

STATE OF ILLINOIS
ILLINOIS COMMERCE COMMISSION

COMMONWEALTH EDISON COMPANY :
 :
Petition to approve proposed Federal Stimulus : No. 09-
Project and associated tariffs :
.

Direct Testimony of
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Vice President,
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1 **I. Executive Summary and Introduction**

2 **A. Witness Identification**

3 Q. Please state your name and business address.

4 A. My name is Michael J. Meehan. My business address is 1919 Swift Drive, Oak Brook,
5 Illinois 60523.

6 Q. By whom and in what position are you employed?

7 A. I am Vice President, AMI Operational Implementation for Commonwealth Edison
8 Company (“ComEd”).

9 **B. Purposes of Direct Testimony**

10 Q. What is the purpose of your testimony?

11 A. The purpose of my testimony is to address a number of issues relating to the deployment
12 of AMI as proposed in ComEd’s application requesting federal assistance pursuant to the
13 American Reinvestment and Recovery Act of 2009 (“ARRA”). First, I explain the types
14 of advanced meters and Information Technology (“IT”) to be deployed in the expansion
15 of the footprints within which ComEd has proposed to deploy the Advanced Metering
16 Infrastructure (“AMI”) Pilot in its service territory. (see ICC Docket No. 09-0263)
17 Second, I address the expected benefits relating to the deployment of the AMI as
18 proposed in the ARRA application. Third, I address the expansion of the contiguous
19 footprint know as the I-290 Corridor¹ of the AMI Pilot to incorporate all of the Maywood
20 Operating Center². Finally, I present the forecasted incremental capital expenditures and

¹ The I-290 Corridor is located in ComEd’s Maywood Operating Center and is composed of 9 towns, Bellwood, Berwyn, Broadview, Forest Park, Hillside, Maywood, Melrose Park, Oak Park and River Forest.

² The portions of O’Hare International Airport that fall within the Maywood Operating Center will not be included for purposes of expanding the AMI Pilot to the Maywood Operating Center.

21 Operating and Maintenance expenses that will be incurred as a result of the expansion of
22 AMI footprints (Maywood Operating Center and the City of Chicago) that is the subject
23 of the proceeding in ICC Docket No. 09-0263.

24 **C. Background and Qualifications**

25 Q. What are your current duties and responsibilities?

26 A. As Vice President, AMI Operational Implementation, I have responsibility for all of the
27 required business process changes, meter and network installations, and the business case
28 validation for the AMI pilot project. I am also responsible for the information technology
29 modifications for both the AMI Pilot and the AMI Customer Application Plan. In
30 addition to these duties, I also have responsibility for the Regulatory Programs area.

31 Q. What was your earlier professional experience?

32 A. I have been employed by ComEd since 1979. During my employment, I have held
33 various positions in the Information Technology Department, and have twenty-five years'
34 experience in developing and supporting a wide variety of computer applications. From
35 January 1998 through August 2004, I served as ComEd's Director of Customer Systems
36 and Open Access, and was part of the leadership team that implemented Open Access for
37 ComEd. From 2005 until the current year, I was the Director of Regulatory Programs for
38 ComEd.

39 Q. What is your educational background?

40 A. I hold a Bachelor of Science in Mathematics and Computer Science from Loyola
41 University of Chicago.

42 Q. Have you previously testified before the Illinois Commerce Commission (“Commission”
43 or “ICC”)?

44 A. Yes. I previously filed testimony on behalf of ComEd in Docket Nos. 99-0013, 99-0117,
45 00-0494, 01-0423, 05-0597, 06-0411, 08-0532, and 09-0263.

46 **D. Summary of Conclusions**

47 Q. Please summarize the conclusions in your direct testimony.

48 A. In brief, I conclude that the advanced meters and IT as proposed in the stimulus proposal
49 is appropriate and is identical to the technology proposed in ICC Docket No. 09-0263.
50 The benefits, as described in the application requesting federal assistance pursuant to the
51 American Reinvestment and Recovery Act of 2009, are potentially significant and merit
52 further investment by ComEd. It is appropriate to expand the I-290 Corridor footprint as
53 proposed in ICC Docket No. 09-0263 to include ComEd’s entire Maywood Operating
54 Center. Finally, ComEd estimated that the total incremental costs to expand the
55 Maywood Operating Center and City of Chicago footprints proposed in the AMI Pilot
56 includes one-time direct capital costs (excluding the Customer Applications Plan capital
57 costs) of approximately \$41,300,000 and Operating and Maintenance expenses of
58 approximately \$9,700,000.

59 **II. Expansion of the Footprints in the AMI Pilot**

60 **A. Number of Incremental Meters Included in the ARRA Proposal**

61 Q. What is ComEd’s ARRA proposal regarding AMI meters?

62 A. Pursuant to the Commission’s Order in ICC Docket No. 07-0566, ComEd is currently
63 seeking approval of deploying approximately 141,000 AMI meters in its service territory;
64 100,500 meters in the I-290 Corridor in its Maywood Operating Center, 30,000 meters in

65 the City of Chicago, 10,000 meters in the City of Elgin, and 500 meters in the Village of
66 Tinley Park. (See ICC Docket No. 09-0263) In its ARRA application, ComEd is seeking
67 to expand this deployment from 141,000 meters to 320,000 meters, with approximately
68 120,000 of the additional meters used to build out the rest of the Maywood Operating
69 Center and approximately 59,000 of the additional meters to be deployed in the City of
70 Chicago. The meters to be deployed in the City of Chicago are addressed in the Direct
71 Testimony of Val Jensen (ComEd Ex. 1.0).

72 **B. AMI Meters and Technology**

73 Q. Will the AMI meters be identical to the ones proposed in ICC Docket No. 09-0263?

74 A. Yes, it will be identical in all respects except for an increase in the number of meters
75 from 141,000 to approximately 320,000. The meters are microprocessor-based and
76 support two-way communications, time-of-use measurement, outage management,
77 tamper detection, net metering, home area networking, voltage monitoring, remote
78 configuration of components and gas & water meter reading. Additionally, the meters
79 are equipped with service switches to support the remote turn-ons and turn-offs of
80 electric service. The meters will collect cumulative kWh usage as well as usage in 30-
81 minute time-of-use intervals.

82 The AMI network will leverage the Silver Spring Networks Mesh Radio System.
83 The system provides interoperability through IP end-to-end, using TCP routing and
84 SNMP network management for alarms and diagnostics, leveraging a proven
85 communications network built on open standards allowing for the transport of varied data
86 requirements. The network supports peer-to-peer communications and DNP3 transport

87 over IP to enable distribution automation. Finally, the HAN communications will
88 leverage Zigbee standard protocols to support In Home Displays (“IHDs”).

89 Q. Will the various AMI Information Technology tools that will be integrated into ComEd
90 systems or legacy applications be identical to the technologies proposed in ICC Docket
91 No. 09-0263?

92 A. Yes. The following tools will be used:

- 93 ➤ The Head-end system is the gateway to the AMI network. Its core functionality is to
94 manage the AMI network and capture meter data and deliver it to the backend system
95 and send out data to the meter. Meter data can be delivered real-time or in batch, and
96 includes meter reads, meter events, power quality, and health. Backend systems and
97 end users are not required to know the details of the network to utilize the head-end
98 system.
- 99 ➤ Customer Web Presentment is a web portal designed to show customers their usage.
100 While the requirements are not approved, the general consensus is the user would be
101 able to view their usage in terms of usage vs. time of day. The purpose is to provide
102 timely and detailed feedback to the customer on their usage patterns. Data to the web
103 portal will be supplied by web services.
- 104 ➤ The Meter Data Management System is the system that captures meter data. Its main
105 functionality is to act as a meter data repository, Validation/Estimation/Editing
106 (“VEE”), and archive. Data will be passed to the MDM from the Head-end system.
107 Once the reads are validated, the MDM will publish meter events and reads to the
108 Enterprise Service Bus (“ESB”) for use by all the other systems.
- 109 ➤ Web Presentment is a web portal designed for use internally to present dashboard
110 data and workflows to employees. Dashboard data will be used to analyze activity
111 within the business, such as deployment progress.
- 112 ➤ The Asset Management System is used to track and manage assets. In the case of
113 AMI, it will be used to track meters. It will be the master record of inventory,
114 monitoring the status, location, and health of meters.
- 115 ➤ The Customer Information Management System (“CIMS”) is the centralized
116 customer system and repository of customer data. This system is also used to create
117 the customer’s bill and manage work orders. The AMI implementation will not
118 change CIMS functionality – rather it will expose services to the middle tier for
119 external systems to leverage. Services will include creating work orders, creating
120 customer contacts, and updating/inserting/deleting assets.
- 121 ➤ CEDAR is the custom usage calculation system used by CIMS. Meter reads are
122 passed into CEDAR, where billable usage is calculated. If the meter read fails

123 validation, CEDAR will generate an estimated read or billing exception. Then the
124 billable usage is passed to CIMS for billing. For the AMI Pilot, CEDAR will receive
125 VEE'ed meter reads from the MDMS, and then pass the reads to CIMS for billing.

126 ➤ The Outage Management System is an existing piece of ComEd's architecture. It is
127 used to declare and manage outages. Utilizing AMI technology, the back office
128 system will confirm outage restorations and notify OMS.

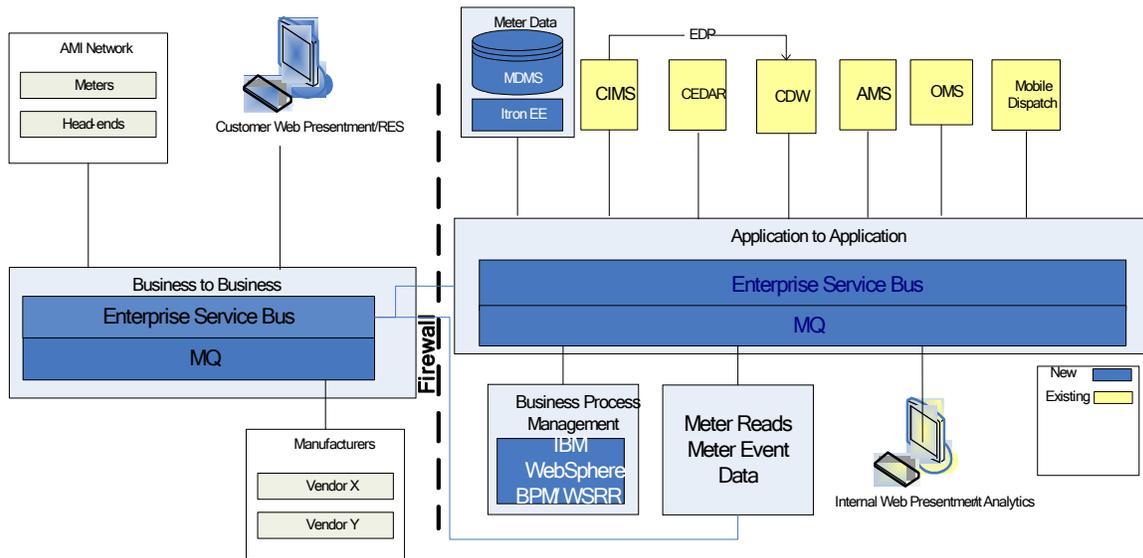
129 ➤ The Customer Data Warehouse ("CDW") is a repository of customer information
130 used by the business to gain insight to customer operations. The CDW is updated
131 daily to maintain synchronization with third party systems.

132 ➤ Business Process Management Suite is a tool used to orchestrate business processes
133 transactions between backend systems and manual touch points (i.e. interactions from
134 an installer). Transactions usually involve many steps and are considered long
135 running, and must retain the state of the transaction throughout its life. Such
136 functionality would include: remote connect/disconnect, and meter deployment.

137 Q. How will the AMI technology be integrated into ComEd's legacy applications?

138 A. The Service Oriented Architecture/Enterprise Service Bus is the primary architecture that
139 will allow our legacy applications to interface with the new AMI technology. It provides
140 the necessary communication, intelligent routing, and the translation and transformation
141 needed for integration. Furthermore, the bus allows incremental integration driven by
142 business requirements, not technology limitations, as in our current point to point system
143 architecture. The bus design provides for the flexibility needed to process the extremely
144 large volume of data produced by the AMI metering system, thereby allowing requesters
145 of the data, both legacy applications and new applications, access to the systems that are
146 the source of the data. The goal of ComEd's AMI IT architecture approach is to ensure
147 that, as both publishers and requesters of data, system users, business processes,
148 applications and installation vendors are able to interact seamlessly and efficiently. The
149 following diagram illustrates the architecture:

150



151 Q. What are the benefits of an Enterprise Service Bus (“ESB”)?

152 A. From a high level perspective, the ESB provides several key architectural benefits. First,
153 it provides enhanced architecture functionality and scalability (such as transaction
154 management and load balancing). Second, it enables portability and interoperability.
155 Third, it provides platform and service location transparency. Fourth, it simplifies
156 programming interfaces. Fifth, it provides adaptability and flexibility. Sixth, it enforces
157 architecture and application uniformity. Seventh, it enables de-coupling of application
158 logic. Finally, it isolates developers from technical complexity.

159 **C. Retirement of Existing Meters to be Replaced With AMI Meters**

160 Q. As the AMI meters are installed, what will happen to the existing meters that are
161 removed?

162 A. The existing meters, which are mostly single phase, cumulative watt-hour meters, would
163 be retired. It costs \$19.50 to purchase a new single phase, cumulative watt-hour meter.

164 However, it costs \$21.00 to test a meter that has been removed pursuant to Commission
165 rules (83 Illinois Administrative Code §460 (“Part 460”)) and restock it. Therefore, it is
166 less costly to retire a single phase watt-hour meter than to re-use it.

167 Q. Will the existing polyphase meters be handled the same way?

168 A. No. Approximately 5% of the meters are polyphase. Due to the higher per-unit cost of
169 these meters, ComEd will attempt to re-deploy these meters outside of the AMI footprint.
170 However, there are too many unknowns (e.g. age, condition, capability, etc.) to specify
171 how many of these meters can be used again. As explained in ICC Docket 09-0263, this
172 is included in the operational learnings of the AMI Pilot business case. Additionally, the
173 assumptions relating to the cost of the retired meters include the retirement of all meters
174 in the footprint, which is addressed by Martin G. Fruehe (ComEd Ex. 7.0) in his direct
175 testimony. As part of the pilot evaluation, ComEd will revise those assumptions
176 accordingly based on the number of meters retired.

177 Q. How will ComEd record the undepreciated costs of the retired meters?

178 A. The undepreciated costs will be recorded as a regulatory asset. For further discussion of
179 the regulatory asset, see the direct testimony of Mr. Fruehe (ComEd Ex. 7.0).

180 **D. Schedule of Deployment**

181 Q. When will the approximately 179,000 additional meters be installed?

182 A. If approved, ComEd intends to complete the expansion of the I-290 Corridor to include
183 all of the Maywood Operating Center by the end of May 2010 to bolster the AMI pilot
184 evaluation of the operational business case. Pursuant to the proposal in ICC Docket No.
185 09-0263 and if approved by the Commission, the 30,000 AMI pilot meters in the City of

186 Chicago will be installed as planned, prior to the summer of 2010. The additional City of
187 Chicago meters would follow and be installed by the end of 2010. Finally, pursuant to
188 the proposal in ICC Docket No. 09-0263 and if approved by the Commission, the 10,000
189 meters to be deployed in the City of Elgin and 500 meter to be deployed in the Village of
190 Tinley Park would also follow the completion of the expansion of Maywood.

191 **III. Benefits of Deploying AMI as Proposed in the ARRA Application**

192 Q. What are the benefits of deploying AMI as proposed in the ARRA application?

193 A. As I discussed earlier, in its ARRA application, ComEd is proposing to deploy 320,000
194 AMI meters in its service territory. As a result, ComEd and its customers may
195 experience economic, reliability/power quality, and environmental benefits.

196 Q. Please explain the economic benefit.

197 A. Through the deployment of AMI as proposed in the ARRA proposal, there may be a
198 reduction in electricity costs through a reduction in labor, improved collections, avoided
199 energy consumption, and improved outage management. The information collected, as
200 part of the AMI Pilot, to validate these benefits includes: (1) meter reading, billing, field,
201 and call center costs; (2) uncollectibles; and (3) continuous service, tamper, theft, and
202 meter accuracy. The estimated benefits as depicted in the ARRA application are
203 \$10,602,000 in annual operational savings. The savings estimate was a requirement of
204 the ARRA proposal per the Funding Opportunity Announcement and are based on
205 ComEd's AMI business case for full deployment throughout ComEd's service territory at
206 steady state. Additionally, the estimate is tied to the 320,000 total meters described in the
207 application.

208 Q. Please explain the benefits resulting from reliability/power quality.

209 A. As a result of deploying AMI as proposed in the ARRA proposal, ComEd may be able to
210 improve outage management, which, in turn, will improve customer satisfaction.
211 Customer satisfaction with their electric utility is primarily based on 3 things: Cost of
212 electricity, the utility's reputation, and reliability. The benefit of improved reliability may
213 be validated through an improvement in the American Customer Satisfaction Index
214 ("ACSI") proxy score. The projected benefit is an approximate 0.16 ACSI index
215 improvement, as described in the ARRA application.

216 Q. Please explain the projected environmental benefits

217 A. Through the AMI deployment as proposed in the ARRA proposal, there are
218 environmental benefits that will likely result in the form of reduced CO2 emissions. This
219 will result from a reduction of fuel usage from meter reading vehicles and avoided energy
220 consumptions. As a result of the AMI deployment as included in the ARRA proposal,
221 there may be an approximate 30,000 MT CO2 equivalent annual reduction.

222 Q. Can you identify the benefit attributable to incremental increase in the number of AMI
223 meters from 141,000 as proposed in ICC Docket No. 09-0263 to 320,000 as proposed in
224 this proceeding?

225 A. ComEd is seeking to deploy an additional 179,000 AMI meters in this proceeding. The
226 benefits that I have described can be prorated over the total number of meters, 320,000, in
227 order to determine the incremental benefit of increasing the number of meters in the AMI
228 Pilot.

229 **IV. Expansion of the I-290 Corridor Footprint to Include the Maywood Operating**
230 **Center**

231 Q. How many AMI meters will be deployed in the Maywood Operating Center?

232 A. In ICC Docket No. 09-0263, ComEd is currently seeking approval of 100,500 meters in
233 the I-290 Corridor, which is within the Maywood Operating Center. If the AMI I-290
234 Corridor footprint is expanded to include the entire Maywood Operating Center, 220,000
235 meters will be deployed in this footprint, or an increase of approximately 120,000 meters.

236 Q. If the footprint is expanded to include the Maywood Operating Center, will it still
237 maintain the demographics and customer operation characteristics close to the ComEd
238 system average while providing for some diversity from the average?

239 A. Yes. Using the same methodology that was used to evaluate the AMI Pilot in ICC
240 Docket No. 09-0263, ComEd evaluated three categories of criteria: demographics,
241 customer operations, and Transmission and Distribution (“T&D”).

242 Q. What demographic criteria were considered for determining whether the Maywood
243 Operating Center is close to the ComEd system average?

244 A. The criteria established for the demographics category include: the percentage of
245 customers that are residential, the percentage of customers that are minorities, the
246 percentage of multi-family buildings, the average household income, and the total
247 number of customers.

248 Q. What customer operations criteria were considered for determining whether the
249 Maywood Operating Center is close to the ComEd system average?

250 A. The criteria included in the customer operations category are: the number of households
251 per square mile, the percentage of indoor meters, the number of errors in meter reads, the

252 number of meters per meter reader, the number of safety related human performance
253 incidents, the percentage of meters read, the chronic number of no reads, the percentage
254 of customer accounts that are past due, the average amount for accounts that are past due,
255 and the average amount of consumption on inactive accounts.

256 Q. What criteria were considered with respect to T&D?

257 A. The criteria included in the T&D category are: the midcircuit reclosure population, the
258 Automatic Line Reconfiguration Switches population, the modular substation population,
259 the System Average Interruption Frequency Index, the Customer Average Interruption
260 Duration Index, geography, ComEd's communication infrastructure, and the radio
261 frequency ("RF") noise.

262 Q. What demographic criteria were considered for determining whether the Maywood
263 Operating Center supports diversity from the ComEd system average?

264 A. The ten demographic criteria used to assess the diversity include: the percentage of the
265 population that are minorities, the percentage of the population over 60 years old, the
266 percentage of the population that speak languages other than English at home, the
267 percentage of the population that attained education of high school or less, the percentage
268 of multi-family buildings, the percentage of multi-family dwellings with 50 or more
269 units, the percentage of households with household income less than \$50,000, the
270 percentage of owner-occupied housing valued less than \$200,000, and the percentage of
271 housing structures built before 1970. These ten criteria were selected based in part from
272 input from the AMI workshop participants and ComEd's ready access to the applicable
273 data. For 6 of the 10 criteria, Maywood Operating Center provides greater representation;
274 for 3 of the 10 criteria, it provides less representation; and for 1 of the criteria, it has

275 similar representation. The following table provides a comparison of the I-290 Corridor
276 and the Maywood Operating Center:

Demographic Criteria	"I-290 Corridor"	Maywood Operating Center
Non-white race population	Both over represent minority households	
Age 60 and over	Close to overall system average	Close to overall system average
Speak other than English	Close to overall system average	Over represent of non-English
Education level obtained	Close to overall system average	Over represent high school or less education
Household income <\$50,000	Both over represent lower income households	
Households below poverty level	Both slight under represent households below poverty level	
Home value <\$200,000	Both have smaller deviation than overall system average	
% Multi-unit	Both over represent multi-family structures	
% of Multi-unit w/50 or more units	Both under represent large multi-unit structures	
Houses built before 1970	Both over represent older homes	

277
278
279 Q. Why is ComEd seeking to expand the footprint of the I-290 Corridor to encompass the
280 Maywood Operating Center?

281 A. As I stated in my direct testimony (ComEd Ex. 2.0) in ICC Docket No. 09-0263,
282 deploying 100,500 advanced meters will allow a reasonable AMI business case
283 evaluation. However, by expanding the footprint of the I-290 Corridor to include the
284 Maywood Operating Center, the project benefits in three ways. First, a more robust
285 business case evaluation of AMI can be conducted. Second, it eliminates the operational
286 complexity associated with a partial operating center sooner. Finally, a larger footprint
287 provides a better test of the network infrastructure synergy between AMI and Distribution
288 Automation (which is discussed in the direct testimony of Ronald Donovan).

289 Q. How will the expansion of the I-290 Corridor footprint to include the entire Maywood
290 operating center allow for a more robust business case evaluation?

291 A. As represented in the ComEd Exhibit 3.01, there are several cost and benefit items in the
292 business case that will have enhanced results with the extra meters. There are five cost
293 items and two benefit items whose cost (or benefit) calculations are greater impacted by
294 one or more of the following drivers: job site variability, uncertainty in number and/or
295 variety of observations or events that will occur during the pilot test period, and scale
296 efficiency gains; and therefore, suggest a need of up to 200,000 meters (i.e., on the high
297 end of the range) to better assess the items. Those items include AMR network
298 installation; network maintenance; WAN equipment; project management; AMI
299 operations; theft detection/power diversion; and other avoided field trips. With the
300 expansion of I-290 Corridor to include the entire Maywood Operating Center, ComEd
301 will be able to provide an improved evaluation report of these items in its pilot evaluation
302 report to the Commission in the first quarter of 2011.

303 Q. How will expansion of the I-290 Corridor footprint to include the Maywood Operating
304 Center eliminate the operational complexity sooner?

305 A. Operational effectiveness in Maywood, as whole, is more complex due to the hybrid
306 approach to metering. ComEd currently reads approximately 7,000 AMR meters
307 installed throughout its system. Drawing from this hybrid operational experience of a
308 much smaller scale, human errors will likely occur resulting in lost communications and
309 delayed or estimated bills, among other customer impacts. Additionally, ComEd's
310 operations are managed at an operating center level. Introducing two different meter
311 types within an operating center will present several challenges to the workforce that

312 must be managed. For example, both management and union employees will wrestle
313 with two sets of processes and procedures. Energy Technicians will need to be able to
314 discern, by address, whether a particular customer is in the AMI footprint or not and be
315 sure to install the appropriate device. There will also be inventory impacts in the
316 Maywood Operating Center that will require redundant stock in ComEd's warehouse and
317 on each vehicle. ComEd crews are also occasionally shared across operating centers. If
318 a crew from another operating center is dispatched to Maywood, the crew may not be
319 familiar with the AMI meter and would not have an available meter to perform necessary
320 work. Not knowing when ComEd would have approval to build out the rest of the
321 Maywood Operating Center leaves the hybrid model in place, indefinitely, with the
322 ongoing risks and costs to manage the added complexities. By expanding the Maywood
323 implementation, these complexities will be eliminated, improving the quality of service
324 and reaping incremental benefits.

325 Q. How will expansion of the I-290 Corridor footprint to include the Maywood Operating
326 Center improve test of the network infrastructure synergy between AMI functions and
327 DA functions?

328 A. By deploying AMI to the entire Maywood Operating Center, ComEd will be able to
329 demonstrate the use of a shared communication network for reading the 220,000 AMI
330 meters, supporting customer applications (which are discussed in the direct testimony of
331 James C. Eber) and distribution automation. Additionally, the distribution automation
332 demonstration would benefit from an area large enough to include entire electric
333 distribution feeders, support the installation of up to 60 distribution automation switches,

334 and the conversion of two Maywood area substations into Intelligent Substations (which
335 are discussed in the direct testimony of Ronald Donovan).

336 Q. Are there any other aspects of the business case that will be improved if ComEd expands
337 the deployment of AMI to the Maywood Operating Center?

338 A. Yes. There are two benefit items in the business case that are difficult to quantify
339 without a large number of AMI meters in the pilot: reduced outage overtime
340 expenditures and reduced “single lights out trips”. First, the AMI evaluation will be more
341 robust in terms of understanding and possibly measuring outage restoration benefits by
342 better understanding which customers are still out of power after restoration jobs are
343 closed out and reducing the number of return trips by field crews later during a storm
344 restoration period. Second, since ComEd has relatively few “single lights out” tickets
345 over the course of a year, a bigger footprint will provide more confidence in the pilot
346 results associated with the elimination of necessary field crew dispatches to customers’
347 locations that have had their power already restored..

348 **V. Identification and Explanation of Costs and Investments that are Incremental to the**
349 **AMI Pilot Proposed in ICC Docket 09-0263**

350 Q. What are the total forecasted expenditures related to costs and investments that are
351 incremental to the meters that are being deployed as part of the AMI pilot in ICC Docket
352 No. 09-0263?

353 A. ComEd estimates that the incremental direct capital costs to expand the pilot to all of the
354 Maywood Operating Center and in the City of Chicago are approximately \$41,300,000
355 and Operating and Maintenance (“O&M”) expenses are approximately \$9,700,000.
356 These amounts consist of the following capital costs and O&M expenses:

Expenditure	O&M	Capital	Total
Project Management	\$ 3.2	\$ 5.7	\$ 8.9
One-time AMI equipment		\$ 24.4	\$ 24.4
AMI meter installations		\$ 6.7	\$ 6.7
AMI network installation		\$ 0.3	\$ 0.3
IT software/hardware/system integration	\$ 4.7	\$ 4.2	\$ 8.9
Operational expenses	\$ 1.8		\$ 1.8
Total forecasted expenditures	\$ 9.7	\$ 41.3	\$ 51.0

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358 Q. What are the incremental forecasted costs related to Project Management?

359 A. The forecasted costs for Project Management are \$8,900,000, which consists of
 360 \$3,200,000 of O&M expenses and \$5,700,000 of capital costs associate with project team
 361 labor costs for the duration of the pilot. Besides performing the overall project
 362 management for the pilot, the project team also defines the scope of the business changes,
 363 creates and executes the internal change management plan, and is responsible for creating
 364 the business case and pilot evaluation that will be presented after the pilot.

365 Q. What are the incremental forecasted one-time AMI equipment costs?

366 A. The incremental forecasted one-time AMI equipment costs, inclusive of all meters and
 367 network hardware, are \$24,400,000. This does not include labor to install back-office
 368 equipment, software, nor professional services. This amount includes the cost of poly-
 369 phase meters, single-phase meters with internal service switch and single-phase meters
 370 without internal service switch.

371 Q. What are the incremental forecasted AMI meter installation costs?

372 A. The incremental forecasted AMI meter installation costs are \$6,700,000 for the
 373 approximately 179,000 incremental meters.

374 Q. What are the incremental forecasted AMI network installation costs?

375 A. The forecasted AMI network installation costs are \$300,000. These costs include the
376 labor to design and install the network equipment made up of Access Points and Relays.
377 Access Points are devices that route network data to and from smart meters across the RF
378 (radio frequency) network and act as an egress from the network to ComEd's data center.
379 This is accomplished through a digital cellular device inside the Access Point or other
380 backhaul medium. Relays are very similar to Access Points acting as routers but without
381 the egress. The installation itself requires skilled crews to mount these devices on utility
382 poles, streetlights, or similarly elevated and powered locations.

383 Q. What are the incremental one-time IT software, hardware and systems integration costs
384 related to the deployment of the meters expanded to the Maywood Operating Center and
385 City of Chicago?

386 A. The estimated one-time IT software, hardware and systems integration costs are
387 \$8,900,000, which consists of \$4,700,000 of O&M expenses and \$4,200,000 of capital
388 costs. This includes the MDMS software licensing and supporting hardware scaled for
389 the additional 179,000 meters.

390 Q. What are the forecasted ongoing operations incremental costs related to the operations of
391 the expanded AMI Pilot after the meter deployment is completed?

392 A. The estimated incremental operational costs of the expanded pilot are estimated at
393 \$1,800,000. These costs are related to the AMI Operations department, hardware and
394 software maintenance, network maintenance, and third party fees.

395 Q. Does this complete your direct testimony?

396 A. Yes.