

REBUTTAL TESTIMONY

of

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Energy Division
Illinois Commerce Commission

Proposed General Increase in Gas Rates

North Shore Gas Company

and

The Peoples Gas Light and Coke Company

Docket Nos. 11-0280 – 11-0281 (Consolidated)

August 15, 2011

Contents

I. WITNESS QUALIFICATIONS	1
II. PURPOSE OF TESTIMONY AND BACKGROUND INFORMATION.....	1
III. SUMMARY OF CONCLUSIONS AND RECOMMENDATIONS	2
IV. ADMINISTRATION CHARGES FOR TRANSPORTATION PROGRAMS	4
V. CHANGES TO LARGE VOLUME TRANSPORTATION RIDERS.....	7
A. MR. CONNERY DOES NOT CORRECT HIS MODEL.....	8
1. <i>The model fails to fully account for diversity</i>	<i>8</i>
2. <i>Mr. Connery incorrectly interprets CNE Exhibits 1.4 and 1.5.....</i>	<i>8</i>
3. <i>Load factors confirm differences between sales and transportation customers and their respective use of storage.</i>	<i>11</i>
B. THE CASHOUT PROVISIONS ARE PUNITIVE AND UNNECESSARY.....	12
C. THE COMPANIES PROPOSE TO INCREASE OPERATIONAL RESTRICTIONS ON RIDER FULL STANDBY TRANSPORTATION SERVICE (“FST”) CUSTOMERS DESPITE THE FACT THAT THE ASSETS PROVIDING THIS SERVICE HAVE NOT CHANGED.....	14
VI. PIPELINE PROTECTION PLAN.....	16
A. THE COMPANIES DO NOT CHARGE PEHS FOR SOLICITATION.....	16
B. THE COMPANIES DO NOT CHARGE PEHS THE SAME RATE FOR REPAIRS THAT THEY CHARGE RATEPAYERS.....	23
Figure 1 - List of Attachments	2

1 **I. Witness Qualifications**

2 **Q. State your name and business address.**

3 A. David Sackett, Illinois Commerce Commission, 527 East Capitol Avenue,
4 Springfield, Illinois, 62701.

5
6 **Q. Are you the same David Sackett who previously testified in this proceeding?**

7 A. Yes.

8
9 **II. Purpose of Testimony and Background Information**

10 **Q. What is the subject matter of your direct testimony?**

11 A. This testimony concerns The Peoples Gas Light and Coke Company (“Peoples
12 Gas”) and North Shore Gas Company (“North Shore”) (individually, the
13 “Company” and collectively, the “Companies”) and their proposed general
14 increases in gas rates. My rebuttal testimony focuses on changes to the
15 Companies’ gas transportation services as set forth in Riders Choices For You
16 (“CFY”), Full Standby Transportation Service (“FST”), Selected Standby
17 Transportation Service (“SST”), the proposed Rider Storage Banking Service
18 (“SBS”) along with the Companies’ support of an affiliate product known as
19 Pipeline Protection Plan (“PPP”). I respond generally to the rebuttal testimony of
20 the Companies’ witnesses Ms Gregor (NS-PGL Corrected Ex. 21.0), Mr. Connery
21 (NS-PGL Ex. 30.0) and Mr. McKendry (NS-PGL Ex. 31.0) as well as the direct
22 testimony of intervenor witnesses, Mr. Gorman for the Illinois Industrial Energy

23 Consumers (“IIEC”) and Constellation New Energy – Gas Division (“CNE-Gas”);
24 Mr. Kawzinski for CNE - Gas and Mr. Parisi for Interstate Gas Supply (“IGS”).

25

26 **Q. Do you have any attachments to your testimony?**

27 A. Yes. I have attached the following to my testimony.

Att Ltr	Pages	Source
A	5	Companies responses to Staff DR DAS 8.04
B	17, 18	Companies responses to Staff DR DAS 7.02
C	17	Companies supplemental responses to Staff DR DAS 9.06
D	18	Companies responses to Staff DR DAS 9.07
E	18, 19	Companies responses to Staff DR DAS 6.06
F	18	Companies responses to Staff DR DAS 10.01 Att. 01
G	21	Companies responses to Staff DR DAS 9.09
H	24, 25	Companies responses to Staff DR DAS 9.08
I	25	Companies responses to Staff DR DAS 6.08
J	28	Companies responses to Intervenor DR IGS 4.03

28 **Figure 1 - List of Attachments**

29

30 **III. Summary of Conclusions and Recommendations**

31 **Q. Please summarize your conclusions and recommendations.**

32 A. I have thirteen recommendations for the Commission to implement in this case,
33 as follows:

- 34 1. Approve the Companies’ Demand Measurement Device Charge.
- 35 2. Reject the Administration Charges as proposed by the Companies. Adjust the
36 budget amounts down to reflect the historical differences between budgeted and
37 actual future year costs.
- 38 3. Approve the Companies’ proposed changes to Rider AGG, Aggregation
39 Service.

- 40 4. Approve the Companies' proposal to eliminate Rider SST, Selected Standby
41 Transportation Service and standby service under it.
- 42 5. Approve the Companies' proposed Rider SBS, Storage Banking Service
43 capacity and subscription process.
- 44 6. Reject the Companies' proposed Rider SBS daily storage parameters.
- 45 7. Reject the Companies' proposed Rider SBS monthly storage parameters.
- 46 8. Reject the Companies' proposed addition of Rider FST, Full Standby
47 Transportation Service monthly storage parameters and proposed CD and OFO
48 parameters.
- 49 9. Approve the Companies' proposed on-system storage cost recovery in Rider
50 SSC, Storage Service Charge including the Storage Service Charge ("SSC")
51 and the Storage Banking Charge ("SBC.")
- 52 10. Approve the Companies' proposed off-system storage cost recovery
53 mechanism including the new Storage Gas Charge ("SGC.")
- 54 11. Require the Companies to charge Peoples Energy Home Services ("PEHS") for
55 solicitation. Adjust the Integrys Business Support ("IBS") operating expense
56 allocation downward to reflect the forgone revenues from solicitation. Estimate
57 those foregone revenues by the market value of that solicitation for PPP.
- 58 12. Require the Companies to charge PEHS the same rate they charge ratepayers
59 for repairs. Adjust the Revenue Requirement downward to reflect the forgone
60 revenues from repairs. Estimate those foregone revenues by the market value
61 of that solicitation for PPP.

62 13. Order that within 90 days of the Final Order in this case, the Companies should
63 file a petition if they continue to want the Companies to support PPP. The
64 Commission should require such a petition and related investigation given the
65 Companies' failure to abide by the approved agreements.

66

67 **IV. Administration Charges for Transportation Programs**

68 **Q. What did you recommend regarding the Companies' proposed**
69 **transportation administration charges?**

70 A. In my direct testimony, I recommended that the administrative charges to
71 transportation customers and suppliers contained in PGL-NS Exs. 15.1 be adjusted
72 downward because the Companies have over-budgeted both labor and non-labor
73 inputs in each of the past three years. I calculated a specific factor for each type of
74 cost reflected in Attachment B. For labor with overhead, the Gas Transportation
75 Services ("GTS") expenses have been 17% under budget during 2008-2010. For
76 non-labor inputs with overhead, the GTS expenses have been 67% under budget
77 during 2008-2010. For information technology ("IT") with overhead, the GTS
78 expenses have been 21% under budget during 2009-2010.¹

79

80 **Q. How did the Companies respond to your recommended adjustments?**

81 A. The Companies' witness Mr. McKendry addresses how "unanticipated events" can
82 cause the historical budgets to be different / greater than the actual costs incurred.

¹ The data provided did not contain the budgeted IT amount for 2008.

83 He also points out that the current test year budget is 8% less than the actual costs
84 from 2010.

85

86 **Q. What adjustments would be appropriate?**

87 A. I propose to adjust the GTS administrative costs for the test year down as shown in
88 Figure 2 – Gas Transportation Administrative Charges Adjustment below. These
89 adjustments are also included in Staff Ex. 12.0 Schedules 12.9N & P.

	Factor	Peoples Gas	North Shore
Labor	17%	\$251,934	\$41,012
Other costs	67%	\$8,775	\$1,428
IT	21%	\$22,204	\$3,615
Total		\$282,912	\$46,056

90 **Figure 2 – Gas Transportation Administrative Charges Adjustment**

91

92 **Q. Does the fact that the current test year budget is less than the 2010 actual**
93 **costs affect your conclusions?**

94 A. No. The Utilities have not given any reason to think that actual GTS costs are likely
95 to be either at or above the budget, when GTS costs have been below budget for
96 the past three years. Mr. McKendry provided no evidence to support any
97 conclusions from his rebuttal testimony. Additionally, he never argued that this year
98 the budget is accurate. Finally, the Companies acknowledge that “historical budget
99 information is not considered when determining the test year budget.” (Attachment
100 A – Companies responses to Staff DR DAS 8.04)

101

102 **Q. Do “unanticipated events” make an adjustment inappropriate?**

103 A. No. Ratepayers (which include suppliers) should not have to pay for overstated
104 budgets based upon unnamed unanticipated events. Mr. McKendry’s rebuttal
105 testimony demonstrates that the Companies have been able to implement cost-
106 saving measures and ratepayers should benefit from those cost-saving measures
107 that will likely occur during the test year.

108

109 **Q. Why have these “other factors” led to consistent over-budgeting as opposed**
110 **to random events that are as likely to be high or low?**

111 A. There are many reasons why the actual costs may vary from budget. Some of
112 those factors might increase costs, others could lead to decreases. The overall
113 trend for GTS costs is clearly downward for every year for which there is data. The
114 over-budgeting is also consistent with the Companies’ incentives to over-estimate
115 budgets.

116

117 **Q. Since 2008 have these costs ever been above the budget?**

118 A. No. NS-PGL Ex. 31.1 shows in each year, for each type of cost, the actual costs
119 are lower than the budgeted cost.

120

121 **Q. Do you agree with IGS witness Mr. Parisi’s recommendation that SVT**
122 **administrative costs should be recovered from all customers eligible for**
123 **Choices For You (“CFY”)? (IGS Ex. 1.0, p. 31)**

124 A. No. The costs for these programs, while over-budgeted, have been and continue
125 to be for costs exclusive to transportation programs. There is no reason for sales
126 customers to bear any portion of this burden. Staff did not support this issue in the
127 past rate case, a fact which Mr. Parisi neglected to point out. It was not just the
128 Companies that refused consensus in the workshop process ordered by the
129 Commission. Mr. Parisi argues further that since the Commission views Nicor Gas'
130 SVT Customer Select as more successful than CFY, the Utilities should follow
131 Nicor's program design. However, the directive to model the Companies' SVT
132 programs after Nicor's was specifically directed at the *operational parameters*,
133 which the Companies embraced.

134

135 **V. Changes to Large Volume Transportation Riders**

136 **Q. What did you recommend regarding Large Volume Transportation (LVT)**
137 **riders in your direct testimony?**

138 A. In my direct testimony, I argued that the Companies proposal to link unbundling the
139 storage bank from standby with more restrictive parameters is unnecessary and
140 inappropriate.

141

142 **Q. Did any intervenor witnesses agree with your positions?**

143 A. Both Mr. Gorman and Mr. Kawczynski agreed with my recommendations and drew
144 roughly the same conclusions about the Companies' proposal in this case.

145

146 **Q. How did the Companies respond to Staff and intervenor LVT**

147 **recommendations?**

148 A. Generally, Mr. Connery objected to the proposed modifications to the Companies'
149 tariffs regarding operational parameters for Rider SBS. Mr. Connery provided no
150 new evidence that the Companies' operating parameters are necessary to balance
151 the system and allocate resources equitably.

152

153 **A. Mr. Connery does not correct his model.**

154 **1. The model fails to fully account for diversity**

155 **Q. Does Mr. Connery address the need to account for diversity?**

156 A. Yes. Mr. Connery alludes to the concept of diversity and allegedly "reflects"
157 diversity in his model, however, his treatment of the concept is superficial. As a
158 result, his conclusions are flawed.

159

160 **2. Mr. Connery incorrectly interprets CNE Exhibits 1.4 and 1.5.**

161 **Q. What are CNE Exhibits 1.4 and 1.5?**

162 A. CNE Exhibits 1.4 and 1.5 show the monthly inventory balances for all transportation
163 customers as a group for the heating years 2007/2008 to 2009/2010 compared to
164 the individual minimum and maximum target inventories proposed by the
165 Companies.

166

167 **Q. How does Mr. Connery interpret CNE Exhibits 1.4 and 1.5?**

168 A. He reinterprets CNE1.4 and 1.5 as supporting individual restrictions, because he
169 alleges that they do not burden transportation customers. This is incorrect. He
170 reaches this erroneous conclusion because he does not appreciate that his

171 proposed restrictions that do not burden transportation customers as a group do
172 impose a significant burden on the individual customer. For example, he argues,
173 “The Utilities believe that Mr. Kawczynski’s testimony and particularly the graphs in
174 CNE-Gas Ex. 1.4 and CNE-Gas Ex. 1.5 highlight the Utilities’ need for the monthly
175 ranges and further demonstrate that they are not a burden for the transportation
176 customers.” (NS-PGL 30.0, p. 16) However he concludes that, “the Utilities believe
177 that the few months of balances which fall above the proposed ranges show that
178 the LVT group utilized storage capacity paid for and belonging to sales customers.
179 If economics drove the LVT balances (which would be fully inclusive of all diversity)
180 to those levels then sales customers suffered economic harm due to the
181 unavailability of that space. This conclusion is in contrast to Mr. Sackett’s
182 contention that no harm to sales customers is evident.” (NS-PGL 30.0, p. 16)

183

184 **Q. Did Mr. Connery demonstrate that economics induced these customers to**
185 **act in a manner that is not in the best interests of sales customers?**

186 A. No. Mr. Connery did not demonstrate that market forces drove transportation
187 customers to operate above the Companies’ proposed target inventory levels. In
188 fact, if “economics” were the driving factor, North Shore customers, operating with
189 the same “economics,” managed to keep their balances within the proposed target
190 range without any formal requirements. Further, he did not show that there was a
191 net economic harm to sales customers, despite the Companies repeated attempts
192 to use selected days for proof that sales customers were economically harmed.
193 There is simply no evidence that this happens over time in one direction or another.

194

195 **Q. What do CNE Exhibits 1.4 and 1.5 demonstrate?**

196 A. These graphs fully reflect the diversity of transportation customers, and they show
197 that transportation customers, as a group, are largely keeping their inventories well
198 within the range proposed. Therefore, monthly storage inventory targets are
199 completely unnecessary. “CNE-Gas Ex. 1.5 shows that the actual LVT activity for
200 North Shore—without the influence of monthly ranges—fits comfortably within the
201 proposed ranges.” (NS-PGL 30.0, p. 16) Additionally, CNE Exhibit 1.4 shows that
202 for the past 4 years, the actual LVT activity for People Gas—without the influence
203 of monthly ranges—fits comfortably within the proposed ranges *with one brief*
204 *exception.*

205

206 **Q. Do CNE Exhibits 1.4 and 1.5 show that the monthly storage targets are “not**
207 **burdensome” as Mr. Connery claims?**

208 A. No. Even though the parameters are unnecessary, the Companies incorrectly
209 maintain that the restrictions do not impose a burden, because the customers as a
210 group are within the targets. However, this is an incorrect conclusion, because the
211 Companies intend for those restrictions to fall not on the LVT customers as a group,
212 as modeled, but rather on individual customers and pools. Therefore, the
213 restrictions must be more burdensome to those individuals and pools than they are
214 to LVT customers as a whole.

215

216 **Q. What do you conclude from Mr. Connery's misinterpretation of these**
217 **exhibits?**

218 A. These exhibits, which according to the Companies "fully reflect diversity," show that
219 the divergence between Mr. Connery's model and how diversity actually works is
220 not minor or insignificant, but rather it is large enough to dismiss the need for the
221 monthly parameters altogether. Rather than acknowledge that these exhibits
222 demonstrate that there is no need for monthly storage targets, the Companies
223 undermine their position by calling into question the other so-called "requirements"
224 of their systems. Furthermore, it appears that this is the first time that the
225 Companies have been confronted with the actual diversity on their system.
226 Diversity should have been directly modeled in order to determine if the massive
227 changes that the Companies are proposing are necessary. The evidence shows
228 that they are not.

229

230 **3. Load factors confirm differences between sales and transportation**
231 **customers and their respective use of storage.**

232 **Q. Did you state in your direct testimony that LVT customers use storage**
233 **differently than sales customers based upon a load profile?**

234 A. Yes. LVT customers use storage differently because they use gas differently.

235

236 **Q. How did Mr. Connery respond to that statement?**

237 A. First, Mr. Connery assumed an underlying premise for my statement, that LVT
238 customers are all pure process driven. This premise ascribed to me is one that I
239 did not state and do not believe. Second, he introduced data to counter that

240 premise. Third, he dismissed that premise, “As such, the underlying premise of Mr.
241 Sackett’s argument regarding storage utilization—that the LVT customers are all
242 pure process driven—is not correct.” And, finally, he dismissed my statement by
243 inference.

244

245 **Q. What data did Mr. Connery present with respect to LVT load factors?**

246 A. Mr. Connery presented the load factors of various groups of customers. However,
247 this data actually confirms my claims because it shows that LVT customers have
248 load that is relatively more process driven and less coincident with the system
249 peak.

250

251 **Q. Besides being relatively more process-driven, are there any other reasons**
252 **why LVT customers differ from residential customers?**

253 A. Yes. LVT customers have billing cycles that coincide with the calendar month, and
254 the largest ones have daily meters. When these factors are combined with the
255 different ways that LVT customers use storage, these factors mean that the SVT
256 programs need different operational parameters than LVT programs.

257

258 **B. The Cashout provisions are punitive and unnecessary.**

259 **Q. The Companies have proposed a cashout provision for when a customer**
260 **does not meet their requirements. Do you agree with their proposal?**

261 A. No. The Companies’ claim that their proposal is “not intended to be punitive.” (PGL
262 Ex. 14.0, p. 28, NS Ex. 14.0, p. 28) Whatever the Companies’ intent, the result
263 would be punitive. The customer paying a percentage penalty should be sufficient

264 to motivate the desired behavior. Using a price that is not indicative of the average
265 of that day is unnecessary. Since this is a new charge, I think that the average
266 price is an appropriate price. In the next rate case, the Companies will have the
267 opportunity to address the adequacy of the average price as the basis of this
268 charge. If the Commission rejects my proposal that Rider SBS use the operational
269 parameters currently in place in Rider SST, I recommend that the Companies'
270 proposed cashout provision be changed to reflect the average price for each day
271 rather than the high or low position proposed in the cashout mechanism.

272

273 **Q. How did the Companies respond to your direct testimony cashout**
274 **recommendations?**

275 A. The Companies witness Mr. Connery did not agree with my recommendations. He
276 claimed that these charges were appropriate for three reasons. "First, an at the-
277 market dead band muddles the storage selection decision, possibly influencing the
278 transportation customers to select lower-than-appropriate storage service levels by
279 effectively broadening the operating ranges to include the cashout dead band.
280 Second, the cashout dead band would encourage activity beyond the defined
281 operating ranges of the storage services and result in the cashout of market priced
282 gas to and from customers and the Utilities. Third, it transfers to sales customers
283 the risk of price arbitrage associated with a transportation customer's activity
284 outside the defined operating ranges."

285

286 **Q. How do you respond to Mr. Connery's objections?**

287 A. His comments are based upon the mistaken assumption that the underlying assets
288 that support the system should exclude any use of sales gas without penalty.
289 However, it makes sense that the storage rates paid by transportation customers
290 for Rider TBS which includes daily balancing could easily include some use of sales
291 gas as long as it is paid for. The market price is the best price and it does not need
292 to be punitive at this time. My recommendation from my direct testimony has not
293 changed.

294

295 **C. The Companies propose to increase operational restrictions on Rider Full**
296 **Standby Transportation Service (“FST”) customers despite the fact that the**
297 **assets providing this service have not changed.**

298 **Q. What changes have been proposed for Rider FST?**

299 A. Rider FST is the Companies LVT tariff for smaller transportation customers. It has
300 more flexibility than Rider SST and is monthly balanced. The Companies have
301 proposed to add certain restrictions on to Rider FST to keep it in line with their
302 proposals for SBS parameters. Specifically, they argue that the analytical
303 framework that applies to SBS should apply to FST. They propose to incorporate
304 monthly inventory targets and revised Critical Day (“CD”) and Operational Flow
305 Order (“OFO”) parameters. (PGL Ex. 14.0, pp. 29-30, NS Ex. 14.0, p. 30)

306

307 **Q. Do you support the proposed changes for Rider FST?**

308 A. No. The Companies allege revisions to unbundle storage bank in Rider SBS are
309 required because the underlying assets that supported partial standby under Rider
310 SST are no longer linked to the Rider SBS bank. However, the same rationale
311 does not apply to Rider FST, whose underlying assets have not changed. The

312 proposed parameters would make Rider FST, Full Standby Transportation Service,
313 *not full standby*, because customers would be required to deliver 27% for Peoples
314 Gas and 39% for North Shore of the customer's MDQ on an OFO Supply Shortage
315 Day or a Critical Day Supply Shortage Day.

316

317 **Q. Can't these Rider FST customers take full standby during the rest of the**
318 **year?**

319 A. No. It is likely that Rider FST customers will have to deliver gas on all days to
320 mitigate the risk of these penalties. Thus the proposed change in parameters will
321 effectively reduce the standby year round.

322

323 **Q. Have the Companies proposed to reduce the charges to reflect that the**
324 **standby service is now reduced?**

325 A. No. FST customers are billed the same Standby Demand Charge as the current
326 tariff provides (the Demand Gas Charge times MDQ) but the benefits from that
327 standby are significantly reduced. The restriction of the ability to withdraw gas on
328 an OFO Supply Shortage Day or Critical Day Supply Shortage Day is an
329 inappropriate and unprecedented reduction of the standby rights that transportation
330 customers have for access to system gas. It appears that the only purpose for the
331 restrictions is to align the rules that Rider FST customers must follow with the rules
332 for the other programs.

333

334 **Q. What do you recommend regarding the Companies' modifications to its**

335 **LVT?**

336 A. I have the following recommendations for the Commission regarding changes to
337 the Companies LVT programs:

338 1. Approve the Companies' proposal to eliminate Rider SST and standby service
339 under it.

340 2. Approve the Companies' proposed Rider SBS capacity and subscription
341 process.

342 3. Reject the Companies' proposed Rider SBS daily storage parameters.

343 4. Reject the Companies' proposed Rider SBS monthly storage parameters.

344 5. Reject the Companies' proposed addition of Rider FST monthly storage
345 parameters and proposed CD and OFO parameters.

346 6. Approve the Companies' proposed on-system storage cost recovery in Rider
347 SSC including the SSC and the SBC.

348 7. Approve the Companies' proposed off-system storage cost recovery
349 mechanism including the new SGC.

350

351 **VI. Pipeline Protection Plan**

352 **A. The Companies do not charge PEHS for solicitation**

353 **Q. What did you recommend in your direct testimony regarding the**
354 **Companies' decision to not charge PEHS for solicitation?**

355 A. I recommended three things. First, the Companies must begin charging their
356 affiliate immediately. Second, the Commission should order an investigation into
357 whether there is a violation of the approved Services and Transfers Agreement
358 ("STA"). Third, the revenue requirement in this case does not reflect these

359 revenues which should be offsetting costs in this case; the Commission should
360 adjust the revenue requirement to reflect these revenues. (Staff Ex. 9.0, pp. 40-41)

361

362 **Q. How did the Companies respond to your recommendations regarding**
363 **solicitation on behalf of PEHS?**

364 A. In regard to PPP, the Companies' witness Ms. Gregor agreed that an adjustment
365 was needed though it was for different reasons than I had suggested in my direct
366 testimony. She proposed an alternative calculation of the amount. (NS-PGL Ex.
367 21.1P and 21.1N)

368

369 **Q. Did Ms. Gregor agree that the Companies had failed to charge PEHS as**
370 **required by the STA?**

371 A. No. She disagrees for two reasons. First, she asserts without any evidence, that
372 the Customer Relations charges that PEHS paid to Peoples Gas and North Shore
373 include charges for Solicitation. Second, she maintains that this Customer
374 Relations function was transferred to IBS (the Companies' service company
375 affiliate) in 2008. However, her claim contradicts discovery provided by the
376 Companies claiming that both Peoples Gas and North Shore perform solicitation
377 and customer service from 2004 to the present day. (Attachment B – Companies
378 responses to DAS 7.02) The Companies finally clarified that the earlier discovery
379 was incorrect and that IBS does provide the solicitation service currently.
380 (Attachment C – Companies supplemental responses to Staff DR DAS 9.06f)

381

382 **Q. What evidence is there that the Customer Relations charges to PEHS**
383 **included solicitation charges?**

384 A. The Companies have failed to provide any evidence to substantiate that claim.
385

386 **Q. How have the Companies accounted for solicitation charges incurred on**
387 **behalf of PEHS?**

388 A. According to the Companies, there have been two separate methods used. For the
389 period 2004-2007, the Companies used an estimated percentage of time to allocate
390 charges to PEHS. From 2008 forward, IBS used direct time reporting for allocating
391 these charges to PEHS. (Attachment B and Attachment D – Companies responses
392 to Staff DR DAS 9.07)
393

394 **Q. Did the Companies provide the basis for its 2004-2007 method along with**
395 **the cost studies to prove that these charges used the correct estimated**
396 **annual percentage?**

397 A. No. Despite my request to provide the basis and all studies for these solicitation
398 charges, the Companies failed to provide any studies or other support. (Attachment
399 E – Companies responses to Staff DR DAS 6.06c) The Companies finally provided
400 the estimated annual percentages. However, they state that the percentages are
401 not based on a cost study but rather a Full Time Equivalent (“FTE”) estimate.
402 (Attachment F – Companies responses to Staff DR DAS 10.01) No support for
403 those percentages was ever provided, thus it is impossible to tell if those
404 percentages were accurate.

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Q. Have the Companies provided the support for its current method along with the cost studies to demonstrate that these charges used the correct estimated annual percentage?

A. No. Again, although I requested the time records for these solicitation charges, the Companies failed to provide any studies or other support. (Attachment E) Additionally, when asked for time records to support “direct time reporting,” they acknowledged that the Companies had no time records. (Staff Ex. 9.0 Attachment I)

Q. Do you agree that the adjustment should be applied to IBS Operating Expenses as opposed to adjusting the test year revenues?

A. Yes. If IBS is providing the service to PEHS rather than the Companies, then it would be appropriate to alter my recommendation by reducing the residual amount for the Companies.

Q. Why is this appropriate?

A. As I understand it, the Companies pay IBS whatever amounts are not billed to other affiliates. To the extent that the charges from IBS to PEHS are not adequately reflected, the amount of IBS expenses allocated to the Companies is overstated. Increasing that allocation to PEHS reduces rates by the same amount as an increase in test year revenues.

428 **Q. Rather than billing PEHS for the *value* of solicitation services, how did Ms.**
429 **Gregor recommend estimating solicitation expenses?**

430 A. Ms. Gregor recommends the following:

431 [T]he estimate of market value for such services should be based on
432 an average of the solicitation portion of the Customer Relations
433 expenses charged to PEHS during the period of 2005-2007, updated
434 for inflation.... Using an average of the solicitation portion of the
435 Customer Relations expense charged to PEHS during the period of
436 2005-2007 is a good estimate for cost since the Customer Relations
437 area was billing at cost during [this] time frame.
438 (NS-PGL Corrected Ex. 21.0, p. 4)

439 Additionally, Ms. Gregor claims that her exhibit 21.1P and 21.1N contain the correct
440 estimate of the costs.

441

442 **Q. Do you agree with Ms. Gregor's recommendation?**

443 A. No. Ms. Gregor's recommendation is based on the wrong estimate. First, the
444 Companies have not proven the charges paid by PEHS from 2005-2007 include
445 any charges for solicitation.

446 Second, there is no evidence that the charges claimed by Ms. Gregor are the total
447 solicitation expenses incurred on behalf of PEHS by the companies because time
448 records are not available to substantiate the cost study. Her argument is circular –
449 that the charges are a good estimate because they were billing at cost. However,
450 even though PEHS was *required* to bill at cost per the STA, there is no evidence

451 that this actually occurred. Therefore, these charges may be severely
452 understated.²

453 Third, it appears that PEHS has not paid for solicitation since 2008. This runs
454 counter to the Companies' testimony that "according to the Master Non-Regulated
455 Affiliated Interest Agreement ("AIA") which now applies to billing by the Customer
456 Relations area to PEHS, *the amount billed must be at cost.*" (NS-PGL Corrected
457 Ex. 21.0, p. 4, emphasis added) By the Companies own admission, PEHS has not
458 been charged for solicitation since 2008. (Companies responses to Staff DRs DAS
459 9.09) This period includes the previous rate case's test year, which does not reflect
460 any solicitation charges. Given these facts, the only appropriate estimate for the
461 market value of that solicitation service to PEHS is the margin of the PPP product
462 as noted in my direct testimony. Finally, the values calculated in NS-PGL Ex. 21.1
463 are based on data provided in response to DAS 7.02 Att. 01 and use circular
464 calculations to determine the estimate of non-labor expenses. Ms. Gregor uses the
465 actual billed charges as her starting point for total charges and then estimates non-
466 labor charges by subtracting the supposed labor charges for these amounts.
467 However, the Customer Relations charges certainly include at least some labor
468 components for time spent in handling customer inquiries. For the reasons listed
469 above, the total charges billed are highly suspect and could be wildly deflated. In

² The Companies have an incentive to underestimate charges to their affiliate for services, as it lowers the affiliate's costs and supports its profits, while costs that remain regulated are borne by ratepayers.

470 fact they may not include any solicitation charges at all but may be entirely for
471 handling customer complaints.

472

473 **Q. According to Ms. Gregor, what is incorrect in your calculation of that**
474 **margin?**

475 A. Ms. Gregor claims that there is an error in my calculation because I did not use the
476 most recent set of data provided in response to Staff DR DAS 2.10. She is correct;
477 there are some minor differences in the data. In response I have provided revised
478 calculations for Peoples Gas and for North Shore which are as set forth below.

479

480 **Q. What do you recommend regarding the Companies' decision to not charge**
481 **PEHS for solicitation?**

482 A. As in my direct testimony, I recommend three things. First, the Companies must
483 begin charging their affiliate for solicitation immediately. Second, the Commission
484 should order an investigation into a potential violation of the approved STA. Third,
485 the revenue requirement in this case does not reflect these revenues, which the
486 Commission should use to offset costs in this case.

487

488 **Q. How do you propose to calculate this adjustment to test year revenues for**
489 **the foregone solicitation revenue?**

490 A. Under the STA, the charge should be established by a pricing mechanism
491 determined by the Commission or fully distributed cost ("FDC"). However, there is
492 no market price since the Companies do not provide this service to any other

493 parties. Additionally, the Companies have not retained the needed records to show
494 how much the FDC would be. They have not tracked the time spent on solicitation
495 for either LDC. (Attachment B) Therefore, I propose to determine the solicitation
496 charge using the market value of this service to PEHS. I propose to use the margin
497 on PPP to estimate the market value of these solicitations to PEHS.

498

499 **Q. What is this adjustment for the foregone solicitation revenue?**

500 A. I estimate that PPP has a margin over its cost of \$ 656,267 per year for Peoples
501 Gas and \$116,361 per year for North Shore. I recommend that the 2012 future
502 test year IBS operating expenses allocation be decreased by these amounts to
503 reflect these foregone solicitation revenues as set forth in Staff Ex. 12.0 Schedules
504 12.6N & P.

505

506 **B. The Companies do not charge PEHS the same rate for repairs that they**
507 **charge ratepayers**

508 **Q. What did you recommend regarding the Companies' decision to charge**
509 **PEHS a different rate than it charges its ratepayers for repairs?**

510 A. In my direct testimony, I concluded that Peoples Gas and North Shore each
511 charged their affiliate an average of \$35.35 and \$28.04 (respectively) per repair but
512 that the average rate per repair charged to ratepayers is \$60.06 for Peoples Gas
513 and \$60.36 for North Shore. The amount charged ratepayers is almost double the
514 average amount paid by PEHS per repair. Either the ratepayers are being over-
515 charged or the affiliate is being under-charged. Therefore I recommended three
516 things. First, the Companies must begin charging their affiliate the ratepayer rate

517 immediately. Second, the Commission should order an investigation into this
518 inequality to determine if ratepayers are being over charged for repair services.
519 Third, the revenue requirement in this case does not reflect these revenues which
520 should be offsetting costs in this case; it must be adjusted to reflect these revenues.

521

522 **Q. How did the Companies respond to your direct testimony recommendation**
523 **regarding PPP repairs?**

524 A. Ms. Gregor maintains that the charges to PEHS for repairs are *required* to be equal
525 to their FDC. She also claimed that those charges were in fact equal to the FDC.
526 She did not respond to my argument that ratepayers were perhaps overcharged.

527

528 **Q. Did Ms. Gregor provide any evidence to show that the charges were in fact**
529 **at FDC?**

530 A. No. Ms. Gregor merely makes the bald assertion that the charges were at FDC.

531

532 **Q. Have the Companies provided any cost studies or basis to support the**
533 **repair charges to non-PPP customers?**

534 A. No. (Attachment H – Companies responses to Staff DR DAS 9.08b)

535

536 **Q. Is there reason to believe that these charges are *below* FDC?**

537 A. Yes. There are two reasons to draw this conclusion. First, according to the
538 Companies, “the established rate for customers who are not enrolled in the Pipeline
539 Protection Program was *based on average costs* for these services.” (Attachment I

540 – Companies responses to Staff DR DAS 6.08, emphasis added) Therefore there
541 should be a close relationship between average charges to non-PPP customers
542 and to PEHS because “the factors to determine the charges are theoretically the
543 same.” (Attachment H) However, the average cost of the charges to non-PPP
544 customers is *nearly double* the average amount charged to PEHS. This suggests
545 that PEHS may not be charged for the full extent of repairs on its behalf. The
546 Companies admit that the have neglected to charge PEHS the loadings from 2008-
547 2010. (Attachment H) Since there is no evidence to substantiate the charges to
548 PEHS, and the fact that the Companies have clear incentives to undercharge an
549 affiliate, it is fair to conclude that the charges to PEHS should be approximately
550 equal the average rates to non-PPP customers. The Companies have
551 acknowledged that the charge to non-PPP customers also includes a level of profit
552 margin. (Attachment H) Unless that profit margin is double the loaded costs of
553 providing these services, the charges should still be close. Since the figures are
554 not even close, a better estimate is required for the test year. This better estimate
555 should use the average charge to ratepayers for these repairs each time the
556 Companies perform repair on behalf of PEHS. This revenue adjustment should be
557 made for the test year as indicated in my direct testimony.

558

559 **Q. Do you have any other concerns about the Companies support of PPP?**

560 A. Yes. The Companies have been charging \$0.40 per bill for PEHS. They cannot
561 substantiate that charge, and they have only recently determined that the accurate
562 charge should have been \$0.54. (Attachment J – Companies responses to

563 Intervenor DR IGS 4.03) My concern is that these increased billing revenues are
564 not included in the test year. This is just another indication of that the Companies
565 are ignoring their agreements with their affiliates. They have neglected to update
566 the billing charges, charge the affiliate for solicitation and load the repair charges.
567 I do not find them to be credible on these matters.

568

569 **Q. What is this adjustment for the foregone repair revenue?**

570 A. I estimate that PEHS would have paid \$17,313 per year for Peoples Gas and
571 \$2,456 per year for North Shore. Since they paid an average of \$9,761 and \$1,052
572 annually already for repairs, the amounts of the under-payments are \$7,552 and
573 \$1,404 respectively. I recommend that the 2012 future test year be increased by
574 these amounts to reflect these foregone repair revenues as set forth in Staff Ex.
575 12.0 Schedules 12.7N & P.

576

577 **Q. What conclusions do you have regarding the Companies support of the**
578 **PPP?**

579 A. I have the following recommendations for the Commission regarding the
580 Companies support of its affiliate' PPP:

581 1. Require the Companies to charge PEHS for solicitation. Adjust the IBS
582 operating expense allocation downward to reflect the forgone revenues from
583 solicitation. Estimate those foregone revenues by the market value of that
584 solicitation for PPP.

- 585 2. Require the Companies to charge Peoples Energy Home Services (“PEHS”) the
586 ratepayer rate for repairs. Adjust the Revenue Requirement downward to
587 reflect the forgone revenues from repairs. Estimate those foregone revenues by
588 the market value of that solicitation for PPP.
- 589 3. Order that within 90 days of the Final Order in this case, the Companies should
590 petition to continue support of PPP. The Commission should require that an
591 investigation be conducted on this continued support given the Companies
592 failure to abide by the approved agreement.

593

594 **Q. Does this conclude your prepared rebuttal testimony?**

595 A. Yes.