Nicor Gas’ gas supply
36 purchasing activities. In January 2012, I became the Director, Gas Supply for AGL
37 Services Company.

38 **Q. What is the purpose of your testimony in this proceeding?**

39 A. My testimony covers six subjects in connection with Nicor Gas’ 2012 Gas Supply Cost
40 (“GSC”) reconciliation. I will:

- 41 • Describe the responsibilities of Nicor Gas’ Gas Supply area in 2012.
- 42 • Identify Nicor Gas’ recoverable gas costs for the 2012 GSC reconciliation year.
- 43 • Describe the guidelines Nicor Gas utilized in making its 2012 gas supply
44 purchasing and pipeline service contracting decisions.
- 45 • Describe the Company’s efforts before the FERC to minimize gas costs.
- 46 • Describe internal control procedures related to enforcement of the Company’s
47 contracts for natural gas supply and pipeline services.

48 • Describe the Company's gas price risk hedging policy and practices.

49 **II. DESCRIPTION OF GAS SUPPLY**

50 **Q. Please briefly describe the responsibilities and organization of the Company's Gas**
51 **Supply area.**

52 A. I report to the Vice President, Gas Supply Operations who is responsible for the Gas
53 Supply, Capacity Planning, Gas Control, and Transportation Services functions at each of
54 the AGL Resources' LDCs. The Gas Supply and Capacity Planning departments are
55 responsible for assuring a best-cost supply of natural gas, consistent with long-term
56 supply security. These responsibilities include administration of the Company's pipeline
57 transportation and gas supply contracts, negotiations with sellers for gas supplies, and
58 active participation in pipeline rate and regulatory proceedings before FERC.

59 **Q. Which interstate pipelines and other LDCs did Nicor Gas' system have**
60 **interconnects with in 2012?**

61 A. In 2012, Nicor Gas had interconnects with eight interstate natural gas pipelines:

- 62 • Natural Gas Pipeline Company of America ("NGPL"),
- 63 • Midwestern Gas Transmission Company ("Midwestern"),
- 64 • Northern Natural Gas Company ("Northern Natural"),
- 65 • Panhandle Eastern Pipe Line Company ("Panhandle Eastern"),
- 66 • ANR Pipeline Company ("ANR"),
- 67 • Northern Border Pipeline Company L.P. ("Northern Border"),
- 68 • Alliance Pipeline Company ("Alliance"), and
- 69 • Horizon Pipeline ("Horizon").

70 The facilities of these interstate pipelines have been certificated by FERC or its
71 predecessor agency, the Federal Power Commission. The interconnect facilities with
72 these interstate pipelines provided the opportunity for Nicor Gas and third party shippers
73 to procure supplies in various supply regions throughout North America and deliver those
74 supplies to customers within Nicor Gas' service territory via Nicor Gas' transmission and
75 distribution system.

76 Nicor Gas also had interconnects with three LDCs in Illinois:

- 77 • The Peoples Gas Light and Coke Company ("Peoples"),
- 78 • North Shore Gas Company ("North Shore"), and
- 79 • Central Illinois Public Service Company d/b/a AmerenCIPS ("AmerenCIPS").

80 **Q. Please briefly describe Nicor Gas' system and storage operations.**

81 A. Nicor Gas must arrange for gas supplies and storage inventories which are adequate to
82 serve all its customers and operate its system through each winter season, assuming
83 severe weather occurs. Nicor Gas also supplies firm backup service for many of its
84 transportation customers, and must be in a position to redeliver or supply gas to
85 transportation customers to the extent they have storage banking service rights. Nicor
86 Gas needs to operate and maintain its system so that unexpected changes in customer
87 usage, often caused by weather, or unexpected changes in third party customer gas
88 receipts can be managed effectively. To meet these objectives, the Company utilizes its
89 gas supply portfolio which includes extensive on-system storage assets comprised of
90 eight individual aquifer reservoirs along with contracted interstate pipeline storage
91 services.

92 To maintain the inventory levels and related aquifer pressures necessary to meet
93 peak, seasonal and daily needs, appropriate storage injection/withdrawal schedules are
94 established based on operational experience and historical aquifer performance data. To
95 assist in determining such schedules, the Company utilizes computer models and other
96 analytical methods common to the industry that have been developed both by Nicor Gas
97 and outside parties. These tools are used to accumulate and analyze past aquifer
98 performance data and forecast an optimal injection/withdrawal schedule. This schedule
99 is designed to maintain the aquifer performance necessary to satisfy design peak day
100 withdrawal requirements through January 20 of each heating season as well as post-
101 design day peak periods through March 15 while meeting the seasonal withdrawal
102 targets.

103 **III. IDENTIFICATION OF RECOVERABLE GAS COSTS**

104 **Q. Are you familiar with the data included in the “Recoverable Costs” sections of**
105 **Exhibit BOB 2.2 of the direct testimony of Bob O. Buckles?**

106 A. Yes.

107 **Q. Please describe the cost data presented on page 6 of Exhibit BOB 2.2.**

108 A. The “Recoverable Commodity Related Costs” section on page 6 of Exhibit BOB 2.2
109 provides a monthly breakdown of the Company’s 2012 commodity related gas supply
110 costs. For example, the first two lines cover the Company’s 2012 costs of purchasing
111 firm supplies and spot gas. Two lines in this section relate to storage: (1) the line
112 designated “Inventory Activity” reflects the Company’s 2012 gas storage activity
113 (injections and withdrawals) related to its own storage reservoirs and purchased storage
114 arrangements with interstate pipelines and (2) the line identified as “Purchased Storage
115 Service” covers the 2012 commodity related costs associated with storage services

116 purchased from interstate pipelines. The line designated as “Off-System Supply Sales”
117 reflects the revenue credit from sales made for either operational or optimization reasons
118 to manage the Company’s supply portfolio. The line designated as “Net (Gain)/Loss
119 From Hedging” relates to the Company’s financial hedging activities in 2012. Finally,
120 “Authorized Over-run Charges” are charges, if any, from pipelines for the authorized use
121 of incremental transport on a given day.

122 **Q. Please describe the remaining items.**

123 A. The three remaining line items are discussed in the direct testimony of Company witness
124 Mr. Bob O. Buckles (Nicor Gas Ex. 2.0). Specifically, the line identified as
125 “Amortization of Previous Years RB” relates to prior years’ reconciliation balances, and
126 the line “Recovery from Hits by Contractor” relates to reimbursements received for gas
127 lost as a result of broken gas mains due to hits by third party contractors. The line
128 identified as “Less Franchise Gas Costs” relates to franchise gas volumes that were
129 purchased in conjunction with gas supplies purchased for customers but excluded from
130 Rider 6 Gas Supply Cost charges.

131 **Q. Please describe the Recoverable Non-Commodity Related Costs data presented on**
132 **page 7 of Exhibit BOB 2.2.**

133 A. The “Recoverable Non-Commodity Related Costs” section on page 7 of Exhibit BOB 2.2
134 provides a monthly breakdown of the Company’s 2012 non-commodity related gas
135 supply costs. To the extent that the sources on page 6 of Exhibit BOB 2.2 also generate
136 non-commodity related costs, they are reflected on page 7 of Exhibit BOB 2.2. In
137 addition, the line designated as “Other Credits” represents the results from capacity
138 release and off-system sales. The line designated as “Purchased Storage Services”

139 represents the cost of purchased storage. Recoverable gas costs were adjusted by these
140 amounts.

141 **Q. Is there anything else you would like to discuss regarding 2012 recoverable gas**
142 **costs?**

143 A. Yes. The direct testimony of Bob O. Buckles provides a discussion of commodity and
144 non-commodity related costs. The above-described amounts comprise the Company's
145 total gas cost of \$806,639,804 for calendar year 2012.

146 **Q. Do you have an opinion as to whether Nicor Gas' supplies, the costs of which are**
147 **reflected in Exhibit BOB 2.2, and in the Company's Rider 6, Gas Supply Costs**
148 **provisions, were prudently purchased?**

149 A. Yes. The Company's 2012 gas supplies were prudently purchased.

150 **IV. SUPPLY PURCHASING AND PIPELINE SERVICES**

151 **Q. Please describe Nicor Gas' long term supply and transportation strategy.**

152 A. Nicor Gas' long-term supply planning is directed toward acquiring sufficient pipeline
153 transportation capacity and storage services as well as gas supplies to meet projected
154 demand at the best possible cost consistent with the fundamental responsibility of
155 providing safe, reliable, long-term service to its customers. As part of this strategy, when
156 contracting for firm supply, firm transportation capacity and firm storage service, Nicor
157 Gas considers future expected firm requirements, relative security and reliability of
158 supply, and expected long-term costs. In addition, Nicor Gas seeks to maintain sufficient
159 flexibility in its supply and pipeline contracts and its operating practices to enable it to
160 respond to changing industry conditions.

161 **Q. Please summarize the Company's gas supply purchasing strategy.**

162 A. Nicor Gas' gas supply purchasing strategy involves the acquisition of gas supplies in a
163 manner consistent with the objective of providing low-cost gas supplies to its customers
164 while maintaining long-term security and continuity of service and is considered a "best-
165 cost" gas purchasing strategy. Consistent with the Company's fundamental responsibility
166 of providing reliable, long-term supply continuity for its customers, the strategy requires
167 Nicor Gas to develop both short term and long term plans to meet its requirements for gas
168 supply purchases. To determine these requirements, Nicor Gas must consider four
169 important parameters. First, the Company must make a projection of peak day and
170 monthly sendout for its system over the planning horizon. Second, because Nicor Gas
171 relies on underground gas storage capability to meet a significant portion of both daily
172 and seasonal winter peak loads, the timing of the Company's monthly gas purchases must
173 be shaped around an appropriate gas storage inventory and injection/withdrawal activity
174 schedule to support design day storage withdrawals and to meet monthly and seasonal
175 storage targets that are intended to maximize overall storage flexibility. Third, the
176 Company must estimate volumes that are expected to be received into its system from
177 third party customers and their utilization of the Company's storage assets. Fourth, Nicor
178 Gas must determine the mix of supply contracts in its portfolio to utilize, taking into
179 consideration available price information and the need to maintain flexibility to adjust
180 purchases as conditions change on a seasonal, monthly and daily basis.

181 Finally, once total seasonal supply requirements have been estimated, appropriate
182 levels of baseload and daily purchases are established to address security of supply and to
183 target a mitigation of price volatility associated with daily market activity while affording
184 needed daily and monthly flexibility to accommodate changes due to weather and third

185 party activity. If feasible, and within the operational parameters of the storage fields,
186 injections or withdrawals may be adjusted to assist with variations in such factors.
187 Purchase decisions were made within the limits of available gas supply and transportation
188 agreements in force from time-to-time and within the operational limitations of Nicor
189 Gas' general system facilities.

190 **Q. Please summarize Nicor Gas' 2012 gas purchases.**

191 A. Nicor Gas' level and mix of gas purchases are a result of seasonal, monthly, daily and
192 design day operational requirements including the need for annual replenishment of
193 storage inventory. A large portion of the supply is purchased through a request-for-
194 proposal ("RFP") process in which bids are solicited from multiple suppliers and are
195 recommended for award based on criteria including receipt location, term, type of supply
196 (baseload or swing), flexibility of service, supplier diversity, supplier's credit limit and
197 price including the desired type of commodity pricing (first-of-the-month or daily index).
198 The Company purchases gas from the spot market as well as firm supply. The
199 Company's supplies are purchased at market prices, including prices linked to market
200 indices, applicable to the time and location of the purchases.

201 **Q. What is meant by the term "spot market"?**

202 A. The "spot market" is a market characterized by short-term contracts, typically one day to
203 one month, for specified volumes of gas, with buyers bidding freely for available
204 supplies. Sellers in the spot market include gas producers and marketers.

205 **Q. What is meant by the term "firm supply" purchases?**

206 A. "Firm supply" refers to gas supply purchased through agreements, generally for a period
207 of up to three years or for a specific season or month, directly between Nicor Gas and

208 producers and marketers that has a firm delivery requirement associated with it. Firm
209 supply is more reliable because the contract contains provisions for firm deliveries and
210 charges for non-performance.

211 **Q. What policies and procedures existed for evaluating third party suppliers, including**
212 **potential spot gas suppliers and firm gas suppliers, and for pursuing a best-cost**
213 **purchasing strategy in 2012?**

214 A. The Company executes all its firm and spot gas purchases under a gas purchase contract
215 which is signed by both parties. The Company's gas supply purchases in the spot market
216 are made in a competitive market involving a number of different marketers and
217 producers. For the majority of its supply, Nicor Gas solicits proposals from numerous
218 potential suppliers (approximately 110 companies) through a competitive bidding
219 procedure. Firm gas supplies are generally priced on market-based indices and are
220 evaluated on the basis of a variety of factors, including index premium, reliability,
221 diversity of supply source and flexibility. Nicor Gas deals with all potential gas suppliers
222 at arms' length and attempts to obtain the lowest price for the volumes in question subject
223 to reliability and credit considerations while also striving to include diverse business
224 enterprises in the portfolio of contracted suppliers. The overall objective of the gas
225 contracting process is to determine the best-cost supply portfolio on a fair and objective
226 basis as possible.

227 **Q. Which interstate pipelines did Nicor Gas have contracts with in 2012?**

228 A. During 2012, Nicor Gas had firm transportation agreements with seven interstate
229 pipelines which had interconnections with Nicor Gas – NGPL, Midwestern, Northern
230 Natural, Panhandle Eastern, Horizon, Northern Border and ANR. These agreements

231 prescribe a maximum level of daily service as well as points of receipt and delivery.
232 Additionally, Nicor Gas had firm transportation agreements with Tennessee Gas Pipeline
233 (“Tennessee”) and Texas Gas Transmission LLC (“Texas Gas”) which feed into
234 Midwestern.

235 **Q. Were any new pipeline agreements entered into or revised during 2012?**

236 A. Yes. In 2011, Nicor Gas negotiated contract extensions with Midwestern, NGPL, and
237 Northern Border that became effective in 2012 and entered into a new firm transportation
238 agreement with Tennessee that became effective in 2012. Additionally in 2011, Nicor
239 Gas elected to extend its firm transportation agreement with Horizon, an affiliated
240 interest. The election extended the term of the contract, which was previously scheduled
241 to expire in 2012, through mid-May 2015. This election was made pursuant to a
242 contractual extension right contained in Nicor Gas’ initial Horizon contract, the terms of
243 which were approved by the Illinois Commerce Commission on November 21, 2000 in
244 Docket No. 00-0365. Information regarding these contract extensions was provided in
245 2011 data request responses (Docket No. 11-0763) and is being provided again in this
246 proceeding’s data request responses.

247 In 2012, Nicor Gas negotiated several contract extensions with NGPL that
248 become effective in 2013. Also in 2012, Nicor Gas negotiated four contract extensions
249 with ANR, two of which became effective in 2012 and two of which become effective in
250 2013. These changes are more fully described in data request responses being provided
251 in this proceeding.

252 **Q. Did Nicor Gas reduce capacity on any pipeline effective for 2012?**

253 A. Yes. Nicor Gas' contract with Texas Gas for 47,000 MMBtu/day expired in 2012.
254 Further, Nicor Gas elected a contractual option in 2011 to terminate its agreement with
255 Tennessee as of October 31, 2012. Nicor Gas negotiated a new contract with Tennessee,
256 as mentioned previously, which became effective November 1, 2012 and replaced the
257 terminated Tennessee capacity and the expired Texas Gas capacity. These capacity
258 reductions and contract changes are more fully described in data request responses being
259 provided in this proceeding.

260 **V. FERC ACTIVITY**

261 **Q. Does Nicor Gas participate in FERC proceedings in an effort to minimize gas supply**
262 **costs for its customers?**

263 A. Yes. Whenever Nicor Gas determines that a FERC proceeding could have an impact on
264 the Company, Nicor Gas intervenes and actively participates in FERC filings made by its
265 pipeline transporters and in FERC rulemakings that generally affect all interstate natural
266 gas pipelines. Nicor Gas also participates as a member of the American Gas Association
267 ("AGA") in FERC proceedings. In addition, Nicor Gas monitors all FERC filings and
268 orders for proceedings of those pipelines with which it has contracts and interconnects,
269 namely ANR, Horizon, NGPL, Midwestern, Northern Border, Northern Natural,
270 Panhandle Eastern, Tennessee, Texas Gas and Alliance, as well as FERC's general
271 rulemakings and other general proceedings and investigations.

272 **VI. INTERNAL CONTROL POLICIES AND PROCEDURES**

273 **Q. Please describe Nicor Gas' internal control procedures.**

274 A. Nicor Gas has developed and implemented numerous internal control policies and
275 procedures related to gas supply. These policies ensure that proper and efficient

276 management controls are in place and that gas supply planning and contracting decisions
277 are well documented and receive the appropriate management review prior to execution.
278 During 2012, Nicor Gas continued to use a Gas Price Risk Hedging Policy. The current
279 hedge program will be described more fully later in my testimony.

280 In addition to these policies, Nicor Gas has internal control procedures, which
281 relate to enforcement of the Company's gas supply purchase contracts. All billing to
282 Nicor Gas from its suppliers for gas supply and transportation is checked for accuracy
283 and compliance with contract terms. This procedure includes verification of the dollar
284 amount billed to Nicor Gas as well as a reconciliation of volumes nominated with
285 volumes received.

286 Volumes delivered by pipelines to Nicor Gas are registered by meters located at
287 various delivery points throughout the system. The recorded volumes are converted to
288 Mcf at 1,000 Btu per cubic foot basis at 14.73 PSI. Volumes are compared to Nicor Gas'
289 Supervisory Control and Data Acquisition ("SCADA") telemeter data. If errors are
290 found, appropriate adjustments are made. All Nicor Gas' interconnecting pipelines
291 inspect, test and calibrate meters at each delivery point periodically. Records of
292 inspections are furnished to Nicor Gas. Nicor Gas periodically witnesses inspections and
293 calibrations at major metering points to the Company. The heating value, specific gravity
294 and composition of gas delivered to Nicor Gas' system are determined by means of
295 continuously recording chromatographs, which are also tested on a periodic basis.

296 **VII. GAS PRICE RISK HEDGING POLICY**

297 **Q. Briefly describe the purpose of Nicor Gas' Gas Price Risk Hedging Policy.**

298 A. The policy was developed in recognition of the fact that, as in most commodities markets,
299 the Company's costs of procuring natural gas supplies may be impacted by both short

300 term price volatility and longer term price trends. To address risks associated with these
301 commodity price movements, the Company has utilized financial instruments as a part of
302 its overall gas purchasing strategy.

303 **Q. Describe Nicor Gas' hedging activities in 2012.**

304 A. In 2012, Nicor Gas continued to use the Supply Price Risk Hedging Strategy which
305 continues to include the recognition of storage as a natural hedge and authorizes the use
306 of financial instruments to hedge a portion of supply purchases through fixed price
307 contracts and options. The objective of the strategy continues to be to reduce gas price
308 volatility. Details of Nicor Gas' hedging strategy are included in the Company's data
309 responses being provided as part of this proceeding.

310 **Q. Is there anything else you would like to discuss regarding Nicor Gas' 2012 gas price
311 risk hedging activity?**

312 A. Yes. Nicor Gas' clearing broker, NYMEX member MF Global Inc. ("MF Global"),
313 declared bankruptcy in October of 2011 and has been under investigation by federal
314 regulatory agencies regarding unaccounted-for customer funds. These funds were held
315 by MF Global in the form of margin deposits. NYMEX regulations require that margin
316 deposits be held by NYMEX member-brokers in "customer segregated accounts" to
317 protect customer funds. However, it appears MF Global may have violated exchange
318 rules and failed to protect customer funds. While most of Nicor Gas' margin deposit held
319 by MF Global has been recovered, a small portion has not yet been released. Nicor Gas
320 has been working with a bankruptcy attorney to collect the remaining portion,
321 approximately \$730,000, of its margin deposit through the bankruptcy proceeding. Nicor

322 Gas has filed a Commodity Futures Customer Claim Form with the MF Global
323 bankruptcy trustee and fully expects to collect the entire amount owed.

324 Although the brokerage firm's failure had no cost impact on the Company's PGA
325 to date, the possibility of a future PGA impact does exist. If any portion of the \$730,000
326 cannot be collected through the bankruptcy proceeding, Nicor Gas would then schedule
327 recovery of the remaining portion through the PGA. Since any such remaining amount
328 would be the result of prudent gas cost hedging activity made on behalf of Nicor Gas'
329 customers and not due to any improper or imprudent transactions made by Nicor Gas,
330 recovering any such remaining portion through the PGA would be appropriate.
331 Furthermore, Nicor Gas' Rider 6 – Gas Supply Cost allows for the recovery of price
332 management expenses.

333 **Q. Do you believe Nicor Gas' gas price risk hedging activity was prudent and in the**
334 **best interests of its customers?**

335 A. Yes. Nicor Gas used well understood, standard industry practices and transparent
336 processes for entering into a variety of instruments. Each strategy was designed to hedge
337 gas costs while avoiding speculation. It is the Company's belief that customers value
338 stable prices. While it is understood that hedging does not necessarily mean lowest
339 prices in the short run, it does result in more stable prices in the long run.

340 **VIII. CONCLUSION**

341 **Q. Does this conclude your direct testimony?**

342 A. Yes.