

STATE OF ILLINOIS
ILLINOIS COMMERCE COMMISSION

Commonwealth Edison Company,)
Proposal to establish Rider PORCB)
(Purchase of Receivables with Consolidated Billing) and) Docket No. 10-0138
to revise other related tariffs.)

Surrebuttal Testimony of

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On Behalf of
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TABLE OF CONTENTS

I. Introduction and Purpose..... 1

II. Response to Ms. Phipps' Testimony Relative to Risk and Return on Equity 4

III. Response to Ms. Ebrey's Testimony..... 8

1 **I. Introduction and Purpose**

2 **Q. What is your name and for whom do you work?**

3 A. My name is Susan D. Abbott and I am the Principal of Susan Abbott Consulting, LLC. I
4 am an independent consultant to companies in the regulated water, gas and electric
5 utilities sector, providing advice surrounding questions relative to credit ratings, credit
6 worthiness, and rating agency relationships.

7 **Q. What are your qualifications?**

8 A. I have worked in the financial services industry focusing primarily on the electric, gas
9 and water utilities sectors since 1977. I have worked as an institutional investor, a rating
10 agency analyst and Managing Director, and most recently as an investment banker. The
11 vast majority of my career, however, was spent at Moody's Investors Service
12 ("Moody's"), one of the three principal U.S. based global rating agencies. For a total of
13 13 of the 20 years I was employed by Moody's, I was either a member, or the Managing
14 Director of the Power and Project Finance Group, and was responsible for ratings of
15 electric utility, electric and gas combination utility, water utility, and project finance
16 ratings. Since leaving Moody's, I have been involved in rating agency advisory work
17 with clients, chaired many rating agency panels for the jointly sponsored "Dialogue with
18 Wall Street," (produced by Edison Electric Institute ("EEI")), and Gee Strategies, the
19 consulting firm formed by Robert Gee, a former Assistant Secretary at the Department of
20 Energy, a former Commissioner with the Texas Railroad Commission, and a former staff
21 attorney at the Federal Energy Regulatory Commission), which is a forum for discussion
22 between financial market participants and regulators.

23 I have a Bachelor's Degree in Literature from Syracuse University, and an
24 M.B.A. in Finance from The University of Connecticut. I sit on the Board of Directors of
25 the Student Managed Funds for the University of Connecticut, and am a member of the
26 UConn Business School Hall of Fame. I have lectured at The Business School of the
27 University of Connecticut, and Wharton Business School at the University of
28 Pennsylvania, and was a faculty member at the University of Idaho's Public Utility
29 Executive Course for 10 years. My CV is attached as ComEd Ex 9.1.

30 I have testified in a number of rate proceedings. A list of testimony is provided in
31 ComEd Ex. 9.2.

32 **Q. What is the purpose of your testimony?**

33 A. I am replying to concerns raised by the testimony of Rochelle Phipps of the Staff of the
34 Illinois Commerce Commission ("Staff") and Mr. Christopher C. Thomas of the Citizens
35 Utility Board ("CUB"). In Ms. Phipps' case, I am addressing in particular her
36 recommendation that a lower return on equity than that generally authorized for
37 Commonwealth Edison Company ("ComEd") be applied to the Purchase of Receivables
38 with Consolidated Billing ("PORCB") program. I merely acknowledge that Mr. Thomas
39 has submitted testimony in support of that point of view. Additionally, I briefly address
40 the implications of the testimony of Staff witness Ms. Theresa Ebrey in which she
41 questions ComEd's ability to recover certain costs and deferred expenses related to the
42 implementation of PORCB, calling into question ComEd's ability to earn whatever return
43 is allowed before the program even starts.

44 **Q. Please summarize your testimony.**

45 A. Ms. Phipps' recommendation that a return on equity related to the PORCB program be
46 the mid-point between the yield on AAA utility transition bonds and ComEd allowed
47 return on equity indicates a lack of understanding of the risks investors will perceive and
48 be concerned about. To equate AAA-rated utility transition bonds with the cost recovery
49 incidental to the PORCB program shows a misunderstanding of why transition bonds are
50 rated AAA and how the risks investors will evaluate in the PORCB program materially
51 differ from those of transition bonds. Ms. Phipps also mistakenly equates the
52 "assuredness" of recovery of costs of the PORCB program with the security of the flow
53 of funds servicing the transition bonds.

54 **Q. In brief, what is your conclusion?**

55 A. ComEd has taken on a new risk through the PORCB program. While Ms. Phipps and
56 Mr. Thomas argue that there are adjustments that neutralize the risk of the program, it is
57 important to point out that the investing community does not necessarily ascribe an
58 absence of risk, or even a lowering of risk, to assets subject to adjustment clauses.
59 Investors generally perceive that the relationship between these mechanisms and return
60 on equity is a complicated one that requires the evaluation of the specifics of the
61 mechanism in question. Ms. Phipps' general assumption that the adjustment clause
62 associated with the PORCB program neutralizes risk is overreaching and overly
63 simplistic. Ms. Ebrey's challenge to costs that are reasonable and rational before the
64 program even starts further emphasizes my point that regulatory risk is real and present in
65 this situation, and that ComEd should be entitled to its generally allowed return on equity

66 to reflect this real and present risk that is clearly demonstrated by Staff's own
67 recommendations.

68 **II. Response to Ms. Phipps' Testimony Relative to Risk and Return on Equity**

69 **Q. Can you explain why Ms. Phipps' assumption is overreaching?**

70 A. Yes. First, Ms. Phipps actually makes a very important point that highlights the
71 unwarranted nature of her assumption, without acknowledging it. On page 9, lines 175
72 through 177 of her Rebuttal Testimony, Ms. Phipps makes the statement that "there is
73 virtually *no* risk that ComEd will recover less than 100% of the *prudent costs* it incurs to
74 implement the PORCB program." (ICC Staff Ex. 8.0, 9:175-177 (emphasis added).) Ms.
75 Phipps leaves the impression that ComEd is at no risk whatsoever of having costs denied.
76 However, when an investor sees that a prudency review of any costs is contemplated, he
77 or she assumes that some of those costs are at risk of disallowance. That is not any
78 different from the assumptions investors make about all other utility costs that are dealt
79 with in the course of traditional ratemaking activity. Each and every one of them is
80 subject to review by the Illinois Commerce Commission ("Commission" or "ICC"), and
81 therefore subject to non-recovery.

82 A whole spectrum of costs associated with the PORCB program, from the
83 discount rate to uncollected receivables, is subject to approval by the ICC. Even though
84 there are provisions that eventually "true up" ComEd's various costs under PORCB, the
85 ICC still has to approve those costs. The ICC is ranked a "Below Average 2" by
86 Regulatory Research Associates, the regulatory framework in Illinois is rated Ba by
87 Moody's, and cost recovery provisions rated Baa by Moody's. These assessments

88 indicate that regulatory risk is fairly high in Illinois, and therefore investors are going to
89 be more cautious of investments in Illinois utilities than they would be for a utility in a
90 jurisdiction with a better ranking.

91 In addition, the very fact that the PORCB program is being instituted to encourage
92 switching by retail customers adds an additional dimension to the uncertainty inherent in
93 the utility business. As Mr. Fruehe points out in his Rebuttal Testimony (ComEd Ex.
94 5.0), there are serious uncertainties about how the program will work out. There is risk
95 that customers will not be convinced to switch and that the costs ComEd incurs will not
96 be recovered for a number of years. Furthermore, the program may change dramatically
97 as a result of unexpected outcomes of introducing it. As a result of these factors (and
98 possibly others as well) - - none of which Ms. Phipps has considered - - it is my opinion
99 that investors will not view the risk of the PORCB program as being much different from
100 the risks of the traditional utility business.

101 **Q. Why isn't PORCB like utility transition bonds?**

102 A. Utility transition bonds were created in order to protect utilities in states that were
103 transitioning to a competitive model from financial ruin. They were constructed in order
104 to meet the requirements for a AAA rating. Those requirements are quite strict and were
105 fashioned in order that investors would be comfortable that there was infinitesimal risk
106 that principal and interest would not be paid on time and in the precise amounts expected.

107 **Q. What provisions of the transition bonds accomplish that?**

108 A. Transition bonds are first and foremost designed to provide a guaranteed stream of
109 revenues that is separate and apart from the revenues of the utility. This is a critical
110 feature that investors look for when examining the opportunity to invest in transition
111 bonds. That guarantee required an irrevocable pledge by the state involved that funds
112 would be recovered as expected and that the terms and conditions of the bonds would not
113 be changed in any way. PORCB not only does not have these features, there are
114 expectations that the program will change over time as more experience with it is gained.

115 **Q. Are there other issues with Ms. Phipps' explanation of the similarities between**
116 **transition bonds and PORCB that you disagree with?**

117 A. Yes. On page 2, lines 43 through 44, Ms. Phipps states that “items 4 and 5 do not affect
118 the riskiness of recovery of the cost of the underlying costs.” (ICC Staff Ex. 8.0, 2:43-
119 44.) She is referring to Mr. Fruehe’s recitation of the 5 conditions that made transition
120 bonds eligible for a AAA rating. Items 4 and 5 to which she refers relate to the
121 segregation of funds and the bankruptcy remote trust that would protect that stream of
122 revenues from the consequences of a bankruptcy of the utility to which they were
123 formerly attached. Both of these provisions are critical to AAA ratings of the transition
124 bonds. While they may not strictly affect “cost recovery” per se, they are critical to the
125 AAA rating, and therefore lower cost, of transition bonds. The segregation of funds
126 assures investors that funds flowing from the transition charge will not be comingled
127 with, and therefore potentially misappropriated by, the utility. The bankruptcy-remote
128 status of the trust ensures that should the utility declare bankruptcy, the flow of funds

129 from the transition charge would continue to flow to the benefit of the transition
130 bondholders and not creditors of the utility. To dismiss these two provisions, without
131 which no transition bonds would have attained a AAA rating, as seemingly irrelevant
132 indicates a lack of understanding of the structure of the transition bonds and why that
133 structure is critical to investors. The PORCB program does not have these provisions.
134 While I am not a lawyer, most investors aren't either. However, my 35 years of
135 experience do not lead me to read the statute implementing the PORCB program as
136 forming an irrevocable pledge for the recovery of assets, segregation of funds, or a
137 bankruptcy remote trust structure that protects investors from the bankruptcy of the
138 utility.

139 **Q. Please state your conclusion.**

140 A. Generally, before an investor will conclude that a cost recovery mechanism like that
141 incidental to the PORCB program will reduce the risk of cost recovery, the specifics of
142 the program need to be analyzed and evaluated. In reaching her conclusion that the
143 PORCB cost recovery mechanism will so reduce ComEd's risks that a vastly lower return
144 on equity is appropriate for PORCB investments, Ms. Phipps has failed to address or
145 identify, much less consider, those specifics. As a result, she has not established any
146 credible basis upon which the Commission can conclude that return on the investments in
147 the PORCB program should be any different from ComEd's overall return. My own
148 independent analysis of the specific risks I have identified leads to that same conclusion.

149 **III. Response to Ms. Ebrey's Testimony**

150 **Q. What concerns do you have about Ms. Ebrey's testimony?**

151 A. Ms. Ebrey's testimony challenges or contemplates re-categorization of a number of costs
152 ComEd has identified. In doing so, she is demonstrating why my concerns about the
153 level of risk inherent in this program, despite the adjustment clauses, is justified.

154 **Q. Please explain.**

155 A. For instance, Ms. Ebrey recommends that language be deleted from the proposed tariff
156 that permits recovery of costs related to operation of employee training and procedures,
157 operating and maintenance, and communication and education. While I am not familiar
158 with the intricacies of the specific costs recited by Ms. Ebrey, they appear to be
159 straightforward costs that any prudent utility would expend to make a new program
160 efficient and successful. To recommend that language be deleted from the tariff that
161 provides for the recovery of costs ComEd must spend to implement the program creates
162 exactly the kind of risk levels inherent in traditional ratemaking activities which require a
163 return on equity similar to that generally allowed ComEd.

164 Other examples of risk introduced by Ms. Ebrey include her challenge to
165 ComEd's ability to recover \$2.5 million of deferred expenses related to the PORCB
166 project and speculation regarding whether all of the costs ComEd has identified are
167 properly recoverable through the Rider PORCB, which she does not propose to resolve in
168 this docket.

169 **Q. What is your conclusion relative to Ms. Ebrey's testimony?**

170 A. Ms. Ebrey has demonstrated exactly what I am concerned about, and why ComEd should
171 be allowed a similar return on equity for the PORCB program as they are allowed for
172 their general return on equity. The risk of disallowance is very real, as demonstrated by
173 Ms. Ebrey's recommendations. ComEd is being given the *opportunity* but not a
174 guarantee to earn the allowed return on the PORCB program. Therefore, the return on
175 equity allowed should reflect that risk and be set at a level similar to the generally
176 allowed return on equity for ComEd.

177 **Q. Does that conclude your surrebuttal testimony?**

178 A. Yes.