

DIRECT TESTIMONY
of
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Finance Department
Financial Analysis Division
Public Utilities Bureau
Illinois Commerce Commission

Aqua Illinois, Inc.

Docket No. 04-0442

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WITNESS IDENTIFICATION

1. Q. Please state your name and business address.

A. My name is Rochelle Phipps. My business address is 527 East Capitol Avenue, Springfield, Illinois 62701.

2. Q. By whom are you employed and in what capacity?

A. I am employed by the Illinois Commerce Commission (“Commission”) as a Senior Financial Analyst in the Finance Department of the Financial Analysis Division.

3. Q. Please describe your qualifications and background.

A. In May 1998, I received a Bachelor of Arts degree in Finance from Illinois College, Jacksonville, Illinois. In May 2000, I received a Master of Business Administration degree from the University of Illinois at Springfield. I have been employed by the Commission since June 2000.

4. Q. What is the purpose of your testimony in this proceeding?

A. I will present my analysis of Aqua Illinois, Inc.’s (“Aqua IL” or the “Company” or “Co.”) overall cost of capital and my recommendation for a fair rate of return on rate base. I will also respond to Company witness Ms. Pauline Ahern’s direct testimony.

19

COST OF CAPITAL

20 **5. Q. Please summarize your cost of capital findings.**

21 A. I recommend an 8.76% overall rate of return for the Company, as shown
22 on Schedule 3.1. The Company's proposed 9.18% overall rate of return
23 for Aqua IL is also presented on Schedule 3.1.

24 **6. Q. Why must one determine the overall rate of return for a public utility?**

25 A. A primary goal of regulation is to properly balance the interests of a utility's
26 ratepayers and investors. This is accomplished by minimizing the cost of
27 reliable service to ratepayers while allowing utilities to earn a fair and
28 reasonable rate of return on rate base.

29 Regulators should determine an allowable rate of return for a public utility
30 that equals the investor-required rate of return for unregulated companies
31 with similar risk characteristics. When public utilities charge rates that
32 reflect an authorized rate of return that exceeds the cost of capital,
33 consumers are encumbered with excessive prices. Conversely, when
34 public utilities charge rates that reflect an authorized rate of return below
35 the cost of capital, the financial integrity of the utility suffers, making it
36 difficult for the utility to attract capital at a reasonable cost. Ultimately, the
37 utility's inability to raise sufficient capital would impair service quality.
38 Consumers are best served when the authorized rate of return on rate
39 base equals the overall cost of capital.

40 In authorizing a rate of return on rate base equal to the overall cost of
41 capital, all costs of service are assumed reasonable and accurately
42 measured. If unreasonable costs continue to be incurred, or if any
43 reasonable cost of service component is measured inaccurately, then the
44 allowed rate of return on rate base will not balance ratepayer and investor
45 interests.

46 **7. Q. Mathematically define the overall cost of capital for a public utility.**

47 A. The overall cost of capital equals the sum of the costs of the capital
48 structure components (i.e., debt and equity) after weighting each
49 component according to its proportion of total capitalization.

50 **CAPITAL STRUCTURE**

51 **8. Q. What capital structure does the Company propose for determining**
52 **the rate of return on rate base?**

53 A. The Company proposes determining the rate of return on rate base on the
54 basis of a forecasted average 2005 capital structure comprising 47.90%
55 long-term debt, 51.39% common equity, 0.32% preferred stock and 0.38%
56 short-term debt.¹ The Company's proposed capital structure appears on
57 Schedule 3.1.

58 **9. Q. What capital structure do you recommend for setting rates in this**
59 **proceeding?**

¹ Co. Sch. D-1, p. 1.

60 A. My proposed capital structure is shown on Schedule 3.1. I also used a
61 forecasted average 2005 capital structure comprising 47.97% long-term
62 debt, 51.46% common equity, 0.32% preferred stock and 0.25%
63 short-term debt. I may modify in rebuttal testimony my recommendation to
64 use an average 2005 capital structure because I still have questions
65 regarding the Company's financial statements, the Company's financial
66 projections for 2005 and certain discrepancies between the Company's
67 actual 2004 financial data and its financial projections for 2004 that need
68 to be resolved.

69 **10. Q. Did you adjust the Company's proposed short-term debt balance?**

70 A. Yes. I made two adjustments to the Company's proposed average 2005
71 short-term debt balance. First, I added \$1,096,946 to every projected 2005
72 month-end short-term debt balance, which is the difference between the
73 Company's projected July 2004 short-term debt balance presented in
74 Schedule D-2 and the Company's actual July 2004 month-end short-term
75 debt balance.²

76 Second, I adjusted the monthly balance of short-term debt to the portion
77 supporting construction work in progress ("CWIP"). To calculate the
78 short-term debt balance, I first calculated the monthly ending net balance
79 of short-term debt outstanding each month. The net balance of short-term
80 debt is the greater of a) the monthly ending gross balance of short-term
81 debt outstanding minus the corresponding monthly ending balance of
82 CWIP accruing an allowance for funds used during construction

² Co. response to Staff data request FD-26.

83 (“AFUDC”) or b) CWIP accruing AFUDC times the ratio of short-term debt
84 to total CWIP. That adjustment recognizes that the Commission’s formula
85 for calculating AFUDC assumes short-term debt is the first source of funds
86 financing CWIP and addresses the concern the Commission has raised
87 about double-counting short-term debt balances in a previous Order.³
88 Next, I calculated twelve monthly averages from the monthly ending net
89 short-term debt balances. Finally, I averaged the twelve monthly average
90 net balances of short-term debt for January 2005 through December 2005,
91 which is consistent with the other components of the Company’s proposed
92 capital structure. Schedule 3.2 presents the calculation of the average
93 adjusted balances of short-term debt.

94 **11. Q. Did you adjust the Company’s proposed long-term debt balance?**

95 A. Yes. The Company incorrectly calculated the average 2005 long-term debt
96 balance by averaging the face amounts outstanding on December 31,
97 2004 and December 31, 2005. In contrast, I calculated the Company’s
98 average 2005 long-term debt balance by averaging the carrying value on
99 December 31, 2004, and December 31, 2005. The average 2005
100 long-term debt balance is presented on Schedule 3.3.

101 **12. Q. Did you adjust the Company’s proposed preferred stock balance?**

102 A. No. The average preferred stock balance is presented on Schedule 3.4.

103 **13. Q. Did you adjust the Company’s proposed common equity balance?**

³ Order, Docket No. 95-0076, December 20, 1995, p. 51.

104 A. No. The average common equity balance is presented on Schedule 3.1.

105 **14. Q. Does capital structure affect the overall cost of capital?**

106 A. Yes. Financial theory suggests capital structure will affect the value of a
107 firm and, therefore, its cost of capital, to the extent capital structure affects
108 the expected level of cash flows that accrue to third parties (i.e., other than
109 debt and stock holders). Employing debt as a source of capital reduces a
110 company's income taxes,⁴ thereby reducing the cost of capital. However,
111 as reliance on debt as a source of capital increases, so does the
112 probability of bankruptcy. As bankruptcy becomes more probable,
113 expected payments to attorneys, trustees, accountants and other third
114 parties increase; simultaneously, the expected value of the income tax
115 shield provided by debt financing declines. Beyond a certain point, a
116 growing dependence on debt as a source of funds increases the overall
117 cost of capital. Therefore, the Commission should not determine the
118 overall rate of return from a utility's actual capital structure if the
119 Commission concludes that capital structure adversely affects the overall
120 cost of capital.

121 An optimal capital structure would minimize the cost of capital and
122 maintain a utility's financial integrity. Unfortunately, determining whether a
123 capital structure is optimal remains problematic because (1) the cost of
124 capital is a continuous function of the capital structure, rendering precise

⁴ The tax advantage debt has over equity at the corporate level is partially offset at the individual investor level. Debt investors receive returns largely in the form of current income (i.e., interest). In contrast, equity investors receive returns in the form of both current income (i.e., dividends) and capital appreciation (i.e., capital gains). Taxes on capital gains and dividend income are lower than taxes on interest income because capital gains and dividend tax rates are lower and taxes on capital gains are deferred until

125 measurement along each point of the range of possible capital structures
126 problematic; (2) the optimal capital structure is a function of operating risk,
127 which is dynamic; and (3) the relative costs of the different types of capital
128 vary with dynamic market conditions. Consequently, one should determine
129 whether the capital structure is consistent with the financial strength
130 necessary to access the capital markets under most conditions, and if so,
131 whether the cost of that financial strength is reasonable.

132 Towards that end, I compared the Company's average 2005 capital
133 structure to industry standards. Standard & Poor's ("S&P") categorizes
134 debt securities on the basis of the risk that a company will default on its
135 interest or principal payment obligations. The resulting credit rating reflects
136 both the operating and financial risks of a utility.⁵ The mean total debt ratio
137 of water utilities that have an S&P 'A' credit rating equals 52.80%. The
138 mean common equity ratio for S&P A-rated water utilities equals 46.64%.⁶
139 The above ratios are shown in Table 1 for comparative purposes.

realized.

⁵ Standard & Poor's, *Utility Financial Statistics*, June 1999, p. 3.

⁶ *S&P Utility Compustat*

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Table 1: Capital Structure Ratios

	A-Rated Water Utilities		Range for A-Rated Utility with Business Profile Score of 2	Range for A-Rated Utility with Business Profile Score of 3	Aqua IL Average 2005
	Mean	Standard Deviation			
Debt Ratio	52.80%	3.97%	52% - 58%	50% - 55%	47.97%
Equity Ratio	46.64%	4.33%			51.46%

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142

Aqua IL's average 2005 capital structure comprises a lower proportion of

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debt and a higher proportion of equity than A-rated water utilities or the

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debt ratio benchmark for A-rated utilities with business profile scores of 2.

145

Nevertheless, Aqua IL's average 2005 total debt and equity ratios are

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reasonably close to the mean total debt and equity ratios for S&P A-rated

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water utilities. Aqua IL's average 2005 total debt ratio is also reasonably

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close to the 54.9% median debt ratio for all S&P-rated water utilities.⁷

149

According to S&P, an obligor rated 'A' has a strong capacity to meet its

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financial commitments.⁸ The above suggests that the Company's average

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2005 capital structure as presented by Staff on Schedule 3.1 is

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commensurate with a strong degree of financial strength.

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15. Q. S&P currently does not rate Aqua IL. Why did you compare Aqua IL's

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capital structure ratios to water utilities with 'A' credit ratings?

⁷ That median debt ratio does not reflect the debt ratios for New York Water Service Corporation, which S&P rates BB. Standard & Poor's, "Research: Water Transmission & Distribution Utilities – Regulated," August 20, 2004.

⁸ Standard & Poor's, *Utility Financial Statistics*, June 1999, p. 3.

155 A. S&P publishes targets for the following three ratios (collectively, the
 156 “Benchmark Ratios”) that it uses in its analysis of investor-owned utilities:
 157 (1) funds from operations (“FFO”) interest coverage; (2) FFO to total debt;
 158 and (3) total debt to total capital. The Benchmark Ratios measure financial
 159 risk. The financial targets vary with the business profile score.⁹ The S&P
 160 published targets for utilities with business profile scores of 2 indicate that
 161 Aqua IL’s financial strength is consistent with a strong A credit rating.
 162 Table 2 presents Aqua IL’s financial ratios for the 2001-2003 period.

163 **Table 2: S&P Utility Benchmark Credit Ratio Analysis**

		S&P Financial Benchmark Ratio Targets			
		AA-Rated Utilities		A-Rated Utilities	
Financial Benchmark Ratio	Aqua IL 3-Year Average	Business Profile Score of 2	Business Profile Score of 3	Business Profile Score of 2	Business Profile Score of 3
FFO Interest Coverage	3.9X	3X - 4X	3.5X – 4.5X	2X – 3X	2.5X – 3.5X
FFO to Total Debt	20%	20% - 25%	25% - 30%	12% - 20%	15% - 25%
Total Debt to Total Capital	52%	45% - 52%	42% - 50%	52% - 58%	50% - 55%

164

165 **16. Q. Why did you compare Aqua IL’s Benchmark Ratio values to the**
 166 **ranges S&P established for the business profile score of 2?**

167 A. A firm’s market-required return on common equity is a function of its
 168 operating and financial risks. S&P business profile scores reflect the

⁹ Standard & Poor’s, “Research: New Business Profile Scores Assigned for U.S. Utility and Power Companies; Financial Guidelines Revised,” June 2, 2004.

169 operating risk of a utility. S&P focuses on industry characteristics as well
170 as the company's competitive position and management. A utility's
171 business profile score is evaluated on a scale of one to ten. A rating of
172 one denotes below average business risk, while a rating of ten denotes
173 above average business risk.¹⁰ I imputed an S&P business profile score
174 for the Company since it does not have one. I began with 11 water
175 companies with business profile scores listed in S&P *Utilities &*
176 *Perspectives*. Of these 11 water utilities, 1 is assigned a business profile
177 score of "1"; 6 are assigned a business profile score of "2"; 3 are assigned
178 a business profile score of "3"; and 1 is assigned a business profile score
179 of "4".¹¹ The average business profile score of the 11 water utilities is 2.4.
180 Additionally, Aqua IL's A+-rated affiliate, Aqua Pennsylvania has also
181 been assigned an S&P business profile score of 2.¹² Based on the
182 average business profile score of 2.4 for S&P-rated water utilities and the
183 S&P business profile score of 2 for Aqua Pennsylvania, I concluded that a
184 business profile score of 2 would be a reasonable estimate for Aqua IL.

185 COST OF SHORT-TERM DEBT

186 **17. Q. What is Aqua IL's cost of short-term debt?**

187 A. Aqua IL issues short-term debt in the form of bank loans. The interest rate
188 on those loans equals the 30 to 360-day London Interbank Offered Rate
189 ("LIBOR") plus sixty-five basis points.¹³ For the cost of short-term debt, I

¹⁰ Standard & Poor's, "Research: New Business Profile Scores Assigned for U.S. Utility and Power Companies; Financial Guidelines Revised," June 2, 2004.

¹¹ Standard & Poor's, *Utilities & Perspectives*, August 23, 2004, pp. 21-24.

¹² Standard & Poor's, *Utilities & Perspectives*, August 30, 2004, p. 17.

¹³ Co. Sch. D-2.

190 added 65 basis points to the September 9, 2004, three-month LIBOR rate,
191 1.87%, for a total cost of 2.52%.¹⁴

192 **COST OF LONG-TERM DEBT**

193 **18. Q. What is Aqua IL's embedded cost of long-term debt?**

194 A. As shown on Schedule 3.3, Aqua IL's average embedded cost of
195 long-term debt for 2005 is 7.48%.

196 **19. Q. Describe the adjustments you made to the Company's long-term**
197 **debt schedule.**

198 A. I made the following adjustments to the Company's long-term debt
199 schedule. First, I used straight-line amortization to estimate the annual
200 amortization and unamortized balances of debt expense for the Series V
201 and Series W debt issues since the Company's 2003 Form 21 annual
202 report does not reflect an annual amortization amount for those debt
203 issues. Second, I adjusted the Company's forecasted interest rate for the
204 Series W debt issue to reflect current market conditions and Aqua IL's
205 implied 'A' credit rating.

206 **20. Q. Why did you adjust the Company's forecasted interest rate for the**
207 **Series W debt issue?**

208 A. The Company assumes that its December 2004 debt issuance, which is
209 expected to mature in 2016, will have a 6.50% interest rate.¹⁵ To estimate

¹⁴ <http://online.wsj.com/documents/rates.htm>.

210 the Series W interest cost, the Company assumed a 5.0% U.S. Treasury
211 bond yield, plus a spread of 150 – 200 basis points for the Company's
212 alleged NAIC-2 designation.¹⁶ However, recent experience indicates that
213 the Company's estimated interest cost is too high. On December 15,
214 2003, the Company issued its Series V(A) and V(B) bonds, which mature
215 in 2014 and 2016 with interest rates of 5.2% and 5.4%, respectively.¹⁷ On
216 December 15, 2003, the 10-year U.S. Treasury bond yield was 4.28%,¹⁸
217 which results in a spread of 92 basis points for Series V(A) and 112 basis
218 points for Series V(B) (i.e., 5.20% - 4.28%; 5.40% - 4.28%). Thus, I added
219 112 basis points to the current 4.30% yield for 10-year U.S. Treasury
220 bonds to estimate a 5.42% interest rate for the Series W debt issuance
221 that is expected occur in December 2004.

222 **COST OF PREFERRED STOCK**

223 **21. Q. What is Aqua IL's embedded cost of preferred stock?**

224 A. As shown on Schedule 3.4, the average embedded cost of preferred stock
225 is 5.48%.

226 **COST OF COMMON EQUITY**

227 **22. Q. What is Aqua IL's cost of common equity?**

228 A. My analysis indicates that Aqua IL's cost of common equity is 10.0%, as
229 presented on Schedule 3.1.

¹⁵ Co. Sch. D-3, p. 1.

230 **23. Q. How did you measure the investor-required rate of return on**
231 **common equity for Aqua IL?**

232 A. I measured the investor-required rate of return on common equity for Aqua
233 IL with discounted cash flow (“DCF”) and risk premium models. Since
234 current market data is not available for Aqua IL, DCF and risk premium
235 models cannot be applied directly to Aqua IL; therefore, I applied both
236 models to water utility and public utility samples (hereafter, referred to as
237 *water sample* and *utility sample*, respectively).

238 **Sample Selection**

239 **24. Q. How did you select your water sample?**

240 A. I selected my water sample based on two criteria. First, I began with a list
241 of all domestic corporations assigned an industry number of 4941 (i.e.,
242 water utilities) within S&P’s *Utility Compustat II*. Second, I removed any
243 company that did not have Zacks Investment Research (“Zacks”)
244 long-term growth rates. The remaining companies, Aqua America, Inc.,
245 Artesian Resources, California Water Service Group, Middlesex Water
246 Company, Southwest Water Company and York Water Company,
247 compose my sample.

248 **25. Q. How did you select a utility sample comparable in risk to Aqua IL?**

¹⁶ Co. response to Staff data request FD-21.

¹⁷ Co. Sch. D-3, p. 1.

¹⁸ www.federalreserve.gov/releases/h15/data/b/tcm10y.txt

249 A. To form the utility sample, I began with a list of all domestic publicly traded
250 corporations assigned an industry number of 4911, 4922, 4923, 4924,
251 4931 or 4932 in the S&P *Utility Compustat II* database that have been
252 assigned an S&P business profile score of 1, 2 or 3. Second, I removed
253 any company that had an S&P credit rating other than AA, AA-, A+, A or
254 A-. Next, I removed any company that lacked Zacks growth rates. Finally, I
255 eliminated any company that was in the process of being acquired by
256 another company. The remaining companies, Consolidated Edison, Inc.,
257 Laclede Group, Inc., Nicor, Inc., Northwest Natural Gas Company,
258 NSTAR, Piedmont Natural Gas Company and WGL Holdings, Inc.,
259 compose my utility sample.

260 **DCF Analysis**

261 **26. Q. Describe DCF analysis.**

262 A. For a utility to attract common equity capital, it must provide a rate of
263 return on common equity sufficient to meet investor requirements. DCF
264 analysis establishes a rate of return directly from investor requirements. A
265 comprehensive analysis of a utility's operating and financial risk is
266 unnecessary to estimate a utility's cost of common equity with DCF
267 analysis since the market price of a utility's stock already embodies the
268 market consensus of those risks.

269 According to DCF theory, a security price equals the present value of the
270 cash flows investors expect it to generate. Specifically, the market value of

271 a firm's common stock equals the aggregate value of its expected stream
272 of future dividends, discounted at the investor-required rate of return.

273 **27. Q. Describe the DCF model with which you measured the**
274 **investor-required rate of return on common equity.**

275 A. As it applies to common stocks, DCF analysis is generally employed to
276 determine the appropriate stock prices given a specified discount rate.
277 Since a DCF model incorporates time-sensitive valuation factors, it must
278 correctly reflect the timing of the dividend payments that stock prices
279 embody. As such, incorporating stock prices that the financial market sets
280 on the basis of quarterly dividend payments into a model that ignores the
281 time value of quarterly cash flows constitutes a misapplication of DCF
282 analysis.

283 The companies in both samples pay dividends quarterly; therefore, I
284 applied a constant-growth DCF model that measures the annual required
285 rate of return on common equity as follows:

286

$$k = \frac{\sum_{q=1}^4 D_{0,q}(1+g)(1+k)^{1-[x+0.25(q-1)]}}{P} + g.$$

- Where: $P \equiv$ The current stock price;
- $D_{0,q} \equiv$ The last dividend paid at the end of quarter q , where $q=1$ to 4;
- $k \equiv$ The cost of common equity;
- $x \equiv$ The elapsed time between the stock observation and first dividend payment dates, in years; and
- $g \equiv$ The expected dividend growth rate.

287 The expression $(1+k)^{1-[x+0.25(q-1)]}$ is a future value factor that measures the
288 value of the expected dividend ($D_{0,q}(1+g)$) one year from the stock price
289 measurement date. The DCF model above assumes dividends will grow at
290 a constant rate and the market value of common stock (i.e., stock price)
291 equals the sum of the discounted value of each dividend.

292 **28. Q. How did you estimate the growth rate parameter?**

293 A. Determining the market-required rate of return with the DCF methodology
294 requires a growth rate that reflects the expectations of investors. Although
295 the current market price reflects aggregate investor growth expectations,
296 market-consensus expected growth rates cannot be measured directly.
297 Therefore, I measured market-consensus expected growth rates indirectly
298 with Zack's growth estimates, which summarize security analysts' growth
299 rate forecasts that are disseminated to investors.

300 Zacks summarizes the forward-looking, earnings growth expectations of
301 financial analysts employed by the research departments of investment
302 brokerage firms. The Zacks growth rate estimates for each firm in my
303 samples are presented on Schedule 3.5.

304 **29. Q. How did you measure stock price?**

305 A. A current stock price reflects all relevant information that is available and
306 relevant to the market; thus, it represents the market's assessment of the
307 common stock's current value. I measured each firm's current stock price
308 with its closing stock price from August 26, 2004. Those stock prices
309 appear on Schedule 3.6.

310 Since current stock prices reflect the market's current expectations of the
311 cash flows the securities will produce and the rate at which those cash
312 flows are discounted, an observed change in the market price does not
313 necessarily indicate a change in the required rate of return on common
314 equity. Price changes may reflect investors' re-evaluation of the expected
315 dividend growth rate. In addition, stock prices change with the approach of
316 dividend payment dates. Consequently, when estimating the required rate
317 of return on common equity with the DCF model, one should measure the
318 expected dividend yield and the corresponding growth rate concurrently.
319 Using historical stock prices along with current growth expectations or
320 combining an updated stock price with past expectations will likely
321 produce an inaccurate estimate of the market-required rate of return on
322 common equity.

323 **30. Q. Explain the significance of the column titled, “Next Dividend**
324 **Payment Date” shown on Schedule 3.6.**

325 A. Estimating year-end dividend values requires measuring the length of time
326 between each dividend payment date and the first anniversary of the stock
327 observation date. For the first dividend payment, that length of time is
328 measured from the “Next Dividend Payment Date.” Subsequent dividend
329 payments occur in quarterly intervals.

330 **31. Q. How did you estimate the next four expected quarterly dividends?**

331 A. Most utilities declare and pay the same dividend per share for four
332 consecutive quarters before adjusting the rate. Consequently, I assumed
333 the dividend rate would adjust during the same quarter it changed the
334 previous year. If the utility did not increase its dividend over the previous
335 four quarters, I assumed the dividend would be increased during the next
336 quarter. For the quarter in which the dividend rate is expected to adjust, if
337 the utility has already declared a new dividend rate then the expected
338 dividend rate equals the sum of one plus the average expected growth
339 rate $(1+g)$ times the current dividend rate $D_{0,q}$. Schedule 3.6 presents the
340 current quarterly dividends. Schedule 3.7 presents the expected quarterly
341 dividends.

342 **32. Q. Based on your DCF analysis, what is the estimated required rate of**
343 **return on common equity for the water sample and the utility**
344 **sample?**

345 A. The DCF analysis estimates the required rate of return on common equity
346 is 10.76% for the water sample and 8.92% for the utility sample, as shown
347 on Schedule 3.8.¹⁹ Those estimates are derived from the growth rates
348 presented on Schedule 3.5, the stock price and dividend payments
349 presented on Schedule 3.6 and the expected quarterly dividends
350 presented on Schedule 3.7.

351 **Risk Premium Analysis**

352 **33. Q. Describe the risk premium model.**

353 A. The risk premium model is based on the theory that the market-required
354 rate of return for a given security equals the risk-free rate of return plus a
355 risk premium associated with that security. A risk premium represents the
356 additional return investors expect in exchange for assuming the risk
357 inherent in an investment. Mathematically, a risk premium equals the
358 difference between the expected rate of return on a risk factor and the
359 risk-free rate. If the risk of a security is measured relative to a portfolio,
360 then multiplying that relative measure of risk and the portfolio's risk
361 premium produces a security-specific risk premium for that risk factor.

362 The risk premium methodology is consistent with the theory that investors
363 are risk-averse. That is, investors require higher returns to accept greater
364 exposure to risk. Thus, if investors had an opportunity to purchase one of

¹⁹ The cost of equity estimate for California Water Service Group was eliminated from the DCF analysis because it is 1.73 standard deviations above the 11.17% average cost of equity estimate for the water sample. The next farthest estimate is Middlesex Water Co. with a DCF-derived cost of equity estimate that is 0.91 standard deviations below the mean. Additionally, there is no low DCF-derived cost of equity estimate to balance out the high estimate for California Water Service Group.

365 two securities with equal expected return, they would purchase the
366 security with less risk. Conversely, if investors had an opportunity to
367 purchase one of two securities with equal risk, they would purchase the
368 security with the higher expected return. In equilibrium, two securities with
369 equal quantities of risk have equal required rates of return.

370 The Capital Asset Pricing Model (“CAPM”) is a one-factor risk premium
371 model that mathematically depicts the relationship between risk and return
372 as:

373
$$R_j = R_f + \beta_j \times (R_m - R_f)$$

Where: R_j \equiv The required rate of return for security j ;
 R_f \equiv The risk-free rate;
 R_m \equiv The expected rate of return for the market portfolio; and
 β_j \equiv The measure of market risk for security j .

374 In the CAPM, the risk factor is market risk, which is defined as risk that
375 cannot be eliminated through diversification. To implement the CAPM, one
376 must estimate the risk-free rate of return, the expected rate of return on
377 the market portfolio, and a security or portfolio-specific measure of market
378 risk.

379 **34. Q. How did you measure the risk-free rate of return?**

380 A. I examined the suitability of the yields on three-month U.S. Treasury bills
381 and long-term U.S. Treasury bonds as estimates of the risk-free rate of
382 return.

383 **35. Q. Why did you examine the yields on U.S. Treasury bills and bonds as**
384 **measures of the risk-free rate?**

385 A. The proxy for the nominal risk-free rate should contain no risk premium
386 and reflect similar inflation and real risk-free rate expectations to the
387 security being analyzed through the risk premium methodology.²⁰ The
388 yields of fixed income securities include premiums for default and interest
389 rate risk. Default risk pertains to the possibility of default on principal or
390 interest payments. Securities of the United States Treasury are virtually
391 free of default risk by virtue of the federal government's fiscal and
392 monetary authority. Interest rate risk pertains to the effect of interest rate
393 fluctuations on the value of securities.

394 Since common equity theoretically has an infinite life, its market-required
395 rate of return reflects the inflation and real risk-free rates anticipated to
396 prevail over the long run. U.S. Treasury bonds, the longest term U.S.
397 Treasury securities, were issued with terms to maturity of thirty years;²¹
398 U.S. Treasury notes are issued with terms to maturity ranging from two to
399 ten years; U.S. Treasury bills are issued with terms to maturity ranging
400 from ninety-one days to six months. Therefore, U.S. Treasury bond yields
401 are more likely to incorporate the inflation and real risk-free rate

²⁰ Real risk-free rate and inflation expectations comprise the non-risk related portion of a security's rate of return.

²¹ In October 2001, the U.S. Treasury suspended the issuance of 30-year U.S. Treasury bonds.

402 expectations that drive, in part, the prices of common stocks than either
403 U.S. Treasury notes or U.S. Treasury bills.

404 However, due to relatively long terms to maturity, U.S. Treasury bond
405 yields also contain an interest rate risk premium that diminishes their
406 usefulness as measures of the risk-free rate. U.S. Treasury bill yields
407 contain a smaller premium for interest rate risk. Thus, in terms of interest
408 rate risk, U.S. Treasury bill yields more accurately measure the risk-free
409 rate.

410 **36. Q. Given the similarity in the inflation and real risk-free rate**
411 **expectations that are reflected in the yields on U.S. Treasury bonds**
412 **and the prices of common stocks, does it necessarily follow that**
413 **inflation and real risk-free rate expectations that are reflected in the**
414 **yields on U.S. Treasury bills and the prices of common stocks are**
415 **dissimilar?**

416 A. No. To the contrary, short and long-term inflation and real risk-free rate
417 expectations, including those that are reflected in the yields on U.S.
418 Treasury bills, U.S. Treasury bonds, and the prices of common stocks,
419 should equal over time. Any other assumption implies that the real
420 risk-free rate and inflation are expected to systematically and continuously
421 rise or fall.

422 Although expectations for short and long-term real risk-free rates and
423 inflation should equal over time, during finite time periods, short and
424 long-term expectations may differ. Short-term interest rates tend to be

425 more volatile than long-term interest rates.²² Consequently, over time U.S.
426 Treasury bill yields are less biased (i.e., more accurate) but less reliable
427 (i.e., more volatile) estimators of the long-term risk-free rate than U.S.
428 Treasury bond yields. In comparison, U.S. Treasury bond yields are more
429 biased (i.e., less accurate) but more reliable (i.e., less volatile) estimators
430 of the long-term risk-free rate. Therefore, an estimator of the long-term
431 nominal risk-free rate should not be chosen mechanistically. Rather, the
432 similarity in current short and long-term nominal risk-free rates should be
433 evaluated. If those risk-free rates are similar, then U.S. Treasury bill yields
434 should be used to measure the long-term nominal risk-free rate. If not,
435 some other proxy or combination of proxies should be used.

436 **37. Q. Provide the current yield on three-month U.S. Treasury bills and the**
437 **current estimated yield on thirty-year U.S. Treasury bonds.**

438 A. Three-month U.S. Treasury bills are currently yielding 1.56%. The
439 estimated yield for U.S. Treasury bonds equals 5.17%.²³ Both estimates
440 are derived from quotes for August 26, 2004.²⁴ Schedule 3.9 presents the
441 published quotes and effective yields.

442 **38. Q. Of the U.S. Treasury bill and bond yields, which is currently a better**
443 **proxy for the long-term risk-free rate?**

²² Fabozzi and Pollack, ed., *The Handbook of Fixed Income Securities*, 4th edition, Irwin, p. 789.

²³ To estimate a 30-year rate, I began with the 20-year U.S. Treasury bond yield and then added to it the daily extrapolation factor, as published by the U.S. Treasury.

www.treas.gov/offices/domestic-finance/debt-management/interest-rate/ltcompositeindex.html.

²⁴ The Federal Reserve Board, *Federal Reserve Statistical Release: Selected Interest Rates, H.15 Daily Update*, www.federalreserve.gov/releases/H15/update, August 27, 2004.

444 A. In terms of the gross domestic product (“GDP”) price index, the Energy
 445 Information Administration (“EIA”) forecasts the inflation rate will average
 446 3.0% annually during the 2004-2025 period. In terms of the consumer
 447 price index (“CPI”), the EIA forecasts the inflation rate will average 3.0%
 448 annually during the 2004-2025 period.²⁵ In comparison, Global Insight
 449 forecasts that the GDP price inflation will average 3.0% annually during
 450 the 2004-2029 period.²⁶ In terms of CPI, the *Survey of Professional*
 451 *Forecasters* (“*Survey*”) forecasts the inflation rate will average 2.5% during
 452 the next ten years.²⁷ In terms of real GDP growth, EIA forecasts the real
 453 risk-free rate will average 3.0% during the 2004-2025 period;²⁸ Global
 454 Insight forecasts the real risk-free rate will average 3.7% during the
 455 2004-2029 period;²⁹ and the *Survey* forecasts real GDP growth will
 456 average 3.4% during the next ten years.³⁰ Those forecasts imply a
 457 long-term, nominal risk-free rate between 6.0% and 6.8%.³¹ Therefore,
 458 EIA, Global Insight and *Survey* forecasts of inflation and real GDP growth
 459 expectations suggest that, currently, the U.S. Treasury bond yield more
 460 closely approximates the long-term risk-free rate, currently. It should be
 461 noted, however, that the U.S. Treasury bond yield is an upwardly biased

²⁵ Energy Information Administration, *EIA 2004 Long-Term Forecast*, Table 20, Macroeconomic Indicators.

²⁶ Global Insight, “The U.S. Economy: The 25 Year Focus,” Table 1, Winter 2004.

²⁷ *Survey of Professional Forecasters*, Federal Reserve Bank of Philadelphia, www.phil.frb.org, August 20, 2004. The *Survey* aggregates the forecasts of approximately 30 forecasters.

²⁸ Energy Information Administration, *EIA 2004 Long-Term Forecast*, Table 20, Macroeconomic Indicators.

²⁹ Global Insight, “The U.S. Economy: The 25 Year Focus,” Table 1, Winter 2004.

³⁰ *Survey of Professional Forecasters*, Federal Reserve Bank of Philadelphia, www.phil.frb.org, February 23, 2004.

³¹ Nominal interest rates are calculated as follows:

$$r = (1+R) \times (1+i) - 1$$

Where: r ≡ Nominal interest rate;
 R ≡ Real interest rate; and
 i ≡ Inflation rate.

462 estimator of the long-term risk-free rate due to the inclusion of an interest
463 rate risk premium associated with its relatively long term to maturity.

464 **39. Q. Explain why the real risk-free rate and the GDP growth rate should be**
465 **similar.**

466 A. Risk-free securities provide a rate of return sufficient to compensate
467 investors for the time value of money, which is a function of production
468 opportunities, time preferences for consumption and inflation. The real
469 risk-free rate excludes the premium for inflation.³² The real GDP growth
470 rate measures output of goods and services without reflecting inflation
471 expectations and, as such, also reflects both production and consumers'
472 consumption preferences. Therefore, both the real GDP growth rate and
473 the real risk-free rate of return should be similar since both are a function
474 of production opportunities and consumption preferences without the
475 effects of either a risk premium or an inflation premium.

476 **40. Q. How was the expected rate of return on the market portfolio**
477 **estimated?**

478 A. The expected rate of return on the market was estimated by conducting a
479 DCF analysis on the firms comprising the S&P 500 Index ("S&P 500") as
480 of July 1, 2004. That analysis used dividend information and closing
481 market prices reported by Zacks Research Wizard and the July 2004
482 edition of *Standard & Poor's Security Owner's Stock Guide*. Firms not
483 paying a dividend as of June 30, 2004, or for which Zacks growth rates

³² Brigham and Houston, *Fundamentals of Financial Management*, 8th edition.

484 were not available, were eliminated from the analysis. The resulting
485 company-specific estimates of the expected rate of return on common
486 equity were then weighted using market value data from July 1, 2004, as
487 provided by Zacks Research Wizard. The estimated weighted average
488 expected rate of return for the remaining 371 firms, composing 84.7% of
489 the market capitalization of the S&P 500, equals 13.54%.

490 **41. Q. How did you measure market risk on a security-specific basis?**

491 A. Beta measures risk in a portfolio context. When multiplied by the market
492 risk premium, a security's beta produces a market risk premium specific to
493 that security. I developed two distinct sample average betas for each of
494 my samples, one based on the Value Line methodology ("Value Line
495 beta") and the other based on the Merrill Lynch methodology ("Regression
496 beta").³³

497 When available, I used published Value Line estimates for each company
498 in each sample. For those companies that did not have published Value
499 Line beta estimates, I calculated beta estimates using the Value Line beta
500 methodology.³⁴ Value Line estimates beta for a security with the following
501 model using an ordinary least-squares technique.³⁵

³³ The Regression beta methodology is the same as the Merrill Lynch methodology except Regression beta methodology substitutes (1) total excess return data for the total price change data that the Merrill Lynch methodology uses and (2) the NYSE Composite Index for the S&P500 Index as a proxy for the market return. The former substitution does not significantly affect the beta estimate; however, using the NYSE Composite Index as a proxy for the market return produced higher utility betas than using the S&P500 Index.

³⁴ The Value Line service to which the Commission subscribes does not provide beta estimates for Artesian Resources, Middlesex Water Company, Southwest Water Company and York Water Company.

³⁵ Statman, "Betas Compared: Merrill Lynch vs. Value Line", *The Journal of Portfolio Management*, Winter 1981.

502

$$R_{j,t} = a_j + \beta_j \times R_{m,t} + e_{j,t}$$

Where: $R_{j,t}$ \equiv The return on security j in period t ;
 $R_{m,t}$ \equiv The return on the market portfolio in period t ;
 a_j \equiv The intercept for security j ;
 β_j \equiv Beta, the measure of market risk for security j ; and
 $e_{j,t}$ \equiv The residual term in period t for security j .

503

A beta can be calculated for firms with market-traded common stock.

504

Value Line calculates its betas in two steps. First, the returns of each

505

company are regressed against the returns of the New York Stock

506

Exchange Composite Index (“NYSE Index”) to estimate a raw beta. The

507

regression analysis employs 260 weekly observations of stock return data.

508

Then, an adjusted beta is estimated through the following equation:

509

$$\beta_{adjusted} = 0.35 + 0.67 \times \beta_{raw}.$$

510

The regression analysis applies an ordinary least-squares technique to the

511

following model to estimate beta for a security or portfolio of securities.

512

$$R_{j,t} - R_{f,t} = a + \beta(R_{m,t} - R_{f,t}) + e_t.$$

Where: $R_{j,t}$ \equiv The return on security j in period t ;
 $R_{f,t}$ \equiv The risk-free rate of return in period t ;
 $R_{m,t}$ \equiv The return on the market portfolio in period t ;
 a \equiv The intercept term for security j ;
 β \equiv Beta, the measure of market risk for security j ; and
 e_t \equiv The residual term in period t for security j .

513

The beta estimates for the samples were calculated in three steps using regression analysis. First, the U.S. Treasury bill return was subtracted from the average percentage change in the two samples' stock prices and the percentage change in the NYSE Index to estimate each portfolio's return in excess of the risk-free rate. Second, the excess returns of each of the two samples are regressed against the excess returns of the NYSE Index to estimate a raw beta. The regression analysis employs sixty monthly observations of stock and U.S. Treasury bill return data. Third, an adjusted beta is estimated through the following equation:

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522

$$\beta_{adjusted} = 0.33743 + 0.66257 \times \beta_{raw}.$$

523

42. Q. Why do you use an adjusted beta estimate?

524

A. I use an adjusted beta estimate for two reasons. First, betas tend to regress towards the market mean of 1.0 over time; therefore, the adjustment represents an attempt to estimate a forward-looking beta.

525

526

527

Second, empirical tests of the CAPM suggest that the linear relationship

528 between risk, as measured by raw beta, and return is flatter than the
529 CAPM predicts. That is, securities with raw betas less than one tend to
530 realize higher returns than the CAPM predicts. Conversely, securities with
531 raw betas greater than one tend to realize lower returns than the CAPM
532 predicts. Adjusting the raw beta estimate towards the market mean of 1.0
533 compensates for the observed flatness in the linear relationship between
534 risk and return.³⁶ Securities with betas less than one are adjusted upwards
535 thereby increasing the predicted required rate of return towards observed
536 realized rates of return. Conversely, securities with betas greater than one
537 are adjusted downwards thereby decreasing the predicted rate of return
538 towards observed realized rates of return.

539 **43. Q. What are the beta estimates for the water sample and the utility**
540 **sample?**

541 A. The Value Line beta estimates average 0.63 for the water sample and
542 0.74 for the utility sample. The regression beta estimates are 0.44 and
543 0.57, respectively. The average of the Value Line and regression beta
544 estimates equals 0.54 for the water sample and 0.65 for the utility sample.

545 **44. Q. What required rate of return on common equity does the risk**
546 **premium model estimate for the two samples?**

547 A. The risk premium model estimates a required rate of return on common
548 equity of 9.69% for the water sample and 10.61% for the utility sample.
549 The computation of those estimates appears on Schedule 3.9.

550

Cost of Equity Recommendation

551 **45. Q. Based on your entire analysis, what is your estimate of Aqua IL's**
552 **cost of common equity?**

553 A. A thorough cost of common equity analysis requires both the proper
554 application of financial models and appropriate use of the analyst's
555 informed judgment. A cost of common equity recommendation based
556 solely on judgment is inappropriate. Nevertheless, because cost of
557 common equity measurement techniques necessarily employ proxies for
558 investor expectations, judgment remains necessary to evaluate the results
559 of such analyses. Along with DCF and risk premium analyses, I have
560 considered the observable 5.81% rate of return the market currently
561 requires on less risky A-rated long-term debt for utilities.³⁷ Based on my
562 analysis, in my judgment, the investor-required rate of return on common
563 equity for Aqua IL is 10.0%. My 10.0% cost of equity recommendation in
564 conjunction with my proposed average 2005 capital structure, as
565 presented on Schedule 3.1, results in a pre-tax interest coverage ratio of
566 3.39X for Aqua IL, which compares favorably to the 2.9X average pre-tax
567 interest ratio for all A-rated utilities.³⁸

568 **46. Q. Summarize how you determined the investor-required rate of return**
569 **on common equity for Aqua IL.**

³⁶ Litzenberger, Ramaswamy and Sosin, "On the CAPM Approach to the Estimation of a Public Utility's Cost of Equity Capital," *Journal of Finance*, May 1980.

³⁷ *Value Line Selection & Opinion*, August 27, 2004, p. 2155.

³⁸ Standard & Poor's, *Utilities & Perspectives*, August 30, 2004, pp. 9-10.

570 A. The models from which the individual company estimates were derived
571 are correctly specified and, thus, contain no source of bias. Moreover, I
572 am unaware of bias in any of my proxies for investor expectations.³⁹
573 Consequently, estimates for a sample as a whole are subject to less
574 measurement error than individual company estimates. I estimated the
575 investor-required rate of return on common equity by: 1) averaging the
576 DCF-derived estimates of the required rate of return on common equity, or
577 9.84%, 2) averaging the risk premium-derived estimates of the required
578 rate of return on common equity, or 10.15%; and 3) taking the midpoint of
579 the DCF- and risk premium-derived estimates, or 10.0%.

580 **OVERALL COST OF CAPITAL RECOMMENDATION**

581 **47. Q. What is the overall cost of capital for Aqua IL in this proceeding?**

582 A. As shown on Schedule 3.1, the overall cost of capital estimate for Aqua IL
583 is 8.76%, which incorporates a 10.0% cost of common equity.

584 **RESPONSE TO MS. PAULINE AHERN**

585 **48. Q. Summarize your evaluation of Ms. Ahern's cost of common equity**
586 **analysis.**

587 A. Ms. Ahern estimates an 11.35% cost of common equity for Aqua IL.⁴⁰ Ms.
588 Ahern's analysis contains several errors that lead her to over-estimate
589 Aqua IL's cost of common equity. Critical errors occur in, or are the result

³⁹ Except as discussed above in regard to U.S. Treasury bond yields as proxies for the long-term risk-free rate.

590 of, her Discounted Cash Flow (“DCF”), Capital Asset Pricing Model
591 (“CAPM”), Risk Premium (“RPM”) and Comparable Earnings (“CEM”)
592 analyses. The most significant flaws in Ms. Ahern’s analysis of Aqua IL’s
593 cost of common equity are the following:

- 594 1. Ms. Ahern’s inclusion of an investment risk premium due to Aqua IL’s size
595 and alleged NAIC 2 designation is unwarranted.
- 596 2. Ms. Ahern’s use of historical data in each of her models is problematic.
- 597 3. Ms. Ahern used questionable growth rates in her DCF model and applied
598 an arbitrary elimination criterion to her DCF-derived cost of equity
599 estimates for the companies comprising her water and utility samples.
- 600 4. Ms. Ahern’s CAPM analysis suffers from a number of errors, the most
601 critical of which are her flawed derivation of the overall market return
602 (“ R_m ”) and an improper use of adjusted betas in her “empirical” CAPM
603 analysis.
- 604 5. Ms. Ahern’s RPM is flawed on several levels.
- 605 6. Ms. Ahern’s CEM is theoretically and empirically invalid.

⁴⁰ Co. Ex. 3., pp. 3-6.

606

Investment Risk Premium for Aqua IL

607 **49. Q. What is Ms. Ahern’s rationale for requesting an investment risk**
608 **premium for Aqua IL’s cost of common equity?**

609 A. Ms. Ahern alleges that Aqua IL’s size, in comparison to the companies
610 comprising her water and utility samples, is a source of additional
611 business risk for the Company.⁴¹ Additionally, Aqua IL has certain debt
612 issues that the Company alleges to have been assigned an NAIC 2
613 designation by the National Association of Insurance Commissioners
614 (“NAIC”), which Ms. Ahern alleges reflects a higher degree of credit risk
615 for Aqua IL than exists for either of her proxy groups. According to Ms.
616 Ahern, Aqua IL’s size and alleged NAIC 2 designation warrant an
617 investment risk premium for the cost of common equity of 30 – 40 basis
618 points (hereafter, basis points are referred to as “BPS”).⁴²

619 **50. Q. Does Ms. Ahern quantify the portion of her recommended investment**
620 **risk premium that is due to Aqua IL’s size in comparison to the**
621 **proportion that she relates to the alleged NAIC 2 designation?**

622 A. Yes. Ms. Ahern asserts that Aqua IL’s size, relative to the size of the
623 companies comprising her water sample, warrants a risk premium
624 adjustment of 277 BPS to Aqua IL’s cost of common equity and 370 BPS
625 for her utility sample. Ms. Ahern’s estimates of size-based risk premiums
626 are based upon historical size premiums for market-traded companies
627 during the 1926 – 2002 measurement period, as reported by Ibbotson

⁴¹ Co. Ex. 3, pp. 10-12.

628 Associates.⁴³ Ms. Ahern asserts further that the alleged NAIC 2
629 designation warrants adding 27 BPS to the estimated cost of equity for her
630 water sample and adding 26 BPS to the estimated cost of equity for her
631 utility sample. That risk premium is based on the average yield spread
632 between Moody's Baa rated public utility bonds and Moody's A1/A2 and
633 A2 public utility bonds (i.e., the average Moody's bond rating for Ms.
634 Ahern's water and utility samples, respectively).⁴⁴ Together, those risk
635 premiums total 304 BPS for the water sample (i.e., 277 BPS + 27 BPS)
636 and 396 BPS for the utility sample (i.e., 370 BPS + 26 BPS). Ms. Ahern
637 makes a "conservatively reasonable" investment risk adjustment of 30
638 BPS and 40 BPS to her water sample and utility sample cost of equity
639 rates, respectively.⁴⁵

640 **51. Q. Do you agree with Ms. Ahern's recommended investment risk**
641 **premiums for her water and utility samples?**

642 A. No.

643 **Size-based Risk Premium**

644 **52. Q. Explain why Ms. Ahern's adjustment for a size-based risk premium is**
645 **inappropriate.**

646 A. First, Ms. Ahern's size-based risk premium has no theoretical basis.
647 Rather, it is based on an empirical study of beta, the measure of risk in the

⁴² Co. Ex. 3, pp. 5-6.

⁴³ Co. Ex. 3, pp. 62-63.

⁴⁴ Co. Ex. 3, pp. 63-64.

648 CAPM, that is not applicable to Aqua IL. Second, Ms. Ahern
649 inappropriately applied her size-based risk premium to her overall analysis
650 rather than limiting it to those that use beta (i.e., the CAPM and RPM
651 analyses). Regardless, should a size-based risk premium adopted, and it
652 should not, it should be based on the size of Aqua IL's parent company,
653 Aqua America, Inc. ("Aqua America").

654 **53. Q. Why should the parent company be the basis for a size adjustment?**

655 A. Although Aqua IL raises its own debt, it obtains common equity financing
656 from its parent company,⁴⁶ Aqua America, whose market capitalization is
657 approximately \$2.1 billion.⁴⁷ Being part of a much larger organization
658 should enhance Aqua IL's ability to access the equity market on
659 reasonable terms. When utilities combine, reductions in costs resulting
660 from efficiencies should be passed on to customers in the form of lower
661 rates. Such economies of scale are often advanced to justify utility
662 acquisitions and reorganizations. Financial capital costs are also subject to
663 economies of scale. If the risk inherent in a utility common stock is a
664 function of that utility's size, then the larger size of Aqua America should
665 translate into a decreased cost of common equity, in comparison to that of
666 a company the size of Aqua IL. If a risk premium were based on the size
667 of Aqua IL, ratepayers would be denied a portion of the benefits
668 associated with the combined entity's stronger financial profile.

⁴⁵ Co. Ex. 3, pp. 62-64.

⁴⁶ Co. responses to Staff data requests FD-31 and FD-32.

⁴⁷ Co. Ex. 3, Sch. 12, p. 12.

669 **54. Q. Explain the significance of the absence of a theoretical basis for a**
670 **size-based risk premium.**

671 A. Since a size-based risk premium has no theoretical basis, to the extent
672 that a correlation between firm size and return exists, that relationship is
673 likely the result of some other factor or factors that are related to both size
674 and return, such as liquidity or information costs. Relatively illiquid
675 securities impose costs on investors since they may be unable to sell
676 illiquid securities at a fair price on a timely basis. The securities of smaller
677 companies tend to be less liquid than those of larger companies since the
678 potential breadth of the market for the former tends to be more limited.
679 Additionally, gathering information regarding the expected cash flows and
680 risks of a security imposes costs an investor must recover through the
681 returns that security generates. If fewer sources of information regarding
682 smaller companies exist, then obtaining information might be more
683 expensive.

684 If Aqua America securities are less liquid or the availability of information
685 regarding Aqua America is more restricted than the average security, then
686 adding a size-based premium to a CAPM analysis of Aqua IL's cost of
687 common equity might be proper. However, Ms. Ahern has not provided
688 any evidence to demonstrate a size premium is warranted for utilities. The
689 study reported in Ibbotson Associates, which forms the basis for Ms.
690 Ahern's size-based risk premium adjustment, is not restricted to utilities.
691 Rather, it is based on the stocks listed on the New York Stock Exchange
692 ("NYSE"), American Stock Exchange ("AMEX") and National Association

693 of Security Dealers Automated Quotation System (“NASDAQ”).⁴⁸ In
694 addition, the Brigham text that Ms. Ahern also cites in support of her
695 size-based risk premium does not specifically refer to utility stocks either.
696 Further, the Brigham text defines a small firm as one with a market
697 capitalization of less than \$20 million, which is far below Aqua IL’s \$113
698 million book capitalization.⁴⁹ Thus, the entire basis of Ms. Ahern’s
699 size-based risk premium is questionable at best.

700 Utilities, unlike most stocks listed on the NYSE, AMEX, or NASDAQ, are
701 subject to uniform reporting requirements. Furthermore, their rates and
702 conditions of service are publicly reported. Therefore, the cost of obtaining
703 information regarding smaller utilities in general, and Aqua IL in particular,
704 is unlikely to be as high as that of unregulated companies that are similar
705 in size; hence, the application of a size-based premium to a utility is highly
706 questionable. In fact, in direct contrast with Ms. Ahern’s claims, a study by
707 Annie Wong, reported in the *Journal of the Midwest Finance Association*,
708 specifically found no justification for a size premium for utilities.⁵⁰

709 Even for non-utilities, evidence of the existence of a size-based risk
710 premium is not very strong. Fernholz found that a statistical property he
711 termed the “crossover effect” was the primary cause of the difference
712 between large and small company stock returns. The “crossover effect”
713 measures the effect on rate of return of those stocks that switch from one
714 size portfolio to another.⁵¹ Fernholz states that as random price changes

⁴⁸ Co. Ex. 3, pp. 62-63.

⁴⁹ Aqua Illinois, Inc.’s 2003 Form 22 ILCC Annual Report, p. 5F.

⁵⁰ Wong, “Utility Stock and the Size Effect: an Empirical Analysis,” *Journal of the Midwest Finance Association*, 1993.

⁵¹ Fernholz, “Crossovers, Dividends and the Size Effect,” *Financial Analysts Journal*, May/June 1998, pp.

715 affect the size of stocks, some stocks cross over from one size portfolio to
716 another. When a stock that starts in the large stock portfolio experiences a
717 random negative price change that moves it into the small stock portfolio,
718 its resulting negative return is assigned to, and therefore reduces, the
719 return on the large stock portfolio. Conversely, when that same stock
720 experiences a random positive price change that moves it back into the
721 large stock portfolio, its resulting positive return is assigned to, and
722 therefore increases, the return on the small stock portfolio.⁵² The
723 combination of portfolio construction and random (i.e., non-systematic)
724 price movements creates a biased source of measurement error. Thus,
725 the “small stock effect” may be less a market return phenomenon than a
726 modeling problem. That is, the “small stock effect” may be nothing more
727 than a statistical anomaly.

728 In another study of domestic stocks listed on the NYSE and AMEX,
729 Jensen, Johnson and Mercer, (hereafter “Jensen”) found that small stock
730 premiums appear to be related to monetary policy. Specifically, changes in
731 monetary policy play a prominent role in determining the magnitude of
732 small stock premiums. During expansive monetary periods, defined as
733 months following a reduction in the Federal Reserve discount rate, Jensen
734 found that small stock returns were significantly greater than large stock
735 returns. Conversely, during restrictive monetary periods, defined as
736 months following an increase in the discount rate, Jensen found that small
737 stock returns were not significantly greater than large stock returns.⁵³

73-75.

⁵² Fernholz, “Crossovers, Dividends and the Small Firm Effect,” *Financial Analysts Journal*, May/June 1998, p. 73.

⁵³ Jensen, Johnson and Mercer, “The Inconsistency of Small-Firm and Value Stock Premiums,” *Journal of Portfolio Management*, p. 35.

738 Nevertheless, the applicability of the Jensen results to small utility stocks
739 is doubtful. First, since the Jensen study was based on largely non-utility
740 companies, its findings that small stocks outperformed large stocks during
741 “expansionary” monetary periods is not surprising. During monetary
742 expansions, as the supply of loanable funds increases, investors are more
743 likely to invest in speculative, small company stocks. However, during
744 monetary contractions, as the supply of loanable funds decreases,
745 investors are more likely to switch from speculative investments to safer
746 ones – the well-known “flight to quality.” It is counter-intuitive to claim that
747 investors would consider the smaller firms in the regulated utility sector to
748 be speculative investments; and Ms. Ahern has not supported that
749 premise. Moreover, the Jensen study did not control its measurement of
750 the small stock premium for risk as measured by beta or other means.⁵⁴
751 Therefore, the study does not support Ms. Ahern’s size-based risk
752 premium adjustment.

753 Even if a size-based risk premium exists for utilities, which it does not, Ms.
754 Ahern’s estimates of the size of the premium are questionable. First, Ms.
755 Ahern’s size-based risk premiums are based on historical returns whose
756 shortcomings as proxies for expected returns will be addressed in the next
757 section of this testimony.

758 Second, Ms. Ahern’s application of a size-based risk premium, on the
759 basis of Ibbotson Associates’ historical size-based risk premiums, is
760 probably inconsistent with the manner in which Ibbotson Associates
761 measured the historical size-based risk premiums. While Ms. Ahern adds

⁵⁴ Jensen, Johnson and Mercer, “The Inconsistency of Small-Firm and Value Stock Premiums,” *Journal of*

762 a size-based premium to her CAPM-based risk premium analysis, which is
763 based on adjusted Value Line betas, the studies I have reviewed on the
764 effect of size on returns employs raw betas.⁵⁵ Since the Ibbotson
765 Associates size-based risk premiums are a function of raw beta, Ms.
766 Ahern should have used the same type of betas as Ibbotson Associates.

767 **55. Q. Has the Commission ruled on a size-based risk premium before?**

768 A. Yes. A size-based risk premium was presented in Consumers Illinois
769 Water rate case Docket No. 97-0351, and was rejected on the basis that
770 the company witness failed to demonstrate that there is a direct
771 relationship between the size of a utility and its risk.⁵⁶ Importantly, in Aqua
772 IL's most recent rate case, Docket No. 03-0403, the Commission Order
773 stated:

774 The Commission does not conclude that the size of [Aqua IL]
775 warrants a risk premium. [Aqua IL] is a wholly-owned
776 subsidiary within a much larger organization, and in that
777 sense is distinguishable from an independent utility of the
778 same size as [Aqua IL].⁵⁷

779 **56. Q. In the current docket, does Ms. Ahern provide evidence beyond that**
780 **she presented in Docket No. 03-0403 to demonstrate Aqua IL's size**
781 **merits a risk premium?**

Portfolio Management, pp. 30 and 34.

⁵⁵ Wong, "Utility Stocks and the Size Effect: an Empirical Analysis," *Journal of the Midwest Finance Association*, 1993, p. 96; Ibbotson, Kaplan and Peterson, "Estimates of Small-Stock Betas Are Much Too Low," *Journal of Portfolio Management*, Summer 1997, p. 106.

⁵⁶ Amended Order, Docket No. 97-0351, June 17, 1998, p. 39.

⁵⁷ Order, Docket No. 03-0403, April 13, 2004, p. 43.

782 A. Yes. In the current case, Ms. Ahern states, “Teepak, LLC uses 33 MG of
783 water per month, representing approximately 4% of Aqua IL’s annual
784 operating revenues.”⁵⁸ In response to a Staff data request, Ms. Ahern
785 states further, “If the revenues associated with 33 MG of water per month
786 were lost to a company of Aqua IL’s size, the impact of the loss would be
787 greater than it would be to the average company in either of Ms. Ahern’s
788 two proxy groups.”⁵⁹

789 **57. Q. Does Ms. Ahern’s statement establish that a size-based risk premium**
790 **for Aqua IL is warranted in the current case?**

791 A. No. Aqua IL is smaller than the companies comprising Ms. Ahern’s proxy
792 groups. Accordingly, losing a customer that generates revenues similar in
793 amount to Teepak LLC might not impact the proxy groups companies as
794 much as it would impact Aqua IL. Nonetheless, any of the companies
795 comprising Ms. Ahern’s proxy groups might face the same risks as Aqua
796 IL if any of those companies have a single customer that accounts for the
797 same relative proportion of revenues. Ms. Ahern’s argument that losing
798 4% of Aqua IL’s revenues would more impact Aqua IL than it would a
799 company larger than Aqua IL fails to support Ms. Ahern’s proposal to allow
800 Aqua IL a size-based risk premium.

801 Furthermore, S&P’s rating criteria for the water industry includes
802 assessing a water utility’s customer base. As shown on Company Exhibit
803 3, Schedule 2, page 3, S&P states, “Credit concerns arise when individual
804 customers represent more than 5% of revenues...Customer concentration

⁵⁸ Co. Ex. 3, p. 10.

805 is less significant for water...utilities.”⁶⁰ In another S&P document provided
806 in response to a Staff data request, S&P states, “Care is taken to assess
807 any one customer responsible for more than 5% of revenues to determine
808 that customer’s stability, commitment to the service area and contribution
809 to the bottom line.”⁶¹ Thus, the average S&P credit ratings for Ms. Ahern’s
810 proxy groups already reflect any incremental credit risk related to
811 customer concentration. Moreover, Ms. Ahern did not address any of the
812 factors related to customer concentration that S&P assesses regarding
813 specific customers that are responsible for more than 5% of a water
814 utility’s revenues. Thus, Ms. Ahern’s vague statement regarding Aqua IL’s
815 Teepak LLC-derived revenues fails to support her proposal to add a
816 size-based risk premium to Aqua IL’s cost of equity.

817 **Alleged NAIC 2 Designation**

818 **58. Q. Is Ms. Ahern’s adjustment for a credit risk premium appropriate?**

819 A. No. First, NAIC does not rate companies such as Aqua IL; NAIC only rates
820 specific security issues. Specifically, the NAIC “is responsible for the
821 day-to-day credit quality assessment and valuation of securities owned by
822 state regulated insurance companies.”⁶² Second, the NAIC rating is not
823 intended for use by investors. The NAIC website clearly states, “These
824 designations and unit prices are produced solely for the benefit of NAIC
825 members...Unlike the ratings of nationally recognized statistical rating

⁵⁹ Co response to Staff data request FD-6.

⁶⁰ Standard & Poor’s, *Corporate Ratings Criteria*, 1996, p. 29, provided in Co. Ex. 3, Sch. 2, p. 3.

⁶¹ Standard & Poor’s, *Criteria: Infrastructure Finance*, “Water and Wastewater Utilities, Projects and Concessions,” September 1998, p. 48 (Emphasis added), provided in response to Staff data request FD-8.

826 organizations, NAIC designations are not suitable for use by anyone other
827 than NAIC members.”⁶³ Since no party to this case is an insurance
828 regulator and therefore an NAIC member, and, thus, is not familiar with
829 the analysis that is performed when assessing risk for NAIC designations,
830 the frequency of NAIC reviews, which entities or securities have been
831 assigned NAIC designations, or the purpose of NAIC designations, the
832 NAIC designations should not be used in this proceeding. Third, Ms.
833 Ahern does not know whether the companies composing her water and
834 utility samples have been assigned NAIC designations.⁶⁴ It is possible that
835 the companies composing Ms. Ahern’s proxy groups have been or would
836 have been assigned NAIC 2 designations. Therefore, there is no evidence
837 that suggests Ms. Ahern’s samples are less risky than Aqua IL. Fourth,
838 Ms. Ahern’s testimony states, “Aqua IL’s debt has been assigned the
839 bond/issue credit rating equivalent of an NAIC...Rating of 2 by NatCity
840 Investments, Inc., the investment banker which privately places Aqua IL’s
841 debt with insurance companies.”⁶⁵ Ms. Ahern’s statement suggests that
842 Aqua IL does not have an NAIC designation, but a designation that was
843 assigned by the Company’s investment banker. Finally, Ms. Ahern’s own
844 risk premium analysis is based on a credit rating of A.⁶⁶ For all of these
845 reasons, adding an investment risk adjustment to Aqua IL’s rate of return
846 on common equity is not warranted.

⁶² www.naic.org/about/background/svo.htm

⁶³ www.naic.org/about/background/svo.htm

⁶⁴ Co. response to Staff data request FD-10.

⁶⁵ Co. Ex. 3, p. 14.

⁶⁶ Co. Ex. 3, Sch. 13, p. 1.

847 **59. Q. Did Ms. Ahern provide documentation by either Standard and Poor's**
848 **or Moody's Investors Service that states those credit ratings are**
849 **equivalent to certain NAIC designations?**

850 A. No.⁶⁷

851 **60. Q. Do you recommend adding an investment risk premium to Aqua IL's**
852 **cost of common equity because it has been assigned the equivalent**
853 **of an NAIC 2 designation?**

854 A. No. Given the information I have reviewed thus far regarding this issue, I
855 do not recommend adding an investment risk premium to Aqua IL's cost of
856 common equity.

857 **Historical Data**

858 **61. Q. What historical data did Ms. Ahern use in her cost of equity**
859 **analyses?**

860 A. Ms. Ahern used historical data, in part, to estimate the growth rates and
861 dividend yields in her DCF analysis, the market risk premiums in her RPM
862 and CAPM analyses and the return on book common equity for the two
863 groups of non-price regulated proxy companies in her CEM analysis.

864 **62. Q. Why is Ms. Ahern's use of historical data in her DCF, CAPM, RPM**
865 **and CEM analyses improper?**

⁶⁷ Co. response to Staff data request FD-9.

866 A. The use of historical data is problematic. First, historical data improperly
867 favors outdated information that the market no longer considers relevant
868 over the most recently available information. Second, historical data
869 reflects conditions that may not continue in the future. In other words, use
870 of average historical data wrongly implies that securities data will revert to
871 a mean. To the contrary, security return movements approximate a
872 random walk, which suggests no tendency of mean reversion.⁶⁸ That is, in
873 a random walk, the “future steps or directions cannot be predicted on the
874 basis of past actions.”⁶⁹ Finally, even if securities data were mean
875 reverting, which they are not, no method exists for determining the true
876 value of that mean. Consequently, sample means, which depend upon the
877 measurement period used, are substituted. Thus, any measurement
878 period chosen is arbitrary, rendering the results uninformative.

879 **63. Q. Has the Commission previously ruled on the use of historical data in**
880 **determining a company’s cost of capital?**

881 A. Yes. In Docket No. 92-0357, a rate proceeding for Iowa-Illinois Gas and
882 Electric Company, the Commission’s Order stated:

883 The Commission notes that the investor-required return on
884 common equity is a forward-looking concept. Mr. Benore [the
885 company witness], in many instances, inappropriately utilized
886 historical data to determine the Company’s cost of equity.”⁷⁰

887 Similarly, in Docket No. 95-0076, a rate proceeding for Illinois-American
888 Water Company, the Commission’s Order stated:

⁶⁸ Malkiel, *A Random Walk Down Wall Street*, 4th Edition, Norton, 1985, pp. 132 and 146.

⁶⁹ *Id.*, at 16, *emphasis added*.

⁷⁰ Order, Docket No. 92-0357, July 21, 1993, p. 66.

889 The Commission also concludes that Staff's criticism of Dr.
890 Phillips' [the company witness] use of two-month average
891 historical stock prices and historical growth rates in his
892 traditional DCF analysis, and historical risk premiums in his
893 risk premium analysis are valid. Historical data is
894 inappropriate in determining a forward-looking cost of equity
895 because it contains information that may no longer be
896 relevant to investors."⁷¹

897 The Commission has also rejected using historical data to estimate a
898 utility's cost of equity in Docket Nos. 99-0122/99-0130 Consolidated (an
899 electric delivery services rate proceeding for MidAmerican Energy Co.),
900 Docket Nos. 01-0528/0628/0629 Consolidated (an electric delivery
901 services rate proceeding for Interstate Power Co. and South Beloit Water,
902 Gas & Electric Co.), and Docket No. 02-0837 (Central Illinois Light Co.
903 rate proceeding).⁷² Most recently, the Commission objected to Ms. Ahern's
904 use of historical dividend yields in the Docket No. 03-0403 Order (Aqua
905 IL's most recent rate proceeding), which states:

906 The Commission is aware that historical data has a place in
907 many cost of capital analyses. The instant objective,
908 however, is to estimate the forward-looking cost of common
909 equity. For this reason, the Commission has consistently
910 rejected the use of average common stock prices, and has
911 accepted the use of spot common stock prices when
912 implementing the DCF model. The Commission continues to
913 believe that the use of spot common stock prices in the DCF
914 model is superior to the use of average prices.⁷³

915 **Discounted Cash Flow Analysis**

916 **64. Q. Respond to Ms. Ahern's assertion that the DCF model has a**
917 **tendency to mis-specify investors' required return rate when the**

⁷¹ Order, Docket No. 95-0076, December 20, 1995, p. 69.

⁷² Order, Docket Nos. 99-0122/0130 Consol., August 25, 1999, p. 10; Order, Docket Nos.

01-0528/0628/0629 Consol., March 28, 2002, p. 12; Order, Docket No. 02-0837, October 17, 2003, p. 37.

⁷³ Order, Docket No. 03-0403, April 13, 2004, p. 42.

918 **market value of common stock differs significantly from its book**
919 **value.**⁷⁴

920 A. To address this issue, one must first explore why the market value of utility
921 common equity exceeds book value, which Ms. Ahern failed to do. Two
922 possible explanations for how utility stock prices have come to exceed
923 their respective book values exist: (1) the investor-required rate of return
924 has fallen or (2) expectations of future earnings have risen. The
925 investor-required rate of return on an investment in a utility would fall if
926 either the price of risk (i.e., the risk premium) has fallen or if investors'
927 perceived level of risk in that utility has fallen. Either way, if a utility's stock
928 price grows to exceed its book value due to a decline in investors' required
929 rate of return for that utility, then it obviously follows that the Commission
930 should authorize a lower rate of return. In contrast, Ms. Ahern would
931 illogically conclude that the Commission should authorize a higher rate of
932 return whenever that utility's investor-required rate of return declines.

933 An increase in investors' expectations of future returns could also cause a
934 rise in market values over book values. Such an increase in expectations
935 may be due to positive deviations (e.g., higher than expected sales) from
936 the test year amounts upon which the company's rates are set. Clearly,
937 the Commission should not approve higher rates today based on such
938 deviations from past rate case estimates. Increased expectations of future
939 returns may also be a function of earned returns from sources other than
940 the revenue requirements formula component, the product of rate base
941 and rate of return ("*R_{Other}*"). Earnings from these sources could allow a

⁷⁴ Co. Ex. 3, p. 23.

942 utility to earn returns beyond the level needed to meet investors' required
943 rate of return. The danger in allowing a utility to earn a rate of return on
944 equity rate base in excess of the market required rate of return on
945 common equity becomes apparent when those other sources (R_{Other}) of
946 value are recognized. The result is a never ending upward spiral as each
947 successive increase in market value would lead to another increase in the
948 allowed rate of return, which in turn, would lead to a further increase in
949 market value.

950 **65. Q. Has the Commission previously ruled on market-to-book ratios in**
951 **relation to determining a company's cost of capital?**

952 A. Yes. In Docket No. 02-0798/03-008/03-0009 Consolidated, a rate
953 proceeding for Central Illinois Public Service Company and Union
954 Electric Company, the Commission's Order stated:

955 The Commission has reviewed the arguments of the parties
956 and rejects [the companies'] proposed market-to-book
957 adjustment. As Staff points out, the Commission has a long
958 history of applying its estimated market required rate of
959 return on common equity to the book value, net original cost
960 rate base for Illinois jurisdictional utilities, including [the
961 companies]. There is no evidence that this practice has ever
962 served as an impediment to a utility's ability to raise capital
963 or maintain its financial integrity. In fact, the record
964 demonstrates the both [companies] currently possess strong
965 credit ratings and are financial sound utilities.⁷⁵

966 In Docket No. 03-0403, Aqua IL's most recent rate proceeding, the
967 Commission's Order stated:

⁷⁵ Order, Docket Nos. 02-0798/03-0008/03-0009 Consol., October 22, 2003, p. 87.

968 The Commission also rejects the Company's suggestion that
969 the DCF model produces a downward-biased cost of
970 common equity due to a variation between the book and
971 market values of common equity. The argument for a
972 market-to-book ratio adjustment has been made, and has
973 been rejected by this Commission, numerous times in
974 previous cases. The Company's arguments here are not
975 significantly different, and the Commission continues to find
976 such arguments to be without merit.⁷⁶

977 **66. Q. Explain why Ms. Ahern's growth rate estimate is improper.**

978 A. Ms. Ahern begins with seven types of growth rate estimates from three
979 different sources. Some are based on dividends per share ("DPS"), other
980 on earnings per share ("EPS"); some are historical, others projected;
981 some are from Value Line, others from Thomson FN/First Call, and still
982 others she derived herself.⁷⁷ She used different combinations of those
983 growth rates to derive two average growth rate estimates ("Composite
984 Growth Rate Estimates"). Ms. Ahern's final DCF-derived cost of equity
985 estimate was the average of the DCF results obtained from using the
986 Composite Growth Rate Estimates. Ms. Ahern's first Composite Growth
987 Rate Estimate is the average of a) the midpoint of all seven growth rate
988 estimates and b) the mean of all seven growth estimates. The second
989 Composite Growth Rate Estimate comprises the average of the Value
990 Line and Thomson FN/First Call forecasts of EPS growth for each
991 company in her two samples.⁷⁸

992 **67. Q. Explain why Ms. Ahern's growth rate estimation procedure is**
993 **questionable.**

⁷⁶ Order, Docket No. 03-0403, April 13, 2004, p. 42.

⁷⁷ Co. Ex. 3, Sch. 12, p. 1, Columns (1) through (8).

⁷⁸ Co. Ex. 3, Sch. 12, Column (7).

994 A. In addition to the shortcomings of using historical data discussed
995 previously, Ms. Ahern's growth rate estimates reflect two major problems.
996 First, missing data undermines the integrity of Ms. Ahern's growth rate.
997 Second, Ms. Ahern introduces circularity into the estimate of return on
998 common equity by the inclusion of the "BR+SV" growth estimate.

999 Ms. Ahern's averages of all growth rate types for each proxy group are
1000 uninformative because both the Value Line Projected 2000-2002 to
1001 2006-2008 growth rates for EPS and DPS are missing data.
1002 Consequently, the DCF analysis of the water sample overweights three
1003 companies.

1004 The second problem with Ms. Ahern's growth rate estimates is the
1005 inclusion of the "BR+SV" growth rates (Schedule 12, columns 3 and 8)
1006 among her seven growth rate types. The BR+SV growth estimate
1007 introduces circularity into the return on common equity estimate (i.e., "R").
1008 Ms. Ahern must first estimate "R" in order to estimate a growth rate using
1009 the BR+SV methodology. The resulting growth estimate is then used in a
1010 calculation to estimate the return on common equity "R".

1011 Ms. Ahern's BR+SV method of estimating growth also suffers from 1) the
1012 same missing data problem discussed previously; 2) a requirement to
1013 estimate four variables, which increases the sources of estimation error
1014 four-fold compared to the single source of estimation error when growth is
1015 estimated directly; and 3) Ms. Ahern's incorrect substitution of the average
1016 return on all equity investment for "R", which should be defined as the
1017 return on incremental investment only. The latter is appropriate since

1018 “BR+SV” is supposed to measure sustainable growth, which is derived
1019 from new investment. Obviously, the average return on all equity
1020 investment includes existing assets, which cannot sustain growth beyond
1021 their capacity.

1022 **68. Q. Ms. Ahern testified that she eliminated DCF-derived cost of equity**
1023 **estimates for her proxy companies that “are no more than 200 basis**
1024 **points above the current prospective average yield on A rated public**
1025 **utility bonds of 6.6%.”⁷⁹ What is the basis for Ms. Ahern’s elimination**
1026 **criterion?**

1027 A. Ms. Ahern’s Direct Testimony states the following:

1028 Based upon a review of recent authorized returns on
1029 common equity (ROE) in Illinois vis-à-vis concurrent
1030 estimates of the forecasted average yield on A rated public
1031 utility bonds, I determined that the equity risk premium
1032 implicit in recent ICC authorized ROEs is between 300 and
1033 [360] basis points.⁸⁰ In accordance with the EMH, investors
1034 are aware of these implicit equity risk premiums and, in my
1035 opinion, would not consider returns providing an equity risk
1036 premium of only 200 basis points either reasonable or
1037 credible.⁸¹

1038 The basis for her elimination criterion is a document titled “Major Rate
1039 Case Decisions – January 1990 – December 2003” that is published by
1040 Regulatory Research Associates.⁸²

⁷⁹ Co. Ex. 3, pp. 34-35.

⁸⁰ Co. response to Staff data request FD-12 states, “Page 34 [of Co. Ex. 3] should read ‘between 300 and 360 basis points.’”

⁸¹ Co. Ex. 3, p. 34.

⁸² Co. response to Staff data request FD-12.

1041 **69. Q. Did Ms. Ahern eliminate any “high-end” DCF-derived cost of equity**
1042 **estimates?**

1043 A. No. Ms. Ahern asserts that she did not eliminate any “high-end”
1044 DCF-derived cost of equity estimates because there were none.⁸³ To the
1045 contrary, Ms. Ahern’s “prospective” A-rated utility bond yield (i.e., 6.6%),
1046 plus 360 basis points (i.e., the high end of the Ms. Ahern’s estimate of the
1047 risk premium implicit in Commission-authorized returns on common
1048 equity) equals 10.3%. Two out of six estimates for Ms. Ahern’s water
1049 sample and two out of fifteen estimates for Ms. Ahern’s utility sample
1050 exceed the high-end of the risk premium implicit in Commission authorized
1051 rates of return.⁸⁴ Moreover, Ms. Ahern’s 11.35% cost of equity
1052 recommendation for Aqua IL is 475 basis points above her “prospective”
1053 A-rated bond yield of 6.6% and 554 basis points above the current 5.81%
1054 A-rated bond yield.

1055 Including the “low” estimates in Ms. Ahern’s DCF analysis results in
1056 DCF-derived cost of equity estimates of 9.7% for her water sample and
1057 9.1% for her utility sample, which is more in line with the recently
1058 authorized returns on equity that Ms. Ahern relied upon to justify her
1059 elimination criterion.

1060 **Capital Asset Pricing Model**

1061 **70. Q. How did Ms. Ahern derive the overall market return (i.e., R_m) she**
1062 **used in her CAPM analyses?**

1063 A. Ms. Ahern averaged two estimates of R_m to derive her estimate of the rate
1064 of return on the market. One estimate is the long-term historical total
1065 equity earned rate of return of 12.2%, as reported by Ibbotson
1066 Associates.⁸⁵ The other estimate is based on projections reported in *The*
1067 *Value Line Investment Survey*.⁸⁶

1068 For the Value Line estimate, Ms. Ahern added together dividend yield and
1069 price appreciation projections in order to estimate R_m . As a proxy for the
1070 market portfolio's dividend yield, Ms. Ahern adopted the median of
1071 estimated dividend yields (for the next 12 months) of all dividend-paying
1072 stocks under review in *The Value Line Investment Survey* (1.62%).

1073 For the proxy of expected growth in the market portfolio, Ms. Ahern
1074 adopted the geometric average of the Value Line 3-month and spot 3-5
1075 year estimated median price appreciation potential of all 1700 stocks in
1076 the hypothesized economic environment three to five years hence
1077 (8.58%). Those two rates were added together for an R_m of 10.2%.

1078 **71. Q. Explain the errors in those two approaches.**

1079 A. Ms. Ahern's Ibbotson-based estimate is based entirely on historical data,
1080 the use of which has several shortcomings, as discussed previously.

1081 Ms. Ahern's Value Line-based estimate of the required rate of return on
1082 the market contains several errors. First, the median is a biased measure

⁸³ Co. response to Staff data request FD-13.

⁸⁴ Co. Ex. 3, Sch. 7 Revised.

⁸⁵ Co. Ex. 3, p. 50.

1083 of the aggregate market dividend yield and growth rate. The median of a
1084 sample is its middle value; that is, the sample contains as many values
1085 above the median as it contains below it. The magnitude of the difference
1086 between those other values and the median is not considered. For
1087 example, the median of a set of comprising 1, 3 and 5 equals 3. The
1088 median of a set comprising 1, 3 and 10 also equals 3; although, the
1089 highest value in the latter set is double the highest value in the former set.

1090 In particular, the median fails to properly weight the relative value of the
1091 securities composing the market portfolio. The common stocks of larger
1092 companies have a greater effect on market returns because they
1093 constitute a greater proportion of the market than those of smaller
1094 companies. Nevertheless, the median growth estimate does not apply
1095 higher weights to larger companies, and thus over-weights the
1096 contributions of smaller companies, which tend to have greater growth
1097 potential.

1098 Ms. Ahern's Value Line-based estimate compounds that problem by
1099 improperly drawing the median dividend yield and growth rates from two
1100 different samples. The median of estimated dividend yields is derived from
1101 dividend paying stocks only. That is, common stocks that do not pay
1102 dividends were excluded from sample from which the median dividend
1103 yield was derived. Conversely, the median appreciation projection is an
1104 estimate of all stocks in the hypothesized economic environment, dividend
1105 paying or not. Obviously, the dividend yield of non-dividend paying stocks
1106 is 0%. Therefore, the median dividend yield for all common stocks

⁸⁶ Co. Ex. 3, Sch. 14, p. 4, note (1).

1107 included in *The Value Line Investment Survey* would be lower than that for
1108 the subset of common stocks paying dividends. Thus, by adding the
1109 higher dividend yield of dividend paying stocks alone to the estimated
1110 price appreciation of all stocks, Ms. Ahern over-estimates the overall
1111 return on the market.

1112 **72. Q. Do you agree with Ms. Ahern's use of a forecasted U.S. Treasury**
1113 **bond yield as a proxy for the risk-free rate of return in her CAPM and**
1114 **empirical CAPM analyses?**

1115 A. No. Accurately forecasting interest rates is problematic. For example, Ms.
1116 Ahern's source for interest rate forecasts projected that the yield on Aaa-
1117 rated corporate bonds would average 6.6% during the 2nd quarter of
1118 2004.⁸⁷ The actual yield averaged 5.9%. Absent convincing evidence that
1119 Ms. Ahern's forecasted interest rates are accurate, the Commission
1120 should continue to rely on current, observable, market interest rates.

1121 **73. Q. Has the Commission previously rejected using forecasted yields in**
1122 **CAPM analyses?**

1123 A. Yes. In Docket No. 02-0837, a rate proceeding for Central Illinois Light
1124 Company, the Commission's Order stated:

1125 Although [the company] takes issue with Ms. Phipps' use of
1126 a single day's current Treasury bond yield as her risk-free
1127 rate... the Commission does not agree. Contrasted with

⁸⁷ Docket No. 03-0403, CIWC Ex. 3, Schedule 13, p. 7.

1128 using a single day's U.S. Treasury bond yield, it is
1129 impossible to accurately predict future interest rates.⁸⁸

1130 The Commission also endorsed using a current U.S. Treasury bond yield
1131 over a forecasted U.S. Treasury bond yield in Docket Nos.
1132 02-0798/03-0008/03-0009 Consolidated, a rate proceeding for Central
1133 Illinois Public Service Company and Union Electric Company.⁸⁹

1134 **74. Q. Describe the errors in Ms. Ahern's empirical CAPM ("ECAPM")**
1135 **analysis.**

1136 A. Some quantitative research suggests the relationship between risk and
1137 return is flatter than the CAPM predicts. The ECAPM attempts to
1138 reproduce the observed relationship between risk and realized returns.⁹⁰
1139 Since the adjustments to the CAPM that result in the ECAPM are based
1140 on empirical testing rather than financial theory, the ECAPM should be
1141 applied in a manner that is consistent with the conditions under which it
1142 was developed. Specifically, the measure of risk used within the ECAPM
1143 must be consistent with that used in the empirical studies from which the
1144 model was developed. Ms. Ahern failed in that regard. The basis of Ms.
1145 Ahern's ECAPM is a book entitled *Regulatory Finance: Utilities' Cost of*
1146 *Capital* by Roger A. Morin. That text, in turn, cites another study by
1147 Litzenberger, et. al.⁹¹ Litzenberger et. al. adopts raw beta as the measure
1148 of risk in its tests of the relationship between risk and realized returns. In
1149 contrast, Ms. Ahern applies to both her Traditional and Empirical CAPM

⁸⁸ Order, Docket No. 02-0837, October 17, 2003, p. 37.

⁸⁹ Order, Docket Nos. 02-0798/03-0008/03-0009 Consol., October 22, 2003, p. 85.

⁹⁰ Co. Ex. 3, pp. 47-48.

⁹¹ Litzenberger, Ramaswamy and Sosin, "On the CAPM Approach to the Estimation of a Public Utility's Cost of Equity Capital," *Journal of Finance*, May 1980, pp. 369-383.

1150 models Value Line adjusted betas,⁹² rather than the raw betas used in
1151 accordance with Litzenberger et al. Importantly, Litzenberger et al.
1152 suggests that globally adjusted betas,⁹³ such as those which Value Line
1153 publishes, are a solution to the discrepancy between the theoretically
1154 predicted and empirically observed relationship between risk and return.⁹⁴
1155 In other words, by using adjusted betas, Ms. Ahern has already effectively
1156 transformed her Traditional CAPM into an ECAPM. Therefore, including
1157 an additional beta adjustment in the ECAPM model results in inflated
1158 estimates of her samples' cost of common equity.

1159 **75. Q. Demonstrate how Ms. Ahern's use of Value Line betas in her ECAPM**
1160 **inflates her estimate of her samples' cost of common equity.**

1161 A. Ms. Ahern's ECAPM can be depicted mathematically as follows.⁹⁵

1162
$$R_j = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta_j \times (R_m - R_f).$$

1163 That formula can be restated as follows:

1164
$$R_j = R_f + (0.25 + 0.75 \times \beta_j) \times (R_m - R_f). \quad (1)$$

1165 Consequently, the ECAPM effectively substitutes a weighted-average beta
1166 for security j 's raw beta. In Ms. Ahern's ECAPM, the weighted-average
1167 beta effectively equals the sum of 0.25 times the market beta of 1.0, and

⁹² Co. Ex. 3, Sch. 14, pp. 2-3.

⁹³ Litzenberger et al. refers to betas adjusted in the manner of Merrill Lynch and Value Line as "globally adjusted."

⁹⁴ Litzenberger, Ramaswamy and Sosin, "On the CAPM Approach to the Estimation of a Public Utility's Cost of Equity Capital," *Journal of Finance*, May 1980, pp. 375-376.

1168 0.75 times security j 's raw beta. Yet, Value Line betas are already
1169 adjusted using the following formula:

1170
$$\beta_{Value\ Line} = 0.35 + 0.67 \times \beta_{raw}.$$
⁹⁶

1171 Substituting the Value Line adjustment formula into the CAPM produces
1172 an ECAPM with slightly different parameters:

1173
$$R_j = R_f + (0.35 + 0.67 \times \beta_j) \times (R_m - R_f).$$

1174 Substituting Value Line betas into Ms. Ahern's ECAPM in place of raw
1175 betas increases the weight (compare equations (1) and (2)) of the market
1176 beta (where $\beta = 1$, i.e., the intercept) and reduces the weight of the raw
1177 beta:

1178
$$R_j = R_f + (0.51 + 0.50 \times \beta_j) \times (R_m - R_f). \quad (2)$$

1179 Therefore, including Value Line adjusted betas in Ms. Ahern's ECAPM
1180 leads to an overstated estimate of the cost of common equity whenever
1181 the raw beta is less than one, since the weight of raw beta is being further
1182 reduced in favor of the market beta of 1.0.

1183 **76. Q. Do you agree with Ms. Ahern's assertion that an adjustment to beta**
1184 **and an adjustment to the CAPM are discrete, unrelated**
1185 **adjustments?**⁹⁷

⁹⁵ Co. Ex. 3, Sch. 14, p. 4, Note (4).

⁹⁶ Statman, "Betas Compared: Merrill Lynch vs. Value Line," *Journal of Portfolio Management*, Winter 1981, pp. 41-44.

1186 A. No. Ms. Ahern contends that the difference between an adjustment to beta
1187 and an adjustment to the CAPM is that the beta adjustment is a risk
1188 (X-axis) adjustment while the ECAPM represents a required return
1189 (Y-axis) adjustment.⁹⁸ However, since the slope of the Security Market
1190 Line (“SML”), is a ratio of required return to risk, the mathematical effect of
1191 either increasing the required return or decreasing the risk is identical. As
1192 such, an adjustment to beta along the X-axis results in a corresponding
1193 change to the return along the Y-axis. Thus, the beta adjustment does
1194 correct for the observed flatness in the linear relationship between risk and
1195 return.

1196 **77. Q. Has the Commission previously rejected the use of the ECAPM to**
1197 **measure a utility’s cost of equity?**

1198 A. Yes. The Commission rejected Ms. Ahern’s ECAPM analysis in Aqua IL’s
1199 most recent rate proceeding, Docket No. 03-0403. The Docket No.
1200 03-0403 Order states:

1201 The Commission also rejects the empirical CAPM model as
1202 implemented by the Company. ...Furthermore, the
1203 Commission continues to be of the opinion that the use of
1204 adjusted betas in the ECAPM is improper and leads to
1205 unreliable results.⁹⁹

1206 **78. Q. Did Ms. Ahern modify her ECAPM in the current docket to address**
1207 **the Commission’s concerns identified in the Docket No. 03-0403**
1208 **Commission Order?**

⁹⁷ Co. Ex. 3, pp. 52-53.

⁹⁸ Co. Ex. 3, pp. 52-53.

⁹⁹ Order, Docket No. 03-0403, April 13, 2004, pp. 41-42.

1209 A. No.¹⁰⁰ In fact, Ms. Ahern's direct testimony in the current docket quotes an
1210 e-mail message from Dr. Roger Morin to Ms. Ahern's colleague, Frank
1211 Hanley, dated August 31, 2000. (See Ms. Ahern's Direct Testimony, p.
1212 52.) Ms. Ahern also submitted the same e-mail message in Docket No.
1213 03-0403 and the Commission's Order in that docket made the following
1214 statement regarding the e-mail message:

1215 The Commission is reluctant to rely upon an unauthenticated
1216 document that attempts to persuade by means of a
1217 statement made years before the instant proceeding, yet
1218 offered for the truth of matter asserted therein. Furthermore,
1219 there is no showing that the theory of the Morin ECAPM is
1220 widely accepted by practitioners using risk premium models,
1221 notwithstanding the discussion in Dr. Morin's textbook. In
1222 fact, the comment begins with a concession to the contrary,
1223 stating that '[s]ome have argued that the Morin ECAPM
1224 constitutes a double beta adjustment.' Nor is there any
1225 reason to accept that the document is of the type reasonably
1226 relied upon by experts in the field of finance. The
1227 Commission accordingly finds the Morin comment and the
1228 discussion of it to be of little evidentiary weight.¹⁰¹

1229 **79. Q. Does Ms. Ahern provide documentation that suggests Dr. Morin's**
1230 **e-mail message should be given more evidentiary weight in the**
1231 **current proceeding than it received in Docket No. 03-0403?**

1232 A. No. Ms. Ahern notes that the quotation on page 52 of her direct testimony
1233 (Co. Ex. 3.0) is consistent with Dr. Morin's response to Data Request
1234 MGM 3.03 filed as MidAmerican Exhibit No. 8.2 in Docket No. 01-0444
1235 regarding MidAmerican Energy Company.¹⁰² Ms. Ahern's statement is
1236 accurate; however, in Docket No. 01-0444, the Commission also explicitly
1237 rejected Dr. Morin's ECAPM, stating:

¹⁰⁰ Co. response to Staff data request FD-5.

¹⁰¹ Order, Docket No. 03-0403, April 13, 2004, pp. 41-42.

¹⁰² Co. response to Staff data request FD-4.

1238 Lastly, we [the Commission] agree with Staff's criticism of
1239 MEC's ECAPM analysis. It seems that Dr. Morin [the
1240 company witness] mixes apples and oranges. Dr. Morin
1241 applies adjusted Value Line betas to his empirical CAPM
1242 model when unadjusted betas are appropriate. We agree
1243 that this departure from the methodology required by the
1244 model results in an overstated cost of equity.¹⁰³

1245 That is, even when Dr. Morin had the opportunity to defend his views
1246 directly before the Commission, he was unsuccessful.

1247 **Risk Premium Model**

1248 **80. Q. Describe Ms. Ahern's RPM analysis.**

1249 A. Ms. Ahern's RPM is essentially an average of two distinct RPMs for each
1250 proxy group.¹⁰⁴ The following formula, derived on Schedule 3.10, depicts
1251 Ms. Ahern's RPM as:

1252
$$R_j = \frac{(R_A + \beta_j \times RP_1) + (R_A + RP_2)}{2}$$

1253 Both models begin with the same "Adjusted Prospective Bond Yield," R_A
1254 (6.6%), which, ostensibly, represents the "prospective" yield on bonds
1255 rated 'A' by Moody's, the average credit rating of a proxy subgroup of
1256 three water companies. To R_A , the first model adds the product of a Value
1257 Line adjusted beta for yet another proxy subgroup of three water
1258 companies, β_j (i.e., 0.68) and the average of the historical and forecasted

¹⁰³ Order, Docket No. 01-0444, March 27, 2002, pp. 16-17.

¹⁰⁴ For presentation purposes, I will only address the proxy group of six water companies; however, the proxy group of fifteen public utility companies is conceptually the same.

1259 risk premium estimates, RP_1 (i.e., 5.1%).¹⁰⁵ The second model¹⁰⁶ adds to
1260 R_A an historical risk premium estimate, RP_2 (i.e., 3.9%). Inputting Ms.
1261 Ahern's estimates¹⁰⁷ produces a cost of equity estimate of 10.3% as
1262 shown below:

1263 Ahern Beta RPM = $(6.6\% + 0.68 \times 5.1\%) = 10.1\%$

1264 Ahern Utility Historical RPM = $(6.6\% + 3.9\%) = 10.5\%$

1265
$$R_j = \frac{10.1\% + 10.5\%}{2} = 10.3\%$$

1266 **81. Q. Describe the shortcomings of Ms. Ahern's RPM.**

1267 A. In addition to the improper use of historical input data, as discussed
1268 previously, both of the models incorporated into Ms. Ahern's RPM analysis
1269 are also flawed in other respects. The Ahern Beta RPM ($R_A + \beta_j \times RP_1$) is
1270 a CAPM derivation that uses biased proxies for the risk-free rate. There
1271 are two fundamental flaws to this approach. First, Ms. Ahern improperly
1272 applied a market risk premium-based beta to a non-market risk premium.
1273 Second, she inappropriately substituted two different long-term corporate
1274 bond yields for the risk-free rate within the same RPM. The Ahern Utility
1275 Historical RPM ($R_A + RP_2$) is also flawed due to the improper derivation of
1276 the equity risk premium.

¹⁰⁵ Hereafter referred to as the "Ahern Beta RPM".

¹⁰⁶ Hereafter referred to as the "Ahern Utility Historical RPM".

¹⁰⁷ Co. Ex. 3, Sch. 13.

1277 **82. Q. Explain why it is improper to apply a market risk premium-based**
1278 **beta to a non-market risk premium.**

1279 A. Beta measures a particular type of risk¹⁰⁸ and cannot be assumed to
1280 accurately measure any other type of risk. To illustrate, an RPM that is
1281 derived from the CAPM but substitutes a corporate bond yield for the
1282 risk-free rate (“Beta RPM”) can be depicted mathematically as follows:

1283
$$R_{\beta RPMj} = R_{A-bond} + \beta_j \times (R_m - R_{A-bond}) \quad (3)$$

Where $R_{\beta RPM}$ \equiv The calculated rate of return for security j ;
 R_{A-Bond} \equiv The A-rated utility bond rate;
 R_m \equiv The expected rate of return for the market portfolio;
and
 β_j \equiv The measure of risk for security j .

1284 The above model is identical to the CAPM except that it substitutes a risky
1285 debt rate, R_{A-bond} , for the risk-free rate, R_f , a substitution that has no basis
1286 in financial theory. The CAPM can be expressed as:

1287
$$R_j = (1 - \beta_j) \times R_f + (\beta_j \times R_m)$$

1288 Likewise, the Beta RPM can be rewritten as:

1289
$$R_{\beta RPMj} = (1 - \beta_j) \times R_{A-bond} + (\beta_j \times R_m)$$

¹⁰⁸ Beta risk is variously labeled “market”, “nondiversifiable”, or “systematic” risk.

1290 Since the cost of risky debt, R_{A-bond} , exceeds the risk-free rate, R_f , a
 1291 comparison of the CAPM and the Beta RPM above makes evident that the
 1292 latter systematically underestimates the cost of common equity for all
 1293 companies with betas less than one. Ms. Ahern's water and utility proxy
 1294 subgroups have betas below one.¹⁰⁹ Thus, the Beta RPM systematically
 1295 overestimates the cost of common equity for those proxy subgroups.

1296 **83. Q. Explain the consequences of incorporating two different long-term**
 1297 **corporate bond yields as substitutes for the risk-free rate in a risk**
 1298 **premium model.**

1299 A. The first of the two models averaged in Ms. Ahern's risk premium analysis
 1300 differs slightly from the basic Beta RPM depicted in Equation (3) above in
 1301 that the Ahern Beta RPM substitutes two different long-term corporate
 1302 bond yields for the risk-free rate rather than one. Ms. Ahern's implication
 1303 of the Beta RPM is shown below:

1304
$$R_{\beta RPMj} = R_{Utility A} + \beta_j \times (R_m - R_{Corporate Aaa})$$

Where $R_{Utility A} \equiv$ Rate of return on A-rated utility bonds; and
 $R_{Corporate Aaa} \equiv$ Rate of return on Aaa-rated corporate bonds.

1305 A fundamental tenet of financial theory states that investors require
 1306 identical returns from two securities with identical risk. Whenever $R_{Corporate}$
 1307 Aaa is not equal to $R_{Utility A}$, then a Beta RPM violates that principle. To

¹⁰⁹ Only three of the seven companies in the water proxy group and thirteen of the fifteen companies in the utility proxy group have published Value Line betas. Thus, all of Ms. Ahern's analyses that involve Value Line betas (i.e., CAPM, ECAPM, Beta RPM and CEM) are based on subgroups of her proxy

1308 illustrate, consider a company j , whose risk is equal to that of the market
1309 ($\beta_m = \beta_j = 1$). Financial theory posits that the expected return on company j
1310 stock should equal that of the market. Setting a beta equal to one in the
1311 above formula produces:

1312
$$R_{\beta RPMj} = R_{Utility A} + (R_m - R_{Corporate Aaa})$$

1313 Whenever $R_{Utility A} = R_{Corporate Aaa}$, the above formula will reduce to $R_j = R_m$,
1314 which conforms to the aforementioned tenet of financial theory. However,
1315 when $R_{Utility A} \neq R_{Corporate Aaa}$, then $R_{\beta RPMj} \neq R_m$. That is, the estimated return
1316 for security j does not equal the estimated return on the market although
1317 they both have the same risk level ($\beta_m = \beta_j = 1$). Ms. Ahern used a $R_{Utility A}$
1318 of 6.6% and an average $R_{Corporate Aaa}$ of 6.0% with an average R_m of 11.2%
1319 in the Ahern Beta RPM. This would result in an estimated return ($R_{\beta RPMj}$)
1320 of 11.8% for a company with a beta of one (i.e., the same beta as the
1321 market), although the estimated market return (R_m) equals 11.2%. Clearly,
1322 the Ahern Beta RPM is theoretically untenable. In fact, for companies and
1323 proxy groups with a beta less than one, the Ahern Beta RPM will
1324 overestimate the cost of equity as long as $R_{Utility A}$ exceeds $R_{Corporate Aaa}$.

1325 **84. Q. Explain how the equity risk premium in the Ahern Utility Historical**
1326 **RPM ($R_A + RP_2$) was improperly derived.**

1327 A. To estimate the risk premium for the Ahern Utility Historical RPM (RP_2),
1328 Ms. Ahern selected the historical measurement period of 1928-2002.¹¹⁰
1329 First, Ms. Ahern calculated a market equity risk premium by subtracting

groups.

1330 the Salomon Brothers Long-Term High Grade Corporate Bond Index yield
1331 from the S&P Public Utility Index (10.6% – 6.2% = 4.4%). Next, Ms. Ahern
1332 estimated the spread between the Salomon Brothers Long-Term High
1333 Grade Corporate Bond Index yield and A-rated public utility bonds, to
1334 reflect the average rating of the proxy group of six water companies. To do
1335 so, Ms. Ahern subtracted the arithmetic mean yields on Aaa and Aa-rated
1336 bonds (used as a proxy for the Salomon Brothers Long-Term High Grade
1337 Corporate Bond Index yield) from the yield on A-rated public utility bonds
1338 (6.63% – 6.16% = 0.47%, which she rounded to 0.5%). Finally, she
1339 calculated a 3.9% adjusted equity risk premium by subtracting the spread
1340 between the Salomon Brothers Long-Term High Grade Corporate Bond
1341 Index yield and A-rated public utility bonds (0.5%) from the equity risk
1342 premium (4.4%).

1343 The adjusted equity risk premium in the Ahern Utility Historical RPM
1344 analysis is inappropriate for two reasons. First, it uses historical data,
1345 which, as discussed previously, is inappropriate. Second, it is based upon
1346 S&P's Public Utility Index, which Ms. Ahern has not demonstrated is
1347 comparable in risk to Aqua IL.¹¹¹

¹¹⁰ Co. Ex. 3, Sch. 13, p. 8.

¹¹¹ Ms. Ahern asserts that it is not her testimony that S&P's Public Utility Index is similar in risk to Aqua IL (Co. response to Staff data request FD-17). However, in Docket Nos. 99-0122/0130, an electric delivery services rate proceeding for MidAmerican Energy Company ("MidAmerican"), the Commission rejected MidAmerican's RPM because the company witness failed to show that MidAmerican is similar in risk to the S&P Public Utility Index, which formed, in part, the basis for his risk premium. (See Order, Docket Nos. 99-122/0130, August 25, 1999, p. 10.)

1348 **85. Q. Ms. Ahern's asserts that the RPM fully captures unsystematic risk**
1349 **through the use of the "prospective" long-term bond yield.¹¹² Explain**
1350 **why Ms. Ahern's assertion is incorrect.**

1351 A. Ms. Ahern's assertion contradicts financial theory. Since bond ratings
1352 reflect the risk that a company will default on its interest or principal
1353 payment obligations, and diversifiable risks would affect a company's
1354 ability to make those debt service payments, then bond ratings should
1355 reflect diversifiable risks. However, it does not follow that bond yields
1356 reflect diversifiable risks since investors can diversify the risk of default by
1357 holding a portfolio of bonds. The probability that all of the bonds
1358 composing the portfolio would experience an increase in default risk let
1359 alone default is remote. Similar to stockholders, bondholders are able to
1360 reduce the level of risk inherent in their investments through diversification
1361 (e.g., holding a portfolio of bonds); thus, bond yields should not reflect
1362 diversifiable risks.

1363 **86. Q. Has the Commission rejected the use of the RPM to measure a**
1364 **utility's cost of equity?**

1365 A. Yes. The Commission rejected the Beta RPM in Docket No. 02-0837, a
1366 rate proceeding for Central Illinois Light Company. The Docket No.
1367 02-0837 Commission's Order states, "[t]he Commission has consistently

¹¹² Co. Ex. 3, pp. 37-38.

1368 rejected the RPM and [the company] has not adequately explained why
1369 this practice should be modified.”¹¹³

1370 **Comparable Earnings Model**

1371 **87. Q. Describe the shortcomings of Ms. Ahern’s CEM analysis.**

1372 A. In addition to using historical data, Ms. Ahern’s CEM suffers several other
1373 shortcomings. First, accounting practices can distort the CEM-derived rate
1374 of return estimate. Second, Ms. Ahern’s CEM relies on the erroneous
1375 notion that a combination of realized and expected returns on book value
1376 is an appropriate estimate for investor-required returns. Third, Ms. Ahern
1377 applies an arbitrary criterion for eliminating certain returns for the CEM
1378 proxy groups. Fourth, the CEM sample group that serves as a proxy for
1379 Ms. Ahern’s water sample has a higher average Value Line beta (i.e.,
1380 0.74), and is thus riskier, than the sample it is supposed to represent,
1381 which has an average beta equal to 0.68.¹¹⁴ Fifth, the validity of the
1382 information from which Ms. Ahern forms her sample is questionable, the
1383 reasons for which are discussed below. Thus, Ms. Ahern’s CEM is
1384 inappropriate for estimating Aqua IL’s rate of return on common equity.

1385 **88. Q. How can accounting practices distort the CEM-derived rate of return**
1386 **estimate?**

¹¹³ Order, Docket No. 02-0837, October 17, 2003, p. 38.

¹¹⁴ Co. Ex. 3, Sch. 15, p. 2 presents an average Value Line beta of 0.72 for Ms. Ahern’s water sample CEM proxy group; however, as is discussed later in this section of my direct testimony, Schedule 15 contains numerous typographical errors. In reality, the average Value Line beta for Ms. Ahern’s water sample CEM proxy group is 0.74.

1387 A. Accounting returns between two companies may not be directly
1388 comparable, particularly if those companies are from different industries.
1389 Differences in accounting practices can have a significant impact on
1390 accounting rate of return. Because of the sheer numbers involved (i.e.,
1391 Ms. Ahern's comparison proxy groups consists of 103 and 40 non-utility
1392 companies for the water and utility subgroups, respectively),¹¹⁵ the
1393 comparability of the realized and expected returns on book value
1394 ("accounting earnings") of the CEM non-utility samples to Ms. Ahern's
1395 water and utility proxy subgroups is highly questionable.

1396 **89. Q. Why are accounting earnings inappropriate estimators of**
1397 **investor-required returns?**

1398 A. The cost of common equity is the market-required rate of return
1399 demanded by investors. In contrast, Ms. Ahern's CEM is not a
1400 market-based methodology. Ms. Ahern uses rates of return that are based
1401 on the returns of net worth (i.e., book value of common equity) reported in
1402 Value Line.¹¹⁶ The CEM incorrectly implies that the rate of return on book
1403 equity is equivalent to current investor-required rates of return. There is
1404 simply no basis for that implication since the accounting return that the
1405 CEM measures may be more or less than the return investors require from
1406 an investment. For example, if the expected return is 20% while the
1407 investor-required return is only 10%, then investors will bid up the price in
1408 the marketplace until the expected returns on market equity equal the
1409 required 10% return. The market price of a common stock does not
1410 achieve equilibrium until the expected rate of return on the common stock

¹¹⁵ Co. Ex. 3, p. 56 and Schedule 15.

1411 equals the investor-required rate of return. In contrast, the return on book
1412 value has no such adjustment mechanism since the denominator, book
1413 value, is largely unresponsive to market forces. Ms. Ahern claims that her
1414 CEM analysis is market-based because she used market-based measures
1415 of risk to select the CEM samples.¹¹⁷ If the required return from Ms.
1416 Ahern's CEM analysis is market-based, then the measures of risk should
1417 be positively related with the measures of return. However, analysis of Ms.
1418 Ahern's data shows that the statistical relationship of her measures of risk
1419 with her measures of return is either negative or insignificantly different
1420 from zero.

1421 **90. Q. Ms. Ahern eliminated from her CEM proxy groups, all rates of return**
1422 **that exceed 20% or fall below her estimated 6.6% yield on Moody's**
1423 **A-rated public utility bonds.¹¹⁸ Why is this problematical?**

1424 A. Ms. Ahern eliminated those rates of return that are greater than 20% and
1425 less than 6.6% in order to be conservative.¹¹⁹ Ms. Ahern does not justify
1426 those "limits" for her CEM results nor does she explain why the criterion
1427 she applied to her CEM analysis is different than the criterion she used
1428 with respect to her DCF-derived cost of equity estimates (i.e., she
1429 eliminated DCF estimates that did not exceed 6.6%, plus 200 basis
1430 points). Thus, Ms. Ahern's attempt to provide a "conservative"
1431 CEM-derived cost of equity estimate is based on an arbitrary criterion.
1432 Moreover, despite Ms. Ahern's attempt to provide a "conservative" cost of
1433 equity estimate for Aqua IL, her CEM-derived cost of equity estimates are

¹¹⁶ Co. Ex. 3, p. 56.

¹¹⁷ Co. Ex. 3, pp. 55-56.

¹¹⁸ Co. Ex. 3, p. 59.

1434 the highest cost of equity estimates she presents in this case (i.e., 13.5%
1435 for her water sample and 13.1% for her utility sample).¹²⁰

1436 **91. Q. Why is the validity of the information Ms. Ahern used to develop her**
1437 **sample for her CEM analysis questionable?**

1438 A. Reviewing Ms. Ahern's source documents revealed that the majority of
1439 Value Line adjusted betas presented on Company Exhibit 3, Schedule 15
1440 are incorrect. Of the 103 companies comprising Ms. Ahern's first CEM
1441 sample (which serves as a proxy for her water sample), approximately
1442 two-thirds of the Value Line adjusted betas presented on Schedule 15 are
1443 incorrect. Of the 40 companies comprising Ms. Ahern's second CEM
1444 sample (which serves as a proxy for her utility sample), more than half of
1445 the Value Line adjusted betas presented on Schedule 15 are incorrect.¹²¹

1446 **92. Q. Has the Commission rejected the use of the CEM to measure a**
1447 **utility's cost of equity?**

1448 A. Yes. The Commission has rejected the use of the CEM in many rate
1449 proceedings. In Docket No. 91-0147, a rate proceeding for Illinois Power
1450 Company, the Commission's Order stated:

1451 The Commission concludes that little weight should be given
1452 to Mr. Parcell's [the company witness] comparable earnings
1453 analysis. That analysis wrongly assumes that the earned
1454 rate of return on book equity equals the current

¹¹⁹ Co. response to Staff data request FD-15.

¹²⁰ Co. Ex. 3, Sch. 1, p. 2.

¹²¹ Co. response to Staff data request FD-20.

1455 investor-required rate of return on the market value of a
1456 firm's common equity.¹²²

1457 Similarly, in Docket Nos. 92-0448/93-0239 Consolidated, a rate
1458 proceeding for Illinois Bell Telephone Company ("IBT"), the Commission's
1459 Order stated:

1460 The Commission rejects Dr. Phillips [the company witness]
1461 comparable earnings analysis as differing from the
1462 conventional thinking of the sophisticated investor. Dr.
1463 Phillips' comparable analysis is flawed because it attempts to
1464 establish rates based on book equity instead of using a
1465 market-based approach. The Commission has previously
1466 rejected Dr. Phillips' use of the comparable earnings analysis
1467 for this reason and IBT has not established a basis for the
1468 Commission to find differently in this case.¹²³

1469 That quotation from the Commission Order in the IBT rate proceeding
1470 refers to a prior IBT rate proceeding, i.e., Docket No. 89-0033, in which
1471 the Commission also rejected Dr. Phillips' CEM.¹²⁴

1472 In Docket No. 99-0121, an electric delivery services rate proceeding for
1473 Central Illinois Public Service Company and Union Electric Company, the
1474 Commission's Order stated, "The Commission is of the opinion that the
1475 comparable earnings method advanced by [the companies] does not
1476 produce a reliable return for ratemaking purposes."¹²⁵ Similarly, in Docket
1477 Nos. 01-0528/0628/0629 Consolidated, an electric delivery services rate
1478 proceeding for Interstate Power Company and South Beloit Water, Gas
1479 and Electric Company, the Commission's Order stated:

¹²² Order, Docket No. 91-0147, February 11, 1992, p. 149.

¹²³ Order, Docket Nos. 92-0448/93-0239 Consol., October 11, 1994, pp. 88-89.

¹²⁴ Order, Docket Nos. 92-0448/93-0239 Consol., October 11, 1994, p. 86, citing Order on Remand,
Docket No. 89-0033, November 4, 1991, p. 15.

¹²⁵ Order, Docket No. 99-0121, August 25, 1999, p. 67.

1480 The Companies' analysis also relies, in part, on the
1481 comparable earnings approach that we have consistently
1482 rejected in other dockets. We do so again in this case. The
1483 cost of common equity is the market required rate of return
1484 demanded by investors. The comparable earnings approach
1485 relies on book equity, rather than a market required rate.¹²⁶

1486 In Docket Nos. 02-0798/03-0008/03-0009 Consolidated, a rate proceeding
1487 for Central Illinois Public Service Company and Union Electric Company,
1488 the Commission's Order stated:

1489 As Staff notes, the Commission has consistently and repeatedly
1490 rejected the comparable earnings methodology. In the
1491 Commission's view, [the company] has provided no new argument
1492 in favor of this flawed methodology. Stated simply, the Commission
1493 does not believe it is appropriate to estimate [the companies']
1494 forward looking cost of common equity by looking to historical
1495 earned returns on common equity earned by competitive industrial
1496 firms of similar risk. The constantly changing economic
1497 environment alone, which is well documented in the record,
1498 prevents the Commission from relying upon historical earned
1499 returns to establish a forward-looking return on common equity.¹²⁷

1500 Most significantly, the Commission rejected Ms. Ahern's CEM in Aqua IL's
1501 most recent rate proceeding, Docket No. 03-0403. The Docket No.
1502 03-0403 Order states:

1503 First, the Commission rejects the use of the comparable
1504 earnings analysis. The Commission has repeatedly found
1505 that the comparable earnings approach is an unsound basis
1506 for estimating a utility's cost of common equity. In the view of
1507 the Commission, there is no economic basis for concluding
1508 that the comparable earnings approach provides a valid
1509 estimate of the forward-looking, investor-required rate of
1510 return for the Company. The Commission is not convinced
1511 that looking to the return on book equity of non-price
1512 regulated firms provides meaningful information when
1513 estimating the Company's cost of common equity.¹²⁸

¹²⁶ Order, Docket Nos. 01-0528/0628/0629 Consol., March 28, 2002, p. 13.

¹²⁷ Order, Docket Nos. 02-0798/03-0008/03-0009 Consol., October 22, 2003, p. 88.

¹²⁸ Order, Docket No. 03-0403, April 13, 2004, p. 41.

1514 **93. Q. Did Ms. Ahern modify her CEM in the current docket to address the**
1515 **Commission's concerns identified in the Docket No. 03-0403**
1516 **Commission Order?**

1517 A. No.¹²⁹

1518 **94. Q. Does this conclude your direct testimony?**

1519 A. Yes, it does.

¹²⁹ Co. response to Staff data request FD-3.

AQUA ILLINOIS, INC.

Company's Proposed Average 2005 Weighted-Average Cost of Capital

Class of Capital	Average 2005 Balance	Percent of Total Capitalization	Cost	Weighted Cost
Short-Term Debt	\$458,333	0.38%	3.07%	0.012%
Long-Term Debt	57,135,490	47.90%	7.57%	3.625%
Preferred Equity	382,372	0.32%	5.48%	0.018%
Common Equity	61,298,813	51.39%	10.75%	5.525%
Total	\$119,275,008	100.00%		9.180%

Staff's Proposed Average 2005 Weighted-Average Cost of Capital

Class of Capital	Average 2005 Balance	Percent of Total Capitalization	Cost	Weighted Cost
Short-Term Debt	\$301,839	0.25%	2.52%	0.006%
Long-Term Debt	57,135,310	47.97%	7.48%	3.589%
Preferred Equity	382,372	0.32%	5.48%	0.018%
Common Equity	61,298,813	51.46%	10.00%	5.146%
Total	\$119,118,334	100.00%		8.759%

Source: Company Schedule D-1.

AQUA ILLINOIS, INC.

Short-Term Debt Balance
 Average 2005

End of Month Balance					
Date	Gross Short-Term Debt Outstanding	CWIP	CWIP Accruing AFUDC	Net Short-Term Debt Outstanding	Month-End Average
(A)	(B)	(C)	(D)	(E)	(F)
Dec – 2004	\$2,896,946	\$1,294,623	\$1,294,623	\$1,602,323	
Jan – 2005	2,296,946	1,294,623	1,294,623	1,002,323	\$1,302,323
Feb – 2005	1,896,946	1,294,623	1,294,623	602,323	802,323
Mar – 2005	1,496,946	1,294,623	1,294,623	202,323	402,323
Apr – 2005	1,296,946	1,294,623	1,294,623	2,323	102,323
May – 2005	1,096,946	1,294,623	1,294,623	0	1,162
Jun – 2005	1,496,946	1,294,623	1,294,623	202,323	101,162
Jul – 2005	1,296,946	1,294,623	1,294,623	2,323	102,323
Aug – 2005	1,696,946	1,294,623	1,294,623	402,323	202,323
Sep – 2005	1,596,946	1,294,623	1,294,623	302,323	352,323
Oct – 2005	1,396,946	1,294,623	1,294,623	102,323	202,323
Nov – 2005	1,096,946	1,294,623	1,294,623	0	51,162
Dec – 2005	1,096,946	1,294,623	1,294,623	0	0

Average Month-End Short-Term Debt Balance = \$301,839

AQUA ILLINOIS, INC.

**Embedded Cost of Long-Term Debt
 Average 2005**

Coupon Rate	Debt Issue Type	Issue Date	Maturity Date	Principal Amount	Face Amt Outstanding	Unamort. Disc/Prem	Unamort. Debt Exp.	2005 Carrying Value	2004 Carrying Value	Average Carrying Value	Annual Coupon Interest	Annual Amort. Of Disc/Prem	Annual Amort. Of Debt Exp.	Annual Interest Expense
10.40%	Series M	12/6/88	12/1/18	\$ 6,000,000	\$ 6,000,000	\$ -	\$ 77,493	\$ 5,922,507	\$ 5,916,508	\$ 5,919,508	\$ 624,000	\$ -	\$ 5,999	\$ 629,999
9.69%	Series N	3/15/91	3/1/21	4,500,000	4,500,000	0	64,316	4,435,684	4,431,455	4,433,570	436,050	0	4,229	440,279
7.63%	Series O	9/21/95	9/1/25	8,000,000	8,000,000	0	55,503	7,944,497	7,941,687	7,943,092	610,400	0	2,810	613,210
9.19%	Series P	7/24/95	7/15/22	6,000,000	6,000,000	0	26,777	5,973,223	5,971,608	5,972,416	551,400	0	1,615	553,015
5.00%	Series U	11/1/02	11/1/32	9,970,000	9,970,000	0	744,788	9,225,212	9,197,456	9,211,334	498,500	0	27,756	526,256
4.90%	Series T	11/1/02	11/1/32	2,785,000	2,785,000	0	210,068	2,574,932	2,567,103	2,571,018	136,465	0	7,829	144,294
5.40%	Series S	9/1/00	9/30/30	4,500,000	4,500,000	0	270,589	4,229,411	4,218,441	4,223,926	243,000	0	10,970	253,970
5.20%	Series V (A)	12/15/03	2/1/14	6,500,000	6,500,000	0	63,299	6,436,701	6,428,880	6,432,791	338,000	0	7,821	345,821
5.40%	Series V (B)	12/15/03	2/1/16	6,500,000	6,500,000	0	65,885	6,434,115	6,427,587	6,430,851	351,000	0	6,528	357,528
5.42%	Series W	12/15/04	12/15/16	4,500,000	4,500,000	0	54,985	4,445,015	4,440,000	4,442,507	243,900	0	5,015	248,915
					\$ 59,255,000	\$ -	\$ 1,633,703	\$ 57,621,297	\$ 57,540,725	\$ 57,581,011	\$ 4,032,715	\$ -	\$ 80,572	\$ 4,113,287
0.00%	Non-Int. Note	6/17/75	Until Paid	\$ 294,924	\$ 28,334	\$ -	\$ -	\$ 28,334	\$ 28,334	\$ 28,334	\$ -	\$ -	\$ -	\$ -
8.00%	Aroma Park			\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 80,000	\$ -	\$ -	\$ 80,000
9.19%	Series I	7/24/92	7/15/22	\$ 6,000,000	\$ -	\$ -	\$ 85,472	(85,472)	(90,652)	(88,062)	\$ -	\$ -	\$ 5,180	\$ 5,180
7.50%	Tax Exempt	2/1/90	2/1/20	10,000,000	0	176,841	389,874	(566,715)	(606,707)	(586,711)	0	12,632	27,360	39,992
6.10%	Series Q	9/21/95	9/1/25	9,970,000	0	178,968	430,228	(609,196)	(637,650)	(623,423)	0	6,670	21,784	28,454
6.00%	Series R	9/21/95	9/1/25	2,785,000	0	50,479	121,347	(171,826)	(179,851)	(175,839)	0	1,881	6,144	8,025
					\$ -	\$ 406,288	\$ 1,026,921	\$ (1,433,209)	\$ (1,514,860)	\$ (1,474,035)	\$ -	\$ 21,183	\$ 60,468	\$ 81,651
					\$ 60,283,334	\$ 406,288	\$ 2,660,624	\$ 57,216,422	\$ 57,054,199	\$ 57,135,310	\$ 4,112,715	\$ 21,183	\$ 141,040	\$ 4,274,938

Embedded Cost of Long-Term Debt = 7.48%

AQUA ILLINOIS, INC.

Embedded Cost of Preferred Stock

<u>Dividend Rate, Type, Par Value</u>	<u>Issuance Date</u>	<u>Number of Shares Outstanding</u>	<u>Average Par Value Outstanding</u>	<u>Premium</u>	<u>Issue Expense</u>	<u>Net Proceeds</u>	<u>Annual Dividends</u>
5.50% Preferred Stock (\$100 Par)	July 1967	3,807	\$380,700	\$3,970	\$2,298	\$382,372	\$20,939

Embedded Cost of Preferred Stock = 5.48%

AQUA ILLINOIS, INC.

Growth Rate Estimates

	Company	Zacks Earnings
1	Aqua America	8.33%
2	Artesian Resources	8.50%
3	California Water Service	8.70%
4	Middlesex Water	6.00%
5	Southwest Water	8.33%
6	York Water	7.00%

	Company	Zacks Earnings
1	Consolidated Edison	2.78%
2	Laclede Group	4.00%
3	Nicor, Inc.	3.70%
4	Northwest Natural Gas	4.13%
5	NSTAR	4.25%
6	Piedmont Natural Gas	4.42%
7	WGL Holdings	3.90%

Source: Zacks Research Wizard, August 26, 2004.

AQUA ILLINOIS, INC.

Quarterly Dividends and Stock Prices

WATER SAMPLE	Current Dividend				Next Dividend Payment Date	Stock Price
	D _{0,1}	D _{0,2}	D _{0,3}	D _{0,4}		
Company						
Aqua America	\$0.120	\$0.120	\$0.120	\$0.120	12/1/2004	\$20.95
Artesian Resources	0.203	0.203	0.208	0.208	11/19/2004	26.96
California Water Service	0.281	0.283	0.283	0.283	11/19/2004	27.85
Middlesex Water	0.165	0.165	0.165	0.165	12/1/2004	17.75
Southwest Water	0.044	0.048	0.048	0.048	10/21/2004	11.91
York Water	0.135	0.145	0.145	0.145	10/15/2004	17.06

UTILITY SAMPLE	Current Dividend				Next Dividend Payment Date	Stock Price
	D _{0,1}	D _{0,2}	D _{0,3}	D _{0,4}		
Company						
Consolidated Edison	\$0.565	\$0.565	\$0.565	\$0.565	12/15/2004	\$41.18
Laclede Group	0.335	0.335	0.340	0.340	10/1/2004	28.20
Nicor, Inc.	0.465	0.465	0.465	0.465	11/1/2004	35.52
Northwest Natural Gas	0.325	0.325	0.325	0.325	11/12/2004	30.45
NSTAR	0.540	0.555	0.555	0.555	11/1/2004	47.90
Piedmont Natural Gas	0.415	0.415	0.430	0.430	10/15/2004	42.43
WGL Holdings	0.320	0.320	0.325	0.325	11/1/2004	28.35

Sources: Company Press Releases, www.yahoo.com
www.wsj.com
 S&P Compustat

AQUA ILLINOIS, INC.

Expected Quarterly Dividends

Water Sample

Company	D _{1,1}	D _{1,2}	D _{1,3}	D _{1,4}
Aqua America	\$0.130	\$0.130	\$0.130	\$0.130
Artesian Resources	0.208	0.208	0.225	0.225
California Water Service	0.283	0.307	0.307	0.307
Middlesex Water	0.175	0.175	0.175	0.175
Southwest Water	0.053	0.053	0.053	0.053
York Water	0.145	0.155	0.155	0.155

Utility Sample

Company	D _{1,1}	D _{1,2}	D _{1,3}	D _{1,4}
Consolidated Edison	\$0.565	\$0.581	\$0.581	\$0.581
Laclede Group	0.340	0.340	0.354	0.354
Nicor, Inc.	0.465	0.482	0.482	0.482
Northwest Natural Gas	0.338	0.338	0.338	0.338
NSTAR	0.555	0.579	0.579	0.579
Piedmont Natural Gas	0.430	0.430	0.449	0.449
WGL Holdings	0.325	0.325	0.338	0.338

AQUA ILLINOIS, INC.

DCF Analysis Cost of Equity Estimates

Water Sample

Company	Cost of Equity Estimate
Aqua America	10.91%
Artesian Resources	11.85
California Water Service	13.24
Middlesex Water	10.08
Southwest Water	10.18
York Water	10.76
Average	10.76% ¹³⁰

Utility Sample

Company	Cost of Equity Estimate
Consolidated Edison	8.53%
Laclede Group	9.15
Nicor, Inc.	9.30
Northwest Natural Gas	8.73
NSTAR	9.22
Piedmont Natural Gas	8.74
WGL Holdings	8.75
Average	8.92%

¹³⁰ The cost of equity estimate for California Water Service Group was eliminated from the DCF analysis because it is 1.73 standard deviations above the 11.17% average cost of equity estimate for the water sample. The next farthest estimate is Middlesex Water Co. with a DCF-derived cost of equity estimate that is 0.91 standard deviations below the mean. Additionally, there is no low DCF-derived cost of equity estimate to balance out the high estimate for California Water Service Group.

AQUA ILLINOIS, INC.

Risk Premium Analysis Cost of Equity Estimates

Interest Rates on August 26, 2004

U.S. Treasury Bills		U.S. Treasury Bonds	
Discount Rate	Effective Yield	Bond Equivalent Yield	Effective Yield
1.52%	1.56%	5.10%	5.17%

Risk Premium Cost of Equity Estimates*

Water Sample

Risk-Free Rate	Beta	Risk Premium	Cost of Common Equity
5.17%	+ 0.54	× (13.54% - 5.17%)	= 9.69%

Utility Sample

Risk-Free Rate	Beta	Risk Premium	Cost of Common Equity
5.17%	+ 0.65	× (13.54% - 5.17%)	= 10.61%

*Risk-free rate proxy is the U.S. Treasury bond

Ahern Risk Premium Model

Ms. Ahern averages the results from two distinct risk premium models (“RPMs”) to develop her cost of equity estimate. The formulas for the two RPMs Ms. Ahern uses are:

$$\text{Ahern Beta RPM} = (R_A + \beta_j \times RP_1) \text{ and};$$

$$\text{Ahern Utility Historical RPM} = (R_A + RP_2).$$

Ms. Ahern’s RPM for (for the proxy group of six water companies) can be depicted mathematically as follows:

$$R_j = R_A + \left(\frac{\beta_j \times (R_{m1} - R_{Aa/Aaa}) + (R_{m2} - R_{A-bond})}{2} \right)$$

- Where
- R_j \equiv Required rate of return for security j ;
 - R_A \equiv Derived estimate of the yield on a long-term bond rated ‘A’ by Moody’s;
 - R_{m1} \equiv Average of historical and projected estimates of the overall market return;
 - R_{m2} \equiv S&P’s Public Utility Index return (1928-2002);
 - $R_{Aa/Aaa}$ \equiv Average of historical return on long-term high-grade corporate bonds and a “prospective” yield on Aaa-rated corporate bonds;
 - R_{A-bond} \equiv Derived historical estimate yield on an A-rated bond; and
 - β_j \equiv The measure of risk for security j .

That formula can be restated as follows:

$$2R_j = 2R_A + [\beta_j \times (R_{m1} - R_{Aa/Aaa})] + [(R_{m2} - R_{A-bond})]$$

$$2R_j = [R_A + \beta_j \times (R_{m1} - R_{Aa/Aaa})] + [R_A + (R_{m2} - R_{A-bond})]$$

$$R_j = \{[R_A + \beta_j \times (R_{m1} - R_{Aa/Aaa})] + [R_A + (R_{m2} - R_{A-bond})]\} / 2$$

$$R_j = [(R_A + \beta_j \times RP_1) + (R_A + RP_2)] / 2$$

- Where
- $RP_1 = R_{m1} - R_{Aa/Aaa}$; and
 - $RP_2 = R_{m2} - R_{A-bond}$.