

**STATE OF ILLINOIS
ILLINOIS COMMERCE COMMISSION**

COMMONWEALTH EDISON COMPANY :
: **Docket No. 10-0467**
Proposed general increase in electric :
rates :

Rebuttal Testimony and Exhibit of

Michael P. Gorman

On behalf of

Illinois Industrial Energy Consumers

Project 9351
December 23, 2010



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Table of Contents to the Rebuttal Testimony of Michael P. Gorman

	<u>Page</u>
I. RETURN ON EQUITY	1
Response to ComEd Witness Dr. Samuel Hadaway	1
Response to ComEd Witness Steven Fetter	10
Response to ComEd Witness Carl H. Seligson	13
II. POST-TEST YEAR PLANT ADDITIONS	14
Response to ComEd Witness Kathryn Houtsma	14
III. REGULATORY RISK	18
IV. COMED'S PROPOSED ROE ADDER	21
Response to ComEd Witness Dr. Susan F. Tierney	21
IIEC Exhibit 4.1	

20 and show that a return on equity of approximately 9.6% is reasonable for ComEd in
21 this case.

22 **Q WHAT ELEMENTS OF YOUR RETURN ON EQUITY STUDY DID DR. HADAWAY**
23 **DISPUTE?**

24 A At page 20 of Dr. Hadaway's rebuttal testimony (ComEd Ex. 37.0), he summarizes
25 his disagreement with my return on equity studies as follows:

- 26 1. he states that I generally biased my constant growth DCF return studies by
27 selecting data or results that decreased the ROE estimate;
- 28 2. for my multi-stage DCF study, he contends I was wrong to use a consensus GDP
29 growth rate that takes account of current economic conditions; in his view that
30 biased downward the determination of an appropriate return on equity because it
31 should reflect his own longer term GDP growth outlooks, which he derives from
32 historical data; and
- 33 3. he asserts that my CAPM return estimate was biased downward because I
34 "cherry picked" certain data related to the market risk premium and estimate of
35 the risk-free rate.

36 For the reasons outlined below, all of Dr. Hadaway's argument are without
37 merit and should be disregarded.

38 **Q WHY DOES DR. HADAWAY BELIEVE THAT YOU UNDERSTATED A FAIR**
39 **RETURN ON EQUITY USING YOUR CONSTANT GROWTH DCF STUDY?**

40 A My constant growth DCF used consensus analysts' growth rates from three
41 publications. For one of the utilities in my sample of comparable firms, Empire
42 District, consensus analysts' growth rates were not available from those sources.
43 Dr. Hadaway asserts in his rebuttal testimony (ComEd Ex. 37.0 at 21) that I should
44 not have excluded Empire District from my results, even though consensus analysts'
45 growth rate estimates from the same sources used for every other company in the

46 study were not available for that firm. He asserts that I should have simply plugged in
47 a growth rate from his preferred source (*Value Line*) for that firm.

48 **Q IS DR. HADAWAY'S PROPOSAL REASONABLE?**

49 A No. This argument is without merit. My constant growth DCF model is based on
50 consensus analysts' growth rates. *Value Line* does not publish consensus analysts'
51 growth rate estimates. Therefore, it is not an appropriate source of inputs for this
52 DCF model.

53 As explained in my direct testimony (IIEC Ex. 1.0 at 17-18), I used consensus
54 analysts' growth rate estimates because it is not known whether any particular analyst
55 has the most influence in the market. Therefore, it is reasonable to use the
56 consensus of security analysts as the best measure of consensus investor outlooks
57 over the period the growth rates were designed to reflect. In this DCF model, based
58 on consensus analysts' growth rate estimates, growth rates from a single analyst like
59 the *Value Line* data are not proper inputs.

60 **Q DID YOU AVOID THE USE OF VALUE LINE DATA IN YOUR DCF STUDIES?**

61 A No. I used *Value Line* data, consistently for all my sample companies, in my
62 sustainable growth rate DCF study. Therefore, I did not ignore *Value Line* data in a
63 DCF study. Rather, I used *Value Line* data appropriately, in a DCF study that was
64 designed to use that type of data. I used *Value Line* data in my sustainable growth
65 DCF analysis because it is the only data source that I am aware of that provides the
66 proxy group information needed to forecast data from which one derives a
67 sustainable growth rate.

68 **Q DID DR. HADAWAY HAVE ANY COMMENTS RELATED TO THAT SUSTAINABLE**
69 **GROWTH RATE DCF STUDY?**

70 A Yes. At page 21 of ComEd Exhibit 37.0, he took issue with my decision to rely on the
71 median (middle of the range) group estimate rather than the group mean (average)
72 growth estimate. Dr. Hadaway does not take issue with my conclusion that the DPL
73 Inc. DCF return of 20.11% is an outlier. Rather, he says that, instead of using a more
74 representative statistical measure to remove the distortion an outlier would cause, I
75 should have refused to consider that firm's data at all. (This is an approach
76 Dr. Hadaway criticized when, in my constant growth DCF study, I excluded a firm for
77 which no data were available for a group analysis.) Here, Dr. Hadaway recalculated
78 the group average DCF return, excluding the unfavorable (to ComEd) outlier DPL Inc.
79 return. According to Dr. Hadaway, the study thus would have yielded an average
80 proxy group DCF return estimate of 9.45%, rather than the median group estimate
81 including DPL Inc. of 9.19%.

82 **Q IS DR. HADAWAY CORRECT IN HIS ASSERTION THAT USE OF A PROXY**
83 **GROUP MEDIAN REDUCED YOUR DCF ESTIMATE?**

84 A I do not contest Dr. Hadaway's math. I do disagree with his logic. My use of the
85 group median gives consideration to all DCF estimates in the sample group
86 Dr. Hadaway defined. Dr. Hadaway simply ignores the result for DPL Inc.
87 Regardless, the DCF return estimates produced from Dr. Hadaway's recalculation of
88 results for this DCF study (in a manner I reject) produces, as he acknowledges
89 (ComEd Ex. 37.0 at 21) "not a large effect" in the models and only "a slightly lower
90 overall DCF estimate." The range of DCF estimates from Dr. Hadaway's unwarranted

91 modification of my study -- approximately 9.2% to 9.5% -- supports my 9.6% return on
92 equity recommendation for ComEd in this case.

93 **Q WHAT IS DR. HADAWAY'S DISAGREEMENT WITH YOUR MULTI-STAGE DCF**
94 **ANALYSIS?**

95 A Dr. Hadaway asserts at page 22 of his rebuttal testimony that I should not have relied
96 on the consensus published economists' GDP growth forecast over the next 5 and 10
97 years. He states the consensus forecast of the GDP growth rate published and
98 available to investors today, understates long-term outlooks for future inflation.
99 Therefore, he believes the consensus *Blue Chip Economic Forecasts'* outlook of GDP
100 growth rate out over the next 10 years is too low. Instead, he continues to support
101 use of the GDP growth rate forecast he developed especially for this case in a
102 long-term multi-stage growth DCF study, because he believes it reflects a higher
103 inflation outlook, which, in his view, is more likely to prevail over time.

104 **Q DOES DR. HADAWAY MAKE REASONABLE ASSERTIONS IN SUPPORT OF HIS**
105 **USE OF A HIGHER GDP GROWTH OUTLOOK IN A MULTI-STAGE GROWTH**
106 **DCF STUDY?**

107 A No. The information that should be used in such a DCF study should be information
108 that is available to investors, since it likely reflects consensus investors' outlooks.
109 Dr. Hadaway has not provided any information that refutes my conclusion that such
110 published analyst growth rate data is more likely influential and reflective of investors'
111 outlooks than his growth rate data derived from historical data by Dr. Hadaway and
112 specifically for this proceeding. My GDP growth rate forecast reflects published
113 consensus economists' projections of future long-term GDP growth. In significant

114 contrast, the GDP growth forecast recommended by Dr. Hadaway reflects his singular
115 assessment of historical GDP growth rates and is based on his private calculations
116 and outlooks.

117 Dr. Hadaway has provided no evidence that any market participant, much less
118 a consensus of market participants, shares his belief that the GDP growth rate will
119 increase over the long-term to reflect an increase in inflation outlooks relative to that
120 included in published consensus economists' projections of future inflation.

121 Dr. Hadaway's GDP growth rate forecast is a self-serving projection designed
122 to inflate the DCF return estimate. For this reason, it should be rejected.

123 **Q PLEASE DESCRIBE DR. HADAWAY'S CRITICISMS OF YOUR CAPM ANALYSIS.**

124 A Dr. Hadaway asserts that the market risk premium I used was based on historical
125 Treasury bond yields, which is inconsistent with the Treasury bond yield I used as a
126 risk-free rate in my CAPM. He asserts that had I used historical Treasury bond yields
127 the market risk premiums would have been higher which would have increased my
128 CAPM return estimate.

129 **Q ARE DR. HADAWAY'S CRITICISMS OF YOUR CAPM RETURN ESTIMATE**
130 **ACCURATE?**

131 A No. Dr. Hadaway's arguments are erroneous. First, I incorporated two measures of
132 a market risk premium in my CAPM analyses. One measure of the market risk
133 premium was derived from historical data and is based on the premium investors
134 actually achieved by investing in the stock market rather than Treasury bonds.
135 Hence, from a historical perspective, market investors have earned a premium of
136 approximately 5.2% to 6.7% by investing in the stock market rather than Treasury

137 bond investments over the period 1929-2009. Incorporating this historical
138 perspective mitigates the effect of what Dr. Hadaway describes as “the current,
139 artificially low government interest rates.”

140 In my other CAPM study, I derived a forward-looking expected return on the
141 market of 10.77%. I used this projected market return to derive an expected market
142 risk premium by subtracting my risk-free rate from the projected market return. This
143 produced a market risk premium of 6.27% (10.77% - 4.5%). Contrary to
144 Dr. Hadaway’s erroneous contention, this market risk premium was derived using the
145 same risk-free rate that I used as the risk-free input to my CAPM analysis. This
146 market risk premium is developed in a manner very similar to Staff witness McNally’s
147 development of his market risk premium, which Dr. Hadaway adopts in his
148 inappropriate revision of my CAPM study. Dr. Hadaway’s criticism appears more
149 result-oriented than focused on my study’s analytical approach.

150 Dr. Hadaway’s suggestion that my use of historical data to measure a market
151 risk premium was the result of an intentional downward bias of the market risk
152 premium is unfounded.

153 **Q ARE DR. HADAWAY’S ADJUSTMENTS TO YOUR RETURN ON EQUITY**
154 **ESTIMATES, SHOWN AT PAGE 24 OF HIS REBUTTAL TESTIMONY, BASED ON**
155 **REASONABLE APPLICATIONS OF DCF AND CAPM STUDIES?**

156 A No. His adjustments to my consensus analysts’ growth rate DCF study included
157 *Value Line* data for Empire District Company. *Value Line* is not a consensus analyst
158 growth rate estimate, and therefore is not appropriate to include in this particular
159 study. His adjustments to my consensus growth rate DCF study do not support his
160 overall assertion that my DCF estimates are understated. As shown on page 24, his

161 adjustments to my DCF (sustainable growth) results actually decreased my DCF
162 estimate.

163 Dr. Hadaway's adjustment to my multi-stage DCF study to increase the 4.7%
164 consensus economists GDP growth outlook published in the *Blue Chip Economic*
165 *Indicators* up to his historical data derived GDP growth outlook of 6.0% is a more
166 significant error. His assessment is not reflective of current market expectations, nor
167 investors' outlooks, and as a result overstates investors' return requirements.

168 Finally, Dr. Hadaway's proposal to reject my CAPM return estimate in favor of
169 Staff's is without merit and unsupported. Indeed, his arguments to reject my CAPM
170 return estimates are based on the erroneous evaluations of my CAPM study
171 discussed above.

172 **Q DID DR. HADAWAY UPDATE HIS DCF STUDIES IN THIS CASE?**

173 A Yes, his rebuttal testimony presents updated elements of his earlier ROE studies in
174 his ComEd Exhibit 37.4 and ComEd Exhibit 37.5.

175 **Q DID YOU CORRECT DR. HADAWAY'S UPDATED STUDIES?**

176 A Yes. I reproduce his updated results in the following table. I also show the results of
177 revising Dr. Hadaway's DCF studies to reflect the consensus economists' outlook of
178 GDP growth, rather than the use of Dr. Hadaway's derivation of a GDP growth rate
179 estimate strictly from historical data. My revised results, I believe, are more accurate
180 than Dr. Hadaway's updated results because they better reflect investor outlooks.

TABLE 1

Update to Dr. Hadaway's Updated DCF Studies

<u>Description</u>	<u>Hadaway Updated DCF Estimates</u>	<u>Revised Hadaway Updated DCF Estimates</u>
Constant Growth (Analysts' Growth)	10.3% - 10.3%	10.3% - 10.3%
Constant Growth (Long-Term GDP Growth)	10.9% - 10.8%	9.6% - 9.5%
Three-Stage Growth DCF	<u>10.7% - 10.7%</u>	<u>9.7% - 9.8%</u>
Range	10.6% - 10.6%	9.9% - 9.9%

Source: IIEC Exhibit 4.1.

181 This one data adjustment (GDP) reduces Dr. Hadaway's DCF return from
182 10.6% to 9.9%, and supports my DCF study results.

183 **Q DO DR. HADAWAY'S UPDATED RISK PREMIUM STUDIES YIELD REASONABLE**
184 **RESULTS?**

185 **A** No. While I recognize the Illinois Commerce Commission's ("ICC") practice of not
186 placing heavy reliance on risk premium studies, I nevertheless updated these studies
187 to produce more reasonable results. Dr. Hadaway's chosen inputs for his risk
188 premium studies continue to produce unreasonably high return on equity estimates
189 for ComEd. The equity risk premiums Dr. Hadaway uses to derive his return on
190 equity (as shown on his ComEd Exhibit 37.5) range from 4.8% to 4.67%. However, a
191 review of that same exhibit shows that risk premiums over the last five years fall in the
192 range of approximately 3.8% up to 4.8%, and reasonably reflect current capital
193 market costs. Using the midpoint of this range, or 4.3%, along with Dr. Hadaway's
194 current and forecasted "BBB" bond yields of 5.25% and 5.57%, respectively, would

195 indicate a return on equity in the range of 9.05% up to 10.37%. This range supports
196 my recommended return on equity of 9.6% for ComEd.

197 **Response to ComEd Witness Steven Fetter**

198 **Q DID COMED WITNESS MR. FETTER OFFER AN OPINION ON THE**
199 **REASONABLENESS OF YOUR 9.6% RETURN ON EQUITY?**

200 A Yes. At page 16 of his rebuttal testimony (ComEd Ex. 45.0), he states that he
201 disagrees with my return on equity recommendation. He urges the Commission to
202 reject my conclusion that my 9.6% return on equity recommendation is adequate to
203 maintain ComEd's investment grade bond rating. In support of his contrary position,
204 he states his opinion that credit rating agencies and analysts would not look on this
205 return on equity favorably, noting that it would be amongst the lowest return on equity
206 authorizations awarded, back to 1989.

207 **Q DO YOU ACCEPT MR. FETTER'S APPARENT POSITION (AT PAGE 16) THAT A**
208 **9.6% RETURN ON EQUITY WOULD NOT SUPPORT COMED'S INVESTMENT**
209 **GRADE BOND RATING?**

210 A No. The major flaw in Mr. Fetter's reasoning is that he appears to disregard the need
211 to set the authorized return on equity based on current market capital cost, rather
212 than matching past return awards or pleasing analysts. In fact, the Commission has
213 sternly rejected the use of awards in other states as a basis for an Illinois utility's
214 return.

215 **Q WHERE DID THE ICC REJECT USING PREVIOUS RETURNS ON EQUITY TO**
216 **FORM THE BASIS FOR ITS DECISION?**

217 A In a recent Peoples Gas Light and Coke Co./North Shore Gas Company rate case,
218 the ICC stated as follows:

219 At several places in their evidence and briefs, the Utilities compare the
220 ROE's recommended here with the ROEs approved in previous cases
221 by this and other commissions. E.g., NS-PGL Ex. PRM-2.0 at 3-6.
222 They assert that previously approved ROEs serve as "guideposts" for
223 our analysis in these cases and insist that they "are not arguing that
224 their returns should be based on the authorized returns of other
225 utilities." NS-PGL BOE at 25. The Commission doubts that the Utilities'
226 return comparisons were offered without the expectation that our
227 decision-making would be affected by them. The Utilities are
228 presumably reluctant to directly press for comparison-based
229 ratemaking because of our previous rejection of that approach. In
230 Commonwealth Edison's most recent rate case, we said:

231 ComEd asserts its cost of equity should reflect the costs of
232 equity recently approved for electric utilities in the United
233 States. The cost of equity appropriate to ComEd, however, is
234 specific to that utility. ComEd may not simply adopt the cost of
235 equity set for other utilities scattered around the country, for
236 which the factors and circumstances are not necessarily
237 similar. Rather, pursuant to Section 9-201 of the Act, ComEd
238 must prove that its proposed cost of equity is just and
239 reasonable. Commonwealth Edison, Docket. No. 05-0597,
240 1181 Order, at 153 (June 6, 2006).¹

241 **Q DOES MR. FETTER RESPECT ESTABLISHED ICC PRACTICE IN JUDGING THE**
242 **REASONABLENESS OF YOUR RETURN ON EQUITY RECOMMENDATION?**

243 A No. Mr. Fetter's approach is at odds with the long-established practice for measuring
244 a fair return on equity, *i.e.*, that it should be based on current market conditions.

245 Setting the equity return to the current cost of capital supports a utility's financial

¹Final Order, Peoples Gas Light and Coke Co. and North Shore Gas Company, Proposed General Increase in Delivery Service Rates, ICC Dockets No. 07-0241/07-0242 (consolidated), February 25, 2008, at 89-90.

246 integrity. In fact, the authorized return on equity must be set to current capital market
247 costs, in order to preserve a utility's financial integrity. Otherwise, that is, without that
248 objective standard, the authorized return on equity would be set either unreasonably
249 high or unreasonably low. In markets where it is set unreasonably low, the financial
250 integrity of the Company would be at risk. Such a practice would not stabilize utility
251 investment risk.

252 For example, consider how Mr. Fetter's or analysts' test of other states'
253 awards would apply in various market conditions. Notwithstanding the recent overall
254 decline in capital market costs, Mr. Fetter suggests that an authorized return on
255 equity today that is lower than those established over the last few decades would not
256 support an investment grade bond rating. That position essentially implies that the
257 historical levels of authorized return on equity determinations should not be
258 decreased, even in the event of declining capital market costs. If that standard were
259 adopted, authorized returns on equity in this case would be set above current market
260 costs. While that would almost certainly support ComEd's credit rating, it would
261 represent an unreasonable return that overstates the capital costs properly recovered
262 from ratepayers.

263 The flaw in Mr. Fetter's logic is even more clearly evident in the context of an
264 increasing capital cost market. For example, if capital market costs are increasing
265 and a utility's return on equity is not set above historical levels, then the authorized
266 return could be below market, which would likely erode the utility's financial integrity.

267 Aside from its effects on the Commission's determination of an appropriate
268 return, Mr. Fetter's proposal to set authorized returns on equity at levels no lower than
269 those authorized in the past would also deprive customers of the benefits of a
270 declining capital market environment. For example, as shown on Dr. Hadaway's

271 ComEd Exhibit 37.5, page 2, authorized returns on equity have ranged from in
272 excess of 15% during the period 1980 through 1985, in excess of 12% to 15% from
273 1986 through 1992, dropping down into the 11% range during most of the 1990s, and
274 dropping into the 10% area since the turn of the century. These declines in
275 authorized returns on equity would not have been approved if commissions had
276 accepted Mr. Fetter's recommendation to ignore the current market cost of capital,
277 and had, instead, authorized returns on equity at a level that had been awarded in the
278 past. In essence, Mr. Fetter's approach would deprive customers of benefits from
279 declining capital market cost by encouraging commissions to continue to award
280 returns on equity at levels that had been authorized in the past, rather to reflect the
281 current market cost of capital.

282 **Response to ComEd Witness Carl H. Seligson**

283 **Q IN HIS REBUTTAL TESTIMONY, DID MR. SELIGSON DISPUTE YOUR**
284 **CONTENTION THAT THE RECOMMENDED RETURN FROM THE RISK PREMIUM**
285 **STUDY PRESENTED IN HIS DIRECT TESTIMONY IS OVERSTATED?**

286 A Yes. Mr. Seligson asserted that ComEd and regulated electric utilities in general do
287 not have below market risk. He believes that a fair return on equity for ComEd is
288 12.6%, which is even higher than the 12.2% offered in his direct testimony, and that
289 this high return is appropriate for a regulated utility.

290 **Q DID MR. SELIGSON OFFER NEW CONVINCING EVIDENCE IN SUPPORT OF HIS**
291 **RETURN ON EQUITY FOR COMED?**

292 A No. Mr. Seligson's proposed return on equity is far out of line with the current market

293 cost of common equity for low-risk regulated utility operations. Indeed, Mr. Seligson
294 has not provided any evidence that his belief that utilities have risk comparable to the
295 overall market is shared by any market participant or has any validity. Rather, Mr.
296 Seligson's arguments seem to be based purely on his own subjective determination
297 that a return on equity for ComEd should be above 12%. He has not provided any
298 credible support for this recommendation.

299 **II. POST-TEST YEAR PLANT ADDITIONS**

300 **Response to ComEd Witness Kathryn Houtsma**

301 **Q ARE THERE PORTIONS OF THE REBUTTAL TESTIMONY OF COMED WITNESS**
302 **KATHRYN M. HOUTSMA THAT WARRANT A RESPONSE?**

303 **A** Yes. In ComEd Exhibit 29.0 at page 8, Ms. Houtsma responds to Staff witness
304 Ms. Ebrey's testimony that ComEd's proposed *pro forma* adjustment for post-test
305 year plant additions would overstate ComEd's rate base and its rates. I would like to
306 respond to the assertions Ms. Houtsma makes in response to Ms. Ebrey that
307 ComEd's proposed test year rate base, which does not reflect an offset to post-test
308 year plant additions to recognize the buildup of accumulated depreciation reserve
309 during the same post-test year period, will not result in an overstatement of ComEd's
310 revenue requirement, rate base, or rates. In support of these assertions
311 Ms. Houtsma refers first to the future test year revenue requirement comparison
312 presented in her direct testimony (ComEd Ex. 6.0 Revised) and ComEd Exhibit 6.3.

313 Q WHAT IS THE GIST OF MS. HOUTSMA'S REVENUE REQUIREMENT
314 ARGUMENT?

315 A Ms. Houtsma asserts that the revenue requirement developed for the historical test
316 year chosen by ComEd is very similar to the revenue requirement ComEd would have
317 requested had it filed a 2011 future test year case. Ms. Houtsma then concludes that
318 this comparison suggests that ComEd's revenue requirement is not overstated.

319 Q DOES THE PRESENTATION MS. HOUTSMA REFERENCED ADDRESS THE
320 ISSUES IDENTIFIED BY STAFF WITNESS EBREY?

321 A No. Indeed, Ms. Houtsma's revenue requirement argument completely ignores the
322 assertions made by Staff witness Ebrey, which are similar to the assertions I made in
323 my direct testimony. The central points of our testimony related to the overstatement
324 of rate base and the resulting excessive rates to customers, not revenue requirement.

325 Q DOES MS. HOUTSMA DIRECTLY ADDRESS THOSE ISSUES AT ALL?

326 A Yes, but only briefly. At page 8 of her rebuttal testimony (ComEd Ex. 29.0), she
327 argues that ComEd's historical test year rate base will not be overstated "because
328 ComEd will continue to make significant capital investments" after its chosen test
329 year. However, in reaching this conclusion she appears to ignore entirely
330 Sec. 287.40 of the Commission's rules; that section sets out certain requirements for
331 post-test year investments to be considered in setting rates in a historical test year
332 rate case. Instead, she treats her investment forecasts as though ComEd had
333 selected a future test year. As to rates, Ms. Houtsma observes that on past
334 occasions when ComEd's rates were set without recognizing both post-test year
335 increases and post-test year decreases to rate base, ComEd's earnings did not

336 surpass its authorized return. From this, and ignoring every other factor that might
337 affect ComEd's earnings, she concludes that rates in this case will not be overstated
338 if decreases to rate base over the period of post-test year rate base increases are
339 ignored again. The flaws in her logic are confirmed by an examination of
340 Ms. Houtsma's ComEd Exhibit 6.3, which undercuts her arguments and conclusions
341 respecting ComEd's rate base and rates.

342 The following contrary conclusions can be accurately drawn from
343 Ms. Houtsma's ComEd Exhibit 6.3:

- 344 1. Using the historical test year, ComEd's rate base would be \$7.7 billion. This is
345 nearly \$250 million higher than the \$7.5 billion rate base that Ms. Ebrey shows for
346 a future test year using calendar year 2011, where all rate base components are
347 stated as of the same point in time. ComEd's incomplete adjustments to the
348 historical test year rate base (post-test year plant additions, but not the post-test
349 year change in accumulated depreciation) will result in an overstatement of the
350 ComEd rate base used to set rates, even in comparison to a future test year.
- 351 2. The exhibit shows that Ms. Houtsma's contention that the revenue requirement
352 the Company is seeking in this case is "similar" to the revenue requirement that
353 would be produced with a historical test year is supported by her calculations.
354 However, despite similar revenue requirements, the impact on customer rates of
355 using a historical test year as the basis for setting rates to recover this revenue
356 requirement may not be the same as the rate impact of using a future test year.
357 The rate impact to recover the same revenue requirement may be different
358 because of test year-specific rate-setting factors that are not shown in Ms.
359 Houtsma's comparison. For example, ComEd's number of customers and kWh
360 sales in the historical test year may not be the same as the billing units in a future
361 test year. As a result, overstating the historical test year rate base and revenue
362 requirement as Ms. Houtsma is doing in this case, will result in an unjust increase
363 in the rates charged to its retail customers – even where historical and future test
364 year revenue requirements are "similar."

365 **Q CAN YOU PROVIDE AN EXAMPLE THAT ILLUSTRATES WHY MS. HOUTSMA'S**
366 **HISTORICAL TEST YEAR RATE BASE ADJUSTMENT WILL UNJUSTLY**
367 **INCREASE RATES?**

368 **A** Yes. The erroneous impact on rates can be illustrated by spreading the historical test

369 year revenue requirement and future test year revenue requirement projections made
370 by Ms. Houtsma, over the number of customers and kWh sales in the historical test
371 year, relative to the estimated number of customers and kWh sales in the forecasted
372 test year. This is done in Table 2 below. As shown in this table, even though the
373 revenue requirement in the historical test year is comparable to that in the future test
374 year, because the number of customers and kWh sales increase over time, the rate
375 developed using a historical test year is higher than the rate that would be developed
376 using the future test year period.

<u>Description</u>	<u>Historical Test Year¹</u>	<u>2011 Future Test Year²</u>
Revenue Requirement	\$2,314	\$2,337
Number of Customers (000)	3,797	3,873
GWh Sales	88,914	90,692
Rev. Req./MWh	\$26.03	\$25.77

Sources:
¹ComEd Ex. 6.3.
²Assumes 1% annual customer growth and constant use per customer.

377 The hypothetical example illustrated in Table 2 above shows the potential for
378 distortions of relationships among test year data used to set rates with piecemeal
379 adjustments, as well as why it is important that rates be set using data from the same
380 test year. Mismatching cost of service data, as Ms. Houtsma proposes, will result in
381 flawed rate adjustments, an erosion of customer protection, and an overstatement of
382 retail rates.

383

III. REGULATORY RISK

384 **Q DOES COMED WITNESS MR. FETTER IMPLY THAT IIEC'S POSITIONS IN THIS**
385 **PROCEEDING MAY CREATE INSTABILITY IN THE ILLINOIS REGULATORY**
386 **ENVIRONMENT?**

387 A Yes. For example, at page 5 of his rebuttal testimony (ComEd Ex. 45.0), Mr. Fetter
388 urges the Commission to reject my conclusion that my recommended 9.6% return on
389 equity can maintain ComEd's credit ratings. Further, at pages 13 and 14 of his
390 rebuttal testimony, Mr. Fetter cites a Standard & Poor's credit report for ComEd that
391 notes an unfavorable aspect of an Ameren Order in March 2010, and states the need
392 for constructive regulatory treatment for ComEd in this case. Mr. Fetter then alludes
393 to the Commission's "depart[ure] from a rule of decision that was favorable to utilities
394 that it had adhered to in many recent cases" in that order. I interpret this to refer to
395 the Commission's rejection of the Ameren position that recognition of the change in
396 accumulated depreciation for the post-test year period of plant additions is not
397 appropriate. ComEd is making the same argument in this case.

398 My revenue requirement recommendations on behalf of IIEC focus on the
399 determination of a fair return on equity that reflects current market cost, and on
400 accurate measurements of post-test year changes to historical test year rate base.
401 These well-established objectives should not be cause for alarm.

402 **Q WOULD YOUR RECOMMENDED RETURN ON EQUITY CREATE INSTABILITY IN**
403 **THE RATEMAKING PROCESS IN ILLINOIS?**

404 A No. My return on equity recommendation in this case is based on an analysis that
405 uses largely the same methodologies I used in prior rate cases in Illinois. Further, I

406 have offered rate of return recommendations in many jurisdictions outside of Illinois.
407 In most rate cases, regulatory commissions either rely in whole or in part on my return
408 on equity recommendations, or the commission authorized return on equity is very
409 close to or within my recommended ROE range. My return on equity methodologies
410 are generally consistent with industry standards around the country.

411 **Q WOULD YOUR PROPOSAL TO OFFSET POST-TEST YEAR PLANT ADDITIONS**
412 **FOR THE CHANGE IN ACCUMULATED DEPRECIATION OVER THE SAME**
413 **POST TEST YEAR TIME PERIOD CREATE INSTABILITY IN THE RATEMAKING**
414 **PROCESS FOR ILLINOIS UTILITIES?**

415 A No. Indeed, the practice of making post-test year plant additions and accumulated
416 depreciation adjustment is a common practice in virtually every jurisdiction to my
417 knowledge. This practice properly estimates utility net plant in-service, which is the
418 primary component of rate base.

419 Indeed, in the Ameren rate case noted by the witnesses, I pointed out that the
420 position Ameren advocated in Illinois contradicts the position Ameren took for setting
421 rates for its Missouri utility affiliate. In Illinois, Ameren argued for post-test year plant
422 additions without an adjustment for accumulated depreciation through the post-test
423 year period. In significant contrast, Ameren in Missouri adjusted the historical test
424 year rate base to include both plant additions and accumulated depreciation reserve
425 adjustments for the same time period. Ameren's position in Missouri is one that is
426 consistent with rate base adjustments in virtually all jurisdictions that I am aware of.

427 The Regulatory Research Associates (“RRA”) ranking of the Missouri jurisdiction
428 (which accepts the adjustment I recommend) is “Average 2.”²

429 I also note that I have also worked in rate cases in Iowa where the utility,
430 Interstate Power and Light Company, has reflected test year plant additions, including
431 a roll forward of accumulated depreciation reserve through the test year adjustment
432 period.³ RRA’s regulatory ranking for Iowa is “Above Average 3.”⁴

433 These RRA rankings demonstrate that properly measuring rate base, by
434 reflecting the change in accumulated depreciation reserve during the same post-test
435 year time period as the plant additions are made, will not cause a negative regulatory
436 ranking as the ComEd witnesses imply. Indeed, it is ComEd’s unusual proposed
437 treatment of post-test year plant additions in this case that is an outlier, and that adds
438 instability in the ratemaking process.

439 **Q SHOULD THE COMMISSION MODIFY ITS RATE SETTING RULES AND**
440 **PROCEDURES TO APPEASE RRA OR CREDIT RATING ANALYSTS?**

441 A No. The Commission should follow its test year rules. Those rules are designed to
442 provide a utility an opportunity to earn fair compensation, and to maintain its financial
443 integrity, while also balancing customers’ need to receive just and reasonable prices
444 for utility service. RRA and credit analysts are clearly not in a position where they are
445 responsible for protecting retail customers.

²RRA Regulatory Focus, State Regulatory Evaluations, October 8, 2010.

³Iowa Utilities Board, Interstate Power and Light Company, Docket No. RPU-2010-0001, Jason Nelson Direct Testimony at 5-6.

⁴*Id.* at 2.

446 Q DID ANY COMED WITNESS OFFER PRINCIPLES THAT YOU AGREE WOULD BE
447 APPROPRIATE FOR THE COMMISSION TO FOLLOW IN THIS CASE?

448 A Yes. At page 5, lines 102 through 106 of ComEd Exhibit 26.0, Dr. Philip O'Connor
449 states the following:

450 ... The single overarching point of traditional ratemaking is to arrive at
451 rates that give the utility a fair opportunity to recover its reasonable and
452 prudent costs of service. It is clearly the policy of Illinois that delivery
453 services rates "shall allow the electric utility to recover the costs of
454 providing delivery services through its charges to its delivery service
455 customers."

456 I agree with Dr. O'Connor's characterization of appropriate ratemaking
457 principles. Unfortunately, ComEd's proposal with respect to post-test year plant
458 additions fails to meet this standard because its methodology overstates its cost of
459 service in the historical test year case, and will not result in just and reasonable rates
460 for retail customers.

461 **IV. COMED'S PROPOSED ROE ADDER**

462 **Response to ComEd Witness Dr. Susan F. Tierney**

463 Q WHAT COMMENTS DID DR. TIERNEY MAKE CONCERNING YOUR REVIEW OF
464 HER TESTIMONY?

465 A Dr. Tierney states that she disagrees with several aspects of my testimony where I
466 contest the reasonableness of her proposed 40 basis point adder to ComEd's return
467 on equity and ultimately recommend it be rejected. Dr. Tierney alleges that:

- 468 1. I mischaracterized her testimony when I suggested that she acknowledged that
469 ComEd has regulatory mechanisms that provide a high level of assurance of full
470 cost recovery;
- 471 2. I failed to address the financial risk and revenue impacts that ComEd faces from
472 energy efficiency programs;

473 3. she asserts that I made arguments that have no basis (specifically, she disagrees
474 with my position that a 40 basis point ROE adder would erode the efficiency of the
475 ratemaking process and detract from the objective of achieving an optimal utility);
476 and

477 4. finally, she asserts that my conclusion that her proposed 40 basis point adder
478 would offset energy efficiency gains and economic benefits created on customers'
479 behalf from such programs was without support whatsoever.

480 **Q DID YOU MISCHARACTERIZE DR. TIERNEY'S TESTIMONY CONCERNING**
481 **COMED'S REGULATORY MECHANISMS?**

482 A No. At pages 4 and 5 of her rebuttal testimony, she acknowledges that ComEd can
483 use a future test year, which would incorporate forecasted sales levels and costs of
484 service in developing rates that provide an opportunity to earn its cost of capital. Her
485 apparent position is that because ComEd chose not to use a future test year in this
486 proceeding, ComEd may not be criticized for any effects of that choice.

487 **Q WHAT ARE THE ALLEGED FINANCIAL AND OPERATING RISKS COMED WILL**
488 **FACE DUE TO ENERGY EFFICIENCY PROGRAMS?**

489 A The risk identified by Dr. Tierney is that energy efficiency will reduce sales. The
490 bottom line assessment of this risk is whether or not the rates approved in a rate case
491 provide a utility with a reasonable opportunity to earn its authorized rate of return on
492 its investment in utility plant and equipment.

493 **Q DOES THIS SALES LOSS RISK WARRANT A RETURN ON EQUITY ADDER?**

494 A No. Energy efficiency can reduce sales, and can restrict the ability to set
495 compensatory rates using a historic test year. However, utilities can manage sales
496 reduction risk with available regulatory mechanisms.

497 **Q DOES COMED HAVE REGULATORY MECHANISMS THAT WILL HELP IT**
498 **MANAGE ENERGY EFFICIENCY SALES RISK?**

499 A Yes. As noted above, ComEd has the option of using a future test year in which it
500 can use a forecasted cost of service to supply a forecasted level of sales which can
501 include the effects of energy efficiency programs. Hence, these rates developed from
502 a forecasted test year should mitigate, to a large degree, the uncertainty of whether
503 or not ComEd would implement rates that do not provide it a fair opportunity to earn
504 its authorized return on equity.

505 Also, ComEd has proposed to implement a rate design which will mitigate the
506 risk to its ability to earn its authorized return on equity in the event of loss of sales.
507 Under ComEd's current rate designs, the customer classes that are billed for delivery
508 service on the basis of energy are its residential and smallest commercial customers.
509 However, as I understand from my colleague, Mr. Robert Stephens, ComEd is
510 proposing a rate design change in this case that would collect a larger percentage of
511 its revenues from residential customers and commercial customers through the fixed
512 customer charges. This would reduce the revenue collected under energy sales and
513 therefore would mitigate the potential income loss from reduced sales caused by
514 energy efficiency.

515 This new rate design (referred to as a straight fixed variable rate design) is
516 introduced by ComEd witness Ross Hemphill (ComEd Ex. 14.0 Revised at 8-23). As
517 such, a second regulatory mechanism that may be available to ComEd is a rate
518 design that will provide greater assurance of recovery of its costs of service.

519 Q WHY WILL DR. TIERNEY'S PROPOSAL FOR AN ROE ADDER TO COMPENSATE
520 FOR ENERGY EFFICIENCY ERODE THE EFFICIENCY OF THE RATE-SETTING
521 PROCESS?

522 A An efficient response to risk is identifying and describing the risk, then determining
523 whether it can be managed, or concluding that the risk is outside management
524 control. ComEd can manage its reduced sales risk using available regulatory
525 mechanisms. Dr. Tierney is proposing to reward ComEd for a risk that can be largely
526 managed. Therefore, her proposal will erode the efficiency of the rate-setting
527 process.

528 Q WHY DOES DR. TIERNEY BELIEVE THAT THE USE OF ILLINOIS' REGULATORY
529 MECHANISMS CANNOT MITIGATE OR ACCOUNT FOR THE RISK OF ENERGY
530 EFFICIENCY PROGRAMS?

531 A Dr. Tierney has apparently not seriously considered the full range of regulatory
532 mechanisms available to ComEd to manage any risk associated with sales losses
533 from energy efficiency programs. Hence, her assessment of these risks and the
534 mitigation and management tools available to ComEd is flawed. Her suggestion that
535 ComEd has no responsibility to manage the risks she describes detracts from the
536 legitimacy of her recommendation for a 40 basis point adder to ComEd's return on
537 equity. Therefore, Dr. Tierney's recommendations should be rejected.

538 Q DOES THIS CONCLUDE YOUR REBUTTAL TESTIMONY?

539 A Yes.