

STATE OF ILLINOIS

ILLINOIS COMMERCE COMMISSION

Commonwealth Edison Co.)
)
Proposed general increase in)
rates for delivery service.) Docket No. 05-0597
)
)

**REBUTTAL TESTIMONY OF STEVEN W. RUBACK
ON BEHALF OF THE CITIZENS UTILITY BOARD,
THE COOK COUNTY STATE’S ATTORNEY’S OFFICE,
AND THE CITY OF CHICAGO**

CUB-CCSAO-CITY OF CHICAGO EXHIBIT 6.0

February 27, 2006

**REBUTTAL TESTIMONY OF
STEVEN W. RUBACK**

EXHIBITS

6.01 **COMMONWEALTH EDISON COMPANY ANNUAL REVENUES PER
CUSTOMER**

1 **Q. WHAT IS YOUR NAME AND ON WHOSE BEHALF ARE YOU TESTIFYING?**

2 A. My name is Steven Ruback. I am testifying on behalf of the Citizens Utility Board, the
3 Cook County State's Attorney's Office and the City of Chicago.

4
5 **Q. HAVE YOU PREVIOUSLY SUBMITTED TESTIMONY IN THIS
6 PROCEEDING?**

7 A. Yes. I submitted CUB-CCSAO Exhibit 3.0 on December 22, 2003, which included my
8 qualifications.

9
10 **Q. DO YOU HAVE ANY CORRECTIONS TO YOU DIRECT TESTIMONY?**

11 A. Yes. On page 15, lines 301 and 303, of my direct testimony, I inadvertently state Mr.
12 Heintz instead of Mr. Crumrine, who should be properly attributed the quoted passage
13 from ComEd Exhibit 9.0.

14
15 **Q. WOULD YOU IDENTIFY THE RATE DESIGN ARGUMENTS INCLUDED IN
16 COMED'S REBUTTAL TESTIMONY?**

17 A. Two ComEd witnesses criticize my direct rate design testimony in their rebuttal
18 testimony. Mr. Crumrine takes issue with my proposed interclass revenue allocation (See
19 ComEd Exhibit 23.0, pages 37 and 38) and my proposed class risk differential adjustment
20 (See ComEd Exhibit 23.0, page 39). Mr. Heintz disagrees with my proposed peak and
21 average methodology for the allocation of distribution costs and my class risk differential
22 adjustment. (See ComEd Exhibit 25.0, pages 5-8)

23

24 **Q. WOULD YOU PLEASE RESPOND TO THAT PORTION OF MR. CRUMRINE'S**
25 **REBUTTAL TESTIMONY THAT CRITICIZES YOUR PROPOSED**
26 **INTERCLASS REVENUE ALLOCATION?**

27 A. I will first respond to Mr. Crumrine's rebuttal to my proposed class revenue
28 requirements. Mr. Crumrine argues that the Commission should not arbitrarily stray from
29 standard cost allocation procedures and the benchmarks created by the cost study simply
30 because it has the authority to do so. (See ComEd Exhibit 23.0, lines 789 to 804).
31 Mr. Crumrine's criticism is perplexing. Of course, the Commission has the authority to
32 set the interclass revenue allocation based solely on cost of service. However, Mr.
33 Crumrine does not tell the complete story. The Commission also has discretion to set
34 class revenue requirements based on cost of service principles and non-cost criteria such
35 as gradualism, rate impact, fairness and equity.

36
37 Mr. Crumrine concedes that cost recovery is not the only goal that the Commission
38 should consider in setting rates. Mr. Crumrine opines that there should be a reasonable
39 apportionment of the revenue requirement among the customer classes, which is a
40 primary objective in designing rates (ComEd response CUB 9.08). Mr. Crumrine does
41 not, however, argue that a reasonable apportionment of the revenue requirement is only
42 met by pure cost of service rates.

43
44 Mr. Crumrine's recommendation should not apply to retail rates. I am not aware of
45 instances in which other Commissions have set retail rates based purely on cost of
46 service studies. Commissions determine jurisdictional revenue requirements solely based

47 upon cost of service. FERC sets wholesale rates based on pure cost of service. ComEd is
48 proposing a radical change in ratemaking, not I.

49
50 Mr. Crumrine claims my recommendations are arbitrary. My recommendations are not
51 arbitrary. To the contrary, arbitrary rates are rates that would be unjustly discriminatory.
52 Traditionally accepted ratemaking principles dictate that if there is a good reason for
53 treating the classes of service differently, they should be treated differently to avoid
54 unjust rate discrimination. The most common tool for avoiding unjust rate discrimination
55 is class cost of service. My interclass revenue allocation is the product of my alternative
56 peak and average cost of service study and class risk differentials. ComEd's mere
57 disagreement with my alternative study or my class risk differential adjustment does not
58 make my recommendations arbitrary.

59
60 As I clearly explained in my direct testimony, annual use of the distribution system has
61 been and should be considered in setting class revenue requirements. Relative annual
62 class utilization of the different classes is a valid rate design criterion, and the
63 Commission should not ignore this principle simply because Mr. Crumrine characterizes
64 my testimony as arbitrary.

65
66 Mr. Crumrine also testifies that “[u]nder unique circumstances, generally to avoid large
67 rate shock, this Commission has used other criteria, most often the judgment of the
68 analyst, to allocate costs among customer classes.” (See ComEd Exhibit 23.0, page 38,
69 lines 802 thru 804). Mr. Crumrine misses the point. Even assuming his assertion is

70 correct, it does not mean that absent rate shock there should be no consideration of other
71 criteria or judgment in setting retail rates. Moreover, this case is unique and presents
72 matters of first impression because only distribution costs are included in the cost of
73 service study and this is the first rate case following the mandatory transition period.

74

75 Lastly, Mr. Crumrine testifies that any distribution issues related to residential prices
76 should be addressed in the procurement case. Logic dictates otherwise. To relegate to
77 the procurement case – in which the Commission already has issued a final order – the
78 question of whether ComEd’s proposed distribution rates for residential customers are
79 fair would defeat the very purpose of unbundling ComEd’s power procurement and
80 delivery functions.

81

82 **Q. WOULD YOU PLEASE ADDRESS MR. HEINTZ’S ARGUMENTS?**

83 A. Mr. Heintz criticizes my recommended peak and average approach for allocating
84 distribution costs among customer classes on the ground that it is arbitrary because of its
85 weighting of demand and volumetric factors. In addition, Mr. Heintz believes that my
86 peak and average approach is result oriented. He is wrong. I would recommend a peak
87 and average approach even if that approach allocated more costs to residential customers
88 because annual utilization of the distribution system should be a rate design consideration
89 in setting distribution rates, whatever the effect.

90

91 My reasons for recommending a peak and average approach were spelled out in detail in
92 my direct testimony. If Mr. Heintz believes annual utilization of the distribution system

93 is a vague non-cost consideration, he is wrong. My testimony clearly states that the peak
94 and average approach is related to annual use of the distribution system. That approach is
95 directly used in my recommended cost study and my class revenue requirements
96 recommendations are based on the results of my recommended cost of service study and
97 class risk differentials.

98
99 Mr. Heintz also considers my weighting of demand and allocation factors arbitrary. I
100 clearly explained in my direct testimony that my peak and average approach weights
101 demand and usage equally, which I believe is fair and reasonable in the absence of an
102 alternative. If Mr. Heintz would prefer a different weighting, as opposed to no weighting
103 at all, he should propose an alternative and justify the same. He has not done so.
104 Moreover, as I testified in my direct testimony, the Commission has discretion to require
105 an alternative weighting.

106
107 Mr. Heintz also testifies that there is no nexus between revenue recovery and the cost of
108 service. Apparently, Mr. Heintz believes that revenue recovery is independent from the
109 cost of providing service. I disagree. Mr. Heintz ignores the straightforward connection
110 -- that kilowatt-hour rates economically justify the cost of the distribution system. The
111 nexus between revenue recovery and cost of service is about economically supporting
112 distribution assets, which obviously have a cost of service. Without the kilowatt-hour
113 rates there would be no distribution cost of service.

114 Mr. Heintz is correct that kilowatt-hour charges represent about one-third of the revenue
115 requirement, not two-thirds, but he failed to mention that demand charges only represent

116 about 42% of the revenue requirement. My position is the same; without kilowatt-hour
117 charges the distribution system would not be economically justified.

118
119 Mr. Heintz argues on page 8, starting on line 161, that “[t]he mere fact that some portion
120 of revenues is collected through kilowatt-hour charges reflects mainly the reality that
121 many customers do not have demand meters, so, aside from customer charges, their rates
122 must be designed as per kilowatt-hour charges.” Residential demand billing would,
123 however, violate the rate design criteria of public acceptability. Apart from the cost of
124 demand meters, most customers will not recognize the difference between demand and
125 consumption. There would be serious customer confusion and general displeasure with
126 only demand rates. Customers are comfortable being billed on kWhs because they
127 understand consumption; the same is not true for demand billing for Residential
128 customers.

129

130 **Q. WHAT ABOUT COMED’S CRITICISM OF YOUR CLASS RISK**
131 **DIFFERENTIAL ADJUSTMENT?**

132 A. Both Mr. Crumrine and Mr. Heintz criticize my risk differential adjustment.
133 They testify that there is absolutely no reason to believe from a delivery cost perspective
134 that the residential class is less risky to serve than other classes. (See ComEd Exhibit
135 23.0, page 39, lines 832 thru 834 and ComEd Exhibit 25.0, page 6, lines 129 and 130).
136 They do not, however, criticize my basic argument that risk and the cost of equity are
137 standard considerations of traditional ratemaking. I propose that the same principles used
138 in establishing the system wide cost of equity be applied to the rate classes.

139
140
141
142
143
144
145
146
147
148
149
150
151
152
153
154
155
156
157
158
159
160

Mr. Crumrine does, however, take issue with the proposition that the residential class and government service are less risky than large commercial service (See ComEd Exhibit 23.0, page 39, lines 837 thru 839). I disagree for what should be obvious reasons: distribution revenue, on a per customer basis, is much higher for the Residential, Watt-Hour, Small Load and Lighting classes than the for the Medium Load, Large Load, Very Large Load and High Voltage classes. CUB-CCSAO-City Exhibit 6.01 to my testimony shows the distribution revenue per customer in each of the rate schedules. Clearly, the revenue consequence of losing a larger customer, rather than a smaller customer, is greater.

Mr. Crumrine and Mr. Heintz also argue that there is no support for my recommended target indexed rate of return of 97.5% for residential customers. As explained in my direct testimony, industry analysts have been unable to quantify class risk differentials, but that does not mean that class risk differentials do not exist. If Mr. Crumrine or Mr. Heintz are able to show that residential service is riskier, they should do so. They have yet to do so.

My recommended target index rate of return is based upon my years of experience as an expert rate design witness and is an appropriate and reasonable method to recognize class risk differentials.

161 Mr. Crumrine also argues that the residential class is more risky, in terms of ComEd's
162 cash flow, than other classes because the residential class does not have demand meters.
163 As Mr. Crumrine no doubt is aware, installing demand meters on residential customers,
164 other than for load research, is not cost effective. I know of no electric utility that does
165 so.

166
167 Additionally, Mr. Crumrine argues that the type of metering used for residential
168 customers focuses cost recovery on volumetric rates which are more volatile and
169 therefore riskier than demand charges to larger customers. Mr. Crumrine, however, fails
170 to note that the billing determinants have been weather normalized and the purpose of
171 weather normalization is to blunt the effects of weather differences.

172
173 ComEd's *proposed* rates to larger customers do not have any kilowatt-hour charges; its
174 existing rates have demand and kilowatt-hour rates. The Company's proposal for non-
175 residential customers served on Rate BES-NRA and BES-NRB eliminates the kilowatt-
176 hour charges. The absence of kilowatt-hour charges to larger customers is the apparent
177 reason for ComEd's argument that the residential class may be more risky than larger
178 customers.

179
180 The solution to this problem is not to ignore class risk differentials, but to reject the
181 proposed Straight-Fixed –Variable (SFV) method of rate design and retain demand and
182 kilowatt-hour rates for larger customers. The removal of kilowatt-hour charges is,
183 however, a disincentive for large customers to improve load factor and reduce unit costs.

184 An important rate design principles is to set rates to encourage load factor improvement,
185 which the Company has ignored. The appropriate solution to this problem is not to
186 ignore class risk differentials, but to reject the SFV method of rate design for larger
187 customers. The company is also eliminating the on-peak and off-peak rates that have
188 been in place for decades,

189
190 Mr. Crumrine is also of the opinion that greater turnover inhibits cost recovery from the
191 residential class. He is not opining about the loss of residential customers, but turnovers,
192 or replacement, customers. As long as the fees necessary for turnover are fair, the risk to
193 cost recovery should be negligible.

194
195 Lastly, Mr. Crumrine argues that uncollectibles are concentrated in the residential class.
196 The risk of uncollectibles can easily be avoided, however, by a ratemaking treatment that
197 treats uncollectibles as a social cost to be paid by all other customers on a per customer
198 basis. It is my understanding that ComEd has proposed that the cost of delivery service
199 uncollectibles be treated as an expense, which would significantly reduce the risk
200 associated with uncollectibles.

201

202 **Q. DOES THIS COMPLETE YOUR REBUTTAL TESTIMONY?**

203 A. Yes, it does.