

STATE OF ILLINOIS
ILLINOIS COMMERCE COMMISSION

Illinois Commerce Commission)	
On Its Own Motion,)	
)	
v.)	
)	
North Shore Gas Company)	03-0704
)	
)	
Reconciliation of revenues)	
collected under gas adjustment)	
charges with actual costs prudently)	
incurred.)	

DIRECT TESTIMONY
OF
DAVID WEAR

- 1 Q. Please state your name and business address.
- 2 A. David Wear. 150 N. Michigan Avenue, Chicago, Illinois 60601.
- 3 Q. By whom are you employed?
- 4 A. The Peoples Gas Light and Coke Company ("Peoples Gas").
- 5 Q. What position do you hold with Peoples Gas?
- 6 A. My current title is Manager of Gas Supply Administration.
- 7 Q. What are your responsibilities in that position?
- 8 A. I am responsible for negotiating, contracting, and dispatching the assets
- 9 that make up the gas supply portfolio of Peoples Gas and Respondent, North
- 10 Shore Gas Company (the "Company").
- 11 Q. Please summarize your educational background and experience.

12 A. I received a Bachelor of Science degree in Liberal Arts and Sciences
13 (Geology) from the University of Illinois at Urbana-Champaign in 1981, and a
14 Master in Business Administration from the University of Illinois at Chicago in
15 1989. I began my employment with Peoples Gas in July of 1989 in the
16 Information Systems Division assisting in the design, acquisition, planning and
17 implementation of various computer systems. I joined the Gas Supply Division
18 in January of 1993 with responsibilities for managing term supply contracts, spot
19 gas activities, and pipeline logistics. In my time in this division, I have held the
20 titles of Gas Supply Contracts Analyst, Senior Gas Supply Contracts Analyst,
21 Senior Gas Supply Trader, and Supervisor, before becoming Manager of Gas
22 Supply Administration in April of 2000.

23 Q. What is the purpose of your direct testimony in this proceeding?

24 A. The purpose of my testimony is to describe Respondent's fiscal 2003
25 supply and capacity procurement practices, including negotiation of contracts
26 and related accounting and auditing practices. In addition, I discuss steps taken
27 by Respondent to reduce gas price volatility.

28 Q. Please describe Respondent's fiscal 2003 fuel procurement area and
29 management control of the purchasing process.

30 A. Peoples Gas provides service for Respondent in these areas under an
31 intercompany service agreement approved by the Commission. The President,
32 to whom the Executive Vice President, Gas Supply, reported, had ultimate
33 responsibility for determining Respondent's gas purchasing strategy in fiscal
34 2003. The Executive Vice President, in consultation with personnel in the Gas

35 Supply Administration and Gas Supply Planning Departments, and others, as
36 appropriate, developed specific recommendations. The Gas Supply Division was
37 responsible for entering into and administering contracts for the supply of natural
38 gas and for purchases of transportation and storage services, and administering
39 the contract for storage services that Peoples Gas provided to Respondent and
40 would be responsible for formulating and administering contractual provisions for
41 purchases of propane.

42 Q. What procedure did Respondent follow in fiscal 2003 on a monthly basis
43 in order to select its monthly resource mix?

44 A. Each month, members of Peoples Gas' Gas Supply Administration and
45 Gas Supply Planning Departments met to address Respondent's purchasing
46 decisions for the upcoming month. On a daily basis during the course of the
47 month, as changing requirements and the market dictated, these personnel
48 addressed any changes necessary to accommodate the need for additional
49 supply or capacity or the opportunity to release additional supply or capacity.

50 Q. Please describe the sources of firm gas supply contractually available to
51 Respondent for system supply during the reconciliation period.

52 A. During fiscal 2003, Respondent had contracts in place with
53 producer/marketers, principally for seasonal supplies for a period of less than
54 one year. Also, Respondent was in the fourth year of a five-year contract, the
55 Gas Purchase and Agency Agreement ("GPAA"), with Occidental Energy
56 Marketing, Inc. ("OEMI") pursuant to which OEMI sold Respondent gas at the
57 citygate to meet requirements throughout the year. The GPAA was initially with

58 Enron North America Corporation ("ENA"). ENA filed bankruptcy in fiscal 2002,
59 and, during the course of the bankruptcy proceeding, OEMI acquired the
60 contract. To facilitate that citygate supply relationship, Respondent released
61 some of its pipeline transportation capacity to OEMI.

62 For the other supply contracts, Respondent purchased the gas in the field
63 and transported it to the market using transportation contracts not released under
64 the GPAA, or received gas from the suppliers at the citygate. Additionally,
65 Respondent had storage contracts in place with two pipeline providers (Natural
66 Gas Pipeline Company of America ("Natural") and ANR Pipeline Company
67 ("ANR")). It continued to have a storage contract with Peoples Gas.

68 Q. Did Respondent have any other sources of gas available for system
69 supply?

70 A. Yes. It had non-firm sources. It purchased supply on a monthly or daily
71 basis from producer/marketers on the spot market. Also, a significant portion of
72 Respondent's end use market opts for deliveries of customer-owned gas under
73 Respondent's Schedule of Rates. This gas was another source available to
74 Respondent for system supply.

75 Q. Please describe Respondent's contractual agreements for the purchase of
76 supply and capacity recovered through Respondent's monthly Gas Charge
77 filings.

78 A. During fiscal 2003, Respondent purchased a portion of its supply under
79 firm contracts with producer/marketers. These purchases were made under the
80 terms of the individual contracts that Respondent had with each

81 producer/marketer. Generally, the nature of the service under the contracts was
82 either "baseload" or "swing." A baseload contract obligates Respondent to
83 purchase the full contract quantity each day of the contract term. A swing
84 contract permits Respondent to take any portion of its daily contract quantity on
85 any day, subject to timely nominations to the seller and pipeline transporter. The
86 GPAA includes both baseload requirements and the opportunity to purchase
87 swing gas.

88 In fiscal 2003, Respondent purchased a portion of its total supply volumes
89 as spot purchases from various producer/marketers. It made spot purchases
90 from producer/marketers under the terms of the individual contracts that
91 Respondent had with each seller. Respondent's spot contracts with
92 producer/marketers typically provided for purchasing gas on a short-term basis.
93 Respondent made many spot purchases in fiscal 2003 on a day-to-day basis.
94 Under the contracts, the seller was not required to offer supply and Respondent
95 was not required to accept any offer.

96 Finally, Respondent had LP gas available had it been required to augment
97 peak day deliverability when Respondent's customer demand was in excess of
98 deliveries available from other sources.

99 Capacity (both pipeline storage and transportation) transactions are
100 subject to contracts with the pipelines and the pipelines' FERC Gas Tariffs.

101 Q. Did any significant changes to Respondent's transportation and storage
102 capacity portfolio occur in fiscal 2003?

103 A. No.

104 Q. What was Respondent's design day reserve margin in fiscal 2003?

105 A. In fiscal 2003, Respondent's reserve margin was approximately 3 percent
106 based on a design day defined as a January weekday with an average
107 temperature of -20° F. This is generally consistent with Respondent's actual
108 reserve margins beginning in fiscal year 1996. The reserve margin is intended to
109 ensure that Respondent will be able to serve its customers under extreme
110 conditions. Because of the serious adverse impacts on public health and safety
111 of a gas outage, in addition to the difficulties of restoring gas service, it is
112 imperative that Respondent plan for extreme conditions. Firm gas supply and
113 deliverability to Respondent's distribution system were thus set at levels that
114 provide a margin over Respondent's projected peak day requirements. This
115 reserve margin was necessary to accommodate, among other things, the fact
116 that Respondent is located near the end of Natural's and Northern Border
117 Pipeline Company's ("Northern Border") facilities, the possibility of deliverability
118 shortfalls in connection with storage and flow gas and the fact that requirements
119 could exceed design day projections.

120 Q. Please describe the steps taken to address price volatility, including any
121 hedging strategies.

122 A. The Company took several steps to address price volatility. During the
123 year, the Company followed a price protection program, approved by the
124 Company's Risk Management Committee, which was specifically designed to
125 mitigate the effects of gas price volatility. Under this program, a significant

126 portion of the Company's purchases were protected either at fixed prices or
127 within fixed-price collars.

128 The Company's supply portfolio also contained storage assets that
129 allowed it to use the natural physical hedge that seasonal storage provides. The
130 Company also purchased natural gas supplies from a variety of parties and from
131 different producing regions to protect against regional price anomalies.

132 Q. Please describe the impact on the Gas Charge of the hedging strategies.

133 A. As a result of purchases made under the Company's price protection
134 programs, customers were partially insulated against price volatility. Analysis
135 showed that by taking fixed price positions on a large portion of the anticipated
136 baseload purchases, the Company could substantially dampen the effect that
137 large swings in the price of natural gas would have on its total cost of gas. This,
138 in turn, would lead to more stable prices for the Company's customers. In the
139 absence of this program, customers would be exposed to the full risk of market
140 fluctuations. It must be emphasized that the price protection strategies employed
141 by the Company were not aimed at guaranteeing the lowest possible price for
142 gas, nor was that the result. The Company distinguishes between hedging and
143 speculating, and believes that any strategy that aims to achieve or beat a given
144 price is speculative and would not be prudent.

145 Q. Were Respondent's incurred expenditures for fiscal 2003 gas supply
146 prudent?

147 A. Yes. The incurred gas supply expenditures for fiscal 2003 reflected
148 Respondent's continuing efforts to minimize the cost of its gas supply consistent

149 with operational and contractual constraints and the statutory obligation to
150 provide adequate and reliable service to customers during all periods of the year.

151 Q. What other efforts has Respondent made to ensure that pipelines serving
152 it provide reliable services on a best-cost basis?

153 A. Respondent made efforts to maintain adequate, reliable services from
154 pipeline transporters and to keep gas costs to a minimum by active participation
155 in its pipeline transporters' rate and certificate proceedings and other matters
156 before the FERC. The Gas Supply Administration and Legal Departments
157 monitored the filings of Respondent's principal pipeline suppliers of storage and
158 transportation services -- Natural, Northern Border, and ANR. In addition,
159 Respondent monitored FERC rulemaking and policy proceedings.

160 Based on analyses of pipeline filings, Respondent intervened in significant
161 proceedings and sought to ensure that the pipelines provide services that allow
162 Respondent to satisfy its obligations to provide adequate, safe and reliable
163 service to its customers. Similarly, Respondent has participated in generic FERC
164 proceedings. Also, Respondent continued to participate actively as a member of
165 the American Gas Association in FERC rulemakings and other generic
166 proceedings affecting our customers.

167 Q. Please describe the auditing procedures and monitoring related to
168 contract enforcement for Respondent's pipeline purchases.

169 A. The auditing procedures and monitoring related to enforcement of
170 contracts for natural gas delivered by pipelines interconnecting with Respondent
171 were as follows:

172 1. Energy delivered by Natural to Respondent is registered by
173 Respondent's electronic flow measurement ("EFM") equipment located at three
174 locations, including Peoples Gas' Manlove Field. Peoples Gas' Gas Control
175 Department, on behalf of Respondent, reviewed and monitored the accuracy of
176 energy that was billed at all three meters. If the Gas Control Department's
177 measurement audit indicated an energy discrepancy, the Gas Control
178 Department would contact Natural to resolve the discrepancy. Peoples Gas' Gas
179 Accounting Department, on behalf of Respondent, reviewed EFM data supplied
180 by the Gas Control Department to independently compare these data to the
181 amount billed by Natural.

182 2. Natural also recalibrates its billing meters once a month.
183 Respondent's representative or a representative from Peoples Gas on behalf of
184 Respondent may be present at these recalibrations. Respondent's
185 representative or a representative from Peoples Gas on behalf of Respondent is
186 present for physical changes (e.g., orifice plate inspection or replacement)
187 involving a meter. Peoples Gas on behalf of Respondent, independently
188 operates equipment verifying the accuracy of Natural's meters.

189 3. Respondent monitored the gas quality and heating value of all gas
190 passing through the city gate by means of gas chromatographs that are
191 recalibrated on a regularly scheduled basis. Natural determines gas quality and
192 heating value at the Grayslake city gate station and uses Respondent's gas
193 quality and heating value determination for deliveries at the Tonne Road city
194 gate. Northern Illinois Gas Company ("NI-Gas") uses Respondent's gas quality

195 and heating value determination for deliveries at the Busse Road city gate. ANR
196 determines the gas quality and heating value at the Somers Road Station from a
197 chromatograph located on its system upstream of that point.

198 4. Respondent receives ANR deliveries at the Busse Road city gate.
199 NI-Gas operates electronic measurement equipment at its Busse Road station.
200 NI-Gas recalibrates its EFM equipment once a month. Respondent's
201 representatives may be present at these recalibrations. Peoples Gas' Gas
202 Control Department, on behalf of Respondent, reviews and monitors the
203 accuracy of energy that is billed. Peoples Gas, on behalf of Respondent,
204 independently operates equipment verifying the accuracy of the NI-Gas meters.

205 5. Respondent receives ANR deliveries directly from ANR at ANR's
206 Somers Road Station located in Wisconsin. Respondent also receives Northern
207 Border deliveries, *via* ANR, at Somers Road. ANR owns and operates electronic
208 gas measurement equipment at Somers Road. ANR recalibrates its electronic
209 gas measurement equipment once a month. Respondent's representative may
210 be present at these recalibrations. Peoples Gas' Gas Control Department, on
211 behalf of Respondent, reviews and monitors the accuracy of energy that is billed.
212 Peoples Gas, on behalf of Respondent, independently operates electronic
213 equipment verifying the accuracy of ANR's measurement.

214 6. Peoples Gas' Auditing Department examines the Gas Accounting
215 Department's procedure once or twice each year to ensure that the proper
216 procedure is being followed.

217 Q. Please describe the auditing procedures and monitoring programs related
218 to enforcement of Respondent's contracts for purchases from
219 producer/marketers, including ENA.

220 A. The gas purchased by Respondent from each producer/marketer was
221 invoiced based on quantities delivered at the agreed delivery points. Each month
222 the Gas Accounting Department verified that the appropriate unit prices have
223 been used by each producer/marketer in the invoicing to Respondent.

224 Q. Please describe the auditing procedures and monitoring programs that
225 Respondent uses with respect to its gas transportation contracts.

226 A. The auditing procedures and monitoring related to the enforcement of the
227 transportation contracts with ANR, Natural and Northern Border were as follows:

228 1. Each of these pipelines renders monthly statements of the quantity
229 of gas received on behalf of Respondent from each seller at each receipt point
230 and the quantity of gas each transporter delivered to Respondent. The quantities
231 of gas received and delivered by each transporter were measured in accordance
232 with the General Terms and Conditions of its respective FERC Gas Tariff.

233 Respondent has access to transporter's measurement equipment at the receipt
234 and delivery points under the tariff provisions. The Gas Accounting Department
235 verified the accuracy of each monthly statement based on records maintained by
236 Peoples Gas' Gas Supply Administration Department in coordination with each
237 transporting pipeline.

238 2. Transportation charges for each of the various receipt points also
239 include a percentage retained by the transporter from gas received for

240 Respondent's account to compensate for the transporter's compressor fuel and
241 lost-and-unaccounted-for gas. The quantities retained by the transporter, the
242 transportation charges and the reservation fees were reviewed for accuracy by
243 Peoples Gas' Gas Accounting Department, on behalf of Respondent, against
244 either published tariffs, contracts or discount letters or agreements, as
245 appropriate.

246 Q. Please describe the auditing procedures and monitoring programs that
247 Respondent uses with respect to propane.

248 A. Respondent did not purchase propane during the reconciliation period.

249 Q. Does this conclude your direct testimony?

250 A. Yes, it does.