

**STATE OF ILLINOIS
ILLINOIS COMMERCE COMMISSION**

COMMONWEALTH EDISON COMPANY)	
)	Docket No. 12-0298
Petition for Statutory Approval of a Smart)	
Grid Advanced Metering Infrastructure)	
Deployment Plan pursuant to Section 16-108.6)	
of the Public Utilities Act)	

**DIRECT TESTIMONY OF MIRIAM HORN
ON BEHALF OF THE CITIZENS UTILITY BOARD AND
THE ENVIRONMENTAL LAW AND POLICY CENTER**

CUB/ELPC Exhibit 1.0

May 11, 2012

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1 **I. INTRODUCTION AND SUMMARY OF CONCLUSIONS**

2 **Q. Please state your name and business address.**

3 A. My name is Miriam Horn and my business address is 257 Park Avenue South, New
4 York, New York 10010.

5 **Q. By whom are you employed and in what capacity?**

6 A. I am employed by the Environmental Defense Fund (“EDF”) as Director of EDF’s
7 Smart Grid Initiative. EDF is a non-profit organization whose mission is to preserve
8 the natural systems on which all life depends. Guided by science and economics,
9 EDF strives to find practical and lasting solutions to the most serious environmental
10 problems. My team and I work with key stakeholders to set specific environmental
11 performance criteria for smart grid deployment and develop regulatory reforms and
12 new electric sector business models to create market opportunities for entrepreneurs
13 with innovative energy technologies and services and transform traditionally
14 conservative utilities into agents of change.

15 Beyond Illinois, we are currently working with utilities and key stakeholders
16 to design smart grid deployments and reform market rules in several other states
17 and in the regional and federal context. In Texas, EDF is a founding partner of the
18 Pecan Street Project, the nation’s most comprehensive smart grid pilot project,
19 where we have been deeply involved in the design of Austin’s future energy system
20 and the intensive analysis of those elements that have already gone online. In
21 addition, our Texas work includes efforts to change market rules to allow more
22 access to electric markets from distributed resources such as demand response and
23 distributed renewable energy. In Austin we have been working with the utility for
24 several years to meet aggressive energy efficiency and renewable energy goals

25 established in their long-term plan, and our work currently includes helping them
26 implement an innovative “Value of Solar” rate that compensates distributed solar
27 installations at a level that includes their value in offsetting grid management and
28 infrastructure costs in addition to the conventional avoided cost approach. My team
29 has also brought performance-based ratemaking to Duke’s service territory in North
30 Carolina, through our work to make the Save-a-Watt program a reality. Finally, in
31 California, where IOUs statewide are obligated to deploy smart grid technology
32 under a 2009 statute, EDF substantially influenced the Public Service Commission’s
33 planning requirements; designed an Evaluation Framework for Smart Grid
34 Deployment Plans that shaped the Commission’s review of the utilities’ plans; and
35 has been tasked by the Commission to work with utilities and other stakeholders to
36 develop stronger metrics for smart grid success. In addition, EDF has been involved
37 in transmission planning and/or market design in the CAISO, ERCOT, PJM and
38 MISO regions, and has contributed to proceedings relevant to the adoption of
39 advanced grid technology and the integration of intermittent renewables at the
40 Federal Energy Regulatory Commission (“FERC”).

41 **Q. Please describe your education and relevant work experience.**

42 A. Before joining EDF, I worked for the U.S. Forest Service and was a writer for
43 several national publications, including The New York Times and The New
44 Republic. I currently serve on the advisory board for the Galvin Electricity
45 Initiative and Gridweek. With EDF President Fred Krupp, I co-authored the New
46 York Times bestseller *Earth: The Sequel, The Race to Reinvent Energy and Stop*
47 *Global Warming* (Norton, 2008). Chosen a “best book of the year” by Fast Company,
48 the book was the basis for a Discovery Channel documentary. I have also

49 contributed to a forthcoming book from CRC Press: *Smart Grids: Infrastructure,*
50 *Technology and Solutions*, edited by Stuart Borlase at Siemens Energy. I have a
51 bachelor's degree from Harvard University and studied Environmental Science at
52 Columbia University. My biography is attached to this testimony as CUB/ELPC
53 Exhibit 1.1.

54 **Q. In what capacity are you testifying in this proceeding?**

55 A. I am testifying as a witness for the Citizens Utility Board ("CUB") and the
56 Environmental Law and Policy Center ("ELPC"), because CUB, ELPC and EDF
57 share a common goal: to maximize the consumer and environmental benefits from
58 the deployment of new energy infrastructure, such as the investments that
59 Commonwealth Edison Company ("ComEd") described in its proposed Smart Grid
60 Advanced Metering Infrastructure Deployment Plan ("AMI Plan"), filed on April 23,
61 2012 with the Illinois Commerce Commission ("ICC" or "the Commission").

62 **Q. What have you reviewed?**

63 A. I've reviewed the testimony filed by ComEd in this case, including ComEd's AMI
64 Plan and ComEd's AMI Cost/Benefit Analysis, including *Assessing the Customer-*
65 *Related Benefits Associated with ComEd's AMI Plan and Residential PTR*, ComEd
66 Ex. 5.02, and *Cost and Benefit Analysis of Commonwealth Edison (ComEd) Smart*
67 *Grid Advanced Metering Infrastructure Deployment Plan (AMI Plan)*, ComEd Ex.
68 6.02; the Illinois Smart Grid Collaborative ("ISGC") Final Report; the evaluations of
69 ComEd's AMI Pilot by Black & Veatch and the Electric Power Research Institute
70 ("EPRI"); the Illinois Smart Grid Advisory Council's *Initial Guidance Regarding a*
71 *Successful AMI Plan to Ameren Illinois and Commonwealth Edison*; and evaluations
72 and planning materials related to smart grid deployments in other jurisdictions.

73 **Q. Why does EDF, a non-profit organization, regard smart grid deployment as**
74 **a policy priority?**

75 A. In the coming decades, the U.S. electric industry is poised to invest trillions of
76 dollars in technology that will transform our electric system from the 19th century
77 network we have been living with for as long as anyone can remember to a 21st
78 century network with radically different capabilities. Those investments have the
79 power to transform the way we generate and consume electricity – and as the U.S.
80 electric industry is the world’s single largest source of greenhouse gas pollution, we
81 view such a transformation as an essential part of any serious strategy to prevent
82 catastrophic global warming.

83 Fundamentally, the smart grid is an enabler. Flexible demand, storage and
84 grid awareness technologies can enable the interconnection of far more variable
85 renewable generation and can make it possible to charge plug-in electric vehicles
86 (“EVs”) without compromising grid stability. As such, it can facilitate the emergence
87 of a fundamentally different kind of electric system – one that is structured around
88 distributed resources, including variable renewables; one with far more small
89 players than we have ever seen; and one that is deeply integrated with
90 transportation.

91 However, as powerful as smart grid technology may be, smart grid
92 investments will not necessarily enable this radical transformation of the electric
93 system. It is unlikely to occur by accident. Unless smart grid investments are
94 intentionally planned with attention to what is possible – a low-carbon, efficient,
95 flexible, reliable, cost-effective, clean energy system that is open to innovations and
96 participation by completely new types of market actors – that is unlikely to be what
97 will be built. Instead, technology aimed primarily at incremental operational

98 improvements could carry the day. Hence, EDF's involvement: We are engaged in
99 smart grid because we think excellent smart grid policy is essential to the emergence
100 of a clean energy system.

101 **Q. How can this smart grid of investment support broader Illinois energy**
102 **policy?**

103 A. Effective smart grid investments help move electricity consumers from passive
104 takers to active market players. By changing this paradigm, it allows consumers at
105 both the residential as well as commercial/industrial level to make informed choices
106 that best meet their own economic requirements and have efficient system-level
107 consequences.

108 As I stated above, smart grid enables the deployment and optimization of
109 investments in a number of innovative technologies. Specific to Illinois, the smart
110 grid will both support and amplify the benefits of both the Renewable and Energy
111 Efficiency Portfolio Standards by allowing for greater transparency and
112 interoperability into the system. Smart grid makes investments in both of these
113 important areas more successful and cost-effective.

114 The significance of these effects in Illinois is even greater due to the
115 significant wind and solar resources on the generation side of the system, and the
116 relatively older building stock and manufacturing focus on the load side. It will be
117 vital for Illinois to consider these potential benefits when determining the total
118 smart grid opportunity for the state.

119 **Q. What is your conclusion?**

120 A. ComEd's AMI Plan represents a strong initial document from which to build towards
121 a successful deployment. Based on EDF's extensive experience evaluating smart grid
122 deployment plans in other jurisdictions (as further discussed below) and also

123 reviewing the Energy Infrastructure Modernization Act (“EIMA”), we are satisfied
124 that ComEd’s plan has the fundamentals to facilitate a successful smart grid roll-out
125 that would benefit the people of Illinois and also have positive economic and
126 environmental impact on the service territory, state and region.

127 Key elements on which ComEd has performed commendably in this initial
128 effort include:

- 129 • Vision Statement. ComEd’s vision statement¹ calls out the benefits of
130 the AMI roll-out; is clear and specific; and discusses direct benefits to
131 customers, including faster outage response and fewer estimated bills.
132 Moreover, the vision is reinforced throughout the document; for
133 example, chapter 3 explains how the AMI “will benefit customers by
134 enabling specific functionalities of the smart grid that were previously
135 unavailable.”²
- 136 • Roadmap. The plan provides a “roadmap,” clearly describing the steps
137 ComEd will take from launch, through deployment, well-designed
138 customer education, customer service, etc. The document provides the
139 planned steps to roll out the meters over the next decade.
- 140 • Operational Deployment. The section on deployment³ discusses not
141 only the specific steps that need to be taken to deploy the meters and
142 the smart grid system, but also touches on the need for information
143 technology and business processes to be developed for the “most
144 efficient and effective use of the AMI solution.” This portion of the
145 document is very comprehensive and thorough, providing detail on
146 costs and roll-out timing.
- 147 • Customer Applications. The Customer Applications section⁴ explains
148 how the AMI system will benefit customers by enabling
149 functionalities. Here the document lays out specific customer benefits
150 from AMI and smart grid. For example, the plan explains data
151 collection, energy monitoring, and “the Smart Home Vision.” (This is
152 also the section where electric vehicles are addressed, albeit not with
153 the necessary level of detail, as further discussed below. The
154 distributed generation section of the document is also not as strong we
155 would like.)

¹ ComEd AMI Plan, page 3.

² ComEd AMI Plan, page 47.

³ ComEd AMI Plan, page 13.

⁴ ComEd AMI Plan, page 47.

156 • New Technologies. The need to ensure interoperability with emerging
157 technologies is addressed in several places in the document.⁵

158 We are also favorably impressed with certain operational aspects of the plan,
159 which are far-sighted in their design. ComEd’s planned “test bed”⁶ will afford the
160 utility with significant, strategically designed learning opportunities. Meanwhile,
161 the plan’s specific commitment to interoperability is, in our view, conducive of
162 developing a “future-proofed” system and thus key to its success in a rapidly
163 evolving technological environment.

164 Notwithstanding the foregoing, however, as discussed below, a number of
165 portions of ComEd’s plan can and should be improved to secure initial approval. The
166 plan should be continually improved by the utility for annual review by the
167 Commission, the Smart Grid Advisory Council and other stakeholders throughout
168 deployment and thereafter, as technology, demands on the system, and the body of
169 knowledge about the new world of the smart grid continue to grow and evolve.

170 I believe, based on my experience working with other major utilities across
171 the country, that an AMI deployment plan such as this one is only a first step. It is
172 vital that ComEd continue to work in a collaborative fashion to improve this plan,
173 and also continue to revisit it and the broader smart grid strategy on an ongoing
174 basis.

175

176 **II. HOW GREATER BENEFITS MAY BE ACHIEVABLE, SOONER**

177 **Q. What benefits would you recommend the Commission consider as it**
178 **examines ComEd’s proposed plan?**

⁵ See, e.g., ComEd AMI Plan, page 18.

⁶ ComEd AMI Plan, pages 74-75.

179 A. The smart grid, and in particular, the types of investments identified in the EIMA,
180 can provide great potential benefits for ComEd’s customers, but only if designed
181 with clear goals, system-wide planning and opportunities for continuous learning
182 and improvement. Potential benefits include:

- 183 • Improvements in operational efficiency and system reliability,
184 including reduced metering costs through automated metering and
185 improved asset life through improved information on maintenance
186 issues in wires or in substations, before equipment failures or outages
187 occur.
- 188 • Consumer benefits through improved usage information and ability to
189 manage energy usage through energy efficiency, demand response and
190 distributed generation investments, not only through expanded rate
191 options that will give additional potential money saving opportunities
192 from energy conservation and load shifting but through new
193 technologies made practicable by smart grid investments.
- 194 • Economic benefits through the support of new markets and innovation
195 that leverage the infrastructure. Smart grid, and the data that results
196 from its implementation, can create significant opportunities for
197 innovation if the right rules put in place to optimize access and
198 functionality.
- 199 • Environmental benefits through smarter long-term generation and
200 transmission investments and more efficient resource utilization,
201 avoided greenhouse gas (“GHG”) emissions associated with peak
202 energy usage and meter reading, and improved distributed and
203 renewable resource interconnection.

204 A well-designed smart-grid deployment can achieve enormous environmental
205 benefits. Its near-term benefits are especially important to regions like the
206 Midwest, with extensive legacy coal fleets under pressure from new federal clean air
207 regulations. Investments in grid modernization provide utilities with more
208 flexibility and more options for compliance with U.S. Environmental Protection
209 Agency (“EPA”) regulations relating to toxic air pollution – at low cost and without
210 compromising reliability – by enabling far greater reliance on distributed and
211 demand-side resources, increasing opportunities to make full use of the region’s

212 cheap, plentiful wind power, and directly managing reliability through smart
213 systems rather than redundancy. Ultimately, grid modernization will upend the
214 century-old paradigm that requires supply to follow demand; with an intelligent
215 network end to end, load will “follow” the availability of clean, cheap generation.

216 **Q. Are these benefits included in the cost/benefit analysis described within**
217 **the EIMA?**

218 A. Yes, they are. The statute makes express mention of benefits like avoided electricity
219 costs (including avoided operational costs); avoided consumer power, capacity, and
220 energy costs; avoided societal costs from producing and consuming electricity;
221 greater integration of renewable and distributed generation; reduction in emissions
222 and related health-costs; and benefits associated with energy efficiency, demand
223 response and integration of electric vehicles.⁷

224 **Q. Is ComEd’s AMI Plan cost-beneficial based on the definition in the EIMA?**

225 A. Yes, our review of ComEd’s cost-benefit analyses suggests that the plan is indeed
226 cost-beneficial. However, those analyses are incomplete in their quantitative
227 accounting of smart grid *benefits* in important respects; for example, avoided
228 generation costs and emissions, while referenced, are not quantified. The absence of
229 attention to these factors in the cost-benefit analysis will hamper this Commission’s
230 efforts to evaluate various smart grid options in the future, since it will have no
231 means to judge which path will deliver the least-cost reductions in harmful air
232 pollution and other impacts. It is also our understanding that ComEd has agreed to
233 adopt a fuller range of tracking mechanisms, or trackers, which will also require
234 quantification of environmental and other benefits for the Commission to evaluate
235 whether the deployment is meeting expectations along those dimensions.

⁷ 220 ILCS 5/16-108.6(a).

236

237 **Q. Are there additions to ComEd’s AMI Plan that would make it more likely to**
238 **result in the benefits that ComEd claims?**

239 A. Yes. The ComEd AMI Plan would be more likely to succeed in achieving the
240 projected benefits if more innovative rate options were included. Although real-time
241 pricing is contemplated, research to date is inconclusive as to what rate structures
242 best achieve customer acceptance and customer and system benefits. To ensure that
243 customer and system benefits are maximized, other dynamic rate structures, such as
244 Time Of Use (“TOU”) pricing, should be included in the rollout.

245 **Q. Why is a full menu of dynamic pricing options important to deliver benefits**
246 **to ComEd’s customers?**

247 A. A full menu of dynamic pricing options, including rate structures like a TOU, allows
248 for customers to choose the rate structure which best fits their needs and maximizes
249 their service experience with the utility. A full menu also increases the likelihood
250 that any one customer will participate in dynamic pricing, since customers have the
251 ability to change their behavior in ways most conducive to their own consumption
252 needs and habits.

253 **Q. How should a full menu of dynamic pricing options be incorporated into**
254 **ComEd’s AMI Plan?**

255 A. As written, ComEd’s AMI Plan addresses the marketing required to have successful
256 dynamic pricing programs (Page 41); the web-portal functionality required for
257 customers to take advantage of dynamic pricing (Page 50); the interplay with
258 distributed generation (Page 68); the interplay with storage (Page 71); and metrics
259 related to dynamic pricing (Page 75). ComEd’s AMI Plan should include a
260 commitment to offer dynamic pricing options beyond those statutorily required. I do
261 not recommend a specific structure or tariff because ComEd should explore the

262 benefits and costs associated with particular pricing programs through a
263 collaborative stakeholder process such as the Smart Grid Advisory Council.

264 **Q. Are there other areas where ComEd's AMI Plan could include more detail?**

265 A. Yes. In addition to dynamic pricing, the Plan's treatment of demand management
266 technology, distributed generation, and electric vehicles is incomplete. For example,
267 with respect to electric vehicles – which demand smart grid technology so that they
268 can be leveraged as assets (flexible load), rather than simply multiplying the
269 burdens on an already-creaking system – the utility's plan should describe, with
270 some specificity, how it will facilitate public and private charging, the tariffs it plans
271 for charging, and how it will use distribution automation to manage the
272 destabilizing effects of dense electric vehicle deployments.

273 **Q. Does the Plan as formulated deliver benefits to Illinois ratepayers in an**
274 **appropriate timeframe?**

275 A. Not entirely. The ten-year horizon raises questions of equity, imposing on customers
276 the shared cost of smart grid investments without the ability to make use of its
277 functionality for a decade. While some benefits of AMI deployment will accrue to
278 customers over a large area, others will accrue primarily to those customers who
279 actually have the new meters. Therefore, we strongly recommend that efforts be
280 made to close the gap between when individual ratepayers begin paying for the new
281 system infrastructure, and when they themselves will have direct access to the new
282 technology and the information it provides. It's my understanding that the Smart
283 Grid Advisory Council has recommended that deployment of Smart Grid
284 investments, including AMI, should be de done in the shortest reasonable period
285 that maximizes its value to customers and which meets any statutory cost tests.

286 In addition, even for those customers who are among the first to receive the

287 new meters, the AMI could be expected to deliver greater benefits to utility
288 customers, in a shorter timeframe, if the utility did more to empower customers.

289 In Section D of its Plan, ComEd proposes to make itself the arbiter of
290 whether certain new energy applications are viable and should be made available to
291 customers. This will mean, necessarily, the erection of barriers to the entry of new
292 technologies and services, delaying and diminishing the value proposition for
293 customers. In our view, ComEd's customers would be better served by ComEd
294 taking on the role of "market enabler," rather than "gatekeeper."

295 ComEd's AMI Plan also lacks the requisite elements to ensure that customers
296 can access their own usage data, preferably directly from the meter, in real time,
297 and share it with authorized third parties. While industry practice increasingly
298 favors providing consumers immediate access to meter data upon installation,
299 ComEd's AMI Plan makes no such provision, nor does it make reference to any
300 system which would allow consumers to give third parties robust access to
301 continuous data. This could significantly delay consumers' opportunities to put their
302 own data (which they generate through their own energy use and management), to
303 use for their own benefit – if they ever could.

304

305 **III. CREATING THE NECESSARY ECOSYSTEM TO SUPPORT ADDITIONAL**
306 **TECHNOLOGIES**

307 **Q. ComEd's AMI Plan describes several customer and grid benefits of**
308 **distributed generation at pages 66-69. Do you agree that distributed**
309 **generation brings customer benefits?**

310 A. Yes, I do.

311 **Q. Will ComEd's AMI Plan alone ensure that customers realize these benefits?**

312 A. No. There are other barriers to widespread customer adoption of distributed
313 generation. Some of these barriers are economic, such as lack of good financing
314 options to address the high up-front cost of renewable energy systems. Other
315 barriers are technical, such as the level of study required to connect distributed
316 generation to dense, urban areas and the lack of information about suitable
317 interconnection sites.

318 **Q. Can you explain the first technical barrier: the level of study required?**

319 A. As I understand, Illinois has a set of interconnection rules that were adopted
320 through a Commission rulemaking process. As a part of those rules, different levels
321 of review are required for interconnection to ComEd's distribution grid based on the
322 generating capacity of the customer's system and the location on ComEd's system
323 (that is, whether on a radial feeder or a network grid) to which the customer wants
324 to connect to. For interconnection requests on the portion of ComEd's system
325 referred to as a network grid, interconnection requests are automatically sent to a
326 higher level of study. If a customer falls into the higher levels of review, approval of
327 their request to connect to ComEd's grid can require an expensive and time-
328 consuming study – even if the system is small in size and the same study was
329 already performed for similarly situated customers.

330 **Q. Why is the higher level of study a problem for distributed generation?**

331 A. The reliability of ComEd's grid is certainly very important, but a de facto policy
332 requiring any sized system on the network grid to go through a time-consuming,
333 unpredictable and potentially expensive process could derail most projects on the
334 network grid, and definitely smaller systems such as residential and small
335 commercial rooftop systems. Additionally, requiring repeated studies of similarly

336 situated interconnection requests seems to discourage adoption of distributed
337 generation in those dense, urban areas on the network grid without serving the end
338 goal of reliability.

339 **Q. What should the Commission do to address this technical barrier?**

340 A. One approach might be to re-open the rulemaking process for interconnection rules
341 with a goal of incorporating well-developed best practices for streamlining approval
342 and interconnection processes. At the very least, the customer should be given the
343 option to pay for the incremental level of study required to address the effect of
344 interconnection at their particular location on system reliability instead of paying
345 for a completely new study to be performed.

346 **Q. Can you explain the second technical barrier: the lack of information about**
347 **suitable interconnection sites?**

348 A. Yes. Distributed generation may be cost-effective for customers in some places on
349 ComEd's grid and in other places it may not be. Currently there is no way for a
350 customer to know whether they are in a good location for a distributed generation
351 project without first evaluating a project, contacting a vendor, preparing an
352 interconnection application, filing that application with ComEd and waiting for a
353 response. Again, my concern is that all of these steps can involve substantial time
354 and resources, which can ultimately have the effect of discouraging customer
355 adoption of distributed generation.

356 **Q. How could ComEd address this problem?**

357 A. ComEd could publish information about its distribution grid on its website, which
358 would allow customers to discover, at least, where the radial grid ends and where
359 the network grid begins. Further, ComEd could publish information on customer
360 areas served by feeders that have already reached the threshold of distributed

361 generation capacity necessitating a higher level of study. This would save resources
362 for both ComEd and for its customers, reduce risk for distributed generation
363 developers in site selection, substantially reduce the barriers to interconnection, and
364 help further enable the type of customer and grid benefits of DG that ComEd
365 describes in its AMI Plan.

366 **Q. Have other utilities taken the steps that you're describing?**

367 A. Yes. Several utilities have published interactive distribution grid maps that provide
368 customers with information that they can use to perform an initial screening of the
369 best places to interconnect distributed generation. For example, San Diego Gas and
370 Electric has established a website with its map⁸ and National Grid in New England
371 has done the same.⁹

372 **Q. What should the Commission do to address this barrier?**

373 A. If the Commission approves ComEd's AMI Plan it should clearly state its
374 expectation for ComEd to reevaluate and phase-out its external disconnect switch
375 requirements, as many other utilities have done throughout the country.

376 **Q. What is your conclusion on distributed generation?**

377 A. The environmental and economic benefits of distributed generation described in
378 ComEd's AMI Plan can be fully realized if ComEd and the Commission commit to
379 removing technical barriers that customers face in the interconnection process.
380 Without addressing these barriers, it is premature for ComEd to claim that its AMI
381 plan will result in benefits from greater integration of distributed generation
382 resources.

⁸ See <http://sdge.com/interconnection-information-and-map>

⁹ http://www.nationalgridus.com/niagaramohawk/home/energyeff/4_networkmap.asp

383

384 **IV. HOW MEASUREMENT AND TRACKING COULD BE ENHANCED**

385 **Q. What do you think is important to consider when setting annual milestones**
386 **and metrics related to smart grid functions?**

387 A. Without clearly defined milestones and metrics, investment in smart grid
388 infrastructure may overemphasize expenditure amounts as opposed to performance
389 outcomes. These milestones and metrics should measure how smart grid
390 functionalities are delivered to ComEd consumers. It's my understanding that the
391 ICC directed ComEd to consider additional tracking metrics, or trackers, in this AMI
392 Plan filing.

393 **Q: Do you think that the trackers that were included in ComEd's AMI Plan are**
394 **sufficient to accurately measure the impact of the smart grid deployment?**

395 A: Not as they are currently written. The trackers that were included fail effectively to
396 quantify some important potential impacts and benefits of a smart grid deployment,
397 such as air emissions reductions. In addition, thanks to network effects that arise
398 from the deployment of a smart grid, the aggregate of smart grid benefits is greater
399 than the sum of the system's parts – yet the proposed trackers fail to provide a
400 holistic perspective on smart grid implementation.

401 **Q. What can be done to enhance the milestones and metrics in ComEd's AMI**
402 **Plan?**

403 A. EDF has been a leader in the identification and development of key trackers for
404 smart grid deployment. Leveraging our experience in California, where we were
405 asked by the California Public Utility Commission ("CPUC") to lead the development
406 of a set of key metrics in collaboration with the investor-owned utilities, we
407 formulated a list of key trackers that can be used to effectively measure the impact
408 of smart grid investments across all four key areas described earlier. In developing

409 these trackers, it was clear that any useful tracker must (1) provide reasonable
410 methods for the measurement and reporting of criteria to be pursued and (2)
411 sufficiently enable stakeholders to evaluate the future effectiveness of the smart grid
412 deployment at reasonable intervals.¹⁰ The results include a list of consensus metrics
413 – those agreed to by all the parties in the proceeding and adopted by the CPUC –
414 and additional metrics asserted by EDF, now being negotiated in a workshop
415 established on directive of the CPUC.

416 **Q: What are the categories of trackers that you would recommend?**

417 A: In general, trackers should focus on measuring the three major areas of benefits that
418 can be derived from a strong smart grid deployment: economic, environmental and
419 reliability.

420 **Q: Do you have a recommended list of those trackers?**

421 A: EDF has worked with utilities across the country to develop effective trackers, and
422 techniques for quantifying difficult-to-measure attributes. Based on our extensive
423 experience developing trackers in other jurisdictions and our review of ComEd's AMI
424 Plan, we recommend the trackers appended as Ex. 1.2 to my testimony. It's my
425 understanding that ComEd has reviewed these as well, and will adopt these
426 additional trackers.

427 **Q: Are these the only trackers necessary for success?**

428 A: No. This is a good starting point. As we have seen in other jurisdictions, developing
429 good trackers is an on-going and collaborative process. EDF has been asked by
430 regulators to convene stakeholder engagement processes to identify additional

¹⁰ Herter, O'Connor, Navarro, *Evaluation Framework for Smart Grid Deployment Plans: A Systematic Approach for Assessing Plans to Benefit Customers and the Environment* (June 2011), available at <http://www.edf.org/sites/default/files/smart-grid-evaluation-framework.pdf>

431 trackers, and also to support the development of the systems and processes that can
432 be used to actually capture the information that is used for the trackers.

433 EDF continues to be a leader, working collaboratively with the IOU's in many
434 locations to continue to improve both the deployment plan and the associated
435 trackers. This process has led to deployments with increased impact from both an
436 economic and environmental perspective.

437

438 **V. APPROVAL OF COMED'S AMI**

439 **Q. After reviewing ComEd's AMI Plan, what is your recommendation to the**
440 **ICC?**

441 A. I believe that modifications should be made to improve the Plan, and that, subject to
442 those modifications, the Plan should be approved. The modifications that I would
443 regard as necessary include, at a minimum:

- 444 • While we support a deployment done at a pace that can be managed
445 effectively in order to avoid sub-optimal implementation, the
446 misalignment of cost allocation – to all ratepayers on day 1 – and
447 benefits – accruing to some ratepayers right away, while others must
448 wait a decade – is inequitable, and must be addressed.
- 449 • Complete, continuous usage data should be made available to
450 customers, and to their approved third parties, promptly upon
451 installation of advanced meters.
- 452 • ComEd should in no way act as a gatekeeper to innovation by limiting
453 customers' access to applications developed by third parties.
- 454 • A fuller set of trackers, measuring such important smart grid benefits
455 as reduced air emission impacts and increased demand response
456 participation, should be adopted. Specifically, the Plan should be
457 modified to include the trackers included in CUB/ELPC Ex. 1.2 to this
458 testimony. My understanding is that ComEd is amenable to
459 modifying its Plan to include the use of these trackers.
- 460 • The menu of dynamic rates available to consumers should be
461 expanded beyond the current offering (solely real-time pricing), to
462 include other rate designs, such as Time Of Use Pricing.

463 Moreover, the Plan, even as so modified, should not be understood to be
464 complete and sufficient for the life of the AMI deployment. Smart grid deployment
465 and its resulting benefits is an area of evolving interest – one where changing
466 technology, market characteristics, regulatory requirements, emerging applications
467 and locally unique conditions will continue to shape the landscape in real time.
468 Therefore, the approval of this plan should be seen as the beginning, not the end, of
469 the Commission’s involvement and interest in ComEd’s smart grid deployment. I
470 recommend that the Commission institute annual reviews, and establish
471 stakeholder processes for continuing to develop and refine trackers for smart grid
472 functions as the salience of the various functions, and the particular challenges
473 relevant in ComEd’s service territory, becomes clear over time. I understand that
474 the Smart Grid Advisory Council is prepared to manage this ongoing process.

475 **Q. Does this conclude your direct testimony?**

476 A. Yes, it does.