

**STATE OF ILLINOIS**  
**ILLINOIS COMMERCE COMMISSION**

COMMONWEALTH EDISON COMPANY :  
 :  
Petition to approve an Advanced Metering : No. 09-  
Infrastructure Pilot Program and associated tariffs :

Direct Testimony of  
**MICHAEL J. MEEHAN**  
Vice President,  
AMI Operational Implementation,  
Commonwealth Edison Company

**TABLE OF CONTENTS**

<b><u>Section</u></b>	<b><u>Page</u></b>
I. Executive Summary and Introduction .....	1
A. Witness Identification .....	1
B. Purposes of Direct Testimony.....	1
C. Background and Qualifications.....	1
D. Summary of Conclusions.....	2
II. Overview of AMI Pilot.....	3
A. Number of AMI Meters to be deployed in Pilot.....	4
B. AMI Project Location .....	5
1. Selection of the I-290 Corridor .....	6
2. The City of Chicago.....	10
3. The Village of Tinley Park .....	10
C. Retirement of Existing Meters to be Replaced With AMI Meters .....	11
D. Integration of AMI Information Technology With ComEd's Systems .....	12
E. Data Collection .....	15
III. Pilot Project Timeline .....	16
IV. Forecasted Capital Expenditures.....	18

1 **I. Executive Summary and Introduction**

2 **A. Witness Identification**

3 Q. Please state your name and business address.

4 A. My name is Michael J. Meehan. My business address is 1919 Swift Drive, Oak Brook,  
5 Illinois 60523.

6 Q. By whom and in what position are you employed?

7 A. I am Vice President, AMI Operational Implementation for Commonwealth Edison  
8 Company (“ComEd”).

9 **B. Purposes of Direct Testimony**

10 Q. What is the purpose of your testimony?

11 A. The purpose of my testimony is to address several issues related to the deployment of the  
12 AMI Pilot. First, I address the number of AMI meters needed in the AMI Pilot and  
13 where they will be deployed. I also testify as to the retirement of the meters that are  
14 replaced. Second, I discuss the technical criteria needed for the AMI Information  
15 Technology. I also explain the integration of the AMI Information Technology into  
16 ComEd’s current systems and the sending and receiving of data to and from the AMI  
17 meters. Third, I address the AMI Pilot timeline. Finally, I present the forecasted capital  
18 expenditures and Operating and Maintenance expenses that will be incurred as a result of  
19 the AMI Pilot.

20 **C. Background and Qualifications**

21 Q. What are your current duties and responsibilities?

22 A. As Vice President, AMI Operational Implementation, I have responsibility for all of the  
23 required business process changes, meter and network installations, and the business case  
24 validation for the AMI pilot project. I am also responsible for the information technology  
25 modifications for both the AMI Pilot and the AMI Customer Application Plan. In  
26 addition to these duties, I also have responsibility for the Regulatory Programs area.

27 Q. What was your earlier professional experience?

28 A. I have been employed by ComEd since 1979. During my employment, I have held  
29 various positions in the Information Technology Department, and have twenty-five years'  
30 experience in developing and supporting a wide variety of computer applications. From  
31 January 1998 through August 2004, I served as ComEd's Director of Customer Systems  
32 and Open Access, and was part of the leadership team that implemented Open Access for  
33 ComEd. From 2005 until the current year, I was the Director of Regulatory Programs for  
34 ComEd.

35 Q. What is your educational background?

36 A. I hold a Bachelor of Science in Mathematics and Computer Science from Loyola  
37 University of Chicago.

38 Q. Have you previously testified before the Illinois Commerce Commission  
39 ("Commission")?

40 A. Yes. I previously filed testimony on behalf of ComEd in Docket Nos. 99-0013, 99-0117,  
41 00-0494, 01-0423, 05-0597, 06-0411, and 08-0532.

42 **D. Summary of Conclusions**

43 Q. Please summarize the conclusions in your direct testimony.

44 A. In brief, I conclude:

45 1. The installation of over 100,000 AMI meters in the I-290 Corridor  
46 of the Maywood Operating Center and the City of Chicago is necessary to achieve  
47 the identified goals of the AMI workshop process, including but not limited to  
48 operating costs savings, avoided energy purchases, AMI system costs, and  
49 improved service reliability. Further, the deployment of the AMI meters in the I-  
50 290 corridor is appropriate as it reflects the demographic and customer operations  
51 diversity of the ComEd service territory as a whole

52 2. It is more cost-effective to retire the basic watt-hour meters that are  
53 being removed than to re-test and re-stock the meters.

54 3. ComEd has developed an effective integration plan with respect to  
55 the AMI technology that will be installed on its system. Further, ComEd will be  
56 able to effectively receive data from and send data to the AMI meters.

57 4. If a Commission Order is entered in early to mid November 2009,  
58 ComEd can install the AMI meters and start collecting data beginning in March  
59 2010.

60 5. ComEd estimated that the total pilot direct capital costs (excluding  
61 the Customer Applications Plan capital costs) are approximately \$47,000,000 and  
62 Operating and Maintenance expenses are approximately \$8,900,000.

63 **II. Overview of AMI Pilot**

64 Q. Please briefly describe the AMI Pilot.

65 A. Pursuant to Commission's Order in Docket No. 07-0566, the AMI Pilot is a significantly  
66 sized initial deployment of AMI meters in select areas of ComEd's service territory. The

67 pilot will allow ComEd and various other stakeholders to quantify the benefits of AMI,  
68 including but not limited to operating costs savings, avoided energy purchases, AMI  
69 system costs, opportunities for improved service reliability, and potential customer  
70 savings from the customer-side applications as discussed further in the direct testimony  
71 of Val R. Jensen and James C. Eber (ComEd Ex. 4.0).

72 **A. Number of AMI Meters to be deployed in Pilot**

73 Q. What are AMI meters?

74 A. According to the Federal Energy Regulatory Commission, AMI (Advanced Metering  
75 Infrastructure) is defined as a metering system that records customer consumption (and  
76 other parameters) hourly or more frequently and that provides for daily or more frequent  
77 transmittal of measurements over a communication network to a central collection point.  
78 Please see the panel direct testimony of Richard D. O'Toole and David B. Doherty  
79 (ComEd Ex. 3.0) for a description of the capabilities of the AMI meters that will be  
80 installed as part of the AMI pilot.

81 Q. As part of the AMI Pilot program, how many of these meters will be installed?

82 A. ComEd proposes to replace approximately 141,000 existing meters in the Pilot locations.  
83 100,500 meters will be installed in ComEd's Maywood Operating Center, a  
84 geographically compact area described later in my testimony. Additionally, 30,000  
85 meters will be installed within the City of Chicago, and 10,000 meters will be installed in  
86 the City of Elgin, the municipality that won ComEd's Community Energy Challenge by  
87 submitting the best plan for testing and use of such meters. Finally, ComEd proposes to  
88 install 500 meters in the Village of Tinley Park in order to evaluate the ability of the AMI  
89 meters and technologies to facilitate municipal water meter reading. I will testify as to

90 the deployment of meters in ComEd's Maywood Operating Center, approximately 1,000  
91 meters in the City of Chicago and 500 meters in the Village of Tinley Park. See the  
92 direct testimony of Ross C. Hemphill with respect to the selection of the City of Chicago  
93 and the Village of Tinley Park to participate in the AMI Pilot. See the direct panel  
94 testimony of Mr. Jensen and Mr. Eber for the selection of the City of Elgin to participate  
95 in the AMI Pilot.

96 Q. Why is it important to include over 100,000 meters as part of the Pilot?

97 A. It is necessary in order to conduct a reasonable evaluation of operational benefits and  
98 costs. Data will be provided, in part, from one contiguous footprint in the Maywood  
99 Operating Center that maintains demographics and customer operations characteristics  
100 close to the ComEd System average while providing for some diversity from the average.  
101 Further, by deploying meters in the other locations such as high rises, additional  
102 installation and operating data will be provided that will not necessarily be captured in  
103 the footprint.

104 **B. AMI Project Location**

105 Q. What was ComEd's goal in choosing a location for the AMI Pilot?

106 A. ComEd's goal in choosing where in its service territory to deploy the AMI Pilot was to  
107 select a location that is most representative of its service territory as a whole, matching it  
108 demographically and operationally since the results of the pilot need to be the basis for  
109 the full scale AMI business case update as part of this pilot.

110 Q. For the AMI Pilot, where will the meters be deployed?

111 A. ComEd proposes to deploy the AMI meters in the following locations:

- 112                           ➤ The “I-290 Corridor,” contained in the Maywood Operating Center,  
113                           which is composed of 9 towns, Bellwood, Berwyn, Broadview, Forest  
114                           Park, Hillside, Maywood, Melrose Park, Oak Park, River Forest;
- 115                           ➤ The City of Chicago
- 116                           ➤ The City of Elgin
- 117                           ➤ The Village of Tinley Park

118                           **1. Selection of the I-290 Corridor**

119   Q.   Why are a majority of the meters being deployed in one operating center?

120   A.   There are two main reasons. First, by concentrating a majority of the AMI meters in one  
121   operating center, data will be provided from one contiguous footprint that maintains  
122   demographics and customer operations characteristics close to the ComEd System  
123   average while providing for some diversity from the average. Second, the AMI  
124   technologies are economically and operationally designed for ubiquitous deployment  
125   approaches.

126   Q.   What is an operating center?

127   A.   ComEd’s territory is broken down into nineteen operating centers primarily to support the  
128   operational nature of our business. ComEd has two centers in the City of Chicago, four  
129   large rural centers, and thirteen suburban centers.

130   Q.   What initial criteria did ComEd use to determine the appropriate operating center within  
131   its service territory to deploy the AMI Pilot?

132   A.   To determine the operating center that would meet this goal, ComEd developed three  
133   categories of criteria: demographics, customer operations, and Transmission and  
134   Distribution (“T&D”).

135 Q. What criteria were considered for demographics?

136 A. The criteria established for the demographics category include: the percentage of  
137 customers that are residential, the percentage of customers that are minorities, the  
138 percentage of multi-family buildings, the average household income, and the total  
139 number of customers.

140 Q. What criteria were considered for customer operations?

141 A. The criteria included in the customer operations category are: the number of households  
142 per square mile, the percentage of indoor meters, the number of errors in meter reads, the  
143 number of meters per meter reader, the number of safety related human performance  
144 incidents, the percentage of meters read, the chronic number of no reads, the percentage  
145 of customer accounts that are past due, the average amount for accounts that are past due,  
146 and the average amount of consumption on inactive accounts.

147 Q. What criteria were considered with respect to T&D?

148 A. The criteria included in the T&D category are: the midcircuit reclosure population, the  
149 Automatic Line Reconfiguration Switches population, the mobile substation population,  
150 the System Average Interruption Frequency Index, the Customer Average Interruption  
151 Duration Index, geography, ComEd's communication infrastructure, and the radio  
152 frequency (RF) noise.

153 Q. In what operating center is ComEd proposing to deploy the AMI Pilot Program?

154 A. ComEd has selected its Maywood Operating Center.

155 Q. Will all the meters in the Maywood Operating Center be included in the AMI Pilot?

156 A. No, only part of the Maywood Operating Center will be included in the pilot. ComEd  
157 proposes to deploy the AMI meters in nine communities referred to as the “I-290  
158 Corridor,” including Bellwood, Berwyn, Broadview, Forest Park, Hillside, Maywood,  
159 Melrose Park, Oak Park, and River Forest.

160 Q. Why has ComEd selected a partial operating center for the AMI Pilot Program?

161 A. Based on feedback from stakeholders at the AMI workshops, ComEd assessed whether  
162 fewer meters could be deployed without compromising a reasonable evaluation for the  
163 business case (see the direct panel testimony of Messrs. O’Toole and Doherty). Based on  
164 this analysis, ComEd determined that approximately 100,000 meters would be  
165 acceptable.

166 Q. Are there any challenges in deploying the AMI meters to a partial operating center?

167 A. Yes. With deployment in a partial operating center, there are operating challenges as to  
168 both installation and on-going operations, including the re-routing of the remaining  
169 manually read meters in the Maywood Operating Center and requiring meter technicians,  
170 construction crews and operating crews to execute both old meter and AMI meter  
171 processes within the same operating center. Additionally, Customer Service  
172 Representatives will need to differentiate which premises in the project location area have  
173 old meters or AMI meters when calls impacted by AMI are received. Users of ComEd’s  
174 Outage Management System will need to recall which premises in the project location  
175 area have basic restoration confirmation. Third parties, such as Retail Electric Suppliers,  
176 may also need to manage additional complexities.

177 Q. Can a reasonable evaluation of operational benefits, as required in the Commission's  
178 Order in Docket No. 07-0566, be performed with the deployment of meters in a partial  
179 operating center?

180 A. Yes. These challenges presented by using a partial operating center will not affect  
181 ComEd's ability to deploy the meters or analyze the data.

182 Q. How did ComEd select the I-290 Corridor located in the Maywood Operating Center?

183 A. ComEd used the following additional demographic criteria as provided in the Claritas<sup>1</sup>  
184 database to rate each of 26 towns in the Maywood Operating Center: household income,  
185 home value, education level, language spoken in home, age of home, age of population,  
186 income below poverty level, multi-unit residences, housing units per structure, and race.  
187 It ranked each town from 1 to 26 for each criterion and then summed the ranking values  
188 by town to get total "score" for each town. It then used these scorings to create the most  
189 advantageous groupings (i.e., groupings that approximated the whole Maywood  
190 Operating Center and the ComEd system demographically while also providing diversity  
191 from the system average as represented by low scoring, medium scoring and high scoring  
192 towns) of contiguous towns that totaled approximately 100,000 meters. Also, ComEd  
193 plans to use its Technical Center facility as the project staging location. Having the  
194 selected contiguous area clustered around its Technical Center would limit the on-going  
195 work process management complexity and maximize the field deployment effectiveness.  
196 The I-290 Corridor was chosen because it was closest to the ComEd system average in  
197 most of the evaluated categories.

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<sup>1</sup> Claritas is a Nielsen Company that provides up-to-date marketing information about people, households, and businesses within any geographic area in the United States.

198                   **2.     The City of Chicago**

199    Q.     Where in the City of Chicago will ComEd deploy AMI meters and why?

200    A.     There are two groups of customers within the City of Chicago that will be included in the  
201           AMI Pilot Program. The first group, which includes approximately 29,000 meters, is the  
202           geographic work area roughly bounded by Chicago Avenue on the south, Pulaski Road  
203           on the west, Diversey Avenue on the north, Milwaukee Avenue on the northwest and  
204           Humboldt Boulevard/Sacramento Avenue on the east. Please see the direct testimony of  
205           Mr. Hemphill as to why this area of the City of Chicago was chosen to be included in the  
206           AMI Pilot. The second group, which includes approximately 1,000 meters, includes  
207           customers in a small number of high-rise buildings and, potentially, other types of  
208           structures or environments that are not present in the I-290 Corridor. Including these  
209           customers will allow ComEd to gather data relating to the complexities involved in the  
210           installation and operation of AMI technologies throughout these specific environments.  
211           For the discussion of the selection of the City of Chicago to be included in the AMI Pilot,  
212           see the direct testimony of Mr. Hemphill.

213                   **3.     The Village of Tinley Park**

214    Q.     Why will ComEd deploy AMI meters in the Village of Tinley Park?

215    A.     500 meters will be deployed in Tinley Park in order to evaluate the ability of the AMI  
216           technology to support automated reading of municipal water meters. Tinley Park's water  
217           meters are electronic devices and store data related to leak detection, peak consumption,  
218           use profile, tampering, etc., that are unique in the water industry and will provide  
219           valuable comprehensive AMI system performance information. For the discussion of the

220 selection of the Village of Tinley Park to be included in the AMI Pilot, see the direct  
221 testimony of Mr. Hemphill.

222 **C. Retirement of Existing Meters to be Replaced With AMI Meters**

223 Q. As the AMI meters are installed, what will happen to the existing meters that are  
224 removed?

225 A. The existing meters, which are mostly single phase, cumulative watt-hour meters, would  
226 be retired. It costs \$19.50 to purchase a new single phase, cumulative watt-hour meter.  
227 However, it costs \$21.00 to test a meter that has been removed pursuant to Commission  
228 rules (83 Illinois Administrative Code §460 (“Part 460”)) and restock it. Therefore, it is  
229 less costly to retire a single phase watt-hour meter than to re-use it.

230 Q. Will the existing polyphase meters be handled the same way?

231 A. No. Approximately 5% of the meters are polyphase. Due to the cost of these meters,  
232 ComEd will attempt to re-deploy these meters outside of the AMI footprint. However,  
233 there are too many unknowns regarding these meters to specify how many are in a  
234 condition to be used again, e.g. age, model, capability, etc. This is included in the  
235 operational learnings discussed in the direct panel testimony of Mr. O’Toole and Mr.  
236 Doherty. Additionally, the assumptions relating to the cost of the retired meters include  
237 the retirement of all meters in the footprint, which is addressed by Martin G. Fruehe  
238 (ComEd Ex. 5.0) in his direct testimony. As part of the pilot evaluation, ComEd will  
239 revise those assumptions accordingly based on the number of meters retired.

240 Q. How will ComEd record the undepreciated costs of the retired meters?

241 A. The undepreciated costs will be recorded as a regulatory asset. For further discussion of  
242 the regulatory asset, see the direct testimony of Mr. Hemphill (ComEd Ex. 1.0) and Mr.  
243 Fruehe (ComEd Ex. 5.0).

244 **D. Integration of AMI Information Technology With ComEd's Systems**

245 Q. What are the various Information Technology tools that will be integrated into ComEd  
246 systems or legacy applications as part of the deployment of AMI meters?

247 A. The following tools will be used:

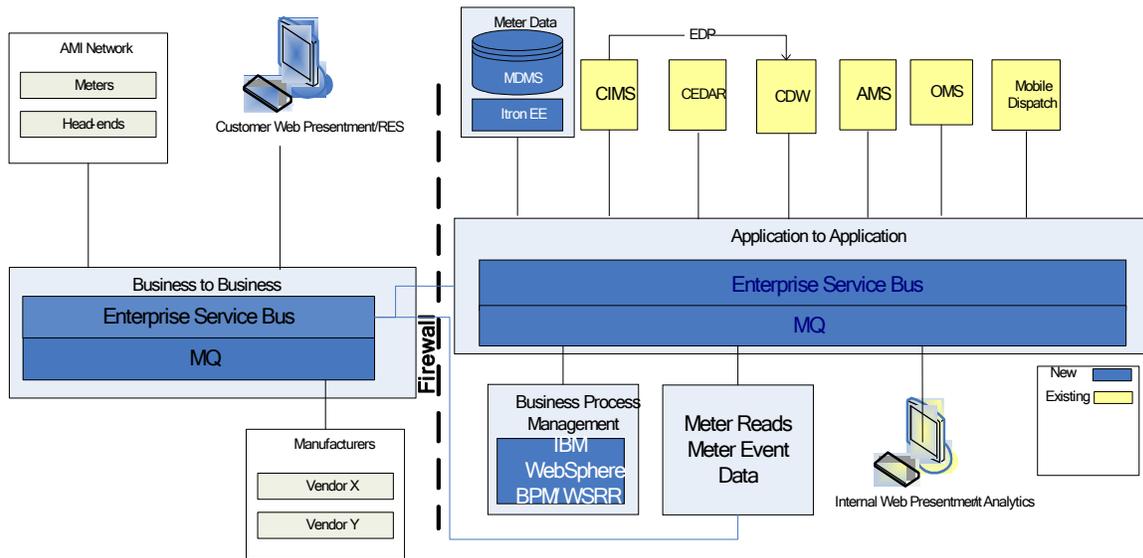
- 248 ➤ The Head-end system is the gateway to the AMI network. Its core functionality is to  
249 manage the AMI network and capture meter data and deliver it to the backend system  
250 and send out data to the meter. Meter data can be delivered real-time or in batch, and  
251 includes meter reads, meter events, power quality, and health. Backend systems and  
252 end users are not required to know the details of the network to utilize the head-end  
253 system.
- 254 ➤ Customer Web Presentment is a web portal designed to show customers their usage.  
255 While the requirements are not approved, the general consensus is the user would be  
256 able to view their usage in terms of usage vs. time of day. The purpose is to provide  
257 timely and detailed feedback to the customer on their usage patterns. Data to the web  
258 portal will be supplied by web services.
- 259 ➤ The Meter Data Management System is the system that captures meter data. Its main  
260 functionality is to act as a meter data repository, Validation/Estimation/Editing  
261 (“VEE”), and archive. Data will be passed to the MDM from the Head-end system.  
262 Once the reads are validated, the MDM will publish meter events and reads to the  
263 Enterprise Service Bus (ESB) for use by all the other systems.
- 264 ➤ Web Presentment is a web portal designed for use internally to present dashboard  
265 data and workflows to employees. Dashboard data will be used to analyze activity  
266 within the business, such as deployment progress.
- 267 ➤ The Asset Management System is used to track and manage assets. In the case of  
268 AMI, it will be used to track meters. It will be the master record of inventory,  
269 monitoring the status, location, and health of meters.
- 270 ➤ The Customer Information Management System (“CIMS”) is the centralized  
271 customer system and repository of customer data. This system is also used to create  
272 the customer’s bill and manage work orders. The AMI implementation will not  
273 change CIMS functionality – rather it will expose services to the middle tier for  
274 external systems to leverage. Services will include creating work orders, creating  
275 customer contacts, and updating/inserting/deleting assets.

- 276 ➤ CEDAR is the custom usage calculation system used by CIMS. Meter reads are  
277 passed into CEDAR, where billable usage is calculated. If the meter read fails  
278 validation, CEDAR will generate an estimated read or billing exception. Then the  
279 billable usage is passed to CIMS for billing. For the AMI Pilot, CEDAR will receive  
280 VEE'ed meter reads from the MDMS, and then pass the reads to CIMS for billing.
- 281 ➤ The Outage Management System is an existing piece of ComEd's architecture. It is  
282 used to declare and manage outages. Utilizing AMI technology, the back office  
283 system will confirm outage restorations and notify OMS.
- 284 ➤ The Customer Data Warehouse ("CDW") is a repository of customer information  
285 used by the business to gain insight to customer operations. The CDW is updated  
286 daily to maintain synchronization with third party systems.
- 287 ➤ Business Process Management Suite is a tool used to orchestrate business processes  
288 transactions between backend systems and manual touch points (i.e. interactions from  
289 an installer). Transactions usually involve many steps and are considered long  
290 running, and must retain the state of the transaction throughout its life. Such  
291 functionality would include: remote connect/disconnect, and meter deployment.

292 Q. How will the AMI technology be integrated into ComEd's legacy applications?

293 A. The Service Oriented Architecture/Enterprise Service Bus is the primary architecture that  
294 will allow our legacy applications to interface with the new AMI technology. It provides  
295 the necessary communication, intelligent routing, and the translation and transformation  
296 needed for integration. Furthermore, the bus allows incremental integration driven by  
297 business requirements, not technology limitations, as in our current point to point system  
298 architecture. The bus design provides for the flexibility needed to process the extremely  
299 large volume of data produced by the AMI metering system, thereby allowing requesters  
300 of the data, both legacy applications and new applications, access to the systems that are  
301 the source of the data. The goal of ComEd's AMI IT architecture approach is to ensure  
302 that, as both publishers and requesters of data, system users, business processes,  
303 applications and installation vendors are able to interact seamlessly and efficiently. The  
304 following diagram illustrates the architecture:

305



306 Q. What are the benefits of an Enterprise Service Bus (“ESB”)?

307 A. From a high level perspective, the ESB provides several key architectural benefits. First,  
308 it provides enhanced architecture functionality and scalability (such as transaction  
309 management and load balancing). Second, it enables portability and interoperability.  
310 Third, it provides platform and service location transparency. Fourth, it simplifies  
311 programming interfaces. Fifth, it provides adaptability and flexibility. Sixth, it enforces  
312 architecture and application uniformity. Seventh, it enables de-coupling of application  
313 logic. Finally, it isolates developers from technical complexity.

314 Q. What are the IT release dates for the AMI Pilot?

315 A. IT will be released in four stages. First, the Meter Installation Support will be released by  
316 November 30, 2009. Second, customer retail billing will begin using the automated  
317 meter reads for the February 2010 billing period. Third, the IT functionality supporting  
318 remote disconnect, basic outage management, and web presentment will be released by

319 March 2010. Finally the IT functionality supporting the customer applications will be  
320 released for the June 2010 billing period.

321 **E. Data Collection**

322 Q. How will data be sent to and collected from the deployed AMI meters?

323 A. Based on configuration of the AMI metering system, scheduled meter reads are  
324 transferred from the meters to the Head-end device, where they are aggregated into a  
325 batch file. The Head-end device sends the file to the AMI Gateway Server. The AMI  
326 Gateway Server then transfers it to the file system of the ESB Server in the Enterprise  
327 Zone and breaks each meter read line into a separate message with the MDMS noted as  
328 the endpoint. The messages are placed on a queue, transmitted across the bus where the  
329 custom “MDMS Connector” picks up messages from the queue and loads them into the  
330 MDMS.

331 Q. How is meter event data transferred to ComEd’s systems?

332 A. Based on configuration of the AMI metering system, meter events are transmitted to the  
333 Head-end device, which then makes the request to the AMI Gateway Server to analyze  
334 the meter event data. Once the AMI Gateway Server has authenticated and authorized  
335 the Head-end, it inspects the message, and sends it on to the ESB. Logic coded into the  
336 ESB will determine what system should be notified or what action should be taken.

337 Q. How is data requested from the AMI meters?

338 A. Based on application design, the MDMS or another application initiates a request for a  
339 meter read. The request is routed through the AMI Gateway Server to the appropriate  
340 Head-end device. The Head-end device routes the request to the appropriate meter. The

341 meter performs the read and responds to the Head-end with meter reading. The Head-end  
342 passes response back per the processes outlined previously.

343 **III. Pilot Project Timeline**

344 Q. Once the Commission's Order approving the AMI Pilot is entered, how long will it take  
345 to deploy the AMI meters?

346 A. The installation of the 141,000 AMI meters will take approximately seven months,  
347 excluding the 1,500 meters that will be installed prior to November to support systems  
348 testing. The meters will be installed beginning in November (once the Commission  
349 enters its Order in this proceeding) and ending in May 2010, with approximately 75% of  
350 the meters installed by the end of February 2010 and the more difficult to exchange  
351 meters extending into May.

352 Q. How many installers will it take to complete the deployment of meters?

353 A. To complete the deployment of AMI meters, it will require anywhere from ten installers  
354 to fifty-eight installers in a given month. Currently, ComEd anticipates the following per  
355 month installations and number of installers:

Month	Number of Installers	Total Approx. Meters Installed
Prior to ICC order	N/A <sup>2</sup>	1,500
November 2009	15	2,500
December 2009	20	18,000
January 2010	52	42,000

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<sup>2</sup> A non-dedicated group of employees will be used to perform these installs and will total less than 15

February 2010	58	42,000
March 2010	28	22,000
April 2010	24	10,000
May 2010	10	3,000

356 Q. Will the deployment of the AMI Pilot affect the job of meter readers?

357 A. It will decrease the number of meter reading jobs in the Pilot locations by approximately  
358 10 to 13 positions in total.

359 Q. Will ComEd take steps to address this effect on meter readers?

360 A. Yes. ComEd is working with the International Brotherhood of Electrical Workers (Local  
361 No. 15) to minimize the impacts to displaced meter readers by, for example, identifying  
362 other meter reader position openings elsewhere with ComEd, putting in a hiring freeze, or  
363 allowing natural attrition to occur within the Meter Reading organization. Also, we plan  
364 to reassign meter readers gradually over several months as we certify the AMI meter  
365 reading process in order to reduce the number of excess positions occurring  
366 simultaneously. A successful partnership effort will enable us to minimize the impact on  
367 the employees while allowing us to realize the maximum cost savings

368 Q. Who will install the AMI meters?

369 A. ComEd plans to use its internal workforce to install the meters. With the expected low  
370 volume of new business construction work during the meter deployment period, ComEd  
371 has sufficient internal labor capacity for meter installation.

372 **IV. Forecasted Capital Expenditures**

373 Q. What are the total forecasted expenditures related to the AMI pilot?

374 A. ComEd estimated that the total pilot direct capital costs are approximately \$47,000,000  
375 and Operating and Maintenance (“O&M”) expenses are approximately \$8,900,000.

376 These amounts consists of the following capital costs and O&M expenses:

<b>Expenditure</b>	<b>O&amp;M</b>	<b>Capital</b>	<b>Total</b>
Project Management	1.4	2.6	4.0
One-time AMI equipment		19.6	19.6
AMI meter installations		4.0	4.0
AMI network installation		1.6	1.6
IT software/hardware/system integration	3.7	19.1	22.8
Operational expenses	3.8		3.8
<b>Total forecasted expenditures</b>	<b>8.9</b>	<b>46.9</b>	<b>55.8</b>

377 These amounts do not include the cost of the retired meters, related depreciation and  
378 amortization expenses and the quarterly AMP recovery amount. See the direct testimony  
379 of Mr. Fruehe for the costs associated with the retired meters. Also, these amounts do not  
380 include the customer applications expenses.

381 Q. What are the forecasted costs related to Project Management?

382 A. The forecasted costs for Project Management are \$4,000,000, which consists of  
383 \$1,400,000 of O&M expenses and \$2,600,000 of capital costs associate with project team  
384 labor costs for the duration of the pilot. Besides performing the overall project  
385 management for the pilot, the project team also defines the scope of the business changes,  
386 creates and executes the internal change management plan, and is responsible for creating  
387 the business case and pilot evaluation that will be presented after the pilot.

388 Q. What are the forecasted one-time AMI equipment costs for the AMI Pilot?

389 A. The forecasted one-time AMI equipment costs, inclusive of all meters and network  
390 hardware, are \$19,600,000. This does not include labor to install back-office equipment,  
391 software, nor professional services. This amount includes the cost of poly-phase meters,  
392 single-phase meters with internal service switch and single-phase meters without internal  
393 service switch.

394 Q. What are the forecasted AMI meter installation costs for the AMI Pilot?

395 A. The forecasted AMI meter installation costs are \$4,000,000 for the 141,000 meters.  
396 Approximately \$3,500,000 is labor costs for meter installers, supervision and clerical  
397 support, and \$400,000 is for materials

398 Q. What are the forecasted AMI network installation costs?

399 A. The forecasted AMI network installation costs are \$1,600,000. These costs include the  
400 labor to design and install the network equipment made up of Access Points and Relays.  
401 Access Points are devices that route network data to and from smart meters across the RF  
402 (radio frequency) network and act as an egress from the network to ComEd's data center.  
403 This is accomplished through a digital cellular device inside the Access Point or other  
404 backhaul medium. Relays are very similar to Access Points acting as routers but without  
405 the egress. The installation itself requires skilled crews to mount these devices on utility  
406 poles, streetlights, or similarly elevated and powered locations.

407 Q. What are the one-time IT software, hardware and systems integration costs related to the  
408 deployment of the AMI Pilot?

409 A. The estimated one-time IT software, hardware and systems integration costs are  
410 \$22,800,000, which consists of \$3,700,000 of O&M expenses and \$19,100,000 of capital

411 costs. This includes the MDMS software, integration to various ComEd systems,  
412 supporting hardware, and software.

413 Q. What are the forecasted ongoing operations costs related to the operations of the AMI  
414 Pilot after the meter deployment is completed?

415 A. The estimated operational costs of the pilot are estimated at \$3,800,000 for the last six  
416 months of 2010. These costs are related to the AMI Operations department, reinvestment  
417 capital, new meters and installation, hardware and software maintenance, network  
418 maintenance, and third party fees.

419 Q. Does this complete your direct testimony?

420 A. Yes.