

STATE OF ILLINOIS
ILLINOIS COMMERCE COMMISSION

NORTH SHORE GAS COMPANY)	
Proposed General Increase in Rates)	
for Gas Service)	DOCKET NO. 11-0280
)	
THE PEOPLES GAS LIGHT AND)	DOCKET NO. 11-0281
COKE COMPANY)	
Proposed General Increase in Rates)	
for Gas Service)	

DIRECT TESTIMONY OF
LAFAYETTE K. MORGAN, JR.

ON BEHALF OF
THE PEOPLE OF THE STATE OF ILLINOIS,
THE CITIZENS UTILITY BOARD

AND

THE CITY OF CHICAGO

(COLLECTIVELY, GOVERNMENT AND CONSUMER INTERVENORS OR GCI)

PUBLIC

JUNE 15, 2010

EXETER

ASSOCIATES, INC.
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TABLE OF CONTENTS

	<u>PAGE</u>
Introduction and Summary	1
Rate Base Adjustments.....	6
Allowance for Cash Working Capital.....	6
Materials and Supplies	8
Accumulated Deferred Income Taxes Related to the Tax Accounting Change.....	11
Interest Synchronization	16
Rate Case Expense Adjustment.....	16

1 **Introduction and Summary**

2 **Q. Would you please state your name and business address?**

3 A. My name is Lafayette K. Morgan, Jr. I am employed as an independent consultant
4 retained by Exeter Associates, Inc. My business address and Exeter Associates'
5 offices are located at 10480 Little Patuxent Parkway, Columbia, Maryland 21044.
6 Exeter is a firm of consulting economists specializing in issues pertaining to public
7 utilities.

8 **Q. Please describe your educational background and qualifications.**

9
10 A. I received a Master of Business Administration degree from The George Washington
11 University. The major area of concentration for this degree was Finance. I received a
12 Bachelor of Business Administration degree with concentration in Accounting from
13 North Carolina Central University. I was also a Certified Public Accountant licensed
14 in the State of North Carolina.

15 **Q. Would you please describe your professional experience?**

16
17 A. From May 1984 until June 1990, I was employed by the North Carolina Utilities
18 Commission - Public Staff in Raleigh, North Carolina. I was responsible for
19 analyzing testimony, exhibits, and other data presented by parties before the North
20 Carolina Utilities Commission. I had the additional responsibility of performing the
21 examinations of books and records of utilities involved in rate proceedings and
22 summarizing the results into testimony and exhibits for presentation before that
23 Commission. I was also involved in numerous special projects, including

1 participating in compliance and prudence audits of a major utility and conducting
2 research on several issues affecting natural gas and electric utilities.

3 From June 1990 until July 1993, I was employed by Potomac Electric Power
4 Company (“Pepco”) in Washington, D.C. At Pepco, I was involved in the
5 preparation of the cost of service, rate base and ratemaking adjustments supporting
6 the company's requests for revenue increases in the State of Maryland and the District
7 of Columbia. I also conducted research on several issues affecting the electric utility
8 industry for presentation to management.

9 From July 1993 to December 2010, I was employed by Exeter Associates, Inc.
10 as a Senior Regulatory Analyst. Since then, and in my role as an independent
11 consultant, I have been involved in the analysis of the operations of public utilities,
12 with particular emphasis on utility rate regulation. I have also been involved in the
13 review and analysis of utility rate filings, focusing primarily on revenue requirements
14 determination. This work has involved natural gas, water, electric and telephone
15 companies.

16 **Q. Have you previously testified in regulatory proceedings on utility rates?**

17
18 **A.** Yes. I have previously presented testimony and affidavits on numerous occasions
19 before the North Carolina Utilities Commission, the Pennsylvania Public Utility
20 Commission, the Virginia Corporation Commission, the Louisiana Public Service
21 Commission, the Georgia Public Service Commission, the Maine Public Utilities
22 Commission, the Kentucky Public Service Commission, the Public Utilities
23 Commission of Rhode Island, the Vermont Public Service Board, the Illinois

1 Commerce Commission, the Maryland Public Service commission and the Federal
2 Energy Regulatory Commission (“FERC”).

3 **Q. What is the purpose of your testimony in this proceeding?**

4

5 A. Exeter Associates has been retained by The Citizens Utility Board (“CUB”), the
6 People of the State of Illinois represented by the Attorney General (“AG”), and the
7 City of Chicago (“City”), (collectively, “Government and Consumer Intervenors” or
8 “GCI”) to review the cost of service and rate base claims North Shore Gas Company
9 (“North Shore” or “NS”) and the Peoples Gas Light and Coke Company (“Peoples
10 Gas” or “PGL”) (together referred to as “the Companies”) are requesting in this
11 proceeding. In this testimony, I present my findings on behalf of the GCI regarding
12 certain adjustments to the Companies’ test year rate base and net operating income at
13 present rates. In addition, I present a summary spreadsheet which incorporates
14 certain adjustments proposed by GCI witnesses David J. Effron (GCI Ex. 2.0) and
15 Christopher C. Thomas’s (GCI Ex. 5.0) adjustments. Mr. Effron proposes additional
16 adjustments to the Companies’ test year rate base and operating income, and Mr.
17 Thomas proposes adjustments to the Companies’ overall rate of return.

18 **Q. In connection with this case, have you performed an examination and review of**
19 **the companies’ testimony and exhibits?**

20 A. Yes. I have reviewed NS and PGL’s testimony and exhibits, their rate filing, as well
21 as their responses to CUB, the AG and other intervenors’ data requests.

22 **Q. Would you please summarize what is presented on the attached schedules?**

23

1 A. Yes. I have prepared a set of schedules that present my findings and
2 recommendations regarding PGL's and NS's respective rate base and net operating
3 income. In addition to my own adjustments and findings, I have incorporated the
4 recommendations of Mr. Effron and Mr. Thomas. The adjustments recommended by
5 Mr. Effron, which I have included in my exhibit, include Plant in Service;
6 Accumulated Depreciation; Retirement Benefits; Accumulated Deferred Income
7 Taxes; Employee Payroll and Benefits; Incentive Compensation IBS Benefits
8 Charges; and Office Supplies Expense. Mr. Thomas has made recommendations
9 regarding the Companies' allowed rate of return which I have reflected in the cost of
10 service. The exhibits attached to my testimony contain two separate sets of schedules
11 – one set for each utility. The two sets are similar in presentation. However, a
12 company abbreviation is used to designate each company. For example, "Schedule
13 LKM-1NS" (GCI Ex. 1.1NS) refers to North Shore, while "Schedule LKM-1PGL"
14 (GCI Ex. 1.1PG) refers to Peoples Gas.

15 Schedule LKM-1 summarizes the overall findings regarding net operating
16 income of my and Mr. Effron's adjustments. Schedule LKM-2 presents a summary
17 of rate base and my and Mr. Effron's adjustments thereto. Schedule LKM-3
18 summarizes each of the adjustments to the Companies' net income. The total of those
19 adjustments are carried forward to Schedule LKM-1 (GCI Ex. 1.1) and used in the
20 determination of the revenue requirement. The remaining schedules are supporting
21 schedules that show the derivation of each of my adjustments to the Companies' rate

1 base and net operating income. GCI Ex. 1.1NS and GCI Ex. 1.1PGL include each of
2 the schedules referenced herein for each respective utility.

3 **Q. Please summarize your findings.**

4

5 A. As shown on Schedule LKM-1 (GCI Ex. 1.1), I have determined the appropriate
6 change in NS' revenues to be an increase of \$2,431,267, and the appropriate change
7 in PGL's revenues to be \$52,343,730. When these increases are compared to the
8 Companies' requests of \$8,728,000 and \$123,652,000 for NS and PGL, respectively,
9 they result in reductions in the Companies' requested revenue increase of \$6,296,733
10 (NS) and \$71,308,270 (PGL). The GCI recommended distribution revenue increase
11 would result in a 3.1 percent increase for NS and 10.3 percent increase for PGL in
12 distribution revenue instead of the 11.5 percent (NS) and 25.2 percent (PGL)
13 proposed by the Companies.

14 **Q. What time period did you use in your analysis of the companies' operating**
15 **results?**

16 A. The Companies' filings include their revenue requirement analyses based upon the
17 future test year ending December 31, 2012. The future test year is based on the
18 Companies' 2012 operating and capital budgets, adjusted as deemed necessary by the
19 Companies. I have based my analysis of the Companies' operating results on the
20 same period used by the Companies in their rate filing, direct testimony and exhibits.

21 **Q. How is the remainder of your testimony organized?**

22

23 A. The remainder of this testimony addresses each of the adjustments that I am
24 recommending and is presented in the order identified in the table of contents to this

1 testimony. For each issue, I will document and explain why it was necessary to make
2 the adjustment.

3 **Rate Base Adjustments**

4 **Allowance for Cash Working Capital**

5 **Q. How is cash working capital defined?**

6

7 A. For ratemaking purposes, cash working capital is the investment that a utility needs to
8 have on hand to fund its day-to-day operations, and that is how the Commission has
9 viewed it in the past. Positive cash working capital represents funds provided by
10 investors that should be included in rate base so that the utility earns a return on it.
11 Negative cash working capital represents funds supplied by ratepayers that should be
12 recognized as a rate base offset.

13 **Q. How did the companies reflect cash working capital in their filings?**

14

15 A. The Companies' cash working capital allowance is calculated based upon the results
16 of a lead/lag study (the Companies performed individual lead/lag studies). A lead/lag
17 study is an in-depth analysis that measures the difference between the lapse of time
18 when a company receives revenue for the provision of service and the lapse of time
19 when a company pays for the costs of providing service. This difference, expressed
20 as a number of days, is used to calculate the level of investor-supplied funds
21 advanced for operations or the level of funds advanced by customers.

22 **Q. What changes have you made to the allowance for cash working capital?**

23

24 A. I have made two adjustments to the cash working capital allowance. The first
25 adjustment is a change in the revenue collection lag. The second adjustment is the

1 incorporation of the operations and maintenance (“O&M”) adjustments proposed by
2 Mr. Effron and me in the lead/lag study.

3 **Q. Please explain your adjustment to the revenue collection lag.**

4

5 A. NS and PGL have calculated the revenue collection lag based upon a matrix that
6 separates the revenue collected during each 30-day period after the bills are
7 submitted. The percentage of total revenue collected in each 30-day block is
8 multiplied by the mid-point of the period to derive the weighted collection lag days.
9 Most of the Companies’ revenues are collected in arrears, except for a small portion
10 of the revenues that is recognized as prepaid. The prepaid revenues are included in
11 the revenues that were collected up to 30 days after billing. As a result, the revenues
12 billed in advance are reflected with 11.53 weighted lag days as though they were
13 billed in arrears. I disagree with this approach. Prepayments, by definition, are
14 collected in advance. Therefore, I have calculated the collections lag with
15 prepayments separated from the revenues collected during the first 30 days. As a
16 result, the prepayments are included in a separate category in the calculation of the
17 collection lag at zero days.

18 On Schedule LKM-4, I present the calculation of the revenue lag by applying
19 a mid-point of zero to the prepayments. This approach is actually a conservative
20 approach because, depending on the circumstances, the use of the actual prepayment
21 date could result in lead or a negative lag which could shorten the revenue lag further.
22 Given the absence of the data measuring the actual collection date of these revenues,
23 this conservative approach is a reasonable approximation of the lag.

1 **Q. Please explain the second adjustment to the cash working capital allowance.**

2

3 A. The second adjustment involves the incorporation of the adjustment to O&M
4 expenses that Mr. Effron has proposed. For instance, if Mr. Effron has considered an
5 expense to be inappropriate for ratemaking, that expense should be removed from the
6 lead/lag study because it would be inappropriate to allow a working capital allowance
7 on funds advanced to pay an expense that is not recognized for ratemaking purposes.
8 The incorporation of those adjustments is presented on Schedule LKM 4, Page1.

9 **Q. Please summarize your adjustment to the cash working capital allowance.**

10

11 A. On Schedule LKM-4, page 1, I present my adjustment to cash working capital
12 allowance of a decrease of \$7,432 for NS and an increase of \$1,152,946 for PGL.
13 These adjustments reflect the combination of the change in the collection lag days
14 and the incorporation of the O&M expense adjustments.

15

16 **Materials and Supplies**

17 **Q. What adjustment are you recommending to the level of materials and supplies in**
18 **rate base?**

19 A. The Accounts Payable related to Materials and Supplies represents the portion of
20 Materials and Supplies the Companies have received but not yet paid for. The
21 accounts payable are properly excluded from rate base because even though they are
22 recorded, the Companies have not spent the cash in payment of the costs. As a result,
23 it would be improper for the Companies to earn a return on those costs. The
24 Companies have included the 13-month average of Materials and Supplies in rate
25 base less the accounts payable related to Material and Supplies purchases. The

1 monthly accounts payable amount was derived by comparing the Materials and
2 Supplies balance for each month to the previous month's balance. If there were an
3 increase occurred in the current month over the previous month, the Companies
4 assumed that the increase represented the accounts payable in that month. In months
5 where the Materials and Supplies balance declined from the prior month, the
6 Companies assumed that there were no accounts payable related to Materials and
7 Supplies.

8 **Q. Do you agree with the Companies' evaluation of accounts payable related to**
9 **materials and supplies?**

10 A. No. The notion that there are no accounts payable related to Materials and Supplies
11 in months where the Materials and Supplies balance decreased from the prior month
12 is erroneous. Materials and Supplies are added to inventory virtually every month.
13 However, there are some months where the amount taken out of Materials and
14 Supplies inventory exceeds the amount related to the new inventory that is added.
15 Nevertheless, there would still be accounts payable related to the amount added to
16 inventory during that month despite the net balance.

17 **Q. How have you adjusted materials and supplies to reflect the accounts payable?**

18
19 A. In the response to Staff data request TEE 6.02, the Companies provided the monthly
20 debits to Materials and Supplies that represent the increases in the account due to
21 purchases. Also, in the response to Staff data request TEE 6.04, the Companies
22 indicated that the payment lag for Materials and Supplies is 42.44 days. Hence, the
23 Materials and Supplies received in a given month are not paid for until more than a

1 month later. In my calculation of the accounts payable related to the Materials and
2 Supplies, I used the monthly debits as the accounts payable related to Materials and
3 Supplies. Since, the future test year is projected, it is necessary to estimate the
4 projected accounts payable related to the monthly Materials and Supplies balance. I
5 derived that projection by calculating the average accounts payable as a percentage of
6 Materials and Supplies. Once I derived that percentage, I applied it to the future test
7 year Materials and Supplies to obtain the accounts payable amount used to reduce the
8 Materials and Supplies. On Schedule LKM-5, I present this adjustment which
9 reduces rate base by \$220,642 for NS and \$1,651,710 for PGL .Gas in Storage.

10 **Q. What adjustment are you recommending to the level of gas in storage in rate**
11 **base?**

12 A. The Companies have included the average gas in storage balance in rate base based
13 upon the data available at the time this rate case was filed. The Companies also
14 reduced the average balance of gas in storage inventory to reflect the associated
15 accounts payable in a manner consistent with the accounts payable related to
16 Materials and Supplies. I am recommending two adjustments to gas in storage to
17 better reflect the amount on which the Companies should earn a return.

18 First, in the response to AG Data Requests No. 4.07 and 4.40, the Companies
19 provided an update of the gas in storage balance based upon the most recent pricing
20 information. I have used the data provided by the Companies in those responses to
21 project the future year gas in storage balance.

1 Second, as I explained in my discussion of Materials and Supplies, I disagree
2 with the means by which the Companies derived the accounts payable balances.
3 Instead of using only the monthly increase in the gas in storage from the previous
4 month as the accounts payable related to the gas in storage, I used the monthly
5 projected gas storage injections for the future test year as presented in the response to
6 Staff Data Request NS ENG 5.01, Attachment 2. According to the Companies’
7 lead/lag analyses, there is a 35.08 lag day period for the payment of the gas injected
8 into storage. Therefore, the gas injected into storage in the current month is not paid
9 for until the following month. As a result, the companies should not earn a return on
10 expenditures they have not incurred. On Schedule, LKM-6, I present this combined
11 adjustment which reduces rate base by \$3,086,481 for NS and \$16,200,362 for PGL.

12
13 **Accumulated Deferred Income Taxes Related to the Tax Accounting Change**

14 **Q. Please explain the adjustment to the accumulated deferred income taxes relating**
15 **to the tax accounting change.**

16 A. In 2006, the United States Department of Treasury proposed changes that affect
17 Section 1.263(a)-0 through Section 1.263 (a)-3(h)(2) of Treasury Regulations relating
18 to the capitalization of certain repairs and replacements of plant property. Essentially,
19 the proposed regulations change the “unit of property” concept in such a way as to
20 make it possible to expense certain costs for tax purposes that would have to be
21 capitalized under current regulations. The determining factor for whether project

1 expenditures are capitalized or expensed is whether it is considered a “unit of
2 property,” as that concept is used for plant construction expenditures.

3 In determining income taxes, costs that are capitalized are deducted in
4 increments, as depreciation expense, over the service life of the asset. However,
5 expensing a cost will allow deduction of the entire cost, in determining taxes for the
6 year in which the cost was incurred. Thus, the proposed change in tax regulations
7 changes the timing of the deductibility of the cost, rather than creating new tax
8 deductions. As a result, the total tax expense would not change. However, the
9 amount of taxes that are payable for that year would change because of the current
10 deductibility of costs that were previously capitalized.

11 The Internal Revenue Service requires that tax returns be reported on a
12 consistent basis. When there is a change in accounting methods, such as the proposed
13 change in tax regulations, the IRS requires a calculation of taxes as if the new method
14 of accounting had always been used, to determine the accumulated effect of the
15 change on the Company adopting the change. The result of that calculation of the
16 accumulated effect of the tax accounting change may require a “catch up” adjustment,
17 which is recorded as a deferred tax liability that decreases rate base and yields savings
18 to ratepayers.

19 **Q. Have the Companies adopted the tax accounting changes?**

20
21 A. Yes. The Companies have adopted the tax accounting changes and have also
22 recognized an accumulated deferred income tax liability.

1 **Q. What adjustment are you proposing to the Companies' proposed accumulated**
2 **deferred income taxes amount?**

3 A. The Companies have adopted the tax accounting change, but rather than recognize the
4 full Accumulated Deferred Income Taxes liability in their determination of rate base,
5 the Companies have proposed to include only 50 percent of that amount. I am
6 proposing an adjustment to recognize the full amount of the Accumulated Deferred
7 Income Tax in Rate Base.

8 **Q. What is the basis of the Companies' 50 percent reduction?**

9
10 A. The Companies cite the sharing of risks as the reason for reducing the Accumulated
11 Deferred Income Tax liability. The Company cites audit risks as one of the risks it is
12 attempting to mitigate. In other words, the Companies are concerned that an IRS
13 audit might reveal that the Companies should have recorded an amount different from
14 the amount they have recorded.

15 **Q. Is this a valid reason to reduce the tax benefits to ratepayers?**

16
17 A. No, for several reasons, any one of which is adequate basis for rejecting the
18 Companies' proposal. First, everyday tax expenses recorded by the Companies are
19 also subject to tax audit. However, I have not seen a utility propose to include only a
20 portion of its tax expense in the cost of service because of the risk that an audit would
21 uncover a utility calculation error. Second, any such calculation is a part of prudent
22 business management and would therefore be a management responsibility. Third,
23 there is no rational basis for allocating a portion of this risk to ratepayers, since they

1 have no ability to affect the election of accounting options or to alter the Companies'
2 calculations.

3 Moreover, the risk does not appear to be as significant as the Companies
4 suggest. The Companies acknowledge that this tax accounting change has become
5 more common in the utility industry. The Companies have access to the best
6 practices of the industry and accounting guidance from industry groups regarding this
7 tax accounting change. Given that the Company is not on the forefront on this issue,
8 its risk of errors is diminished. Prudent management, including utilizing the
9 resources of such trade organizations, will allow the Companies to minimize risks.
10 Conversely, reducing the amount returned to ratepayers does not minimize those
11 risks. Instead, it withholds the benefit that is due to the ratepayers. On Schedule
12 LKM-6, I have presented my adjustment to Accumulated Deferred Income Taxes,
13 which reduces rate base by \$464,000 for NS and \$5,224,000 for PGL.

14 **Q. Mr. Effron has made several adjustments to the accumulated deferred income**
15 **taxes. How does your adjustment differ from his adjustments?**

16 A. The adjustment I made is unrelated to those made by Mr. Effron. My adjustment
17 captures accumulated deferred taxes that are related to changes in tax accounting
18 rules that the Companies excluded from the cost of service. Mr. Effron's adjustments
19 relate to the accumulated deferred income taxes related to temporary differences that
20 are routinely recorded, but were not reflected in the cost of service in this proceeding.
21 Also, since Mr. Effron adjusted certain plant in service items, it is necessary to adjust
22 the related accumulated deferred income taxes.

1 **Change in State Income Tax Rate**

2 Q. **What adjustment have you made to state income tax expense?**

3
4 A. Recently, the Illinois state legislators passed a bill increasing the corporate and
5 personal income tax rates effective this year, 2011. For businesses, the income tax
6 rate increased from 7.3 percent to 9.5 percent. For the Companies, the increased
7 income tax rate will be basis of the income tax they pay during the rate effective
8 period. However, at the time the Companies' prepared this case, the higher rate was
9 not in effect and the Companies used the old tax rate of 7.3 percent in the cost of
10 service as the basis of the state income tax expense. In order to reflect the actual
11 costs that the Companies will incur, Mr. Effron and I have used the new income tax
12 rates in the preparation of our adjustments to the cost of service.

13 Q. **How did you calculate the adjustment to reflect the increase in the state income**
14 **tax rate?**

15 A. I calculated the adjustment to reflect the increase in the state income tax rate by
16 backing into the taxable income and operating income elements used to calculate the
17 total state income tax expense. First, I divided the projected state income tax
18 expense, prior to the ratemaking adjustments, by the old state tax rate to derive the
19 taxable income. Once the taxable income was derived, I applied the change in the tax
20 rate to derive the portion of the adjustment relating to applying the increased tax rate
21 to the taxable income. For the tax effect of the Companies' operating income
22 adjustments, I divided the state income tax expense effect of the operating income
23 adjustments by the old state tax rate to derive the taxable operating income

1 adjustment. Once the operating income adjustment was derived, I applied the change
2 in the tax rate to derive the portion of the adjustment relating to applying the
3 increased tax rate to the operating income adjustments. The combination of the two
4 components totals the adjustment to reflect the change in the state income tax rate.
5 On Schedule LKM-8, I present this adjustment which increase state income tax
6 expense by \$240,453 for NS and \$539,128 for PGL.

7

8 **Rate Case Expense Adjustment**

9

10 **Q. Have you reviewed PGL and NS Schedules C-10?**

11 A. Yes. Schedule C-10 shows the Companies requested rate case expense. Although
12 the Companies have claimed that the specific expenses associated with each outside
13 consultant, witness, and attorney are confidential, the total amounts claimed by PGL
14 and NS are \$4,086,000 and \$2,721,000 respectively. This totals \$6,807,000.

15 **Q. How does this compare with the amounts PGL and NS requested as their rate
16 case expense in their last rate case, Docket 09-0166/0167?**

17 A. In their last rate case, PGL and NS requested \$4,788,000 and \$2,597,000 respectively,
18 totaling \$7,385,000. See Sch. C-10.1; Docket 09-0166/0167, Order at 43. The total
19 amount allowed in that case is more than the amount requested in this case.

20 **Q. Does that cause you to conclude that the amounts requested in this case are
21 reasonable?**

22 A. No. In 2009 the Public Utilities Act was amended to add Section 9-229, which
23 provides that the Commission “shall specifically assess the justness and

1 reasonableness of any amount expended by a public utility to compensate attorneys or
2 technical experts to prepare and litigate a general rate case filing. This issue shall be
3 expressly addressed in the Commission's final order.” Although the effective date of
4 this amendment was July 10, 2009, the Order in Docket 09-0166/0167 did not contain
5 an assessment of the amounts expended by the utilities for attorneys or technical
6 experts.

7 **Q. In addition, the PGL and NS Schedules C-10.1 show that neither company had**
8 **spent the full amount requested by April 30, 2011.¹ Can you describe the major**
9 **components of the PGL and NS rate case expenses?**

10 A. Yes. The major expenses claimed by the Companies are the following:

Item of Expense	PGL	NS	Total
Stafflogix	\$ XXXXXXX	\$ XXXXXXX	\$XXXXXXXX
Outside legal	\$XXXXXXXX	\$XXXXXXXX	\$XXXXXXXX
InterCompany – Affiliate billing	\$XXXXXXXX	\$XXXXXXXX	\$XXXXXXXX

16 **Q. Did the Companies describe the bases for these amounts, or any other specific**
17 **amounts, in their testimony?**

18 A. PGL and NS witness Sharon Moy sponsored Schedule C-10. She testified that the
19 Companies “sought to incur only prudent and reasonable” costs, and described certain
20 factors that she stated are relevant. PGL Ex. 6.0 at 16-17; NS Ex. 6.0 at 16-17.
21 However, she did not address any specific expense.

¹ Confidential Schedules C-10.1 show that the PG and NS spent \$XXXXXXXXXXXXXXXXXXXX as of April 30, 2011, including the cost of appeal, totaling \$XXXXXXXX.

1 **Q. Have you had the opportunity to specifically review any of the claimed rate case**
2 **expenses?**

3 A. Yes, to some extent. PGL and NS produced various invoices for the above three
4 categories of expense in response to Staff data requests. In most cases, the invoices
5 were for the period through April 30, 2011, so they are necessarily incomplete.

6 Nevertheless, they raise some concerns about whether the Companies have
7 provided the information necessary so that the reasonableness of the costs can be
8 specifically assessed.

9 **Q. Did the Stafflogix invoices produced by the Companies raise any concerns?**

10 A. Yes. PGL and NS Response to Staff data request JMO 10.01, Attachment 01 shows
11 that Stafflogix has billed \$XXXXXXXX and yet only one witness, John Hengtgen, is
12 identified as associated with Stafflogix. PGL and NS Ex. 7.0. The invoice for
13 Stafflogix services does not contain a description of the work performed by the
14 various people it identifies and covers the time period from April 1, 2010 to May 1,
15 2011. PGL and NS Response to Staff data request JMO 10.01, Attachment 2
16 Confidential. It is not possible to assess the reasonableness of this charge without
17 more specificity in the invoices or other company materials.

18 **Q. Is there anything else about the Stafflogix charge that causes you concern?**

19 A. Yes. In the PGL and NS Response to Staff data request JMO 9.06, Attachment 1, the
20 Companies provided estimates by five subject matter categories of the Stafflogix and
21 SFIO charges. A footnote explains that charges totaling \$XXXXXXXXXXXXXXXXXXXX
22 XXX

1 **XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX**² This is more than **XXX** of the
2 total amount the Companies claim for Stafflogix. More detail showing how this
3 amount was spent is necessary in order to specifically assess whether the **XXXXXXXX**
4 charge is just and reasonable.

5 **Q. Did the Companies produce any invoices for the Inter-Company Affiliate billing**
6 **expense?**

7 A. Yes. The Companies produced Inter-Company Affiliate billing for the period
8 February, 2010 through April 30, 2011. The totals for PGL and NS were shown as
9 **XXXXX** and **XXXXXX** respectively.³ The invoices included several categories of
10 information, but did not contain the name of the witness or consultant or associate the
11 category of work performed with a rate case witness or function. Further explanation
12 for the billing entries is necessary in order to specifically assess whether these
13 charges are just and reasonable.

14 **Q. Do you have any other concerns in regard to the Inter-Company Affiliate**
15 **billing?**

16 A. Yes. The total amount of Inter-Company Affiliate billing for direct testimony and
17 discovery through April 30, 2011 is **XXXXXXXX** compared to a total charge of **XXXX**
18 **XXXX**. In addition to the lack of detail about the expenses incurred, it does not
19 appear that the Companies are on track to spend the full amount requested. Although
20 the production of the Companies' direct testimony, exhibits and schedules, as well as
21 substantial discovery, have already taken place, the invoices account for less than

² The amount for PG is **XXXXXX** and the amount for NS is **XXXXXX**. See PGL JMO 9.06, Attach 01, detail, note (1).

1 XXX of the total amount claimed. Further production of invoices should be
2 monitored to assess how close the Companies' estimate is to actual costs incurred.
3 The Companies have included \$XXXX for "rebuttal witnesses" in Schedule C-10,
4 further increasing the amount consumers are being asked to pay for this expense and
5 requiring scrutiny to assure that this expense is not over-stated.

6 **Q. Did the Companies produce invoices for legal services?**

7 A. Yes. The Companies produced invoices for both Foley & Lardner and Rooney
8 Rippie and Ratnaswamy. The invoices for each firm contained a single monthly
9 charge, and Foley & Lardner included XXXXXXXXXXXX the monthly charge.⁴ The
10 invoices do not show the number of hours billed, the hourly charge, or the service
11 provided. The retainer agreements for each firm XXXXXXXXXXXXXXXXXXXXXXXX
12 XX
13 XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX⁵ An analysis of whether the
14 billing at each phase matches the estimated or budgets amounts will be necessary as
15 time progresses, but at present it appears that the firms are XXXXXXXXXXXX budget
16 indicating that the legal services estimates might be too XXX. Further invoices along
17 with an explanation for the billing entries are necessary in order to specifically assess
18 whether these charges are just and reasonable.

19 **Q. Did you review any other invoices from outside consultants included in the rate**
20 **case expense?**

³ PG and NS responses to JMO 10.01 Attach 3, confidential.
⁴ PG JMO 10.01 APT ATTACH 01; NS PG JMO 10.01 APT ATTACH 01.
⁵ NS/PG JMO 4.01, ATTACH 05 and 06.

1 A. Yes. The invoices for the months September and December 2010 and January,
2 February and March 2011 for SFIO were provided in discovery. It is unclear whether
3 there were billings for other months. The invoices that were produced showed that of
4 the fixed monthly amount paid to this consultant, approximately XXX was for non-
5 rate case expenses.⁶ This expense should be reduced by the same percentage so that
6 only rate case expenses are included in the charge to consumers. The billing for the
7 missing months as well as continued review of this billing are necessary in order to
8 specifically assess whether these charges are reasonable.

9 **Q. Do you recommend a rate case adjustment?**

10 A. At this point, I cannot recommend a specific dollar value adjustment. In addition to
11 the need to review additional invoices as the case progresses, as specified above, the
12 invoices produced by the Companies fail to provide sufficient detail to allow me to
13 assess what services are being performed as part of the rate case expense. The
14 invoices for the three major expense items (Stafflogix, InterCompany Affiliate
15 Billing, and Legal Services) lack detail showing the services provided, the issue
16 addressed, the relevant witness, the hours spent, or the hourly charges associated with
17 specific services. Similarly, the Companies' direct testimony did not explain or
18 describe any specific rate case expense item. Although the information produced to
19 date raises significant questions, it is impossible to specifically assess or conclude
20 that these charges are reasonable or just in the absence of this information.

⁶ The Response to Staff data request JMO 10.01, Attachment 2, shows that for these five months, XXXXX
XXXX were for non-rate case services for PG and NS respectively. The total billed for both companies for
these months was XXXXXXXXXXXX per the retainer agreement. I assume the companies were also billed for
October and November, but those billings were not available in discovery.

1 **Q. Do you have any other concerns with the rate case expense amount requested by**
2 **the Companies?**

3 A. Consistent with the CUB and the AG's position in the ComEd rate case, I recommend
4 that the Commission commence treating the annual allowance for rate case expense
5 as a normalized amount, rather than an amortization, for several reasons, including
6 the following. Although the amortization treatment afforded rate case expense
7 previously effectively treats the rate case expense as an asset that is deferred and
8 amortized, rate case costs should be treated as a normalized O&M expense and
9 should not be afforded regulatory asset treatment. The ratemaking treatment of such
10 costs should provide for a normalized expense allowance (similar to other O&M
11 expenses) for reasonable rate case expenses, rather than the establishment of a
12 regulatory asset that is amortized prospectively.

13 The purpose of the rate case allowance should be to include in rates a
14 representative and normal annual level of reasonably and prudently incurred
15 regulatory expense, rather than to provide the utility with guaranteed dollar-for-dollar
16 cost recovery. Consistent with such normalization treatment of this expense, PGL
17 and NS should not establish an asset for deferral of the current rate case cost and
18 should not record amortization. Under a normalization approach, any remaining
19 amortization of prior case balances would be replaced by a new representative,
20 normalized rate case expense in each company's next rate case.

1

2 **Interest Synchronization**

3 **Q. Please explain your interest synchronization adjustment.**

4

5 A. To determine the tax-deductible interest for ratemaking, I have multiplied the
6 adjusted rate base by the weighted cost of debt included in the capital structure. This
7 procedure synchronizes the interest deduction for tax purposes with the interest
8 component of the return on rate base to be recovered from ratepayers. This
9 adjustment simply recognizes the adjustments that GCI have proposed to rate base.
10 As shown in Schedules LKM-9, this adjustment decreases the interest deduction by
11 \$324,822 for NS and \$5,300,418 for PGL as compared to the interest deduction
12 recognized by the Companies in their filings. For NS, this increases state and federal
13 income taxes by \$30,858 and \$104,006, respectively. For PGL, this increases state
14 and federal income taxes by \$503,540 and \$1,678,907, respectively.

15 **Q. Does this conclude your testimony?**

16 A. Yes, it does.