

**BEFORE THE ILLINOIS COMMERCE COMMISSION
STATE OF ILLINOIS**

Frontier Communications Corporation, Verizon Communications,)
Inc., Verizon North Inc., Verizon South Inc., New)
Communications of the Carolinas, Inc.)

Joint Application for the approval of a Reorganization pursuant to)
Section 7-204 of the Public Utilities Act the Issuance of)
Certificates of Exchange Service Authority Pursuant to Sections)
13-405 to New Communications of the Carolinas, Inc.; the)
Discontinuance of Service for Verizon South Inc. pursuant to)
Section 13-406; the Issuance of an Order Approving Designation)
of New Communications of the Carolinas, Inc. as an Eligible)
Telecommunications Carrier Covering the Service Area Consisting)
of the Exchanges to be Acquired from Verizon South Inc. Upon)
the Closing of the Proposed Transaction and the Granting of All)
Other Necessary and Appropriate Relief.)

Docket No. 09-0268

PREFILED REBUTTAL TESTIMONY OF RANDY BARBER

**ON BEHALF OF THE INTERNATIONAL BROTHERHOOD OF ELECTRICAL
WORKERS, LOCALS 21, 51, AND 702**

Filed: December 14, 2009

PUBLIC (REDACTED) VERSION

1 **Q: Please state your name, occupation, and business address.**

2 A: My name is Randy Barber. I previously filed direct testimony on October 20, 2009
3 (IBEW Exhibit 1.0).

4 **Q: On whose behalf is this rebuttal testimony submitted?**

5 A: This rebuttal testimony is submitted on behalf of the International Brotherhood of
6 Electrical Workers, Locals 21, 51, and 702 (“IBEW”).

7 **Q: What is the purpose of your testimony at this time?**

8 A: IBEW asked me to review and to respond to the rebuttal testimony submitted on behalf of
9 Frontier Communications Inc. (“Frontier”) by Daniel McCarthy, particularly as his rebuttal
10 testimony relates to my direct testimony.¹ I have also reviewed other rebuttal testimony
11 filed by the Joint Applicants and I have reviewed the rebuttal testimony of Susan M.
12 Baldwin. I fully embrace and support Ms. Baldwin's testimony and have relied upon it as
13 important background for my rebuttal testimony.

14 I also provide an update from my direct testimony on the status of FairPoint
15 Communications.

16 **Q: Based on your review of the rebuttal testimony you allude to above, have you
17 modified the conclusions and recommendations set forth in your direct testimony?**

18 A: No. My review of Mr. McCarthy's rebuttal testimony alters neither my analysis nor the
19 recommendations that I set forth in my direct testimony.

20 **Q: Please summarize your testimony.**

¹ Rebuttal Testimony of Daniel McCarthy, on Behalf of Frontier Communications Corporation, November 13, 2009.

21 A: Mr. McCarthy's rebuttal testimony is unconvincing. Mr. McCarthy mischaracterizes or
22 distorts my testimony, mischaracterizes or distorts Frontier's own confidential data, and
23 exaggerates the differences between this transaction and earlier Verizon dispositions of
24 landline operations. More broadly, Mr. McCarthy's testimony suggests that only the
25 financial standards and considerations of lenders and investors are worthy of consideration
26 by this Commission. He also continues what I would characterize as an unmistakable
27 pattern of misdirection, where Frontier repeatedly asserts that this proposed transaction
28 will be beneficial to Frontier but avoids discussing the potential impact on the Verizon
29 Separate Telephone Operations (VSTO).

30 **Q: Could you be more specific about what you mean by "misdirection?"**

31 A: Yes. Frontier emphasizes the purported positive benefit that this transaction portends for
32 *Frontier*, but it conspicuously does not make the same arguments for the VSTO
33 properties. Whatever their arguments, though, I remain convinced that this transaction is
34 not in the interests of VSTO customers, communities and employees. It is undisputed that
35 the risks for these constituents (who significantly outnumber Frontier stakeholders) are far
36 higher than they face under Verizon's ownership, whatever the purported impact on
37 Frontier as a corporation that might emanate from this deal.

38 I would urge the Commission to note Frontier's voluminous representations about the
39 positive impact of this transaction *on Frontier*, while also noting that the company's
40 witnesses do not argue that this deal will have a positive financial impact on the VSTO
41 territories. For example, Frontier and its witnesses make much of positive statements by

42 Wall Street analysts and ratings agencies, but they are silent on the ratings agencies'
43 analysis of the transaction's impact on VSTO debt. For example, on the day the
44 transaction was announced, Fitch placed a "negative" watch on \$625 million in debt for
45 three VSTO operating subsidiaries (Verizon North, Verizon Northwest and Verizon West
46 Virginia).² Moody's took a similar action. While announcing a ratings review of Frontier
47 debt with an eye on a possible upgrade, the ratings agency announced:

48 Moody's has also placed the A3 senior unsecured debt ratings of Verizon - Northwest,
49 North, and West Virginia on review for a possible downgrade, as it is unlikely that the
50 post-merger entity will be rated at that level.³

51
52 **Q: Mr. McCarthy quotes Morgan Stanley's senior telecommunications equity analyst**
53 **writing that "[T]he resulting entity should have investment grade-like credit**
54 **metrics."**⁴ **Is this analyst incorrect?**

55 A: Yes. While this analyst, Simon Flannery, publishes detailed projections for Frontier on a
56 standalone basis, I do not believe that he has released any analysis of the combined entity.
57 Not surprisingly, Frontier does not seem to have shared its actual projections with Mr.
58 Flannery. The purported "investment grade-like credit metrics" (elsewhere referred to as
59 "near investment grade") is based on a sleight-of-hand analysis by Frontier: Frontier
60 projects its leverage ratio (Net Debt / EBITDA) before and after \$500 million in synergies

² Fitch Ratings, May 13, 2009, "Fitch Affirms Verizon's IDR at 'A'; Places Certain Operating Subsidiaries on Watch Negative"

³ Moodys Investor's Services, May 13, 2009, "Moody's: Frontier's ratings on review for possible upgrade; Verizon - NW, North and WV on review for possible downgrade"

⁴ McCarthy Rebuttal, p. 24

80 company's own projections refute that claim. Note that for both the Base Case and Wall
81 Street Case projections, the leverage ratio actually increases in 2014 over 2013. This is
82 not a trajectory of a company heading for investment grade status.

83 **Q: While we're on the subject of Wall Street Analysts, Mr. McCarthy cites several to**
84 **the effect that the Frontier transaction bears little if any resemblance to the ill-fated**
85 **FairPoint transaction. How do you respond?**

86 A: As Ms. Baldwin and I have testified at length, there are differences between the FairPoint
87 and Frontier transactions. However these differences are exaggerated by Frontier. For
88 example, Frontier has repeatedly asserted that its transaction is "delevering" while the
89 FairPoint deal increased that company's leverage. This is simply untrue, even though this
90 argument has been repeated by experienced financial analysts who should know better and
91 who, in some cases, actually covered the FairPoint transaction and were favorably
92 disposed to it (see below). Despite Frontier's assertions to the contrary, FairPoint also
93 presented the transaction as *delevering*. On a pro forma basis when the FairPoint deal was
94 announced, FairPoint projected that its leverage ratio would decline from 4.5x to 4.1x at
95 closing.⁷

96 Moreover, while they may be different in potential severity, both transactions
97 contain significant cutover and integration risks, as is well documented in the SEC
98 disclosures for both deals. Also, just as FairPoint watched helplessly as cable competitors

⁷ FairPoint Communications SEC Form 8-K, January 16, 2007, page 12 of the attached investment analyst presentation. In fact, because of actions by regulators which effectively reduced the price FairPoint paid, and thus the debt it was required to incur, its leverage ratio, on the same pro forma basis, was actually 3.8x at closing. Of course, after FairPoint emerges from bankruptcy, its leverage ratio is likely to be quite low, possibly lower than Frontier's.

99 in particular eroded the Verizon Northern New England landline business, Frontier is
100 apparently witnessing the same types of erosion in the VSTO markets.⁸

101 **Q: Nonetheless, Wall Street analysts are positive on Frontier and this transaction,**
102 **aren't they?**

103 A: I think it's fair to say that Frontier has done a good job of convincing most analysts to
104 adopt a wait-and-see attitude, and than many are positively disposed. Virtually all of the
105 analysts I've read, however, do recognize that there are transition, integration and
106 financing risks that Frontier will need to overcome. I also believe that it is telling that
107 none of these analysts and none of the ratings agencies – to my knowledge – have actually
108 raised Frontier's stock or bond rating, although many have indicated a review with
109 positive implications. And one firm, D.A. Davidson & Company, recently downgraded
110 Frontier from Neutral to Underperform.⁹

111 **Q: You mentioned that a number of analysts who are broadly favorable to the Frontier**
112 **transaction, and who argue that it is different from the FairPoint in many important**
113 **ways, were once more positive on the FairPoint deal. Please elaborate.**

114 A: A number of analysts who are now arguing that the Verizon/FairPoint transaction was
115 doomed from its inception, had quite different views at the time. For example, Mr.
116 McCarthy approvingly cites Raymond James' Frank Louthan, who in turn repeats a
117 number of Frontier's talking points distinguishing this deal from the FairPoint transaction,

⁸ See Don Shassian at the Bank of America-Merrill Lynch Credit Conference on December 2, 2009, as reported in Frontier SEC Form 425, filed December 11, 2009, pp. 6 and 7.

⁹ Barron's (Online and Print), by D.A. Davidson & Co., "We are downgrading shares of the rural telecom provider to Underperform from Neutral," December 8, 2009.

118 including that Frontier is “de-levering (not re-levering),” incorrectly implying that
119 FairPoint purposefully increased its leverage ratio.¹⁰

120 However, less than two weeks after the FairPoint transaction was announced, Mr.
121 Louthan published an Industry Brief setting forth the FairPoint deal as a virtual template
122 for future Verizon land line dispositions:

123 We believe the deal has implications for further proceedings, including: a)
124 Verizon’s implicit signal that it favors a tax-free structure, and b) the
125 company has been able to find a way of presenting the proper revenue and
126 cash flow characteristics of individual state properties as well as developing
127 ways to satisfy regulators and other parties affected when such a separation
128 occurs. . .

129
130 The FairPoint deal offered a few advantages for both parties. By
131 diversifying into a larger base of customers and lowering its FCF payout
132 ratio, while divesting its wireless minority partnership, we believe FairPoint
133 shed some risk it had previously borne, while expanding its presence in one
134 of its largest states (Maine). For Verizon, however, it would appear to us
135 to be the best possible offer it could have structured. . .

136
137 We believe the apparent tax adverse nature of Verizon will lend itself to
138 doing (or at least attempting to re-produce) a FairPoint-type deal in order
139 to unload additional former GTE lines. The reason, as explained further in
140 the following text, is that the value maximizing equation for Verizon is to
141 structure the deal as a Reverse Morris Trust then sell the spin-co to an
142 existing company, with extant management, back office, and other required
143 infrastructure to run the combined company so that value is not destroyed
144 in creating such corporate infrastructure. This leads us directly to smaller
145 ILECs as the key players due to the equity limitations placed on the spin-co
146 parent, whose shareholders (Verizon in this example) must end up owning
147 over 50% of the equity in the surviving entity.¹¹
148

¹⁰ McCarthy Rebuttal, p. 11 citing a June 12, 2009 Raymond James & Associates report authored by Louthan.

¹¹ VZ: *Analyzing Future Line Sales Under Reverse Morris Trust Scenarios*, January 30, 2007, p. 1; Raymond James Telecommunications Services Wireline Brief, Frank G. Louthan IV and Jason Fraser.

149 To my knowledge, at the time of the FairPoint deal, Mr. Louthan did not express any of
150 the qualms about the FairPoint transaction that he now highlights in hindsight.

151 There are other analysts that Mr. McCarthy cites for support in his argument that
152 the FairPoint deal shouldn't even be mentioned in the same context as the Frontier
153 transaction. In the past however, some of these analysts seem to have had quite different
154 views of the FairPoint deal.

155 For example, Goldman Sachs' Jason Armstrong publishes a periodically updated
156 "U.S. Wireline Industry Model" a detailed spreadsheet covering wireline operators of any
157 appreciable size in the US. His June 12, 2008 update was the first iteration of this model
158 that incorporated both the Frontier (then Citizens) acquisition of Commonwealth and
159 FairPoint's Northern New England deal with Verizon. In this model, Armstrong projected
160 that FairPoint's leverage ratio, while initially higher than Frontier's (4.5x vs. 3.8x), would
161 trend downwards while Frontier's would rise. By 2011, he projected, Frontier's leverage
162 ratio would be higher than FairPoint's (4.2x vs. 4.1x) and that by 2018 Frontier's would
163 be significantly higher than FairPoint's (5.1x vs. 4.2x).¹²

164 Indeed, Armstrong also maintained a very positive price target for FairPoint during
165 all of 2007; \$20 to \$17, slightly above the then-prevailing market price and obviously
166 dramatically higher than FairPoint's current equity value.¹³

¹² Goldman Sachs, U.S. Wireline Industry Model, June 12, 2009, Financial & Operational Stats tab, lines 337 and 339.

¹³ Goldman Sachs, FairPoint Company Update, "Revenue declines surpass 10%, tougher to maintain dividend," November 9, 2008, p.7.

167 Louthan and Armstrong are simply two examples of Wall Street analysts who at
168 one point were at least as positive about the FairPoint-Verizon transaction as they are now
169 about the Frontier-Verizon deal.

170 **Q: You mentioned that there were other examples of Mr. McCarthy’s misleading,**
171 **incomplete or “sleight-of-hand” arguments. Please explain.**

172 A: There are a number of points in his rebuttal testimony where Mr. McCarthy presents
173 incomplete data, filtered in a way to support his argument.

174 For example, Mr. McCarthy asserts, through Table 3 and his accompanying
175 narrative, that Frontier “will generate meaningfully greater annual free cash flow after
176 dividends—\$681 million without synergies, and \$991 million with synergies based on the
177 2008 pro forma figures.”¹⁴ Note that these projections are logically impossible; Frontier
178 says that it won’t fully achieve its \$500 million in synergies until 2013 and it is
179 meaningless to apply this projection to last year’s results, particularly in the context of
180 arguing how much financially stronger Frontier will be. In fact, Frontier’s highly
181 confidential pro forma model projects that 2013 post-dividend free cash flow including
182 \$500 million in synergies will be [BEGIN CONFIDENTIAL & PROPRIETARY ██████████
183 ██████████ END CONFIDENTIAL & PROPRIETARY] less than
184 Mr. McCarthy would lead us to believe, based on his use of 2008 pro forma projections.¹⁵

185 This is not the only misleading data contained in Table 3, however. In both this
186 table, and its near-twin, Table 4, Mr. McCarthy presents free cash flow, dividend and

¹⁴ McCarthy Rebuttal, p. 63; see also Table 3

¹⁵ Pro forma model (highly confidential), PF tab, cell K49.

187 payout ratio data for 2005 through 2008. He uses this data in support of his argument
 188 that Frontier’s dividend policy is not excessive, citing Frontier’s purported \$794 million in
 189 free cash flow after dividends over this four-year period. However, this is not the entire
 190 picture, since Mr. McCarthy ignores \$835 million in stock repurchases for the same
 191 period, in addition to the \$1.3 billion in dividend payments (see the Adjusted McCarthy
 192 Table 4, below).

Adjusted McCarthy Table 4: Frontier Free Cash Flow Summary

(\$ in Millions)	2005	2006	2007	2008	4-yr. Total
FCF Generation					
Free Cash Flow	\$528	\$561	\$528	\$493	\$2,110
Dividends Paid	\$338	\$324	\$336	\$318	\$1,316
Share Repurchases	\$250	\$135	\$250	\$200	\$835
Total Paid Out to Shareholders	\$588	\$459	\$586	\$518	\$2,151
Payout Ratio	111%	82%	111%	105%	102%
Free Cash Flow After Dividends and Share Repurchases	-\$60	\$102	-\$58	-\$25	-\$41

Sources: Frontier 10-Ks 2006-2008; McCarthy Rebuttal, Table 4, p. 76; See also Table 3, p. 63

193
 194 These data clearly demonstrate that, when all payments to shareholders are included,
 195 Frontier has had a payout ratio of 102%, not a “sustainable and conservative” 62%.¹⁶

196 **Q: Are there other assertions that Mr. McCarthy made about your direct testimony to**

¹⁶ McCarthy Rebuttal, pp. 75-76. I would also note that McCarthy’s Tables 3 and 4 begin in 2005, when Frontier’s dividends were in the \$325 million annual range. If he had started a year earlier, in 2004, he would have needed to include Frontier’s extraordinary dividend of \$833 million.

197 **which you would like to respond?**

198 A: Yes, there are a number. I will take them in the order they appear in his Rebuttal

199 Testimony:

- 200 • Challenging my characterization of this transaction as “unprecedented in scope and
201 size,” Mr. McCarthy asserts that for some reason I appear to have “ignored the
202 CenturyTel acquisition of Embarq.” (p. 52)
- 203 • Arguing that I presented an “incomplete picture” of VSTO’s leverage ratio prior to
204 the addition of the \$3 billion plus in transaction related debt. (pp. 60-61)
- 205 • Questioning my use of Frontier’s confidential pro forma model to generate a
206 limited sensitivity analysis. (pp. 70-73).
- 207 • Objecting to the alternative conditions that I proposed. (pp. 78-80)

208 **Q: Have you ignored the parallels between the present transaction and the CenturyTel-**
209 **Embarq deal?**

210 A: No. Mr. McCarthy argues that “CenturyTel was similar in size to Frontier, Embarq’s
211 operations were larger than the VSTO operations, and the scale of the two integrations is
212 similar.” On this basis, he argues that it is incorrect to view the Frontier-VSTO
213 transaction as unprecedented in size and scope. However, the CenturyTel-Embarq deal
214 was a merger of two intact operations. CenturyTel acquired the entire Embarq operation,
215 including all personnel and operating systems. On the other hand, VSTO is part of a much
216 larger organization and it will need to be separated from not one, but two entities: the old
217 Bell Atlantic and what remains of the former GTE properties. While Verizon has sold
218 Frontier much smaller pieces of GTE in the past, it is now faced with the task of extracting
219 it from significant former GTE operations that will remain with Verizon. At least as

220 importantly, this transaction represents the first time that any of the former Bell Atlantic
221 properties is being extracted from its operations, and only the second time that Verizon
222 has attempted to extract and sell a former Bell property (the first was the FairPoint –
223 Northern New England transaction). This deal’s size, the flash cut that will be required in
224 West Virginia, and the complex separation of 13 states from the former GTE network and
225 operating systems led me to conclude that that this deal is indeed unprecedented in both its
226 size and its scope.

227 **Q: What about Mr. McCarthy’s argument that you have presented an incomplete**
228 **picture regarding VSTO’s leverage?**

229 A: First, the 0.34x leverage ratio to which I referred in my testimony and on Schedule 10 was
230 provided by Verizon in response to an interrogatory.¹⁷ Also, while it is obviously not a
231 simple exercise to determine VSTO’s leverage ratio (as Verizon indicated in its reply), Mr.
232 McCarthy’s suggestion that all \$64.9 billion of Verizon’s June 30, 2009 debt be used to
233 determine VSTO’s real leverage ratio is not accurate. As he acknowledges, \$21.9 billion
234 of Verizon’s debt is actually Verizon Wireless debt, which certainly can’t be attributed to
235 VSTO. Further, of the \$13.4 billion in Verizon operating company direct debt, we know
236 that only \$624 million of that was attributable to VSTO. Thus, even following Mr.
237 McCarthy’s logic, the relevant debt is the parent company’s \$29.6 billion plus the VSTO
238 \$624 million, resulting in \$30.2 billion in combined Verizon parent and VSTO debt.
239 Using this figure would not be correct either because Verizon’s net debt increased by

¹⁷ Verizon reply to IBEW 1.32, July 27, 2009.

240 more than \$30 billion at the parent level quite recently, mostly as a consequence of
241 Verizon Wireless' acquisition of Alltel. Thus, while Verizon's leverage ratio was indeed
242 about 1.8x at June 30, 2009, it stood at 0.9x prior to the Alltel transaction. It would not
243 be reasonable to assign the debt Verizon used to acquire Alltel wireless operations to
244 VSTO. Thus, even using Mr. McCarthy's logic, there is no question that VSTO's
245 leverage ratio is at or below the level Verizon's was before it acquired an enormous
246 wireless asset and expanded its debt significantly. It would be reasonable to estimate
247 VSTO's leverage ratio (including parent-level debt) in the 0.9x range, but that still means
248 that the proposed transaction would raise VSTO's leverage ratio by a factor of three (to at
249 least 2.6x).

250 **Q: Please discuss Mr. McCarthy's challenge to your use of Frontier's pro forma model**
251 **to generate a limited sensitivity analysis.**

252 A: As I acknowledged in my direct testimony, I am very much aware that complex models
253 such as the Frontier pro forma model should be approached with a healthy dose of
254 caution. And that is what I did. I changed one row of numbers, substituting an
255 assumption of no synergies for Frontier's alternative synergies projection. All other
256 calculations that I performed simply accumulated the results of the model, including two
257 that invoked the \$0 synergies scenario.

258 To be absolutely clear, the purpose of this exercise was not to demonstrate what
259 happens when there are no synergies. Rather, since Frontier seems not to have performed
260 even a modest "stress test" of its modeling of this transaction, my purpose was to test the

261 impact of a variation from Frontier's plan of a \$500 million change in revenues, expenses,
262 or most likely a combination of the two in 2013 (and lesser amounts prior to then since
263 synergies in the model do not come on-line at once). I believe that a \$500 million variance
264 from Frontier's optimistic projections, in combined revenues and expenses, is plausible,
265 particularly if Frontier encounters difficulties in moving onto a single operating platform,
266 faces increased competitive pressures, or finds that the condition of VSTO's facilities is
267 worse than anticipated – to name just three factors that could greatly impact Frontier's
268 rosy projections.

269 I fail to see how Mr. McCarthy can postulate that a 50% reduction in cumulative
270 free cash flow after dividends over the projection period (second half 2010 through 2014)
271 should not be a matter of concern to the Commission as it examines the potential actions
272 that Frontier might initiate in the face of significant underperformance relative to its plan.

273 Mr. McCarthy correctly notes that the 2014 dividend payout ratio is 68.9% under
274 the \$0 synergies scenario, and improving, assuming no share repurchases. However, he
275 fails to note that, under the Wall Street Scenario (which is Frontier's modest reduction in
276 Frontier standalone results), the combined companies' payout ratios in 2011 and 2012 are
277 a projected **[BEGIN CONFIDENTIAL & PROPRIETARY ██████████ END**
278 **CONFIDENTIAL & PROPRIETARY]**. Except for the extraordinary dividend payment
279 in 2004, Frontier has never approached this level of payout ratios. I would expect that its
280 Board of Directors would be paying very close attention to its cash flows under this
281 scenario and, as I noted in my direct testimony, when a company is stressed in this way it

282 basically has three choices: reduce dividends, reduce capital expenditures, or reduce
283 operating expenses.

284 **Q: Do you have any comments on Mr. McCarthy's opposition to the various alternative**
285 **conditions you have proposed?**

286 A: It is not at all surprising that Frontier objects to the conditions I set forth, first in the
287 alternative (either a required renegotiation to produce a joint venture or a Verizon
288 warranty) or in the alternative to that alternative (ring fencing and so forth). I would
289 simply reiterate that I believe that this transaction should be rejected, but set forth these
290 alternative conditions in case the Commission rejects my advice.

291 **Q: Finally, in response to your criticism of Frontier's slow "broadband" service**
292 **compared to FiOS, Mr. McCarthy replied that consumers "cannot buy a service**
293 **that is not available in their service area."**¹⁸ **Subsequently, he distinguishes**
294 **Verizon's "core capital expenditures" from its FiOS-related investments, arguing**
295 **that, properly understood, Frontier will invest more in VSTO than did Verizon.**¹⁹
296 **Do you have a response?**

297 A: Yes. In my experience, first with FairPoint and now with this deal, there seems to be an
298 underlying concern that, if this transaction is turned down, Verizon will simply ignore the
299 VSTO properties and allow them to stagnate. Put another way, there is a palpable worry
300 that Verizon would leave states like Illinois on a side-road of the information super-
301 highway. From this perspective, Frontier's copper-based "broadband" is set forth as the

¹⁸ McCarthy Rebuttal, p. 58.

¹⁹ McCarthy Rebuttal, pp. 67-70.

302 best practical alternative.

303 While I obviously cannot know what Verizon would do in the face of a rejection, I
304 would point out two things: (1) Verizon executives will still have a fiduciary responsibility
305 to maximize the financial benefits of the assets under their control and (2) regulators still
306 have tools to enforce their policies. Moreover, Verizon today is offering much faster
307 internet service than is Frontier over its copper network in Illinois.

308 I also believe that it may be instructive to examine another case where Verizon
309 tried -- and failed -- to divest itself of "non-core" wireline assets. In 2004, Verizon
310 confirmed to the New York Times that it was considering selling off its wireline assets in
311 upstate New York, from Orange County to Buffalo.²⁰ It is not clear why Verizon
312 abandoned this effort -- there were vocal opponents and reports that the company failed to
313 obtain the price it was seeking. However, Verizon began installing FTTH cable
314 throughout the region and in 2006 it began offering high-speed FiOS internet in the
315 Buffalo area. Soon thereafter, it began offering FiOS TV and, during 2007 and 2008
316 alone, it invested \$886 million in its upstate New York telecommunications
317 infrastructure.²¹

318 I firmly believe that it would be a fundamental mistake for the Commission to
319 approve this proposed transaction simply because of the belief that, in the face of a
320 rejection, Verizon would permit its Illinois assets to atrophy. Verizon has many incentives

²⁰"Verizon Considers Selling its Upstate Telephone Lines, "New York Times, April 15, 2004

²¹"Upstate New York Areas Benefit Through Verizon's Network Investments for Region;" Verizon press release, June 8, 2009.

321 to maximize its profits, even in the face of circumstances that are not completely of its
322 choosing. And the Commission has to tools to encourage the company to do so.

323 **Q: Could you provide an update on FairPoint?**

324 A: While over the course of time, new facts always emerge, for the purpose of my testimony
325 the most important of which is that FairPoint filed for bankruptcy on October 26, 2006.
326 FairPoint also filed a "Plan Term Sheet" for a reorganization plan that it had agreed upon
327 with a "steering committee" of its secured creditors. This plan provides for, among many
328 other things, the conversion of more than half of the company's secured loans into a 98%
329 equity ownership stake in a reorganized FairPoint (assuming, of course, such a plan is
330 ultimately approved by the Bankruptcy Court). Beyond turning the company's secured
331 lenders into its new owners, the Term Sheet contains a provision that appears to challenge
332 the enforceability of public utility commission penalties or fines:

333 "The allowance of unsecured claims and the treatment of unsecured claims . . .
334 including any claims held by state public utility commissions relating to the NNE
335 [FairPoint Northern New England] Operating Companies' alleged failure to satisfy
336 certain service quality indicators, shall be determined at a later date *on terms*
337 *reasonably satisfactory to the Steering Committee Lenders and the Company.*"²²
338 [emphasis added]

339
340 It also appears that FairPoint may call into question the various broadband
341 expansion commitments it made to regulators in the three Northern New England states in
342 order to obtain approvals for the acquisition of Verizon's landline assets. In a Telephony
343 Online article entitled "Fairpoint aims to renegotiate broadband rollout requirements,"

²² Declaration of Alfred C. Giammarino Pursuant to Rule 1007-2 of the Local Bankruptcy Rules for the Southern District of New York in Support of First-Day Motions; Exhibit B, "Plan Term Sheet," Section 6(d).

344 reporter Ed Gubbins writes that "Fairpoint's lawyers are currently examining whether or
345 not its Chapter 11 protection from creditors might also allow the company to renegotiate
346 regulatory requirements in Vermont, New Hampshire and Maine, where it acquired 1.7
347 million access lines from Verizon." As Gubbins reports,

348 "As part of the regulatory approval process for its Verizon deal, Fairpoint had to
349 commit to spending set amounts on broadband expansion in all three of the states
350 involved. In Maine, it was required to spend an average of \$47 million on
351 broadband expansion during the first three years following the deal. In Vermont, it
352 was required to spend an average of \$40 million per year in the first three years.
353 And in New Hampshire, it was required to spend at least \$52 million in each of the
354 first three years and \$49 million in each of the two years after that; Verizon
355 contributed \$49.2 million to that effort, but this year the state allowed Fairpoint to
356 use Verizon's contribution for general purposes."²³
357

358 In the first overt post-bankruptcy clash between FairPoint and state regulators, the
359 Maine Public Utilities Commission ordered the company begin rebating \$1.72 per line per
360 month immediately as a penalty for missing specific quality performance standards for
361 2008 and 2009. FairPoint objected and filed an emergency motion with the bankruptcy
362 court to stay the Maine PUC order. A hearing was scheduled on FairPoint's emergency
363 motion, but this was postponed until the beginning of 2010.²⁴
364

²³ Telephony Online, October 26, 2009, <http://www.telephonyonline.com/independent/news/fairpoint-renegotiate-broadband-102609/index.html> (accessed October 27, 2009)

²⁴ <http://www.mainebiz.biz/news45543.html>; <http://www.google.com/hostednews/ap/article/ALeqM5jy-M2K9M2qwQyWWqSSC33sDisPgAD9CFSQDO0>; For all of the documents associated with the FairPoint bankruptcy case, see: <http://www.bmcgroup.com/restructuring/Docket.aspx?ClientID=225>

365 **Q: In summary, what do you recommend?**

366 A: As I describe in my direct testimony, I recommend that the Commission deny the
367 application because the proposed transaction is not in the public interest.

368 **Q: Does this conclude your rebuttal testimony?**

369 A: Yes.