

**STATE OF ILLINOIS**  
**ILLINOIS COMMERCE COMMISSION**

NORTH SHORE GAS COMPANY	:	
	:	
Proposed General Increase	:	
In Rates For Gas Service	:	Nos. 09-0166, 09-0167
	:	Cons.
THE PEOPLES GAS LIGHT	:	
AND COKE COMPANY	:	
	:	
Proposed General Increase	:	
In Rates For Gas Service	:	

Rebuttal Testimony of  
**BRADLEY A. JOHNSON**  
Treasurer

The Peoples Gas Light and Coke Company and  
North Shore Gas Company

July 8, 2009

## TABLE OF CONTENTS

	<u>Page</u>
I. INTRODUCTION AND BACKGROUND	1
A. Witness Introduction	1
B. Purpose of Testimony	1
C. Summary of Conclusion	1
D. Itemized Attachments to Direct Testimony	3
II. CAPITAL STRUCTURE	3
III. COST OF SHORT-TERM DEBT	13
IV. COST OF LONG-TERM DEBT	15
V. COST OF COMMON EQUITY	21
VI. SUMMARY	22

1 **I. INTRODUCTION AND BACKGROUND**

2 **A. Witness Introduction**

3 Q. Please state your name.

4 A. My name is Bradley A. Johnson.

5 Q. Are you the same Bradley A. Johnson who submitted pre-filed Direct Testimony on  
6 behalf of The Peoples Gas Light and Coke Company (“Peoples Gas”) and North Shore  
7 Gas Company (“North Shore”) (together, “the Utilities”) in this consolidated Docket?

8 A. Yes.

9 **B. Purpose of Testimony**

10 Q. What is the purpose of your Rebuttal Testimony in this proceeding?

11 A. The purpose of my rebuttal testimony is to respond to the proposed adjustments to the  
12 Utilities' requested overall rates of return on their proposed rate base (“rate of return”)  
13 contained in the direct testimony of Illinois Commerce Commission (“Commission”)  
14 Staff (“Staff”) witness Sheena Kight-Garlich (Staff Ex. 5.0), including her proposed  
15 adjustments to the Utilities’ requested capital structures and the cost of debt components  
16 of their rates or return. The Utilities’ witness Paul R. Moul will respond specifically to  
17 Staff’s and Interveners’ proposed adjustments to the Utilities’ requested return on equity  
18 component of their rates of return. The Utilities’ rebuttal witness Steven Fetter will  
19 respond to the testimonies of Staff witness Mr. McNally and CUB/City witness Mr.  
20 Bodmer regarding the Utilities’ return on equity and the impact of the ROE on the  
21 Utilities’ ability to obtain capital on reasonable terms.

22 **C. Summary of Conclusions**

23 Q. Please summarize the conclusions of your rebuttal testimony.

24 A. First, Staff’s proposal to adopt hypothetical capital structures for the Utilities by imputing  
25 short-term debt should be rejected. Ms. Kight-Garlich’s arguments for artificially  
26 adding short-term debt to the Utilities’ capital structures are not supported by the data,  
27 especially if the Commission accepts the Utilities’ significantly reduced Rate Base  
28 proposed in their Rebuttal Testimony, Staff’s adjustments to the Utilities’ respective rate  
29 bases, or a combination thereof. If Staff’s proposal is adopted, it would represent a  
30 dramatic departure from longstanding Commission precedent including its prior decisions  
31 concerning the Utilities’ capital structure in the last 20 years. Adopting Staff’s  
32 hypothetical capital structures would also weaken the Utilities’ financial strength and  
33 credit quality.

34 Second, Staff’s use of a “spot” short-term debt rate selected on an arbitrary date  
35 several months ago should be rejected. As I show in NS-PGL Ex. 2.3, short-term interest  
36 rates are very near historic lows that are unsustainable not only over the long term, but  
37 even in the shorter term, especially as the economy begins to recover. Furthermore,  
38 using a historical “spot” rate is not consistent with forecasting the Utilities’ costs for  
39 ratemaking purposes. The Utilities propose using a forecasted short-term debt rate that  
40 more accurately reflects the future economic outlook for the test year and years following  
41 when the Utilities’ new rates will become effective.

42 Third, Staff’s adjustments to the Utilities’ cost of long-term debt should  
43 themselves be adjusted to account for the fact that the Utilities had split credit ratings  
44 (AA/A) at the time the debt was issued. Also, given the current financial turmoil, the  
45 adjustment to Peoples Gas’ auction rate securities is excessive and unreasonable. The

46 rate should be set to reflect Peoples Gas' option of remarketing the securities under their  
47 existing documents as I explain later in my rebuttal testimony.

48  
49 **D. Itemized Attachments to Direct Testimony**

50 Q. Are you sponsoring any exhibits?

51 A. Yes, I am sponsoring the following exhibits:

<u>Exhibit No.</u>	<u>Corresponding 83 Ill. Admin. Code Part 285 Schedule</u>
NS-PGL Ex. BAJ-2.1P&N	Updated Schedule D-1; Rate of Return Summary
NS-PGL Ex. BAJ-2.2P&N	Updated Schedule D-3; Embedded Cost of Long-Term Debt
NS-PGL Ex. BAJ-2.3	Chart of Historical and Forecasted 1-Month AA Commercial Paper Rates
NS-PGL Ex. BAJ-2.4P&N	Adjusted Short-Term Debt Rates
NS-PGL Ex. BAJ-2.5P	Historical Auction Rates for Peoples Gas Series OO 2003C Bonds
NS-PGL Ex. BAJ-2.6P	Forecasted 3-Month LIBOR Rates for 2010

52

53 **II. CAPITAL STRUCTURE**

54 Q. What is the basis for the Utilities' proposed capital structure in this case?

55 A. The Utilities' proposed capital structure is based on their forecasted average  
56 capitalization in the 2010 test year, prior to the impact of their proposed rate increases.

57 Q. Why is the proposed capital structure reasonable and appropriate for the Utilities?

58 A. The Utilities' obligation to provide safe, adequate and reliable service to its customers at  
59 just and reasonable rates requires that they maintain their financial integrity and ability to  
60 readily access the capital markets on reasonable terms and conditions. Because they are  
61 utilities and are obligated to provide service to their customers, the Utilities must be  
62 prepared to raise capital at all time, regardless of the state of the financial markets. A

63 strong capital structure, like that proposed by the Utilities', is consistent with the capital  
64 structure authorized by the Commission for the Utilities in Docket Nos. 07-0241 and 07-  
65 0242. Current market expectations clearly do not warrant approval of a weaker and more  
66 leveraged capital structure than was authorized and found appropriate last year. A strong  
67 capital structure is also important in maintaining the Utilities' investment grade credit  
68 ratings, and protecting the Utilities and its customers from financial shocks. A strong  
69 capital structure is especially important in this time of financial market turmoil as  
70 discussed in greater detail in the testimony of the Utilities' witness Steven Fetter.

71 Q. Has the Commission previously opined on the use of a hypothetical capital structure for  
72 ratemaking purposes, as proposed by Staff, rather than using a company's actual capital  
73 structure?

74 A. Yes. The Commission has previously stated that "imputing a hypothetical capital  
75 structure to determine a utility's rates is a serious adjustment, and should only be adopted  
76 when a utility's actual capital structure is found to be unreasonable, imprudent, or unduly  
77 affected by such circumstances as double leverage so as to unfairly burden the utility's  
78 customers." Docket No. 87-0032, Order at 26 (Jan. 20, 1988).

79 Q. Has any party in this case provided evidence that Peoples Gas' or North Shore's forecast  
80 of its capital structure for the 2010 test year is not accurate, reasonable, or prudent?

81 A. No.

82 Q. Does Ms. Kight-Garlich's testimony show that a short-term debt component should be  
83 imputed into the Utilities' capital structure for rate-making purposes?

84 A. No. The Utilities use short-term debt to finance the temporary, seasonal cash  
85 requirements. The Utilities finance their permanent assets with permanent capital

86 consisting of long-term debt and common equity. Over the past 20 years, the  
87 Commission has consistently recognized this fact and has only approved rate orders that  
88 did not include short-term debt in the Utilities' capital structures. The Utilities' financing  
89 policies and use of short-term debt is consistent with that past practice, which served as a  
90 basis for past Commission decisions. Additionally, Counsel has not made me aware of  
91 any law changes that would affect this issue.

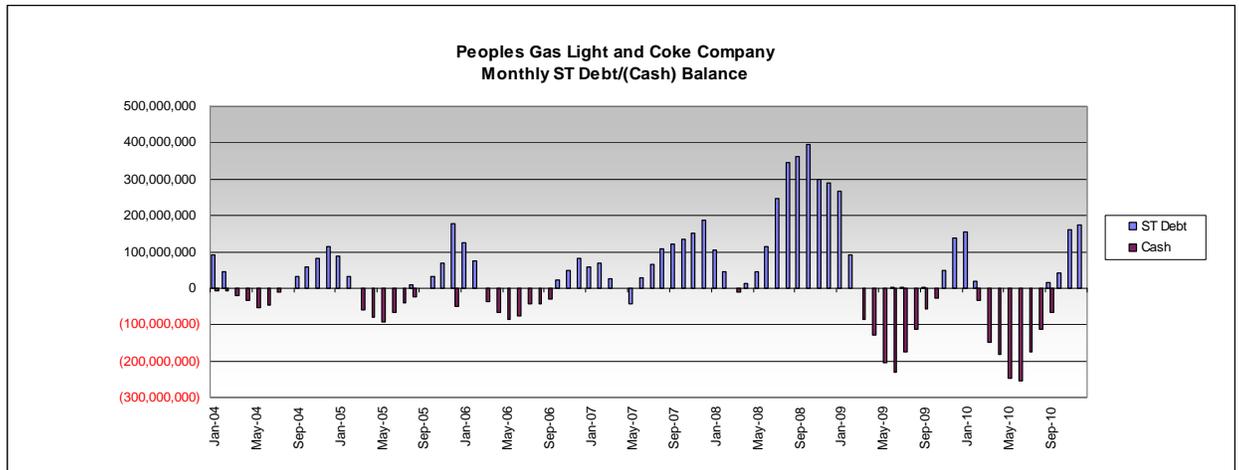
92 Q. Please describe the nature of the Utilities' seasonal borrowing needs.

93 A. The Utilities' seasonal borrowing needs are driven by a variety of factors affecting cash  
94 flows. These factors include customer consumption patterns, revenue billing and  
95 collection patterns, natural gas storage injection/withdrawal cycles, natural gas prices,  
96 and the timing of other receipts and expenditures. These factors result in seasonal cash  
97 flow patterns that re-occur from year to year. In order to manage this variability in cash  
98 flows, the Utilities issue short-term debt on a temporary basis and retire it when the  
99 temporary conditions that drove its issuance end. The Utilities thereby avoid having to  
100 maintain excess amounts of more expensive long-term capital on a year-round basis.

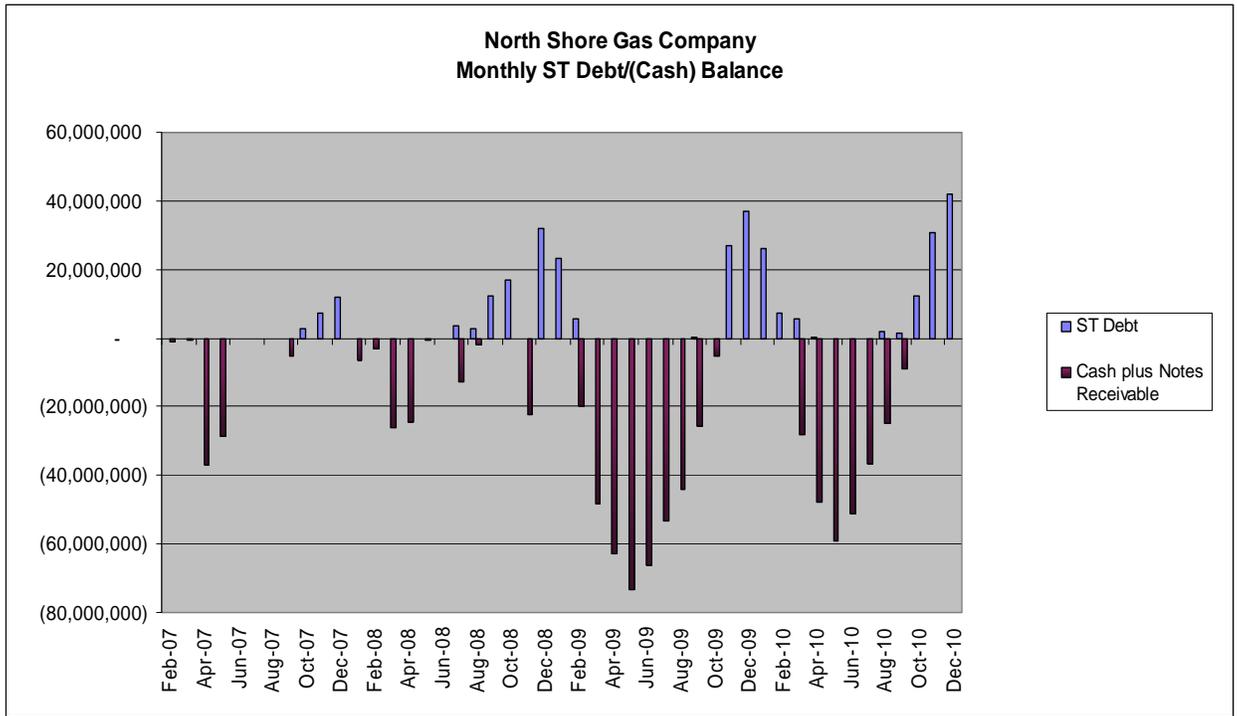
101 Q. Could you describe the seasonal short-term borrowing pattern for Peoples Gas and North  
102 Shore?

103 A. Yes. Figure 1 and Figure 2 below (data provided in response to data request PGL FIN-  
104 1.03 and NSG FIN-1.03) show Peoples Gas actual month-end short-term debt and cash  
105 balances for 2004 through 2008, North Shore's balances for 2007 through 2008, and the  
106 forecasted short-term debt and cash balances for 2009 and 2010 for both Utilities. As  
107 shown, short-term debt balances generally peak at year-end, when higher winter revenues  
108 have not yet been collected and seasonal cash requirements are at their highest levels.

109 However, short-term debt balances decline rapidly as winter revenues are collected and  
 110 by early spring the Utilities generally have a net cash position (i.e. net cash generally  
 111 means no short-term debt outstanding. For the test year, Peoples Gas and North Shore  
 112 are forecasted to have net cash for 8 months and 7 months respectively). Due to low  
 113 spring and summer revenues, the Utilities generally begin to utilize short-term borrowing  
 114 again during the late summer months, but only after exhausting less expensive cash  
 115 reserves.



116



118

119 Q. Do the Utilities utilize short-term debt any differently today than they have in past  
 120 periods during which the Commission did not include short-term debt in their capital  
 121 structures?

122 A. No. Short-term borrowing continues to be used in the same manner it always has – to  
 123 meet temporary seasonal cash needs. While annual peak and average levels of short-term  
 124 debt have varied from year-to-year depending on a variety of factors as discussed earlier,  
 125 including natural gas prices, the Utilities historically have had no short-term borrowing  
 126 for prolonged periods in nearly every calendar year, and this practice is expected to  
 127 continue. Given those facts – which continue today - the Commission has concluded  
 128 repeatedly that the Utilities use short-term debt to meet seasonal cash requirements and  
 129 not to finance long-term assets. If Ms. Kight-Garlich’s proposal were adopted, it would  
 130 represent a dramatic departure from prior Commission policy, findings, and decisions

131 regarding the Utilities' capital structures and would serve to weaken the Utilities'  
132 financial strength and credit quality.

133 Q. The first reason provided by Ms. Kight-Garlich for including short-term debt in rate base  
134 is the differences between the Utilities permanent capital and proposed rate bases. Has  
135 the Commission addressed differences between capital structure and rate base in prior  
136 decisions?

137 A. The Commission has long recognized that, for ratemaking purposes, rate base is not  
138 required to equal capitalization, nor has the Commission attempted to reconcile the two.  
139 Furthermore, the Commission has rejected claims that differences between rate base and  
140 capital structure demonstrate that short-term debt is being used to finance rate base,  
141 noting in Nicor's 1987 test year rate case that "the difference between Respondent's  
142 capitalization and rate base is not prima facie evidence that short-term debt is financing  
143 rate base." Docket No. 87-0032, Order at 26 (Jan. 20, 1988). The Commission further  
144 ruled in that case that "there was no reason to require the reconciliation of rate base and  
145 capitalization either through a rate base adjustment or the inclusion of other capitalization  
146 components." Docket No. 87-0032, Order at 26 (Jan. 20, 1988).

147 Q. Ms. Kight-Garlich asserts that because the Utilities' proposed rate bases exceed the  
148 long-term capital (i.e. long-term debt and common equity) in their proposed capital  
149 structure, short-term debt must be financing rate base. Is she correct?

150 A. No. In addition to the fundamental problem with misusing rate base – capital structure  
151 comparisons, this inference is wrong for two additional reasons: Ms. Kight-Garlich fails  
152 to consider proposed adjustments to the Utilities' rate bases and she assumes that any

153 difference in her comparison had to be financed with short-term debt. I will address these  
154 problems in order.

155 First, Ms. Kight-Garlich's comparison uses unadjusted rate base values and fails to  
156 compare the rate bases currently proposed – even by Staff – to the Utilities' proposed  
157 capital structure. Taking into account Staff's proposed adjustment to rate base, Peoples  
158 Gas' permanent capital would exceed rate base by over \$136 million, thus negating the  
159 argument that short-term debt is being used to fund rate base. For North Shore, rate base  
160 exceeds permanent capital but only by about \$7 million or \$3 million in excess of the  
161 amount of short-term debt Staff wishes to impute in North Shore's capital structure.

162 Additionally, the Utilities' have proposed a revised Rate Base of \$1,298,740,000 and  
163 \$178,936,000 for Peoples Gas and North Shore, respectively (See Hengtgen rebuttal  
164 testimony, NS-PGL Ex. JH-2.0). Comparing the Utilities' proposed capital structures  
165 their revised proposed Rate Base would show that permanent capital exceeds rate base by  
166 about \$2.7 million, once again negating the argument that short-term debt is being used to  
167 fund rate base. For North Shore, a comparison between its revised proposed rate base  
168 and permanent capital would show that on average, Rate Base exceeds permanent capital  
169 by about \$10.9 million.

170 Second, Ms. Kight-Garlich makes an erroneous assumption that any difference is being  
171 financed with short-term debt. This assumption is erroneous because it fails to consider a  
172 longer term view that demonstrates that, over time, the Utilities are funding differences  
173 between rate base and capital structure with cash. For Peoples Gas for the 2010 test year,  
174 the originally proposed rate base is expected to exceed the 13-month average total

175 permanent capital by \$46,651,578 for Peoples Gas. However, the 13-month average cash  
176 balance is forecasted to be \$101,429,994 while the 13-month average short-term debt  
177 outstanding is forecasted to be \$45,660,783. This indicates that the Utility is forecasting  
178 an average net cash balance during the year of over \$55 million (Cash of \$101 million  
179 less Short-term debt of \$46 million) which will be the source for funding the difference  
180 between rate base and capital structure on an ongoing basis.

181 Similarly, for North Shore for the 2010 test year, the originally proposed rate base is  
182 expected to exceed the 13-month average total permanent capital by \$10,907,752. In  
183 addition, the 13-month average cash balance is forecasted to be \$21,372,028 while the  
184 13-month average short-term debt outstanding is forecasted to be \$10,480,174. This  
185 indicates that the Utility is forecasting an average net cash balance during the year of  
186 almost \$11 million (Cash of \$21 million less Short-term debt of \$10 million) which will  
187 be the source for funding the difference between rate base and capital structure on an  
188 ongoing basis.

189 It is important to take a longer term view since the Utilities must finance their operations  
190 on a long-term basis. If the Utilities financed their operations based on a point estimate  
191 as Ms. Kight-Garlich is suggesting, this would likely result in higher costs to ratepayers  
192 and shareholders alike as additional more costly long term debt would have to be used to  
193 finance the Utilities' peak capital needs.

194 Q. Ms. Kight-Garlich also argues that short-term debt should be included in rate base  
195 because of a correlation between the amount of short-term funding and net-working  
196 capital and the inclusion of cash working capital in the Utilities' respective rate bases. Is

197 this a valid reason to replace the Utilities actual capital structure with one that imputes  
198 short-term debt?

199 A. No. It is not surprising that a correlation exists between monthly changes in the balances  
200 of the Utilities' short-term debt and monthly changes in their balance sheet working  
201 capital accounts. As I have already discussed, the Utilities use short-term debt to help  
202 meet temporary seasonal cash needs, including those resulting from seasonal fluctuations  
203 in working capital requirements. Ms. Kight-Garlich incorrectly concludes, that because  
204 cash working capital is included in rate base and there is a correlation between changes in  
205 net working capital and changes in short-term debt and cash, that short-term debt must be  
206 funding rate base. This conclusion fails to recognize the differences between the cash  
207 working capital included in rate base and net working capital. Ms. Kight-Garlich is  
208 attempting to create a relationship between cash working capital and net working capital  
209 that does not exist and, essentially arguing that net working capital should be included in  
210 rate base instead of cash working capital. Because there is no relationship between these  
211 two items, it cannot be assumed that because cash working capital is included in rate base  
212 that short-term debt is funding rate base.

213 Q. What is the difference between cash working capital included in rate base and net  
214 working capital?

215 A. The cash working capital component of rate base represents the permanent funds  
216 necessary for the day-to-day operation of the utility, in addition to other rate base assets,  
217 due to the ongoing lag in time between when costs are incurred and payment is received.  
218 This amount of such funds is estimated by a lead-lag study using the Utilities' forecasted  
219 revenues and expenses, and is the common method employed by the Commission to

220 determine the working capital component of rate base in Illinois. It is recognized as a  
221 year-round, long-term investment that must be supported on a permanent basis, no  
222 differently than the Utilities' other rate base assets. Peoples Gas and North Shore  
223 forecast \$47,260,000 and \$397,000, respectively, as cash working capital components  
224 their 2010 test year rate bases.

225 In contrast, the Utilities define Net Working Capital, as Current Assets (with the  
226 exception of Gas in Storage and Cash) net of Current Liabilities (with the exception of  
227 debt related items -ST Debt, Commercial Paper, LT Debt Due within One Year, Accrued  
228 Interest - Customer Deposits and Customer Credit Balances). The forecasted average 12  
229 month balance of net working capital for Peoples Gas in 2010 is \$144,208,890 and  
230 \$31,735,529 for North Shore. The Utilities finance net working capital first with cash  
231 reserves and then with short-term debt as needed.

232 Q. Do you have any other comments regarding Staff's claims that short-term debt is funding  
233 rate base assets?

234 A. Yes. Ms. Kight-Garlich concedes that cash is fungible and cannot be traced to specific  
235 uses. However, she then argues that because cash is fungible and cannot be traced to  
236 specific uses of funds, that the Utilities cannot support their claim that short-term debt  
237 does not support rate base. This argument faults the Utilities for not being able to do  
238 what even she agrees is impossible and argues for a standard that would add short-term  
239 debt to a utility's capital structure unless this impossible feat is accomplished. In fact,  
240 Ms. Kight-Garlich's candid admission that cash is fungible and cannot be traced to  
241 specific uses destroys her attempt to claim that the Utilities' must have used short-term  
242 debt to finance rate base. Finally, as I noted at the beginning of this section of my

243 testimony, her argument is inconsistent with past Commission decisions, including for  
244 the Utilities.

245 **III. COST OF SHORT-TERM DEBT**

246 Q. In addition to increasing the Utilities' financial risk, does Ms. Kight-Garlich's proposal  
247 to include short term debt in the Utilities' capital structure impede in other ways the  
248 Utilities' ability to earn a fair return on their rate base investments?

249 A. Yes. First, Ms. Kight-Garlich proposes using a cost of short-term debt for Peoples Gas  
250 of 0.92% and 0.33% for North Shore based on an annualized "spot" rate for highly-rated  
251 commercial paper as of May 14, 2009. There are several reasons why this is  
252 inappropriate.

253 First, as illustrated in Exhibit NS-PGL Ex. BAJ-2.4, short-term debt rates are currently at  
254 historically low and unsustainable levels. The May 14, 2009, spot rate is not a reasonable  
255 or accurate representation of what the Utilities' short-term debt costs will or, under her  
256 hypothetical view of how short-term debt is used, would be.

257 Second, Ms. Kight-Garlich's use of an historical spot rate for commercial paper taken at  
258 a single point in the past is also inconsistent with the forecasted rate that has been used in  
259 past rate cases and that is most consistent with the Utilities' forecasted test year.

260 Third, Ms. Kight-Garlich's determination of the credit facility fees for Peoples Gas and  
261 North Shore is incorrectly based on historical costs for credit and not current costs. In  
262 fact, based on today's extremely tight credit markets and the actual cost Integrys Energy  
263 Group recently incurred to renew a 1-year credit facility, credit facility fees are forecasted  
264 to be significantly higher than those reflected in the original filing as well as those  
265 determined by Staff.

266 Fourth, the rates referenced by Ms. Kight-Garlich are indicative of 30-Day AA  
267 Commercial Paper and is simply the published rate per the Federal Reserve Data  
268 Download service. This is not the rate that Peoples Gas would actually receive from its  
269 broker-dealer.

270 Q. Why does the data Ms. Kight-Garlich uses not accurately estimate the actual cost of  
271 short-term debt for the Utilities?

272 A. The rates referenced by Ms. Kight-Garlich are indicative of 30-Day AA Commercial  
273 Paper and is simply the published rate per the Federal Reserve Data Download Program.  
274 Since Peoples Gas was rated A-2/P-1 during that time period, the rates charged were  
275 greater than the AA rate used by Ms. Kight-Garlich. NS-PGL Ex. BAJ-2.3 shows the  
276 spread between the average monthly 30-Day AA Commercial Paper rate as published by  
277 the Federal Reserve and the actual rate incurred by Peoples Gas from January 2007  
278 through March 2009. This spread is used to adjust the forecasted short-term debt rates as  
279 discussed below.

280 Q. Considering the factors just cited, what is the Utilities' updated estimate?

281 A. As shown in NS-PGL Ex. BAJ-2.3, the Utilities now estimate a cost of short-term debt of  
282 5.469% for Peoples Gas and 5.420% for North Shore for the 2010 test year. These rates  
283 appropriately reflect the current forecasted commercial paper rates for 2010 (as of May 7,  
284 2009) as shown in NS-PGL Ex. BAJ 2.4, adjusted by 137 basis points to reflect the actual  
285 spread between the Utilities' short-term borrowing rates and 30-Day AA Nonfinancial  
286 Commercial Paper Interest Rates. These rates also reflect an increase in credit facility  
287 fees of \$296,000 to \$1,500,000 or 3.341% for Peoples Gas and \$6,000 to \$344,000 or  
288 3.291% for North Shore.

289 Q. What is the reason for the increase in credit facility fees?

290 A. The primary driver of the increase in credit facility fees is the increase in costs of credit  
291 facilities, another outcome of today's extremely tight credit markets. The existing PGL  
292 credit facility expires in July 2010 and will be replaced with a facility at rates that we  
293 expect to be upwards of 4 times the cost of the current facility. NSG will share in 20% of  
294 the costs of this facility. In addition, PGL and NSG each receive an allocation of parent  
295 company costs related to their share of overall credit support.

296 **IV. COST OF LONG-TERM DEBT**

297  
298 Q. What positions have Staff and interveners taken on the Utilities' forecasted cost of long-  
299 term debt respectively?

300 A. Staff stands alone in its proposed downward adjustments from 5.96% to 5.27% for  
301 Peoples Gas and from 5.58% to 5.49% for North Shore. CUB and the City have accepted  
302 the Utilities' proposed costs. In addition, no other intervener addressed any concern over  
303 the long-term debt costs submitted by the Utilities.

304 Q. Are Staff's adjustments to the Utilities forecasted cost of long-term debt appropriate and  
305 reasonable? Please summarize?

306 A. No, they are not reasonable or accurate for several reasons. While the Utilities agree with  
307 Ms. Kight-Garlich's adjustments to the rates on the Utilities' taxable debt issues, the rate  
308 adjustment to Peoples Gas' auction rate securities is excessive considering the current  
309 market for auction rate debt and the fact that current rates are at record lows. Also, Staff  
310 used a historical rate from one failed auction to determine the projected cost of these  
311 securities, which is inappropriate and certainly unrealistic given current volatile market

312 conditions. Furthermore, Staff's adjustments to the insurance costs on Peoples Gas' tax-  
313 exempt debt are excessive and do not consider the split ratings of the Utility at the time of  
314 the debt issuances as Staff's similar adjustments did in the Utilities' last rate cases.

315 Q. Why are Staff's adjustments to the rate applied to the Peoples Gas' auction rate securities  
316 inappropriate and unreasonable?

317 A. In addition to being excessive, Staff's adjustment to Peoples Gas' auction rate securities  
318 is unreasonable. Staff used a rate from one historical failed auction to determine the  
319 projected cost of these securities in the future. A historical failed auction rate is not a  
320 market rate of interest, but rather the debt default rate for a failed auction at one point in  
321 time. By using such a rate, Ms. Kight-Garlich is essentially assuming that the Utility's  
322 auction rate securities will continue to fail and the historical LIBOR rate will not change  
323 from its current record low levels. While the Utility does not disagree with Ms. Kight-  
324 Garlich's assumption that the Peoples Gas debt will likely continue to fail in the auction  
325 rate market, it does not agree with Staff's prediction that interest rates will not increase  
326 from their abnormally low current levels.

327 Q. Why does the Utility agree with Ms. Kight-Garlich's assumption that Peoples Gas'  
328 auction rate securities auctions are likely continue to fail?

329 A. As a result of the turmoil in the financial markets, the auction rate securities market  
330 continues to shrink and has been virtually frozen to Peoples Gas. When a debt auction  
331 fails, the holders of the securities cannot sell them and are compensated with an interest  
332 rate based on the terms of the security. This is called the failed auction rate. In the case  
333 of Peoples Gas, this rate is set very low compared to other auction rate securities  
334 outstanding in the market. Under the Peoples Gas debt agreements, the failed auction

335 rate is set at 175% of LIBOR, with an interest rate cap of 14%. Because LIBOR is  
336 currently very low, investors are not interested in Peoples Gas' auction rate securities  
337 when higher yielding investment options are available. Peoples Gas does not see this  
338 situation changing in the foreseeable future. Since investors have lost confidence in the  
339 auction rate market and Peoples Gas' auction rate securities bear such a low interest rate  
340 upon auction failure, the Utility anticipates these auctions will continue to fail.

341 Q. Does Peoples Gas have any concerns over continuing to have the auction rate securities  
342 outstanding when the auction rate security market is failing?

343 A. Yes. The market for buying and selling auction rate securities was intended to serve  
344 short-term debt needs and be a highly liquid market for investors. However, when the  
345 auction rate securities market began to dry up and auctions began to fail, the liquidity of  
346 the auction rate securities also dried up. When an auction fails, it means there are no  
347 clearing bids or market for trading these securities. The existing holders of the securities  
348 are forced to hold the debt. Thus, the investor's desire for a highly liquid investment is  
349 not being met and the holders are essentially stuck with holding the bonds and are forced  
350 to accept the failed rate of interest.

351 Peoples Gas' auction rate securities are largely being held by 3 of their core credit banks.  
352 Peoples Gas is concerned that forcing investors, including some of the Utility's core  
353 credit banks, to continue holding this debt in an auction rate mode with a calculated  
354 failure rate versus a fair market rate of interest may be detrimental to the Utility in the  
355 long-run. Since there is no foreseeable market option for these securities, unless the  
356 Company takes action in regard to these bonds, investors are essentially held hostage to  
357 holding Peoples Gas' debt for an unknown period of time or until the securities mature in

358 2037. The Utility is concerned with the potential ill will that could develop between their  
359 investors, including their core credit banks and themselves.

360 Q. What is the Company's recommendation for addressing their concerns over maintaining  
361 the Series OO bonds in the auction rate mode?

362 A. Peoples Gas requests the Commission to support the Company's remarketing or  
363 refinancing of the Series OO tax-exempt auction rate securities with fixed rate debt due at  
364 the end of the original term on October 1, 2037. Current indicative rates show that this  
365 can be accomplished at a rate of 7.16%, as reflected in Exhibit NS-PGL Ex BAJ 2.2P.

366 Q. Why is the Utility making this recommendation?

367 A. Peoples Gas is recommending remarketing the auction rate debt in another mode to  
368 eliminate the risks associated with keeping the debt in the auction rate mode and to take  
369 advantage of using the existing documents that would support a quicker and less  
370 expensive remarketing process than a full tender and refinancing would require.  
371 Remarketing also allows the Company to maintain the tax-exempt status of the debt.

372 Q. What are the risks to Peoples Gas if it does nothing and continues to hold the Series OO  
373 auction rate securities in their current mode?

374 A. In addition to the risks already identified, if Peoples Gas does nothing and continues to  
375 hold the auction rate securities in an environment where no market exists and the auctions  
376 continue to fail, Peoples Gas will be exposed to market fluctuations impacting the LIBOR  
377 rate and rising interest rates. Schedule NS-PGL Ex. BAJ-2.5P reflects the history of the  
378 auction rate securities. As you can see, there is a significant amount of volatility in the  
379 closing auction rates for these securities regardless of the success or failure of the

380 auctions. Just as the interest rates have declined during the current recession and market  
381 crisis, they will rise again. The Utilities have been advised by their core bank group that  
382 interest rates cannot be sustained at their current levels and history tells us that interest  
383 rates will rise. Thus, Peoples Gas could be exposed to much higher interest expense due  
384 to the 175% of LIBOR multiplier. For example, if the LIBOR rate used by Ms. Kight-  
385 Garlisch in her testimony were to increase by only 2%, the resulting failed auction rate  
386 would be 4.5% versus the 1% used in her testimony. As you can see, even slight  
387 increases in the LIBOR rate can have significant consequences due to the 175%  
388 multiplier. However, the debt documents do provide for an interest rate cap of 14%.

389 Q. If Peoples Gas were to continue holding these securities in their current auction rate  
390 mode, what interest rate should be used to determine the cost of the auction rate securities  
391 in this rate case?

392 A. The Utility proposes using a forecasted 3-month LIBOR rate of 1.35% for purposes of  
393 projecting the cost of the auction rate securities. This rate would be multiplied by 175%  
394 resulting in a rate of 2.3625% for the 2010 test year. The forecasted 3-month LIBOR  
395 rates are shown in NS-PGL BAJ Ex. 2.6P. Using this type of calculation will better  
396 reflect the actual rates likely to be demanded in the market. By contrast, Ms. Kight-  
397 Garlisch's approach of using one historical failed auction rate to set the interest rate for  
398 future failed auction rate securities is unreasonable.

399 Q. Is Ms. Kight-Garlisch's adjustment to the cost of the insured tax exempt Peoples Gas  
400 Series KK, LL, OO, and RR bonds to reflect the reduced cost of the insurance premiums  
401 if Peoples Gas' S&P rating had remained at AA- appropriate and reasonable?

402 Q. As with the cost of the 2003, 2008, and projected 2009 and 2010 bond issuances, Peoples  
403 Gas agrees with the concept of this adjustment, but does not agree with the size of the  
404 adjustment. As with the adjustments made to the rates on the Utilities' taxable debt, the  
405 adjustment should take into account the fact Peoples Gas had a split rating, single "A" by  
406 S&P and double "A" by Moodys, at the time these bonds were issued. Because of the  
407 small adjustments and associated revenue requirements involved, the Utilities' propose  
408 the same, simple approach they proposed and Staff accepted in their last rate cases. The  
409 Utilities propose that the split rating be reflected by taking only half the adjustment that  
410 Ms. Kight-Garlich calculated. These adjustments are reflected in the Utilities' revised  
411 Schedules D-3 as shown in NS-PGL Ex. BAJ 2.2 P&N.

412 Q. Are Staff's adjustments to the Utilities' rates on taxable long-term debt based on an  
413 assumed AA rating by S&P appropriate and reasonable?

414 A. The Utilities agree that it is reasonable to adjust their cost of long-term debt to reflect  
415 their stand-alone financial strength, if and to the extent that it differs from Integrys'  
416 financial strength. The Utilities also agree with Ms. Kight-Garlich that although these  
417 adjustments are small in this case, it is still important to reflect the Utilities' stand-alone  
418 financial strength in their rates. Therefore, based on the methodology applied by Ms.  
419 Kight-Garlich, the Utilities' agree with the adjusted rates on the Utilities taxable long-  
420 term debt.

421 Q. Are the proposed adjustments to the Utilities' long-term debt costs you propose reflected  
422 in the Utilities' updated revenue requirement estimates provided by Ms. Moy?

423 A. Yes they are. Our proposed adjustments to Staff's adjusted figures result in a long-term  
424 debt cost for Peoples' Gas of 5.95% and 5.48% for North Shore for the 2010 test year.

425 This calculation is provided in my revised D-3 schedules, NS-PGL Exs. BAJ-2.2 P&N.  
426 The adjusted long-term debt costs are reflected in Ms. Moy's revised C-1 Schedules, NS-  
427 PGL Exs. SM-2.9P and SM-2.9N.

428 **V. COST OF COMMON EQUITY**

429 Q. What positions have the Staff and interveners taken on the Utilities' cost of common  
430 equity?

431 A. Compared to the Utilities' originally proposed return on equity of 12.0%, Staff  
432 recommends 9.79% for North Shore and 9.69% for Peoples Gas. If proposed rider UEA  
433 is approved Staff recommends a return on equity of 9.59% for North Shore and 9.04% for  
434 Peoples Gas. Staff also recommends a return on equity factor for Rider ICR of 8.06%.  
435 CUB and the City argue for a return on equity between 8% and 9%. No other intervener  
436 addressed the Utilities' cost of equity.

437 Q. Has the testimony by Staff witness Kight-Garlich or CUB/City witnesses Bodmer and  
438 Thomas caused the Utilities to change their proposed cost of equity?

439 A. No. However, Mr. Moul's rebuttal testimony provides updated information and support  
440 for a revised cost of equity of 11.87% assuming the Utilities' proposed Riders VBA and  
441 UEA are approved. This revised cost of equity is the result of updating the source data  
442 used for his calculations with more current data. Mr. Bodmer attempts to support  
443 extraordinarily low returns on equity by criticizing the accepted and appropriate methods  
444 for assessing required returns. As discussed by the testimonies of Mr. Moul and Mr.  
445 Fetter, his methods and proposal are unsupported and result in unrealistically low ROEs  
446 that would damage the Utilities' financial strength.

447 Q. CUB/City witness Thomas also makes a brief proposal to set the rate of return on “all  
448 investments made under Rider ICR” at the Utilities’ “cost of debt.” (CUB/City Ex. 2.0 at  
449 p. 53). Is that recommendation reasonable or appropriate?

450 A. No. In the real world, you simply do not see equity costs behave in this way, no matter  
451 how stable a company’s revenue. This is because equity investors assume much greater  
452 risks than debt investors even with respect to those assets funded in whole or part through  
453 a rider like Rider ICR. The differences include not only a fundamentally different right  
454 to actually collect the expected return – debt holders are typically legally entitled to  
455 defined returns; holders of common equity are not. In addition, holders of debt enjoy a  
456 right to be paid ahead of common equity holders. Holders of secured debt also have  
457 strong rights in underlying assets, rights that equity investors do not. Therefore, it is not  
458 accurate that even a theoretically “perfectly assured” revenue stream – which Rider ICR  
459 far from guarantees – would lower to the cost of debt the investor expected returns on  
460 equity committed to support these assets. The notion that Rider ICR would, in fact, lower  
461 the required return on the equity investments in these assets to the debt rate is even less  
462 plausible.

463 **VI. SUMMARY**

464 Q. In summary, what are your conclusions regarding the proposals by Staff concerning the  
465 Utilities’ overall rate of return on rate base in this case?

466 A. My conclusions are as follows:

- 467 • Based on (a) the Utilities’ proposed capital structure, (b) their updated cost of equity,  
468 and (c) their updated cost of long-term debt, the allowed overall rate of return on rate  
469 base should be 9.27% for Peoples Gas and 9.06% for North Shore.

- 470           • The Utilities’ proposed capital structure, which is based on their forecasted capital  
471           structure for the 2010 test year, is consistent with current and historical financing  
472           practices and the capital structures approved for the Utilities’ by the Commission in  
473           prior cases. No party in this case has questioned the accuracy, reasonableness, or  
474           prudence of the proposed capital structures.
- 475           • The Utilities have demonstrated that short-term debt continues to be used as it has in  
476           the past – to manage their temporary seasonal cash needs, and not as a permanent  
477           source of financing long-term rate base assets. The Utilities have disproven Staff’s  
478           claims to the contrary by showing that neither Staff’s proposed rate base nor Peoples  
479           Gas revised proposed rate base exceeds permanent capital. Furthermore, on an  
480           average basis, Peoples Gas and North Shore would fund any differences between rate  
481           base and permanent capital with cash. On the basis of the evidence presented and on  
482           the previous standards consistently applied by the Commission, the Commission  
483           should reject the inclusion of short-term debt in the Utilities’ capital structure.
- 484           • The cost of short-term debt proposed by Staff is unreasonably low based on historical  
485           and forecasted short-term debt rates. The Commission should utilize the rates for  
486           short-term debt as proposed by the Utilities which are based on current forecasted  
487           commercial paper rates and incorporate the Utilities updated projections for credit  
488           facility fees.
- 489           • The cost of long-term debt proposed by Staff does not entirely reflect the split ratings  
490           on the Utilities. In addition, the rate for Peoples Gas’ auction rate securities is  
491           unreasonably low given the abnormal market conditions. Peoples Gas is planning on

492 refinancing this debt to fixed rate debt as reflected in the revised Schedule D-3. The  
493 Utilities urge the Commission to utilize the rates for long-term debt as proposed by  
494 the Utilities in the revised Schedule D-3 (NS-PGL Ex. BAJ-2.2) of my rebuttal  
495 testimony.

- 496 • As discussed in the rebuttal testimony of Mr. Moul and the testimony of the Utilities  
497 rebuttal witness, Mr. Fetter, the cost of equity proposals made by Staff and CUB are  
498 inadequate and inconsistent with market expectations as measured by the proxy group  
499 of companies used in Mr. Moul's return on equity study. Mr. Moul provides an  
500 update to the Utilities' proposed cost of equity proposed in his rebuttal testimony.  
501 Mr. Moul also demonstrates in his testimony that any adjustment to return on equity  
502 resulting from approval by the Commission of any of the Utilities' proposed riders is  
503 inappropriate and erroneous.
- 504 • Mr. Thomas' proposal to set the rates of return on "all investments made under Rider  
505 ICR" at the Utilities' "cost of debt" should be rejected as the notion that Rider ICR  
506 would lower the required return on equity investments in these assets is simply not  
507 plausible.

508 Q. Does this complete your rebuttal testimony?

509 A. Yes.