

DIRECT TESTIMONY

OF

ROCHELLE PHIPPS

FINANCE DEPARTMENT

FINANCIAL ANALYSIS DIVISION

ILLINOIS COMMERCE COMMISSION

AQUA ILLINOIS, INC.

PETITION FOR ISSUANCE OF A CERTIFICATE OF PUBLIC CONVENIENCE AND
NECESSITY TO OPERATE A WATER SUPPLY AND DISTRIBUTION SYSTEM IN
KANKAKEE COUNTY, ILLINOIS AND FOR THE ISSUANCE OF AN ORDER
APPROVING RATES, ACCOUNTING ENTRIES AND TARIFF LANGUAGE

DOCKET NO. 06-0203

NOVEMBER 15, 2006

1 **1. Q. Please state your name and business address.**

2 A. My name is Rochelle Phipps. My business address is 527 East Capitol
3 Avenue, Springfield, Illinois 62701.

4 **2. Q. By whom are you employed and in what capacity?**

5 A. I am employed by the Illinois Commerce Commission (“Commission”) as a
6 Senior Financial Analyst with the Finance Department of the Financial
7 Analysis Division.

8 **3. Q. Describe your qualifications and background.**

9 A. I received a Bachelor of Arts degree in Finance from Illinois College,
10 Jacksonville, Illinois. I received a Master of Business Administration
11 degree from the University of Illinois at Springfield. I have been employed
12 by the Commission since June 2000.

13 **4. Q. What is the purpose of your testimony in this proceeding?**

14 A. Pursuant to Section 8-406(b) of the Illinois Public Utilities Act (“Act”), for
15 the Commission to determine that proposed construction will promote the
16 public convenience and necessity, a utility must satisfy three criteria. I will
17 present my evaluation of Aqua Illinois, Inc.’s (“Aqua” or the “Company”)
18 financial ability to construct, operate and maintain a water supply and

19 distribution system for the Village of Manteno (“Manteno Water System”)
20 pursuant to Section 8-406(b)(3) of the Act.

21 **5. Q. Please summarize your conclusions.**

22 A. Following Aqua’s proposed purchase of the Manteno Water System and
23 the related construction, the Company’s financial strength will be
24 commensurate with a very strong A credit rating and Aqua will continue to
25 have access to the capital markets on reasonable terms. Thus, in my
26 judgment, Aqua has the financial ability to construct, operate and maintain
27 the Manteno Water System.

28 **6. Q. What are the requirements of Section 8-406(b)(3) of the Act?**

29 A. Section 8-406(b)(3) of the Act requires the Commission to determine that
30 the proposed construction will promote the public convenience and
31 necessity only if a utility demonstrates that it is capable of financing the
32 proposed construction without significant adverse financial consequences
33 for the utility or its customers. (220 ILCS 5/8-406(b)(3).)

34 **7. Q. Please describe the estimated cost for Aqua to purchase and make
35 capital improvements to the Manteno Water System.**

36 A. Pursuant to Section 1.3 of the “Asset Purchase Agreement for the
37 Acquisition of the Water System Assets of Village of Manteno by Aqua
38 Illinois, Inc.,” dated February 21, 2006, (the “Agreement”) Aqua will

39 purchase the Manteno Water System for \$4,500,000 and incur
40 transaction-related expenses (*i.e.* closing costs) totaling \$100,000.
41 (Company response to ICC Staff data request FD 1.02.) Effective with the
42 acquisition, Aqua will assume responsibility for making capital
43 improvements to the Manteno Water System (Company response to ICC
44 Staff data request FD 1.09), which Aqua estimates will total \$3,373,020
45 during the years 2007 through 2011. The majority of the capital
46 improvements, totaling more than \$2.3 million, are expected to occur
47 during 2007. (Company response to ICC Staff data request FD 1.10.)

48 **8. Q. How will Aqua finance the cost of the proposed Manteno Water**
49 **System purchase and the related construction?**

50 A. Aqua will use short-term debt to pay for the Manteno Water System and
51 the related capital improvements. According to Aqua, the Company will
52 subsequently adjust its capital structure through dividend policy, an equity
53 infusion and long-term debt issuances in order to maintain a capital
54 structure comprising 52% equity and 48% debt. (Company responses to
55 ICC Staff data requests FD 1.03 and FD 2.05.)

56 **9. Q. How does the estimated cost of the Manteno Water System purchase**
57 **and proposed construction compare to Aqua's water utility assets**
58 **and revenue?**

59 A. At December 31, 2005, Aqua's net plant totaled \$179,390,951 and Aqua's
60 utility revenue for the twelve months ended December 31, 2005, totaled

61 \$34,275,720. (Aqua Illinois, Inc. 2005 Form 22 ILCC Annual Report.) In
62 comparison, the purchase price for the Manteno Water System, plus the
63 closing costs, equals \$4,600,000. For years 2007 through 2011, Aqua
64 estimates capital improvements will cost an additional \$3,373,020. Thus,
65 the total cost of purchasing and improving the Manteno Water System is
66 \$7,973,020, or approximately 4.5% of total plant and 23% of total utility
67 revenue. Due to the size of this transaction vis-à-vis the Company's net
68 plant and utility revenues, I performed a ratio analysis of Aqua following
69 the proposed purchase of the Manteno Water System to assess whether
70 Aqua is capable of financing the proposed construction without significant
71 adverse financial consequences for the utility or its customers.

72 **10. Q. Aqua indicates that it will finance the Manteno Water System**
73 **purchase and proposed capital improvements with debt and equity**
74 **in addition to internally generated funds. Does Aqua have access to**
75 **the capital markets on reasonable terms?**

76 A. Yes. Aqua indicates it has bank lines of credit totaling \$20 million dollars
77 available to finance capital improvements and provide working capital to
78 operate the Manteno Water System. (Company response to ICC Staff
79 data request FD 1.06.) Additionally, Aqua has access to the financial
80 resources of its parent company, Aqua America, Inc., to finance the
81 development and growth within the Village of Manteno. (Company
82 responses to ICC Staff data requests FD 2.01 and FD 2.02.) Specifically,
83 Aqua obtains equity capital through its parent company, Aqua America,
84 Inc., whose total assets exceed \$2.6 billion. (Aqua America, Inc. 2005

85 Annual Report, provided by the Company in response to ICC Staff data
86 request FD 2.01.) Aqua America, Inc. has access to the capital markets
87 on reasonable terms. Standard & Poor's ("S&P") categorizes debt
88 securities on the basis of the risk that a company will default on its interest
89 or principal payment obligations. The resulting credit rating reflects both
90 the operating and financial risks of a utility. (Standard & Poor's,
91 "Research: Standard & Poor's Ratings Definitions," December 10, 2002, p.
92 5.) S&P rates Aqua's affiliate, Aqua Pennsylvania, Inc. A+. According to
93 S&P, an A-rated utility has a strong capacity to meet its financial
94 obligations. (*Id.*) This credit rating reflects the consolidated credit profile
95 of Aqua America, Inc. (Standard & Poor's, "Research: Aqua
96 Pennsylvania, Inc.," July 14, 2006.) Given Aqua's parent company, Aqua
97 America, Inc., is a financially strong company and ultimately responsible
98 for providing Aqua with equity capital, in my judgment, Aqua currently has
99 access to the capital markets on reasonable terms.

100 **11. Q. Did you assess Aqua's stand-alone financial strength to determine**
101 **whether Aqua will have access to the capital markets on reasonable**
102 **terms following the proposed purchase and construction of the**
103 **Manteno Water System?**

104 A. Yes. I assessed Aqua's stand-alone financial strength using financial ratio
105 targets that S&P publishes for the following three ratios (collectively, the
106 "S&P benchmark ratios") that it uses in its analysis of investor-owned
107 utilities: (1) funds from operations ("FFO") interest coverage; (2) FFO to
108 total debt; and (3) total debt to total capital. The S&P benchmark ratios

109 measure financial risk and vary with its business profile score. (Standard
 110 & Poor’s, “Research: New Business Profile Scores Assigned for U.S.
 111 Utility and Power Companies; Financial Guidelines Revised,” June 2,
 112 2004.) Using projected financial statements for Aqua, as provided by the
 113 Company in response to ICC Staff data request FD 2.04, I calculated S&P
 114 benchmark ratios for Aqua for years 2006 through 2010. For the 2006-
 115 2010 period, Aqua’s projects its FFO interest coverage ratio will be 4.0X;
 116 its FFO to total debt ratio will be 18%; and its total debt to total capital ratio
 117 will be 48%. Table 1 below presents Aqua’s current and projected ratios
 118 and the S&P benchmark ratio financial targets for comparative purposes.
 119 Based on the results of the S&P benchmark ratio analysis for Aqua, in my
 120 judgment, Aqua will still have access to the capital markets on reasonable
 121 terms following the proposed transaction.

122 **Table 1: Standard & Poor’s Benchmark Ratios for Aqua Illinois, Inc.**

	Actual Ratios for Aqua	Projected Ratios for Aqua	S&P Benchmark Ratios for Utilities with Business Profile Score of “2”		S&P Benchmark Ratios for Utilities with Business Profile Score of “3”	
	2003-2005	2006-2010	AA	A	AA	A
FFO Interest Coverage	3.8X	4.2X	4.0X – 3.0X	3.0X – 2.0X	4.5X – 3.5X	3.5X – 2.5X
FFO to Total Debt	19%	19%	25% - 20%	20% - 12%	30% - 25%	25% - 15%
Total Debt to Total Capital	50%	48%	45% - 52%	52% - 58%	42% - 50%	50% - 58%

123 **12. Q. Why did you compare Aqua’s S&P benchmark ratio values to the**
 124 **ranges S&P established for the business profile scores of 2 and 3?**

125 A. A firm's market-required return on common equity is a function of its
126 operating and financial risks. S&P business profile scores reflect the
127 operating risk of a utility. S&P focuses on industry characteristics as well
128 as the company's competitive position and management. A utility's
129 business profile score is evaluated on a scale of one to ten. A rating of
130 one denotes below average business risk, while a rating of ten denotes
131 above average business risk. (Standard & Poor's, "Research: New
132 Business Profile Scores Assigned for U.S. Utility and Power Companies;
133 Financial Guidelines Revised," June 2, 2004.) I imputed an S&P business
134 profile score for Aqua since it does not have one. I began with 10 water
135 companies with business profile scores listed in S&P *Utilities &*
136 *Perspectives*. Of these 10 water utilities, 1 is assigned a business profile
137 score of "1"; 4 are assigned a business profile score of "2"; 4 are assigned
138 a business profile score of "3"; and 1 is assigned a business profile score
139 of "4". (Standard & Poor's, "Research: Issuer Ranking: U.S. Utility and
140 Power Companies, Strongest to Weakest," September 22, 2006.) The
141 average business profile score of the 10 water utilities is 2.5. Additionally,
142 Aqua's A+-rated affiliate, Aqua Pennsylvania, has also been assigned an
143 S&P business profile score of 2. (Standard & Poor's, "Research: Aqua
144 Pennsylvania, Inc.," July 14, 2006.) Based on the average business
145 profile score of 2.5 for S&P-rated water utilities and the S&P business
146 profile score of 2 for Aqua Pennsylvania, I concluded that a business
147 profile score of 2 to 3 would be a reasonable estimate for Aqua.

148 **13. Q. What is your recommendation regarding Aqua?**

149 A. In my judgment, the proposed transaction meets the requirements of
150 Section 8-406(b)(3) of the Act. Therefore, I recommend the Commission
151 find that Aqua is capable of financing the Manteno Water System
152 purchase and proposed construction without significant adverse financial
153 consequences for the utility or its customers.

154 **14. Q. Does this conclude your direct testimony?**

155 A. Yes, it does.