

STATE OF ILLINOIS
ILLINOIS COMMERCE COMMISSION

NORTH SHORE GAS COMPANY	:	
	:	No. 11-0280
Proposed general increase in rates for gas service.	:	
	:	(cons.)
THE PEOPLES GAS LIGHT AND COKE COMPANY	:	
	:	No. 11-0281
Proposed general increase in rates for gas service.	:	

Rebuttal Testimony of
CHRISTINE M. GREGOR

On Behalf of
North Shore Gas Company and
The Peoples Gas Light and Coke Company

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1 **I. INTRODUCTION AND BACKGROUND**

2 **A. Witness Identification**

3 Q. Please state your name.

4 A. Christine M. Gregor.

5 Q. Are you the same Christine M. Gregor who submitted direct testimony on behalf of The
6 Peoples Gas Light and Coke Company (“Peoples Gas”) and North Shore Gas Company
7 (“North Shore”) (together, “the Utilities”) in these consolidated dockets?

8 A. Yes.

9 **B. Purposes of Testimony**

10 Q. What is the purpose of your rebuttal testimony in this proceeding?

11 A. The purpose of my rebuttal testimony is to discuss certain adjustments to the Utilities’
12 operating expenses, and a set of adjustments related to rate base, proposed by Illinois
13 Commerce Commission (the “Commission”) Staff (“Staff”) and Governmental and
14 Consumer Intervenors (“GCI”)¹ in their respective direct testimony. Specifically, I will
15 discuss certain adjustments proposed by Staff witnesses David Sackett, Brett Seagle and
16 Daniel Kahle, and GCI witness David Efron.

17 **C. Summary of Conclusions**

18 Q. Please summarize the conclusions of your rebuttal testimony.

¹ “GCI” refers to the testimony jointly presented by the Illinois Attorney General’s Office (the “AG”), the Citizens Utility Board (“CUB”), and the City of Chicago (the “City”).

19 A. As detailed below, certain adjustments recommended by Staff witnesses David Sackett,
20 Brett Seagle and Daniel Kahle and GCI witness David Efron are either not appropriate
21 or require corrections and/or updates to the related calculations. Specifically:

- 22 • The Utilities agree in theory with Mr. Sackett’s proposed adjustment for
23 “solicitation” revenues, but his method for calculating the adjustment is incorrect.
- 24 • Mr. Sackett’s proposed adjustment to repair revenues is inappropriate.
- 25 • The Utilities agree in theory with Mr. Seagle’s proposed adjustments to the
26 working capital allowance for gas in storage in rate base, but those adjustments
27 should be revised based on updated natural gas prices.
- 28 • The Utilities do not agree with Mr. Kahle’s proposal to change to the net-write-off
29 method of calculating uncollectible expense.
- 30 • The Utilities agree in theory with Mr. Efron’s proposed adjustment to employee
31 benefits charged to operations and maintenance, but it should be based on the
32 most current benefit costs.
- 33 • Mr. Efron’s proposed adjustments to Integrys Business Support (“IBS”) benefits
34 billed expense are erroneous because they are based on an incorrect interpretation
35 of responses to data requests.
- 36 • Mr. Efron’s proposed adjustments to injuries and damages expense are erroneous
37 because they are based on an incorrect interpretation of responses to data requests.
- 38 • Mr. Efron’s proposed adjustments to Account 921 “Office Supplies and
39 Expenses” are partly inappropriate and the remainder should be corrected.
- 40 • Mr. Efron’s proposed adjustments to Distribution expense are partly
41 inappropriate and the remainder should be corrected.

42 **D. Itemized Attachments to Rebuttal Testimony**

43 Q. Are there any attachments to your rebuttal testimony?

44 A. Yes, I am attaching and sponsoring the following exhibits:

- 45 • NS-PGL Exhibit (“Ex.”) 21.1N -- NSG – Adjustments to Solicitation Revenues
- 46 • NS-PGL Ex. 21.1P -- PGL – Adjustments to Solicitation Revenues
- 47 • NS-PGL Ex. 21.2N -- NSG – Adjustments to Employee Benefits Charged to O&M
- 48 • NS-PGL Ex. 21.2P -- PGL – Adjustments to Employee Benefits Charged to O&M
- 49 • NS-PGL Ex. 21.3N -- NSG – Adjustments to IBS Billed Benefits
- 50 • NS-PGL Ex. 21.3P -- PGL – Adjustments to IBS Billed Benefits
- 51 • NS-PGL Ex. 21.4P – PGL – Distribution Expense

52 **II. RESPONSES TO STAFF AND GCI DIRECT TESTIMONY**

53 **A. Proposed Adjustments of Staff Witness David Sackett**

54 Q. Did you review the testimony of Staff witness David Sackett (Staff Ex. 9.0)?

55 A. Yes.

56 Q. What aspects of Mr. Sackett’s testimony will you be addressing?

57 A. I will be addressing Mr. Sackett’s proposed adjustments to “solicitation” revenues and
58 repairs revenues.

59 Q. Please describe Mr. Sackett’s proposed adjustments to “solicitation” revenues.

60 A. Mr. Sackett proposes to use the margin on the Peoples Energy Protection Program
61 (“PEPP”) as an estimate of the market value of the solicitation services that the Utilities
62 provide to Peoples Energy Home Services (“PEHS”). (See Staff Ex. 3.0, Schedules 3.8P
63 and 3.8N)

64 Q. Do you agree with Mr. Sackett's proposed adjustment to solicitation revenues?

65 A. No, Mr. Sackett's proposed adjustments should be modified. While the Utilities agree
66 that the Customer Relations area should have been billing PEHS for performing
67 solicitation for the PEPP, the Utilities do not agree that PEHS has paid nothing to the
68 Utilities for the solicitation services that the Utilities have provided nor with how
69 Mr. Sackett calculated these adjustments.

70 Mr. Sackett's contention that PEHS has paid nothing for the Utilities' service is
71 wrong for two reasons. As seen in the attachment to the revised and corrected response
72 to Staff data request DAS 2.10, the Customer Relations area billed PEHS from 2004-
73 2007. Included in these costs were charges related to the solicitation of the PEPP
74 program to the Utilities' customers. These charges were based on a percentage allocation
75 of time spent by the customer service representatives on calls or solicitation of the PEPP
76 program. These labor costs were then loaded and billed to PEHS under the Services and
77 Transfers Agreement ("STA") and its predecessor, both of which were approved by the
78 Commission.

79 Further, Mr. Sackett erred in calculating the adjustment. First, any adjustment to
80 bill PEHS for solicitation would not be revenues on the Utilities' books from 2008 going
81 forward, it would be a reduction in expense. Starting in 2008, the Customer Relations
82 area became part of IBS, the Integrys service company. As a result, any solicitation
83 expenses that should have been billed to PEHS would result in a reduction of expenses
84 billed to the Utilities by IBS, not in additional revenues for the Utilities. Second, besides
85 the fact that the figures Mr. Sackett used for calculating the PEPP margin were not from
86 the most updated response to Staff data request DAS 2.10, the estimate of the market

87 value of the solicitation services should not be based on margin. Instead, the estimate of
88 market value for such services should be based on an average of the solicitation portion
89 of the Customer Relations expenses charged to PEHS during the period of 2005-2007,
90 updated for inflation. According to the Commission approved Master Non-Regulated
91 Affiliated Interest Agreement (“AIA”) which now applies to billing by the Customer
92 Relations area to PEHS, the amount billed must be at cost and not a calculated margin.
93 Using an average of the solicitation portion of the Customer Relations expense charged to
94 PEHS during the period of 2005-2007 is a good estimate for cost since the Customer
95 Relations area was billing at cost during the is time frame. In addition, the Utilities and
96 IBS are not doing a separate marketing campaign specifically for this program nor is it
97 being solicited to all customers. It is only solicited by customer representatives to those
98 customers who request turn-on service. Indicative of the lack of active solicitation, the
99 number of customers taking the service has been steady or declining the past few years.

100 The attached exhibits NS-PGL Exs. 21.1P and 21.1N provide the average of the
101 solicitation portion of the customer related expenses for 2005-2007. These figures were
102 then inflated, broken out between labor and non-labor portions for 2008-2012, to
103 determine an estimate of the solicitation expenses that should have been charged to PEHS
104 by IBS and, thus, should have reduced the expenses charged by IBS to the Utilities by the
105 same amount.

- 106 Q. Please describe Mr. Sackett’s proposed adjustments to repairs revenues.
- 107 A. Mr. Sackett proposes that the Utilities should be charging PEHS the same rate for repairs
108 as what they charged to customers who request this service. His adjustment is calculated
109 by taking the rate that is charged to customers for the repairs multiplied by the number of

110 each type of repair that was performed for PEHS, and then subtracting that from the
111 amount already paid. (See Staff Ex. 3.0, Schedules 3.9P and 3.9N)

112 Q. Do you agree with Mr. Sackett's adjustments to repairs revenues?

113 A. No, I do not agree with Mr. Sackett's adjustments to repair revenues. According to the
114 Commission approved STA, which is the affiliated interest agreement under which the
115 Utilities charge PEHS for services, the Utilities are to bill PEHS at the Fully Distributed
116 Cost for providing that service. The Utilities are billing according to the STA. When
117 field personnel perform work for PEHS, they charge their time to a specific job code that
118 identifies it as work related to PEPP. These labor costs are then loaded and billed to
119 PEHS along with any non labor charges such as materials. Mr. Sackett says the Utilities
120 should be billing PEHS what they charge customers who are not covered under the PEPP.
121 This is not a utility tariff service. Customers do not need to have the Utilities perform
122 this service; they could choose to use a non-affiliated third party.

123 **B. Proposed Adjustment of Staff Witness Brett Seagle**

124 Q. Did you review the testimony of Staff witness Brett Seagle (Staff Ex. 8.0)?

125 A. Yes.

126 Q. What aspect of Mr. Seagle's testimony will you be addressing?

127 A. I will address his proposed adjustments to the working capital allowance for gas in
128 storage in rate base.

129 Q. Please describe Mr. Seagle's proposed adjustments to the working capital allowance for
130 gas in storage in rate base.

131 A. Mr. Seagle's proposed adjustments to reduce the 13-month valuation for the working
132 capital allowance for gas in storage in rate base are based on the Utilities' responses to
133 Staff data request ENG 5.01, which was based on an April NYMEX natural gas price.
134 (See Staff Ex. 8.0, Schedules 8.2P and 8.2N)

135 Q. Do you agree with Mr. Seagle's proposed adjustments to the working capital allowance
136 for gas in storage in rate base?

137 A. I agree that the filed test year prices are different than where prices are today. However,
138 Staff calculated adjustments using an April NYMEX price which was used in the
139 Utilities' May Gas Charge Filing. The adjustments to the working capital allowance for
140 gas in storage in rate base should be based on the latest natural gas prices available from
141 NYMEX that were used in the Utilities' July Gas Charge Filing. This resulted in a
142 "LIFO" (last-in, first-out) natural gas price of \$5.18 for Peoples Gas and 5.35 for North
143 Shore. See Mr. Hengtgen's rebuttal testimony (NS-PGL Ex. 23.0) and NS-PGL Ex. 23.5P
144 and Ex. 23.5N for details and his proposed adjustments.

145 **C. Proposed Adjustment of Staff Witness Daniel Kahle**

146 Q. Did you review the testimony of Staff witness Daniel Kahle (Staff Ex 1.0)?

147 A. Yes.

148 Q. What aspect of Mr. Kahle's testimony will you be addressing?

149 A. I address Mr. Kahle's proposal relating to the use of the net write-off method for
150 uncollectible expense.

151 Q. Please describe Mr. Kahle's proposal.

152 A. Mr. Kahle proposes that the uncollectible expense calculation be switched to reflect a net
153 write-off method rather than a percentage of revenue. He proposes to use actual 2010 net
154 write-offs as the Utilities' uncollectible expense. Based on this switch in methodology,
155 uncollectible expense would be increased by \$510,000 for Peoples Gas and reduced by
156 \$421,000 for North Shore. (See Staff Ex. 1.0, Schedules 1.11N and 1.11P)

157 Q. Do you agree with Mr. Kahle's adjustments to uncollectible expense?

158 A. No, I do not agree with Mr. Kahle's proposed switch to the net write-off method, for
159 three reasons. First, if the Utilities were to use the net write-off method, there would be
160 no reliable method to determine how much of actual net write-offs are related to the gas
161 charge that would be needed in order to do the filing for Rider UEA-GC. Customer
162 accounts are written-off in total and can have receivables from multiple periods and the
163 gas charge and delivery charge components would be different in each of those periods
164 since gas prices can be volatile and the delivery charge would reflect the base rates that
165 were in effect. This would differ among customer accounts that were written off. (See
166 Ms. Grace's rebuttal testimony (NS-PGL Ex. 28.0) for additional details on how this
167 proposed switch impacts Rider UEA and Rider UEA-GC.) Second, by using the net
168 write-off method, there is a mismatch between the revenues and the uncollectible expense
169 being recorded. The uncollectible expense would be based on the write-offs of
170 receivables for sales and therefore service related to prior periods, not the current period.
171 Although timing differences are inherent in trackers, this causes even more lag between
172 the ultimate reconciliation of expense to the related revenue that caused the expense and
173 especially during a few years of volatile gas prices, could cause a customer to pay for
174 high write-offs related to years when they were not customers of the Utilities. Last, even

175 if a net write-off method was considered, I would recommend using an average of six
176 years of write-offs as the minimum reasonable period for any adjustment because write-
177 off numbers can vary greatly depending on gas prices and the economy.

178 **D. Proposed Adjustments of GCI Witness David Efron**

179 Q. Did you review the testimony of GCI witness David Efron (GCI Ex. 2.0 Corrected)?

180 A. Yes.

181 Q. What aspect of Mr. Efron's testimony will you be addressing?

182 A. I will be addressing Mr. Efron's proposed adjustments for employee benefits charged to
183 operations and maintenance ("O&M") expense, IBS Benefits billed expense, injuries and
184 damages expense, Account 921 "Office Supplies and Expense" expenses, and
185 Distribution expense.

186 Q. Please describe Mr. Efron's proposed adjustment to employee benefits charged to O&M.

187 A. Mr. Efron proposes that the percentage of pension and post-retirement benefits costs
188 capitalized in the 2012 test year track with the percentage of payroll that is charged to
189 construction. Those adjustments would result in a reduction of \$3,845,000 to Peoples
190 Gas' test year employee benefits charged to O&M. (GCI Staff Ex. 2.0, Schedule PGL
191 DJE-2.4).

192 Q. Do you agree with Mr. Efron's proposed adjustments to employee benefits charged to
193 O&M?

194 A. Yes, in theory the Utilities agree that the employee benefits capitalized should be based
195 on forecasted pension and post-retirement benefits costs as well as the forecasted
196 percentage of payroll that is charged to construction. However, the adjustment should be

197 based on the updated pension and post retirement costs detailed in Ms. Phillips' rebuttal
198 testimony and a comparable adjustment should be made for North Shore. (See NS-PGL
199 Ex. 27.1P and Ex. 27.1N) Based on these new benefit costs, there would be a reduction
200 of \$1,112,000 to Peoples Gas' test year employee benefits charged to O&M and an
201 increase of \$15,000 to North Shore's test year employee benefits charged to O&M. (See
202 NS-PGL Ex. 21.2P and 21.2N)

203 Q. Please describe Mr. Effron's proposed adjustments to IBS benefits billed expense.

204 A. Mr. Effron proposes to modify the allocation of IBS benefits billed expense to reflect the
205 general corporate allocator. These adjustments would result in reductions of \$3,291,000
206 to Peoples Gas' and \$911,000 to North Shore's test year operations and maintenance
207 expense. (See Staff Ex. 2.0, Schedule PGL DJE-2.5 and Schedule NS DJE-2.2).

208 Q. Do you agree with Mr. Effron's proposed adjustments to IBS benefits billed expense?

209 A. No, I do not agree with Mr. Effron's adjustments to IBS benefits billed expense.
210 Mr. Effron misinterpreted the Utilities' response to data request AG 1.68. In explaining
211 why there has been an increase in the percentages of IBS benefits billed, the Utilities
212 listed several reasons. One was there was increased labor being billed to Peoples Gas,
213 which includes both direct labor billed as well as allocated, and second there has been a
214 higher benefit loader rate at IBS. The response went on to state the percentages billed to
215 Peoples Gas by the general corporate allocator have increased over the last three years
216 because of the downsizing of Integrys Energy Services, Inc. The general corporate
217 allocator is only one of the allocation methods that IBS uses to bill Peoples Gas and
218 North Shore labor charges. There are approximately thirty different cost causal allocators
219 that are used by IBS to charge the regulated utilities. NS-PGL Exs. 21.3P and 21.3N

220 show that the percentage of IBS benefits billed to Peoples Gas and North Shore is in line
221 with the percentage of IBS labor billed to Peoples Gas and North Shore. So, there is no
222 basis or need for any adjustments.

223 Q. Please describe Mr. Effron's proposed adjustment to Injuries and Damages Expense.

224 A. Mr. Effron proposes to eliminate \$3,077,000 of injuries and damages expense for Peoples
225 Gas due to a claimed lack of support. (See GCI Ex. 2.0, Schedule PGL DJE-2.).

226 Q. Do you agree with Mr. Effron's proposed adjustment to Injuries and Damages Expense?

227 A. No, I do not agree with this proposed adjustment. First, the response to data request
228 AG 4.35 cited by Mr. Effron refers to Schedule C-13, which is a summary of affiliated
229 interest transactions, not total injuries and damages expense. Schedule C-4 for Peoples
230 Gas shows that Injuries and Damages Expense, Account 925, increased from
231 \$12,913,000 in 2009 to \$13,575,000 in 2012 or 5.13%. Over half of these amounts are
232 based on workers compensation expenses. The Consumer Price Index for medical costs,
233 which make up the majority of workers' compensation costs, have increased 3.41% in
234 2010 and are forecasted to increase approximately 3% for both 2011 and 2012, resulting
235 in injuries and damages expense to be greater than what Peoples Gas is forecasting for
236 test year 2012. Thus, Mr. Effron's proposed adjustment is not warranted.

237 Q. Please describe Mr. Effron's proposed adjustments to Account 921 "Office Supplies and
238 Expense" expenses.

239 A. Mr. Effron proposes to eliminate \$1,722,000 due to the expensing of self-constructed
240 property and \$2,892,000 related to forecasted increase in cellular growth. (See GCI
241 Ex. 2.0, Schedule PGL DJE-2.6).

242 Q. Do you agree with Mr. Effron's proposed adjustments to Account 921 "Office Supplies
243 and Expenses" expense?

244 A. I do not agree with either his proposed adjustment due to the expensing of
245 self-constructed property nor to his proposed adjustment related to cellular growth.
246 Regarding self constructed property, Mr. Effron states that: "Self constructed property is
247 as much a capital asset as is property constructed by outside contractors." (GCI Ex. 2.0
248 Corr., 27:595-596) While it is true that costs being capitalized under the self -constructed
249 overhead include indirect general and administrative type costs and non-labor items such
250 as property insurance and depreciation on general structures, which have a much less
251 direct relationship to capital compared to other overhead activity. The Utilities do
252 capitalize other more direct type overheads such as engineering and operations
253 management who work directly on capital projects. The Utilities believe that the
254 overheads currently being capitalized under the self-constructed property are sufficiently
255 far enough removed from the actual construction of the capital asset that it is appropriate
256 to expense these types of costs. Related to the cellular growth adjustment, after further
257 investigation into the increase in Account 921, it has been determined that \$223,000
258 relates to increased collection fees related to a higher adoption of eBills, and \$3,086,000
259 that was budgeted to Account 921, should have been budgeted to Account 903. This
260 \$3,086,000 represents costs related to the customer billing system (Cfirst) and as a result
261 should have been budgeted to a customer FERC account which is where they were
262 booked in 2009. Because this is a shift between two O&M accounts, no adjustment is
263 necessary. See supporting work papers for detail.

264 Q. Please describe Mr. Effron's proposed adjustments to Distribution expense.

265 A. Mr. Effron proposes to reduce Distribution operations expense by \$8,000,000 due to
266 claimed unsupported forecasted increases related to locates, leak surveys and disconnects
267 and inflation. (See GCI Ex. 2.0, Schedule PGL DJE-2.3).

268 Q. Do you agree with Mr. Effron's proposed adjustments to Distribution expense?

269 A. I agree an adjustment needs to be made related to locates, leak surveys and disconnects
270 expense but I do not agree with Mr. Effron's adjustment related to inflation. Regarding
271 the locates, leak surveys and disconnects expense, Peoples Gas has recently decided that
272 it will not outsource this activity and will continue to use internal resources for these
273 activities. As a result, I agree with the \$4,000,000 reduction to Distribution expense but
274 approximately \$2,500,000 of labor costs will need to be shifted from capital to O&M
275 which will impact the amount of capitalized benefits. This has been reflected in NS-PGL
276 Ex 21.2P.

277 Regarding inflation, Mr. Effron states that an inflation allowance should only be
278 applied to expenses that are not otherwise specifically escalated, like labor. In Peoples
279 Gas' response to data request AG 4.23, there was not a specific inflation amount for labor
280 given as an explanation for any increase. Mr. Effron goes on further to state the 2010
281 distribution costs actually decreased as compared to 2009. Mr. Effron states that
282 approximately 70% of the 2010 Distribution Expense related to labor or \$35,600,000.
283 Based on the forecasted wage increases for unions and non-union employees, there
284 should be an increase in 2012 related to labor of approximately \$2,591,000. Using a
285 general inflation allowance on the remaining \$15,000,000 in 2010 would result in an
286 additional increase of \$698,000 in 2012 that should be allowed. Therefore, an adjustment
287 to decrease distribution expense in 2012 of \$811,000 (\$4,100,000 less \$2,591,000 less

288 \$698,000) is warranted and acceptable to Peoples Gas and has been reflected in NS-PGL
289 Ex. 21.4P.

290 Q. Does this conclude your rebuttal testimony?

291 A. Yes.