

STATE OF ILLINOIS  
ILLINOIS COMMERCE COMMISSION

COMMONWEALTH EDISON COMPANY )

Annual formula rate update and revenue )  
requirement reconciliation authorized by Section )  
16-108.5 of the Public Utilities Act. )

Docket No. 12-0321

DIRECT TESTIMONY OF MICHAEL L. BROSCHE

ON BEHALF OF THE

PEOPLE OF THE STATE OF ILLINOIS AND AARP

DATED JULY 17, 2012

**OFFICIAL FILE**

I.C.C. DOCKET NO. 12-0321

AG/AARP Exhibit No. 1.0

Witness Brosch

Date 9/25/12 Reporter \_\_\_\_\_

DIRECT TESTIMONY OF MICHAEL L. BROSCHE

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**I. INTRODUCTION / SUMMARY**

1 **Q. Please state your name and business address.**

2 A. My name is Michael L. Brosch. My business address is PO Box 481934, Kansas  
3 City, Missouri 64148-1934.

4  
5 **Q. By whom are you employed and in what capacity?**

6 A. I am a principal in the firm Utilitech, Inc., a consulting firm engaged primarily in  
7 utility rate and regulation work. The firm's business and my responsibilities are  
8 related to regulatory projects for utility regulation clients. These services include  
9 rate case reviews, cost of service analyses, jurisdictional and class cost allocations,  
10 financial studies, rate design analyses, utility reorganization analyses and focused  
11 investigations related to utility operations and ratemaking issues.

12 **Q. On whose behalf are you appearing in this proceeding?**

13 A. I am appearing on behalf of the People of the State of Illinois represented by the  
14 Attorney General, ("Attorney General" or "AG") and AARP (formerly the  
15 American Association of Retired Persons).

16 **Q. Will you summarize your educational background and professional experience  
17 in the field of utility regulation?**

18 A. Yes. AG/AARP Exhibit No. 1.1 is a summary of my education and professional  
19 qualifications. I have testified before utility regulatory agencies in Arizona,  
20 Arkansas, California, Florida, Hawaii, Illinois, Indiana, Iowa, Kansas, Michigan,  
21 Missouri, New Mexico, Ohio, Oklahoma, Texas, Utah, Washington, and Wisconsin  
22 in regulatory proceedings involving electric, gas, telephone, water, sewer, transit,  
23 and steam utilities. A listing of my previous testimonies in utility regulatory

24 proceedings is set forth in AG/AARP Exhibit No. 1.2. In Illinois, I have testified in  
25 several major proceedings before the Illinois Commerce Commission (“the  
26 Commission” or “the ICC”). These include Peoples Gas rate cases in Docket Nos.  
27 90-0007 and 07-0241, North Shore Gas Company Docket No. 92-0242, Illinois Bell  
28 Telephone Company in Docket Nos. 92-0448 and 92-0239, ComEd rate case  
29 Docket Nos. 07-0566 and 10-0467 and Ameren Illinois Utilities Docket Nos. 07-  
30 0585 through 07-0590. I also testified in ComEd Docket No. 09-0263 involving the  
31 Advanced Metering Infrastructure Pilot Program and Associated Tariffs and in  
32 response to ComEd’s alternative regulation proposal that was filed in Docket No.  
33 10-0527. I provided testimony in the first ComEd formula rate case, Docket No.  
34 11-0721 and in the two Ameren Illinois Utilities formula rate filings in Docket Nos.  
35 12-0001 and 12-0293.

36 **Q. What is the purpose of your testimony in this docket?**

37 A. My testimony is responsive to the second formula rate filing of Commonwealth  
38 Edison Company (“ComEd” or “Company”) in this Docket that is captioned as  
39 “Annual formula rate update and revenue requirement reconciliation authorized by  
40 Section 16-108.5 of the Public Utilities Act.” The Commission has established  
41 formula ratemaking policies and protocols for ComEd in its Order dated May 29,  
42 2012. In response to the Commission’s Order, on June 13, 2012 ComEd submitted  
43 a compliance filing that revised its asserted prospective revenue requirement and  
44 2011 reconciliation calculations. My testimony proposes a single new ratemaking  
45 adjustment to remove from revenue requirements certain Exelon/Constellation  
46 merger-related expenses that were recorded by ComEd in 2011. My testimony also  
47 sponsors excerpts from my Direct Testimony in Docket No. 11-0721 regarding the

48 average reconciliation rate base and reconciliation interest issues that are pending  
49 rehearing in Docket No. 11-0721, so as to preserve the record on these issues in  
50 Docket No. 11-0321.

51 **Q. Please summarize the recommendations that are set forth in your testimony.**

52 A. In 2011, ComEd's parent company, Exelon Corporation, negotiated and announced  
53 an agreement to merge with Constellation Energy, another public utility holding  
54 company headquartered in Baltimore, Maryland. ComEd identified about \$8  
55 million of expenses in 2011 that it included in its prospective and reconciliation  
56 revenue requirements. I explain in my testimony several reasons why these  
57 expenses should not be borne by ComEd's ratepayers and propose an accounting  
58 adjustment to exclude these expenses in determining the Company's formula  
59 revenue requirement. Beyond this single new adjustment, I am sponsoring excerpts  
60 from my Direct Testimony in Docket No. 11-0721 that explain why an average rate  
61 base should be used to calculate ComEd's reconciliation revenue requirement and  
62 why a short-term debt interest rate should be applied to the net of deferred income  
63 tax balance of any over- or under-recoveries of ComEd's revenue requirement when  
64 reconciliation calculations are performed.

65 **Q. What information have you relied upon in formulating your**  
66 **recommendations?**

67 A. I have relied upon ComEd's pre-filed testimony and exhibits in this Docket,  
68 including the June 13 compliance filing in response to the Commission's May 29  
69 Order in Docket No. 11-0721. I also have relied upon the Company's responses to  
70 data requests submitted by Staff and the AG and a copy of Public Act Numbers 97-  
71 0616 and 97-0646, adding 220 ILCS 5/16-108.5 to the Public Utilities Act, that was

72 provided to me by AG counsel. Finally, I also rely upon my prior experience with  
73 regulation of public utilities over the past 33 years, including significant experience  
74 in Illinois and with alternative forms of regulation for public utilities.

75 **Q. Have you prepared an accounting schedule to summarize the merger expense**  
76 **adjustment being proposed in your testimony?**

77 A. Yes. AG/AARP Exhibit 1.3 sets forth the revenue requirement adjustment being  
78 proposed in my testimony.

79 **Q. ComEd has revised its revenue requirement calculations, as compared to its**  
80 **original filing in this docket, in apparent compliance with the Commission's**  
81 **May 29, 2012 Order in Docket No. 11-0721. Have you examined the**  
82 **Company's compliance filing in sufficient detail to identify and develop all**  
83 **ratemaking adjustments that may be needed to determine just and reasonable**  
84 **rates for ComEd?**

85 A. No. With available time and resources, Mr. Effron and I have attempted to verify  
86 the accuracy and completeness of the Company's filing and its compliance with the  
87 May 29 Order in Docket No. 11-0721. However, our work should be viewed as  
88 cumulative with any issues and adjustments raised by Staff and other parties  
89 because of the volume of information to be examined and the limited time available  
90 to respond to the Company's voluminous filing.

91

92 **II. MERGER EXPENSES.**

93 **Q. Is ComEd seeking to recover merger-related expenses as part of its asserted**  
94 **2011 revenue requirements?**

95 A. Yes. According to ComEd's corrected response to Data Request No. AG 2.03, a  
96 total of \$8.1 million of merger-related costs were recorded as expense in 2011, of  
97 which \$7.2 million is included in jurisdictional expenses and the Company's  
98 revenue requirement. I have included a copy of the original and corrected version  
99 of this response as AG/AARP Exhibit 1.4.

100 **Q. Do these expenses relate to the recently completed merger of Exelon**  
101 **Corporation with Constellation Energy Group?**

102 A. Yes. From October of 2010 and continuing into early 2011, Exelon and  
103 Constellation executives met at different times to discuss a possible business  
104 combination and the potential strategic benefits of such a merger. These  
105 discussions expanded in January 2011 with the execution of mutual confidentiality  
106 and joint defense agreements, the retention of investment banking advisors and  
107 counsel and commencement of the sharing of due diligence information. During  
108 late January 2011, each of the companies retained additional outside professional  
109 advisors, including consultants, accountants and communications firms, to assist  
110 management of each company with the evaluation of issues and negotiation of  
111 terms. After a series of management and board meetings at both companies  
112 continuing into the spring of 2011, a merger agreement was executed on April 28,  
113 2011. The merger was approved by Maryland regulators and the Federal Energy  
114 Regulatory Commission ("FERC") and was formally completed on March 12,  
115 2012. I have attached as AG/AARP Exhibit 1.5 a copy of a summary fact sheet  
116 regarding the merger.

117 **Q. Why have you proposed to exclude the 2011 merger-related expenses that were**  
118 **recorded by ComEd?**

119 A. The expenses incurred by ComEd in connection with the Exelon/Constellation  
120 merger should not be included in determining formula rates for the following  
121 reasons:

122 1. Exelon/Constellation merger expenses are not necessary or reasonable  
123 costs incurred to operate the regulated utility, but rather are parent  
124 company ownership costs incurred by Exelon to expand and manage its  
125 portfolio of businesses.

126 2. Recovery of parent company merger expenses from utility customers  
127 improperly would shift the risks of merger integration from shareholders  
128 to ratepayers.

129 3. The Exelon/Constellation merger is unrelated to ComEd operations and  
130 was never brought to the Commission for approval under Section 7-204 of  
131 the Public Utilities Act. Accordingly, the Commission has never had the  
132 opportunity to evaluate the treatment of merger-related costs and any  
133 potential cost savings for ratemaking purposes.

134 4. ComEd has not demonstrated that these merger expenses are reasonable,  
135 necessary or prudently incurred ComEd utility operations expenses.

136 5. Any claimed future merger synergies or cost savings that may be asserted  
137 as justification for immediate merger expense recovery from ratepayers  
138 are speculative, highly uncertain and are nearly impossible to accurately  
139 quantify.

140

141 **Q. How does the Company explain its proposed inclusion of merger-related**  
142 **expenses within the asserted revenue requirement for ComEd?**

143 A. According to ComEd's response to AG Data Request 2.03:

144 The non-incremental (internal) integration costs incurred by  
145 ComEd and Exelon Business Services Company ("BSC") are  
146 primarily payroll related costs for employees engaged in merger  
147 integration activities. These activities focused on the combination  
148 of shared services functions including IT, Supply, Finance, Human  
149 Resources, Payroll and Accounts Payable processing, Legal, etc.  
150 External integration costs included external consultants and other  
151 expertise as needed. Such integration efforts are necessary to plan  
152 for the future shared services organization, consolidate operations  
153 of two separate companies, standardize processes and systems,  
154 adopt best practices, and eliminate duplicate positions to obtain  
155 future economies of scale and associated synergy savings. The  
156 expenses represent the upfront costs of achieving savings from the  
157 consolidation of the two organizations, which will more than offset  
158 the upfront costs. Because these savings will be included in  
159 delivery service rates in future years, the upfront costs represent  
160 prudently incurred delivery service costs.

161  
162 Thus, it would appear that ComEd is seeking cost recovery for the ComEd  
163 share of allocated merger integration costs based on the unsubstantiated  
164 premise that eventually sufficient merger synergies and cost savings in the  
165 future will be "achieved" from the consolidation of Exelon operations with  
166 the acquired Constellation businesses in sufficient magnitude to pay for  
167 incremental merger costs being incurred now.

168 **Q. Has the Company provided any evidence to support its premise that merger**  
169 **savings will eventually be realized by ComEd in sufficient amounts to pay back**  
170 **the merger integration costs?**

171 A. No. The Company's direct testimony did not address the merger, anticipated  
172 merger synergies or rate recovery of merger-related incurred expenses. At the time  
173 this testimony was being prepared, AG discovery was outstanding seeking  
174 additional information regarding the costs incurred by ComEd or allocated to it  
175 from affiliated companies.

176 Q. Did the Maryland Public Service Commission accept the merger synergies  
177 studies produced by Exelon and Constellation and permit unrestricted  
178 recovery of merger expenses in future Baltimore Gas & Electric (“BG&E”)  
179 rate cases?

180 A. No. Order No. 84698 issued by the Public Service Commission of Maryland on  
181 February 17, 2012 indicated an intention to attempt an accounting for “merger-  
182 related savings” in future rate cases, but found the applicants’ projected merger  
183 synergies to be inadequate to qualify as a public interest benefit:

184 The Applicants have presented extensive evidence as to  
185 various benefits that will inure indirectly to all BGE ratepayers in the  
186 form of synergy savings, the sharing of “best practices,” and  
187 lowering BGE’s costs for “shared services.” Most significantly, the  
188 Applicants estimate that BGE ratepayers will realize, through rate  
189 reductions or postponed rate increases, \$87.3 million in benefits  
190 based upon merger-related synergy savings. The Applicants  
191 quantified this amount through a consulting firm’s analysis that  
192 combined company-wide savings and then allocated those savings  
193 among the Applicants’ competitive and regulated business segments,  
194 including BGE. Staff and MEA even suggested that these savings  
195 might be under-stated, highlighting the need for this Commission to  
196 ensure that BGE ratepayers actually receive the full extent of any  
197 merger-related savings.

198 We do not discount the Applicants’ firm belief that such  
199 benefits will ultimately accrue to ratepayers, and we will require  
200 BGE to fully account for all merger-related savings in its next rate  
201 case. However, projections of benefits through synergies, “shared  
202 services” or “best practices” are inherently speculative and, to the  
203 extent they materialize, will likely benefit ratepayers only as  
204 “forgone requests for rate relief,” which we have previously held to  
205 be too intangible to qualify as a benefit under PUA § 6-105. Order  
206 9271, p.90

207  
208 The Maryland Order imposed 40 very detailed conditions upon approval of  
209 the transaction that were designed to ensure that the merger would cause no  
210 harm to ratepayers and would provide certain, specific and measurable  
211 benefits to ratepayers, including the following provisions to address

212 concerns about changes in corporate cost allocations, merger cost recovery  
213 and claimed merger savings:

214 23) Shared Services Comparison: As part of its Cost Allocation Manual  
215 filings for 2014, 2015, and 2016, BGE shall provide the Commission with a  
216 side-by-side comparison, by function, of (i) its post-Merger shared services  
217 costs for 2013, 2014, and 2015 and (ii) its equivalent pre-Merger functional  
218 costs for 2011.

219  
220 24) Tracking Charges for Services Provided to BGE: In the first quarter  
221 after the first full calendar year following consummation of the Merger,  
222 BGE shall prepare and file with the Commission a side-by-side comparison  
223 of the corporate component of Exelon's service company charges to BGE  
224 for that full calendar year with the corporate component of CEG's 2011  
225 charges to BGE.

226  
227 25) Tracking Merger Savings: BGE shall track Merger savings and  
228 account for such savings in its next electric rate proceeding and gas rate  
229 proceeding.

230  
231 26) No Transaction Cost Recovery: BGE shall not seek recovery in rates  
232 of: (i) any acquisition premium or "goodwill" associated with the Merger; or  
233 (ii) transaction costs incurred in connection with the Merger by Applicants  
234 or their subsidiaries. The categories of "transaction costs" are the following  
235 incurred with respect to consummation of the Merger: (i) consultant,  
236 investment banker, and legal fees; (ii) change in control or retention  
237 payments; and (iii) costs associated with the shareholder meetings and proxy  
238 statement/registration statements related to the Merger.

239  
240 27) No Relocation of BGE Employees: Exelon shall not, without prior  
241 Commission approval, relocate any BGE employees to the Baltimore CEG  
242 Headquarters.

243  
244 28) Neutral Merger Accounting: Exelon and BGE shall ensure that Merger  
245 accounting is rate-neutral for BGE's customers. Exelon and BGE shall ensure that  
246 any accounting treatments associated with Merger accounting do not affect rates  
247 charged to BGE customers or the calculation of BGE's equity level pursuant to  
248 Commission Order No. 82986 in Case No. 9173.

249

250 **Q. Beyond these conditions with respect to merger costs and planned tracking of**  
251 **potential merger synergy savings, did the Maryland PSC demand more**

252 **tangible and immediate benefits for BG&E ratepayers as a condition of merger**  
253 **approval?**

254 A. Yes. In a category of conditions captioned, "*Certain, Specific and Measurable*  
255 *Benefits to Ratepayers,*" the Maryland Order approved a \$100 per BG&E  
256 residential customer direct rate credit after the merger was completed and required  
257 funding of incremental energy efficiency and low income energy assistance for  
258 BGE customers:

259 33) Residential Rate Credit: Exelon shall, within 90 days after  
260 consummation of the Merger, fund a one-time distribution of \$100 per BGE  
261 residential customer in direct rate credits, which shall be credited within 90  
262 days after consummation of the Merger, and amount to approximately \$112  
263 million, and which shall not be recoverable in rates. The credits will be  
264 provided for all residential customers of record with active accounts on a  
265 specified date following the Merger. Residential customers served under  
266 both a residential electric schedule and a residential gas schedule will  
267 receive one credit.

268  
269 34) Customer Investment Fund: Exelon shall invest \$113.5 million over a  
270 three-year period in an interest bearing Customer Investment Fund  
271 subsequent to the consummation of the Merger. Funds shall be credited in  
272 equal installments, with the first installment credited within 90 days after  
273 consummation of the Merger, or as otherwise approved by the Commission,  
274 and shall not be recoverable in rates. This investment shall be directed to a  
275 fund for the purpose of providing long-term benefits in the form of energy  
276 efficiency and low-income energy assistance to BGE customers. These  
277 funds shall be directed towards the goals set forth in this Order, which we  
278 will specify after further proceedings to determine their most effective use.  
279

280 The imposition of merger approval conditions that immediately and tangibly benefit  
281 customers of BG&E, in addition to restrictions placed upon merger cost recovery in  
282 Maryland, is an indication of that Commission's concerns regarding claimed merger  
283 savings being sufficient to offset merger costs.

284 Q. **How do the merger approval conditions in Maryland compare to ComEd's**  
285 **proposed treatment of the Constellation merger expenses in Illinois?**

286 A. ComEd proposes to include any merger costs it may incur, either directly or through  
287 allocations from affiliates, for recovery through formula rates. Then, in the event  
288 any synergies or cost savings are realized in the future by ComEd, they would also  
289 flow through future annual formula rate calculations.

290 **Q. Did ComEd, Exelon or Constellation ever file a petition for approval of a**  
291 **reorganization/merger under Section 7-204 of the Public Utilities Act in**  
292 **Illinois?**

293 A. No, they did not.

294 **Q. Has the Commission previously allowed recovery of merger-related costs in**  
295 **determining the revenue requirements of Illinois utilities?**

296 A. Yes, but only within the context of a finding under Section 7-204 of the Act that the  
297 merger was in the public interest.

298 **Q. Is there any certainty that large utility mergers will actually produce merger**  
299 **savings for ratepayers of the regulated subsidiaries of merged holding**  
300 **companies?**

301 A. The realization of merger savings depends on many factors, among them whether  
302 the post-merger utility is successful in its efforts to: 1) realign staffing with retention  
303 and severance programs, 2) relocate personnel and consolidate management, 3)  
304 integrate complex back-office automated systems, 4) evaluate and standardize  
305 disparate methods of operation, and 5) implement all these and other required  
306 changes without disrupting service continuity. Generally speaking, there are  
307 considerable complexities, costs and risks associated with combining large business  
308 organizations, reorganizing management structures and integrating the many  
309 complex automated systems that are used to support the businesses. In the Joint

310 Proxy issued by Exelon and Constellation in connection with merger, these risks  
311 were disclosed in the following way:

312 • *Transaction Costs.* Substantial costs will be incurred in connection with  
313 the merger, including the costs of integrating the businesses of Exelon and  
314 Constellation and the transaction expenses arising from the merger.

315  
316 • *Integration.* There are challenges inherent in the combination of two  
317 business enterprises of the size and scope of Exelon and Constellation,  
318 including the possibility the anticipated cost savings and synergies and other  
319 benefits sought to be obtained from the merger might not be achieved in the  
320 time frame contemplated or at all and the possibility that cost savings and  
321 synergies may not be able to be obtained across the combined nuclear  
322 business given Constellation's partial ownership of its nuclear facilities.

323  
324 • *Personnel.* The potential for business uncertainty pending completion of  
325 the merger, including uncertainty regarding the level and impact of  
326 reductions in headcount as a means to achieve transaction-related synergies,  
327 could have an adverse impact on the ability to attract, retain and motivate  
328 key personnel until the merger is completed.

329

330 These merger-related risks and costs, under the ratemaking approach used by  
331 ComEd, would be passed through to Illinois ratepayers as a result of annual,  
332 formula ratemaking despite the facts that the merger does not directly involve  
333 ComEd's distribution operations and the Commission has never made any specific  
334 evaluation of whether merger savings can be expected by ComEd and should be  
335 explicitly recognized in rates for distribution operations.

336 **Q. Was the Exelon/Constellation merger driven solely or primarily by senior**  
337 **managements' interest in achieving administrative cost synergies?**

338 **A.** No. According to the Joint Proxy dated October 11, 2011, the Strategic  
339 Considerations listed as considered by the Exelon board of directors as the "strategic  
340 rationale for the merger" included a number of factors other than regulated utility  
341 operating efficiencies and cost savings. I have included at AG/AARP Exhibit

342 1.6.excerpts from the Joint Proxy to illustrate the focus upon retail energy  
343 marketing, increased business scale and scope, business risk reduction due to  
344 generation fleet diversification, regulatory diversity and the shared strategic vision  
345 of management. There is little opportunity for operational synergies to be realized  
346 by ComEd, given that Baltimore Gas & Electric is quite remote from the ComEd  
347 service territory.

348 **Q. How would ComEd's proposed ratemaking treatment of merger-related**  
349 **expenses impact ratepayers?**

350 A. The utility's proposed full, immediate and automatic recovery of merger expenses  
351 would shift all risks and costs associated with merger integration from Exelon  
352 shareholders to Illinois ratepayers. As noted above, ComEd has made no showing  
353 that merger synergies will eventually be realized in sufficient magnitude to offset  
354 the costs that are incurred to integrate the Constellation and Exelon business units.  
355 Further, a perverse incentive to allocate costs to Illinois may result if automatic and  
356 immediate recovery of merger costs from Illinois ratepayers is allowed, when the  
357 Maryland Commission has rejected recovery of merger costs from consumers and  
358 has imposed rate-neutral accounting requirements that do not apply in Illinois. In  
359 addition, the basis of the planned attribution of merger costs to ComEd Illinois in  
360 relation to the size of claimed or potential savings is of great concern given that a  
361 substantial portion of the merged business involves non-regulated generation  
362 operations and utility operations in Maryland that have no contiguous boundaries or  
363 apparent synergies with ComEd's Illinois distribution operations.

364 **Q. When a utility holding company management elects to change its portfolio of**  
365 **business holdings through mergers or divestitures, should the costs of such**

390           oversee, manage and expand its portfolio of investment holdings. The post-merger  
391           Exelon holding company should absorb its comparable “ownership” costs out of  
392           earnings, rather than attribute such costs to its regulated utility subsidiaries.

393   **Q.       What specific adjustments should be made to the 2011 revenue requirement to**  
394   **remove the merger-related expenses ComEd has recorded?**

395   A.       I recommend that the \$7,213,346 of jurisdictional expenses set forth in AG 2.03  
396   Corrected Attachment 1 (AG/AARP Exhibit 1.3) be removed from 2011 expenses  
397   included in determining the prospective revenue requirement, as well as in the  
398   reconciliation and collar computations. AG/AARP Exhibit No. 1.3 sets forth the  
399   resulting adjustment that is required. The \$17,290 of capitalized merger costs  
400   identified in this AG 2.03 Attachment 1 should be treated as an adjustment reducing  
401   ComEd’s rate base computations.

402   **Q.       Will a similar adjustment be required in future ComEd formula rate case**  
403   **filings?**

404   A.       Yes. The merger transaction was completed in March of 2012. Merger transaction  
405   and integration efforts and the associated costs are therefore likely to be  
406   concentrated within calendar year 2012 and should be the subject to Commission  
407   attention in future formula rate case proceedings.

408

409                           **III.       DOCKET NO. 11-0721 REHEARING ISSUES.**

410

411                           1.       **Use of an Average Rate Base for Reconciliation Purposes**

412

413   **Q.       The Commission has approved rehearing of several issues addressed in Docket**  
414   **No. 11-0721, the first ComEd formula rate case. Are you repeating the**

366 **changes be attributed to its regulated utility subsidiaries and become part of**  
367 **the regulated utility's revenue requirements?**

368 A. No. Merger and divestiture activity at the utility parent company level is an  
369 investment portfolio management activity that should be viewed as an "ownership"  
370 cost, rather than a utility operations expense. Outside of regulation, non-utility  
371 parent/holding companies serving competitive businesses would have no  
372 opportunity to change the market prices of their products and services in order to  
373 directly recover merger transaction and integration expenses. Instead, the costs  
374 incurred by the parent company to manage its portfolio of controlled subsidiary  
375 businesses must be absorbed out of investment income earned from such  
376 investments. Utility subsidiaries of such parent/holding companies that include  
377 substantial non-regulated generation operations and out-of-state operations should  
378 not be allowed to allocate and recover parent company merger transaction and  
379 integration costs simply because of the opportunities created under formula  
380 ratemaking in Illinois.

381 **Q. Does a mutual fund, hedge fund or private equity investor have any**  
382 **opportunity to recover the costs of portfolio management from the customers**  
383 **of companies that are within the portfolio through formula driven price**  
384 **increases?**

385 A. Not normally. The transaction and integration costs incurred by an institutional  
386 investor are normally absorbed by the parent/owner and funded out of the  
387 investment income achieved while holding the investment or through gains  
388 experienced when disposing of the investment. For example, a mutual fund must  
389 charge a management or other fee to its investors to recover costs it incurs to

415 **testimony you provided in that Docket with regard the need to utilize an**  
416 **average rate base in calculating the reconciliation revenue requirement?**

417 A. Yes. I have included as AG/AARP Exhibit 1.7 excerpts from my Direct Testimony  
418 in Docket No. 11-0721 addressing that issue. Pending any modification of its May  
419 29, 2012 Order, the Commission's decision to adopt use of an average rate base in  
420 reconciliation proceedings remains applicable here. Unless and until the  
421 Commission rules otherwise, the reconciliation rates should reflect use of an  
422 average rate base, rather than a year-end rate base, for all of the reasons stated in my  
423 testimony in Docket No. 11-0721. I am incorporating by reference that testimony,  
424 as attached hereto as AG/AARP Ex. 1.7.

425 **2. Reconciliation Interest Rate**

426 **Q. How did the Commission treat the issue of establishing an interest rate for**  
427 **reconciliation balances and credits under formula rates?**

428 A. In its Order in Docket 11-0721, the Commission adopted a 3.42% interest rate on  
429 the reconciliation balance, which it described a "the weighted costs of short-term  
430 and long-term debt [and which] exclude[d] the weighted cost of common equity."<sup>1</sup>  
431 However, the Commission later granted rehearing on this issue.

432 **Q. Is the interest rate for the reconciliation balances and credits under formula**  
433 **rates relevant in this docket?**

434 A. Yes. However, the interest rate is still under consideration by the Commission due  
435 to the pending rehearing. I do not know how or when the Commission will resolve  
436 this issue, and address it here in case it is not resolved in Docket 11-0721 prior to  
437 the final order in this docket.

---

<sup>1</sup> Docket 11-0721, Order at 166.

438

439 **Q. Have you also included excerpts of your previous Direct Testimony from**  
440 **Docket No. 11-0721 regarding the appropriate interest rate to be applied in**  
441 **calculating reconciliation refunds and surcharges?**

442 A. Yes. AG/AARP Exhibit 1.8 contains a copy of the reconciliation interest rate Direct  
443 Testimony that I sponsored in Docket No. 11-0721. I hereby incorporate that  
444 testimony by reference in this docket.

445 **Q. In its Order dated May 29, 2012 in Docket No. 11-0721, did the Commission**  
446 **address your proposal that a net-of income tax method be used to apply**  
447 **interest to reconciliation balances?**

448 A. At page 167 of its Order, the Commission stated, "The Commission declines to adopt  
449 this recommendation. ComEd contends that this recommendation does not provide  
450 ComEd with cash. AG/AARP provide little information establishing that this procedure  
451 is within generally accepted accounting procedures, or that it would be of benefit to  
452 ComEd or to ratepayers."

453 **Q. Does ComEd record a regulatory asset or liability associated with the**  
454 **reconciliation of its annual revenue requirement on its books?**

455 A. Yes. The revenue requirement amount owed to, or recoverable from ratepayers is  
456 recorded by ComEd as a regulatory asset or liability. Statement of Financial  
457 Accounting Standards 71 ("SFAS 71")<sup>2</sup> recognizes that a unique consideration is  
458 introduced by rate regulation that may impact the relationship of costs and revenues.  
459 Regulators sometimes include incurred costs in the revenue requirement in a period  
460 other than the period in which the costs would be charged to expense by an

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<sup>2</sup> Accounting Standards have recently been codified with legacy SFAS 71 now included within Accounting Standards Codification ("ASC") 840 and 980.

461 unregulated enterprise and that procedure can create new regulatory assets (future  
462 cash inflows from the rate-making process), can reduce assets (reductions of future  
463 cash inflows from the rate-making process), or may create new regulatory liabilities  
464 (future cash outflows that will result from the rate-making process). Thus, under  
465 SFAS 71, a regulated utility is required to capitalize a cost as a regulatory asset or  
466 recognize an obligation as a regulatory liability, if it is probable that through the  
467 ratemaking process there will be a corresponding increase or decrease in future  
468 revenues.

469 **Q. Has ComEd recorded regulatory asset/liability balances pursuant to SFAS 71**  
470 **because of the formula rate case reconciliation procedures?**

471 A. Yes. In its response to Data Request No. AG 3.01, ComEd indicated that it had  
472 recorded a Regulatory Asset balance of \$29,005,000 as shown in its FERC Form 1,  
473 page 232.1, Line 9, "which represents the estimated under-recovery of ComEd's  
474 revenue requirement in 2011 (reconciliation) as of December 31, 2011, determined  
475 using the formula rate methodology allowed under the Energy Infrastructure  
476 Modernization Act ("EIMA")." This estimated amount was later changed after  
477 ComEd evaluated changes required in the Commission May 29 Order in Docket No.  
478 11-0721, but a regulatory asset/liability balance is required to be recognized on the  
479 Company's books in accordance with Generally Accepted Accounting Principles  
480 ("GAAP") to properly account for the effects of regulation on the Company's  
481 accrual-basis revenues and earnings. I have included a copy of this data request  
482 response as AG/AARP Exhibit 1.9.

483 **Q. Does ComEd record Accumulated Deferred Income Taxes ("ADIT") associated**  
484 **with its formula rate regulatory asset/liability balance?**

485 A. Yes. As indicated in the response to AG 3.01, the per books ADIT balance  
486 associated with the \$29 million that ComEd estimated it would collect through  
487 reconciliation was a credit of \$11.944 million.<sup>3</sup> In this response, ComEd stated,  
488 “The deferred income tax balance is treated as non-jurisdictional because the  
489 regulatory asset is not included in rate base.”

490 **Q. What do the deferred taxes associated with the reconciliation regulatory asset**  
491 **or liability represent?**

492 A. The recorded ADIT amount associated with the EIMA reconciliation regulatory  
493 asset or liability represents the estimated income tax cash flow savings arising from  
494 the book/tax timing difference between when deductible expenses are incurred and  
495 when the related taxable revenues will be collected as a result of the reconciliation  
496 process. Using ComEd’s accounting estimates mentioned in the AG 3.01 response,  
497 the Company will defer the income tax recognition of about \$29 million of  
498 reconciliation revenues to be recovered in 2013 as a result of the fact that Section  
499 16-108.5 allows it to retroactively reconcile its revenue requirement. All of the  
500 related tax deductible *expenses* and other costs incurred in 2011 would be  
501 recognized on the 2011 Exelon income tax return, creating a timing difference and  
502 an associated ADIT credit balance of \$11.944 million, which represents non-  
503 investor funds available to the utility from income tax deferrals.

504 **Q. Is the Company correct in excluding from rate base the recorded ADIT**  
505 **balances associated with the reconciliation regulatory asset simply because,**  
506 **“the regulatory asset is not included in rate base,” as noted in AG 3.01?**

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<sup>3</sup> See ComEd Ex. 10.3 WP 4, page 4 of 4 at line 95.

507 A. No. There is more to this story. The income tax deferral results in ComEd having  
508 non-investor, ADIT funds available to it prior to final recovery of the full  
509 reconciliation amount, and these non-investor funds must be recognized somewhere,  
510 either in calculating rate base or in calculating the interest applicable to the  
511 reconciliation balance. The rate base exclusion of ADIT proposed by ComEd is  
512 only reasonable if the interest accrued on the reconciliation balance is applied to a  
513 net-of income tax balance, as I recommended in Docket No. 11-0721.

514 **Q. In Docket No. 11-0721, ComEd argues that the recorded ADIT liability does**  
515 **not provide a source of cash to ComEd. Do the recorded ADIT amounts**  
516 **associated with reconciliation regulatory asset/liability balances provide**  
517 **ComEd with cash?**

518 A. Yes. When the collection of taxable revenues lags behind the deduction of expenses  
519 on ComEd/Exelon income tax returns, there is a cash flow benefit to the Company  
520 because the Company retains revenues that would otherwise be used to pay income  
521 taxes. Alternatively, if ComEd's collection of taxable revenues occurs more  
522 rapidly than deductible expenses are incurred, the Company's income taxes become  
523 payable sooner and cash flow is again impacted. While the cash flows of actually  
524 collecting or refunding the reconciliation balances are delayed pending  
525 reconciliation, interest is accrued throughout the collection or recovery period to  
526 compensate for the timing of such cash flows. It is important to recognize the  
527 timing of both the reconciliation revenues and the related income taxes to fully  
528 account for all of the cash flows associated with formula ratemaking.

529 **Q. The Commission's Order in Docket No. 11-0721 indicates a concern that**  
530 **recognition of formula ratemaking-related ADIT may not comply with**

531           **Generally Accepted Accounting Principles. Does ComEd maintain its books in**  
532           **compliance with Generally Accepted Accounting Principles?**

533    A.       Yes. The Company’s auditors have certified that ComEd and Exelon financial  
534           accounting is in compliance with GAAP.<sup>4</sup> There is no dispute that ComEd  
535           maintains its books in accordance with GAAP or that ADIT must be recorded in  
536           connection with the reconciliation regulatory asset/liability balance because the  
537           reconciliation process creates a book/tax timing difference. The only real dispute is  
538           how to treat the ADIT arising from the reconciliation process for ratemaking  
539           purposes. GAAP does not provide any direction to regulators about which ADIT  
540           balances are jurisdictional or how ADIT balances should be treated in formula  
541           ratemaking proceedings. ComEd would prefer to retain these ADIT benefits for  
542           shareholders by excluding them from rate base and also ignoring them when  
543           applying interest to the reconciliation balance to be charged or credited to  
544           customers. ComEd’s approach, would allow the Company to collect more than the  
545           actual costs associated with the reconciliation balance by ignoring the tax timing  
546           differences recognized by GAAP and quantified as \$11.944 million.<sup>5</sup> The more  
547           equitable approach is to not ignore income tax effects, but to instead apply interest  
548           on a net of income tax basis when calculating charges or credits to customers on  
549           ComEd Ex. 10.2, Schedule FR A-4. This was the approach I recommended in  
550           Docket No. 11-0721.

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<sup>4</sup> In its Annual Report for 2011 at page 41, Exelon states, “Our independent registered public accounting firm, PricewaterhouseCoopers LLP (PwC), issued a report dated Feb. 9, 2012, on its integrated audit of our consolidated financial statements and our internal control over financial reporting. In its report PwC expressed an unqualified opinion that those consolidated financial statements present fairly, in all material respects, the financial position of Exelon Corporation and its subsidiaries at Dec. 31, 2011, and 2010, and the results of their operations and their cash flows for each of the three years in the period ended Dec. 31, 2011, in conformity with accounting principles generally accepted in the United States of America.”

<sup>5</sup> See ComEd Ex. 10.3 WP 4, page 4 of 4 at line 95.

551 Q. After the issuance of the Commission May 29 Order in Docket No. 11-0721, has  
552 the \$29 million regulatory asset now become a large regulatory liability to be  
553 returned to customers in the Company's compliance filing?

554 A. Yes. Under circumstances involving a refund to ratepayers, the application of the  
555 reconciliation interest rate to a net of tax basis would serve to decrease the  
556 Company's refund obligation (and increase the reconciliation revenue requirement),  
557 by reducing total interest amounts accrued. However, regardless of the immediate  
558 ratepayer/shareholder impact, a complete accounting for reconciliation interest  
559 requires that the related income tax deferral effects not be ignored.

560 Q. What do you recommend regarding reconciliation interest calculations?

561 A. I continue to recommend that the interest calculations appearing at Schedule FR A-4  
562 of the formula rate template be modified to account for ADIT associated with the  
563 reconciliation balance. Although it would also be correct to remove non-investor  
564 supplied funds represented by ADITs from the reconciliation balance subject to  
565 interest, given the structure of Schedule FR A-4, where the nominal amount of the  
566 "variance" is amortized over the twelve months of "Yr X," the most practical way to  
567 account for ADIT effects is to proportionately reduce the allowed interest rate to a  
568 net of income tax equivalent rate. This can be accomplished by multiplying the  
569 Commission-approved interest rate at line 4 by the inverse of the composite income  
570 tax rate on a new line 5, to determine an equivalent net of income tax rate on a new  
571 line 6. Mathematically, using the values in ComEd Ex. 10.2 at Schedule FR A-4,  
572 this would appear as follows:

573

Ln	Description	Source	Amounts
4	Annual Interest Rate	ICC Order Dkt 11-0721	3.42%
5	Net of Tax Factor	1 - 41.175% (Sch FR C-4, line 4)	.58825
6	Net of Tax Rate	Line 4 * Line 5	2.01%

574

575

Factoring the allowed Annual Interest Rate to reflect the tax impact of the delayed

576

revenue recovery and the ADIT arising from the reconciliation process recognizes

577

the effect of the extra cash retained by the Company due to the income tax deferrals

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reflected in the ADIT balance and is a more precise accounting for such income tax

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effects. Another benefit of my recommended approach is that it accurately and

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effectively matches the ADIT balance to the ultimately approved reconciliation

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balance, correcting for any imprecise estimates that may have been recorded as

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ADIT balances on the Company's books. This approach captures the actual cost of

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the reconciliation to the Company and is superior to simply ignoring the effect of

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the tax timing difference by excluding the recorded ADIT balances from rate base

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as ComEd has proposed.

586 **Q.**

**If the reconciliation interest rate is modified by future Commission order,**

587

**should the "Net of Tax Factor" shown in your table be applied to any revised**

588

**interest rate used in the future?**

589 **A.**

Yes.

590 **Q.**

**Does this conclude your testimony at this time?**

591 **A.**

Yes.